Wednesday November 22 1989

FINANCIALTIMES

World News

Greeks agree te form all-party government

Greece's political leaders agreed to form an all-party government, headed by an exgovernor of the central bank, Xenophon Zolotas, to rule for

Actionnon Zolotas, to rule for the next five months. A new Cabinet, expected to be a mixture of seasoned politi-cians and prominent personali-ties, will not include either Constantine Mitsotakis, the constantine misotanis, the conservative leader, or Andreas Papandreou, the for-mer socialist Prime Minister. Page 20

Indians go to polls Polling gets under way in India today in a general election which is widely expected to lead to the defeat of Prime Minister Rajiv Gandh's ruling Congress party. Page 20; Changes ahead, Page 18

UK sets programme Queen Elizabeth delivered the British Government's busy legislative programme for the next session of Parliament in next session of Parliament in a ceremony before peers and commoners. The ensuing debate was televised for the first time. Page 10

Modrow warning

East German government ise economic control as Hans Modrow, the new Prime Minister, hraced the population for "unpopular measures" to curb currency speculation. Page 2

US anti-dumping

US proposed that penalties governments can impose on products imported and sold at unduly low prices should be extended in scope. Page 20

Basque violence

Spanish and Basque political leaders were making frantic efforts to prevent a new outbreak of Basque separatist vio-lence after the fatal attack on Monday on a group of separat-ist Basque MPs. Page 3

Libyan Opec quota Libya will demand a higher oil sales quota if Opec raises the group's overall ceiling in talks in Vienna on Saturday, its oil minister said.

Moscow head ousted

Moscow Communist Party chief Lev Zaikov, a hardliner, was sacked at a meeting of the city committee attended by Soviet President Mikhail

Tibetans arrested

Eight people were sent to labour camps and two others arrested for staging pro-inde-pendence marches in Lhasa, the Tibet capital, a Chinese newspaper said. Page 7

Koreas move closer South Korea accepted all proposals made by communist North Korea over an exchange

of family visits. Page 6 More aid for AIDS

Development ministers from the 12 EC nations agreed more efforts were needed to combat AIDS in the Third World.

Colombian drug raid Colombian army uncovered believed to belong to a Medel-lin drug cartel leader.

Virgin flight delayed Virgin Atlantic Airways chairman Richard Branson and Swede Per Lindstrand will attempt to cross the Pacific by hot air balloon on Thurs-

Business Summary

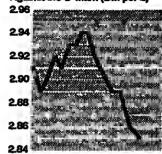
Metsa-Seria of Finland bids £263m for UK Paper

METSA-Serla, leading Finnish forest products group, announced an agreed \$263m (\$412m) takeover bid for UK Paper, British paper maker. The cash offer is worth 330p a share but analysts and institutional investors suggested UK Paper was selling out too

cheaply. Page 21 STERLING: The pound fell to its lowest D-Mark level since early March 1987, despite sales of European Currency Units

Sterling

Against the D-Mark (DM per £)



by the Bank of England. It closed in London at DM2.8500, down 1% pfennigs at the close. Currencies, Page 42

S.G. WARBURG, a leading UK investment banking group, surprised the City of London by announcing it had more than doubled its profits in the first half of its financial year. Page 21

MALAYSIAN roads: a plan to develop an 870km network of privately owned roads passed its main financial hur-dle with the completion of a Ringgit 2.07bm (\$758m) loan.

RENAULT, French state-owned car maker, announced plans to close its factory at Rillan-court, which employs 4,000 peo-ple outside Paris, where the company first started produc-

tion in 1898. Page 2 SONY, Japanese consumer electronics company, reported a 80.4 per cent increase in interim pre-tax profits to Y88.7bn (\$620m). Page 25

SAUDI Arabia is pressing ahead with plans to develop a secondary bond market in order to make room for further domestic borrowing needed to cover the Kingdom's chro budget deficit. Page 26

PINNACLE West Capital, Arizona holding company, dis-closed additional large loan losses at Mera Bank, its troubled savings and loans subsidiary. Page 24

JAPANESE machine tools factories across Japan are engaged in their biggest ever retooling programme partly because of the frequency with

which new vehicle models are being introduced. Page 7 TEXAS Instruments, a leading US maker of semiconductors and other electronic equipment, is to take a \$55m pre-tax

charge in the fourth quarter for restructuring costs. Page 24

QINTEX: newly appointed receivers and managers at Qin-tex Australia obtained bank funding to allow the TV and resorts group to continue operating temporarily. Page 25 SKANDINAVISKA Enskilda

Banken, Sweden's largest com-mercial bank, announced that a new chairman, Bo Ramfors, had been appointed to replace Jacoh Palmstierna, who resigned last week over his alleged tax evasion. Page 22 BAA received an undertaking from Cecil Parkinson, the Transport Secretary, thet the British Government will not abandon the special (golden) share that protects the former British Airports Authority from hostile takeover.

MARKETS

New York lench \$1.5695 London: \$1.5665 (1.559) DM2.85 (2.8625 FF:9.7075 (9.74) SFr2.535 (2.545) Y225.25 (same) £ index 87.2 (87.5) GOLD

Y143.545 New York: Comex Dec \$404.4 (399.3) \$404.25 (396.25) N SEA ON. (Argus)

RATES Fed Funds 8,7 % 3-mo Trossury Bills; yield: 7.88% Long Bond: 10232 yield: 7.90% Brent 15-day J. \$18.625 (18.6)

Chief price changes yesterday: Page 21

FT Ordinary: 1,731.9 (-2.2) FT-A All-Share DM1.82 (1.836) FFr6.1975 (6.2476) SFr1.6175 (1.632) Y143.75 (144.45) 1,098.59 (-0.0%) New York lunci \$ index 69.6 (70.0) Tokyo close: Y144.43 US LUNCHTIME

Page 21

New York DM1.814

SFr1.614

2,622.44 (-9.60) S&P Comp 338.42 (-0.93) Tokyo: Nikkel 36,059.87 (+166.29) LONDON MONEY 3-month interbani closing 151₈% (15₁₂) Lifte long gilt future Dec 9012 (9032)

FT-SE 100:

2,185.1 (+2.0)

MARKET REPORTS: CURRENCIES, Page 42; BONDS, Pages 26, 27; COMMODITIES, Pages 34; EQUITIES, Pages 35 (London), 43 (World)

White House and Congress agree to cut budget desicit

By Peter Riddell, US Editor, In Washington

LEGISLATION to reduce the US federal hudget deficit hy more than \$14hm was finally agreed yesterday by Congressional leaders and the White

House.

The hudget deal comes after months of wrangling, seven weeks into the fiscal year to which it applies. Democratic leaders of Congress and the White House compromised on both tax and spending, and both sides yesterday described the bill as "excellent."

But it nuts off until next

But it puts off until next year many difficult decisions on reducing the deficit, and the underlying problem remains

The had feeling generated between leading Democrats and the White House during the lengthy negotiations, especially over a possible capital gains tax cut, means that early talks on a 1991 Budget package

are unlikely.

The package meets the target set by the Gramm-Rudman deficit reduction legislation by cutting the deficit to below \$110bn in the 1990 fiscal year which started on October 1. It which started on October L It combines some genuine spending cnts, an assortment of minor tax increases and higher federal fees, and an acceleration of soma tax payments.

The key to an agreement amounts to \$17.9bn on other was the acceptance by Demo-cratic Congressional leaders cratic Congressional leaders that spending cuts previously put in place should remain until the first week of February. These cuts, imposed under the Gramm-Rudman legislation because of the failure of Congress to agree a budget, save more than \$4.3\text{bn}\$.

Some White House advisers, including Mr Richard Darman, the budget director, favoured keeping these across-the-board cuts in place for the entire fiscal year. This was because they were genuins spending reductions and would also make it less difficult to cut the deficit next year without

The proposals include about \$5.7bn in additional revenues, with about \$2.5bn from accelerated payment of payroll taxes, restrictions on tax benefits available under employee stock ownership plans, limits on tax deductions for leveraged buy-outs, and new taxes on ozone-depleting chemicals. The main spending cuts are to the Medi-care health programme in pay-ments to doctors and in farm

Senator George Mitchell, the Democratic majority leader, said the proposals were "a very

strong and effective deficit reduction package."

Democratic leaders and the White House reached a prelimi-nary agreement on tha 1990 budget more than seven months ago. This unravelled in response to pressures for additional spending and Mr Bush's determination to force a cut in the rate of capital gains tax. This was successfully blocked by Senator Mitchell, leading to vectoriar's compromise which yesterday's compromise, which was agreed as Congress pre-pared to adjourn until Janu-

ery. US consumer prices rise, Page 4; Tougher anti-dumping rules sought, Page 20

UK bank to axe 5,000 jobs in drive for profitability

total retail banking operation will have been reduced to

Mr Peter Ellwood, chief exec-

deficit next year without breaking President Bush's "no

breaking President Bush's "no new taxes" pledge.

This gap may in part be filled by the large cuts in defence spending now being discussed.

However, Democratic leading Republicans, objected to across-the-board cuts because they would fall arbitrarily on valued social programmes.

Mr Marlin Fitzwater, the

valued social programmes.

Mr Marlin Fitzwater, the
White House spokesman, said
yesterday that the bill met
President Bush's demand for at
least \$14bn in "hard" hudget
cuts without accounting gimmicks. The deficit reduction

TSB, the sixth-largest UK banking group, yesterday announced plans for job cuts totalling more than 5,000 in its retail banking arm as part of a drive to bring its profitability back into line with that of its

competitors.

The cuts, which get under way with a reduction of 3,000 jobs over the next 12 months, are the largest ever seen in British retail banking. TSB has already cut the number of its remiser represent evertifies. senior management executives
- hy 50 last month - and introduced sharp cuts in the number of the group's direc-tors last May.

Mr Don McCrickard, chief executive of TSB Bank, said yesterday: "We have to make these job cuts because of the huge cost base we have inher-ited from the days when the TSB was a federation of more

About half the jobs to be cut over the next year will go from the TSB's branch network and the remainder from head and regional offices.

The bank expects to save £65m (\$101m) a year as a

Mr Peter Ellwood, chief executive of TSB's retail operations, said yesterday that the Bifu, the banking union, had accepted the need for job reductions.

He warned that there might have to be some involuntary redundancies. Precise details of who is to go will be made known to TSB staff in the next few days. few days.
TSB also plans to move its

retail banking head office from the City of London to a site in further £10m a year, while its mortgage processing operations will be transferred to Scotland, reducing its costs by another £3m a year.
At the same time, the bank will try to improve its profitability with a £200m capital investment programme. This will be aimed at improving its computer systems and reorgan-ising its 1,600-strong hranch

Account processing will be shifted out of branches to 80 processing centres, while 800

branches are to be refurbished to play a stronger role in sales.
The aim is to bring TSB's operating costs down to below 65 per cent of its income next

Last year, the group's operat-ing costs reached 74 per cent of income, far above the levels of

its competitors.

The TSB job losses are the latest in a series of similar cuts by banks and building societies. Early this year, Midland by banks and buttering societies. Early this year, Midland Bank announced that it was cutting its workforce by 2,000. Last month, Barclays, the largest UK clearing bank, said it would ent its workforce by 2.500 over the next four years but without making any redun-Two building socisties,

Nationwide Anglia and Leeds Permanent, shed 400 and 150 jobs respectively this autumn. nes Buxton writes: Opposition parties in Scotland yes-terday renewed claims that the independence of the Scottish part of TSB had been lost in the group's reorganisation.

Financial performance, Page

World Bank warns Africa of link between aid and reform

By Michael Holman, Africa Editor, in London

THE WORLD BANK today calls on Africa's leaders to become "more accountable to their peoples" and warns that without democratic reforms many countries' structural djustment programmes will fail and external aid will fall. In a foreword to a report which amounts to the most searching examination of searching examination of Africa's problems ever published by the Bank, Mr Barber Comable, the Bank's president, says the continent's "crisis has continued to deepen." The 300-page report describes the outlook for Africa as "potentially demostring" devastating."
In what could presage a link between aid to Africa and

CONTENTS

India is poised for a new beginning

human rights on the continent, the report stresses that effec-tive implementation of economic recovery measures goes hand in hand with "better gov-

The comment may well encourage donors to review the terms of their aid to Africa, particularly coming as Western assistance to Eastern Europe will largely he conditional on political as well as economic reforms.

The Bank maintains its view that structural adjustment policies are working. But it still sounds a grim warning, reinforced with hleak statistics, about the continent's pros-

There is a sense that

this week's election is

a prejude to fundamen

Rajiv Gandhi (left) and

tal changes, with Mr

the Congress Party expected to be defeated.

Page 18

25 5

pects.

"Africa is in danger of being marginalised in its participa-tion in both the world economy - Africa's share in world trade has fallen from 3 per cent to less than 1.5 per cent since 1960 – and in global strategic decision-making, as snpar-power competition in Africa ebbs," says the report. The region's economics must

grow by at least 4 per cent to 5 per cent annually for only a "modest" improvement in living standards, according to the Continued on Page 20

Africa in distress, Page 18; World Bank seeks way out,

US: 'Partners in leadership' sound out each

Trade: Rules of origin weave a very tangled World Bank: Report seeks way out for 'marginalised' Africa

Arts: Mastersinging in Seattle Editorial comments A British television election; Africa in distress

UK water: Draughts for the investor Deutsche Bank: Fund management catches tha eye of the German bank 22

Gold 34 International bonds 25-27 Intl. Capital Markets 25-27

Stock Markets -Wall Street Unit Trusts World Index

43 46 35



Czech Communists hint at compromise

By Leslie Colitt in Prague and John Lloyd in London

the ruling Communist Party's role may be negotiable.

Mr Ladislav Adamec, the Prime Minister, told a delegation of leading dissidents that he favoured a "different concept of the leading role of the Party" and non-Communists in the Government. the Government.
The talks came as another vast demonstration, which

appeared to be at least as big as Monday's 250,000-strong rally, blocked the streets and squares of Prague. In a striking indication of the protesters' new-found fearlessness, thousands of young people lined the balustrade of the National Museum overlooking Wences-Museum overlooking wences-las Square – a magnificent huilding which was blasted by Soviet tanks in 1968 – and jeered at police cars passing below.

Cardinal Frantisek Tomasek, the Roman Catholic primeta

the Roman Catholic primate, sent a message which was read to the crowd saying: "We can-not wait any longer. We need a democratic government."

Prominent dissidents includ-ing Mr Vaclav Havel, the distinguished playwright and the country's most prominent dis-

sident, addressed the crowd

THE hard-line Government of Czechoslovakia yesterday took a first step down the road of compromise by conceding that the ruling Communist Party's role may be negotiable.

The hard-line Government of from the balcony of the newspaper Svobodne Slovo, undisturbed by police. Mr Havel, who has been jailed on several occasions for his views, was yesterday nominated to the delegation meeting. Mr Adapse delegation meeting Mr Adanec but was not allowed into gov-ernment headquarters, partici-

pants said.

Two members of the delegation quoted Mr Adanec as saying that the Government might enter into talks with the Charter 77 dissident movement but that he insisted the protests had to stop and that socialism had to represent had to remain.

had to remain.

They said that he ruled ont violence against demonstrators and disassociated the Government from the violent police response to last Friday's demonstration.

Meanwhile, the official CTK news agency announced that the General Prosecutor's Office was "investigating the causes of action taken by security forces...and its adequacy." The youth newspaper Mlada Front later said that 142 judges from the Prague district courts

from the Prague district courts had demanded the inquiry. was met hy tear gas, unmuz-zled dogs and beatings, allegedly resulting in the death of a

Rehirth of hope, Page 3

US advisers held after attack on hotel in El Salvador

D 8523A

By Tim Coone in San Salvador

FOUR US military advisers in El Salvador were taken pris-oner yesterday by left-wing guerrillas in a daring assault on a hotel in San Salvador, the

capital.

Last night the White House said military action to protect US lives was not ruled out. The US condemned the attack as a terrorist act and warned as a terrorist act and warned that President George Bash, who held meetings with his advisers on possible action, felt "very strongly" about his responsibility to protect Americans.

Twenty-nine people were held inside part of the Sheraton hotel complex by the Farabundo Marti National Liberation Front, including the four

tion Front, including the four Americans, one Chilean and one Guatemalan military adviser. No indication was given about what would hap-pen to them, although the guerrillas insisted they were not hostages but prisoners of

The hotel, no longer owned by the US chain, is in the wealthy north-west suburb of

the city known as Escalon. The attack began et 4 am as a guerrilla column moved in under the cover of an electricity blackout to take control of

part of Escalon.

Judging by the gunfire, government troops were once again taken off-guard, putting up little resistance to the guerrillas' occupation of the sub-

The renewed rebel offensive, The renewed rebel offensive, after a lull in the fighting, demonstrates that El Salvador's besieged right-wing Government is still unable to control its own capital. The country's stability in the face of the 10-year-old insurgency has been a keystone of US Central American policy, and was one of the elements which sparked US involvement in Nicaragua.

Nicaragua. The US yesterday left open the option of military inter-

A White Honse statement said President Bush who kept closely in tonch, helieved "very strongly in our responsi-bility to protect American citizens. But we cannot speculate on steps the US or the Salva-doran government may be undertaking or considering at

Mr Marlin Fitzwater, the President's spokesman, later added thet so far aid requests

Continued on Page 20

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INTEGRATED STANDALONE CUSTOMERACTIVATED TERMINAL ON OR OFF LINE

EUROPEAN NEWS

Gorbachev shifts Moscow | E Germany moves to party chief from post

By John Parker in Moscow

ONE OF Mr Mikhail Gorbachev's conservative opponents has been shifted from his post - Mr Lev Zai-kov, the Moscow Communist Party leader and a member of the ruling politburo.

In a move open to conflicting interpretations, Mr Zalkov was named as first deputy chairman of the Soviet Defence Council, of which President

Gorbachev is chairman. Last September, Mr Gorba-chev removed three full members and two non-voting members from the polithuro, most of them left-overs from the discredited Brezhnev era.

Last month the conservative editor of Pravda was replaced by one of Mr Goroachev's assistants, Mr Ivan Frolov. Mr Zaikov's move comes at a time when the Communist Party is facing grass-roots criti-

cism, falling membership and the prospect of humiliation in local elections next spring. A special party conference of local activists is to be held in the spring to discuss the wide-spread sense of dislinsion.

This was confirmed by Mon-day's edition of Pravda, the party newspaper, which car-ried a series of scathing attacks on party organisation and methods of work by local activists. At the same time Mr activists. At the same time are Boris Pugo, who was elevated to the polithuro in September's purge, confirmed that 18,000 people had left the party so far

this year. Dissatisfaction within the party is compounded by popular dissatisfaction outside. This too has affected Mr Zaikov because Mr Gorbachev is demanding that local party bosses should stand for popularly elected posts as well. Mr Zaikov has earned the enmity of many Muscovites for having replaced the lionised figure of Mr Boris Yeltsin as Moecow party leader in November 1987. Mr Yeltsin'e personal popularity received a ringing endorsement in this spring's elections and has remained little tarnished by

ubsequent scandals. Mr Zaikov reversed many of Mr Yeltsin's more popular ini-tiatives, limiting unofficial street demonstrations and cleaning out the street painters and poets of the Arbat area.

Though Mr Zaikov remains a member of politburo for the moment, custom dictates that his successor, the reformist Mr Yuri Prokofyev would replace him at the earliest opportunity - the next plenary session of the central committee.

E Europe loans to be proposed

By David Buchan in Brussels

THE European Commission is today likely to propose granting Poland and Hungary loans of up to Ecus 200m (£142m) to improve their industrial infrastructure, in a further step to help the beleaguered econo-mies of these two politically

reformist states.

The proposal by Mr Karel

Van Miert, the Commissioner
responsible for EC credit
operations, would use the
fund-raising capacity of the
European Coal and Steel Community (ECSC) to provide loans at competitive rates. Normal commercial credit channels are virtually closed to Poland, unable to service its \$40bn debt, while Hungary has

sels Commission today, the ECSC loans would go for approval to EC governments whose leaders last weekend in Paris endorsed substantial aid to democratic Bast European The ECSC loans would be

suffered a recent run on its

hard-currency reserves.
If approved by the full Brus-

guaranteed by, but not a direct charge on, the EC budget. Orig-inally intended just to modern-ise EC coal and eteel operations, ECSC financing has in recent years been extended outside the Community for infrastructure projects that use EC steel, and this would be a condition of any

Friday when officials of the Group of 24 industrialised aid donors meet in Brussels in advance of their ministers convening there on December 13 along with, for the first time, the Polish and Hungarian pre-

The wider effort to aid War

saw and Budapest resume

miers. The next step in Brus-sels' fast-moving economic diplomacy with Eastern Europe will come early next month when Mr Frane Andriessen, the EC external affairs commissioner, is to visit East Berlin to discuss the shape of a trade and economic

Renault to close factory at Billancourt

state-owned car maker, yester-day announced plans to close its factory at Billancourt, which employs 4,000 people just outside Paris, where the company first started produc-tion in 1898, William Dawkins writes from Paris.

The move comes just a week after the European Commission threatened legal action against the French government for failing to enforce a 1988 agreement under which Renault would cut capacity as a condition of a FFr12bn (£1.2bn) state debt write-off.

However, Renault officials would not comment on sugges-tions that this was a conciliatory gesture to the Brussels authorities. This was part of the group's longer-term strategy of concentrating produc-tion at the most profitable sites, they said.

The Billancourt eite has

been the focus of serious indus-trial discontent in recent years and accordingly become a national symbol of labour con-flict. The proposals will be sub-mitted shortly to Renault's works council and board of works council and board of

decentralise economy

By David Marsh in Bonn

THE East German government yesterday announced moves to deceotralise economic control as Mr Hans Modrow, the new Prime Minister, braced the population to prepare for "unpopular measures" to curb currency speculation.

In a decision which was hilled as the first step towards economic reform, the govern-ment's Planning Commission said in a statement from East Berlin that it was cutting by half state-decreed planning for individual industrial sectors. The Commission also said that 10-day and monthly production targets for East Ger-man enterprises were being abolished to aid efficiency and increase the actonomy of

state-owned companies.

Mr Modrow, speaking during a visit to an electrical works in Berlin, confirmed that the government would tomorrow bring in tighter con-trols over the East Mark. This would protect the cur-rency from heavy selling in the wake of the opening of Rast Germany's borders a forf-

night ago.

Referring to the large-scale selling of East Marks for

D-Marks by travellers crossing westwards, Mr Modrow was quoted by the official ADN news agency as saying that he could not understand how East German citizens were simply "throwing away" their hardearned cash.

At the same time, the government yesterday announced that local authorities — at present subject to highly centralised control - would be allowed more independence in allocating expenditure.

The measures form part of Mr Modrow's government's efforts to introduced what it

has dubbed "a market-oriented planned economy".

East Berlin particularly wants the large state-owned corporations, or Kombinate, to operate more independently and to allow more independently and to allow more autonomy for small private sector busi-

Ms Christa Luft, the new Economy Minister, who is one of Mr Modrow's three deputies as prime minister, has how-ever, made clear that the new policies under consideration will involve no basis for departure from socialist prin-ciples.

Improved East-West aviation links sought

By Paul Abrahams

EAST European countries are using the context of improving East-West relations to forge closer links with West an transport organisa-

Foland, Hungary and the Soviet Union have already approached the European Civil Aviation Conference (ECAC), the Paris-based organisation co-ordinating the security, technical and economic aspects of European civil avia-tion.

A request by the East German authorities to attend a working party group has already been accepted while the Bulgarian aviation author-ities have also been in contact with the conference.

"Things are moving very fast - requests are coming in from all sides," explains hir Edward Hudson, secretary of ECAC, "We have really only

been in contact with the East Europeans for the last two or

Mr Hudson believes the most important benefits for the East Europeans may be in the area of technical harmoni-sation. He suggested that if East European airlines were prepared to accept western standards they would find it easter to lease aircraft for hard currency in Wastern

The requests from Eastern European sufficities are part of wider move for closer transport links with Western Europe.

Europe.

• Lufthansa, the West German state striine, said it planned to double weekly flights from the Federal Republic to Leipzig to meet extra travel demand between the two Germanys, David

Brussels, Belgium; phone 32-2-647-7825.

'INSTITUTIONAL CHANGE NEEDED TO COPE WITH EMU'

Delors seeks European reform

By Lucy Kellaway in Strasbourg

MR JACQUES DELORS, president of the European Commission, said yesterday that a big overhead of Euro-pean institutions was needed to cope with a future enlarge-ment of the Community and with European monetary union

He suggested a strengthenou Commission that would be more politically accountable sted a strengthened and would have greater execu-tive powers, and a revamped Council that would consist of regular meetings of prime minsters on Community affairs.

Mr Delors was addressing the European Parliament during a dehate on institutional reform at which many parliamentarians expressed the need for stronger links with national governments and beneder research over Committee

broader powers over Commi-nity legislation.

Some kind of institutional change was inevitable as a result of movement towards economic and monetary union,

Mr Delors said. The new arrangements would need to be discussed at an inter-governmental conference, possibly at the next one to be held on Emu or a separate one three or four

years later.

Mr Delors raised the possibility of a 22-member European
Community in which the present institutional arrangements would become "bogged down with hot air." Already there was a need for a stronger executive, he said, as "nobody is there to cut through the knots". His plans outlined for the Commission would involve advantable the numbers of comreducing the numbers of com-missioners from the present 17 and ending the system of fixed

four-year terms. He argued that commissioners should be made more accountable to parliament, which would be able more eas-ily to demand their resigna-tion. "You can't have power without responsibility. The only people appointed for six

or seven-year terms are judges or central bank governors — think about that," he said. More power also needed to be given to the European Par-liament, which he denied would mean taking it away

from national parliaments.
Mr Delors supported a suggestion made recently by Mr
Michael Heseltine under which a senate would be created from members of parliament in the 12 countries. However, Mr Delors said he preferred his own scheme in which government ministers would act as a second tier to parliament. Under Mr Delors' suggestion

much of the administrative work now being carried out by the Commission would be devolved to independent agen-cies. These would look after such areas as the Common Agricultural Policy and marg-

r-control. Mr Delors bemoaned the lack of information between Brus-sels and national parliaments.

Euro-MPs may reject Changes to socialcharter second banking directive anger MEPs By Lucy Kellaway THE second banking directive, one of the most important parts of the single market legislation put forward this year, may be voted down by the Ruropean Parliament in its final reading of the bill today.

By Lucy Kellaway

THE EUROPEAN cocial charter and Commission plans for implementing it yesterday received a rough ride in the European Parliament, where the majority Socialists and the Christian Democrat groups claimed it had been so watered down it was "not worth the paper it was written on."

Mr Jean-Pleure Cot, Socialist group leader, said that if the present weak version of the charter were adopted at next month's Strasbourg summit, the Parliament would retaliate by slowing legislation on the single market.

He also threatened that the Socialists might consider using

Socialists might consider using the Parliament's negative power of censure, under which it is able to sack the whole

"We have the censure power and it is about time we used it," he said. The Socialists want the charter amended to make it legally briding, to cover all citizens rather than just workers, and to contain broader measures

on social rights.

bill, which would tighten up the reciprocity agreements and would impose tough capital

final reading of the hill today. Several amendments to the

would impose tough capital requirements on branches of third country banks, are likely to be passed by the parliament.

These amendments will be rejected by the Commission as unnecessarily bureaucratic, requiring parliament then to the whole directive. If it is overturned by perfigurent it is overturned by parliament it could only subsequently be adopted by member states on a unanimous basis.

The Commission was yester-

day lobbying earnestly to get parliament's approval. Officials seemed optimistic of a compromise under which the Commission would draw up reports on bank branches and on reciprocity, which would go to partia-

ment for its comments.

The parliament is angry that its views have not been taken into account in the drawing up

of the banking legislation.
It is concerned that branches of third-country banks might have an unfair advantage in a single market. It also fears that the existing reciprocity clause, under which third-country banks setting up in Europe must not discriminate against Kuropeen banks and homes, is not sufficiently tight.

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Tension rises in **Basque country** as MP is killed

By Peter Bruce in Madrid

1. 1.

SPANISH AND Basque political leaders were making pointical leaders were making frantic efforts yesterday to pre-vent a new outbreak of Basque separatist violence, following the fatal attack on Monday night on a group of separatist Basque MPs who had come to Madrid to take, for the first time, seats in the Spanish parent which opened yester-

Two masked men opened fire Two masked men opened fire on the seven MPs and senators of Herri Batasuna, the political front organisation for the Basqua terrorist group Eta, while they were dining in a Madrid restaurant. They killed one MP, Mr Josn Muguruza, and gravely injured a second, Mr Inaki Esnaola, who was one of the prime movers in HB's of the prime movers in HB's decision to come to the Cortes

Herri Batasuna immediately called a general strike in the Basqua country for today, when Mr Muguruza will be buried. The extent to which the call is followed will test conventional Basque and Span-ish opinion that the separatists have been slowly losing sup-

port in the region. Herri Batasuna's decision to take up its seats in the Cortes had generated high hopes in Madrid and among non-violent parties in the Basque country that HB might eventually have to distance itself from Eta in order to participate fully in a democratic institution.

the surviving members of the HB dinner did not attend the opening of the new Cortes yesterday, but Mr Jon Idigoras, the party'a chief spokesman and a survivor of the attack, said the attack made it all the more necessary for Herri Bata-suns to take up the seats and press for negotiations between Eta and the central govern-Sporadic outbreaks of vio-

lence were reported from the Basque country yesterday and all Spanish political leaders condemned the shootings, in an effort to cool tempers.
Prime Minister Felipe González
called it "a horrendous crime,
like all other terrorist crime"
and said the police investigation was now "the government's number one priority".
Eta has killed more than 600
neople in the last 20 years, and

people in the last 20 years, and struck again in Madrid last Friday when gunmen killed a senior army officer in his car.
It is thought likely that the
two assassins were either connected with the military or to Francoist fascist groups. Monday was the 14th anniversary of the death of the former military ruler General Franco and the fourth anniversary of the

shootings, a group of young fascists gathered ontside the restaurant singing the hymn of Franco's Falange Party. It is not known when Herri Batasuna plans to take up its seats in the Cortes. Mr Mnguseats in the Cortes, Mr Miguruza's replacement, according to the list drawn up by the party before the general election on October 29, would be a man currently awaiting trial for alleged involvement with

killing of a Herri Batasuna leader in Bilbao. Soon after the

Herri Batasuna won 186,184 votes, or 16.9 per cent of the vote, in the Basque country in October, well down from its best performance of 210,430 in the European elections in 1937. This slippage, it is thought, played a hig role in the deciso combat efforts hy other Basque parties to isolate it.

East bloc's winds of change reach Italy's Communists

transformations under way in Eastern Europe point to a new era in European history, they have also lit a fuse under the rigid political structure which has governed Italy for the past

40 years.
For decades, Italy's political mould has been largely painted in Christian Democrat colours, because the only alternative government has offered a bright red motif dominated by the hammer and sickle. It is too soon to know whether an explosion lies ahead which could crack this mould.

But in a virtuoso display of But in a virtuoso display or political leadership, which may yet prove miscalculated, Mr Achille Occhetto, the 53-year-old leader of Italy's Communist Party (PCI), has been moved by the recent npheavals in the Eastern bloc to seek a controlled political explosion in

Italy.

The attempt he launched last week to persuade the party to adopt a new identity and a new name has stunned the vast majority of his comrades, and portends long and divisive tor-

Passions are so inflamed that a spontaneous protest outside the PCI's Rome headquarters posed a physical threat to known Occhetto snpporters when they arrived for a crucial central committee meeting beginning on Monday evening. The 400-member committee will debate throughout the week Mr Occhetto's proposal that by one means or another the PCI must seek to refound itself as a new vehicle for those forces seeking a socialist alter-



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native to four decades of Chris-tian Democrat-dominated governments in Italy.
By jettisoning its name and some ideological baggage, Mr Occhetto believes the PCI, can halt the slow decline of this decade, which has reduced its support to around 25 per cent or 10m votes.

His aim is twofold: to create the basis for a new co-opera-tion on the left in Italy, particularly with the Socialists, and to seek a hroader base of political support among middle-class Italians who care about the and civil rights - and are disil-lusioned by the pervasive and corrupt control of the DC and its long-standing coalition allies, who include the Social-

· The PCI tradition of loyalty to the leadership gives Mr Occhetto a good chance of sucnot assured of doing so, because the old guard, rallied behind his one-time mentor and leader of the party's left, 75-year-old Mr Pietro Ingrao, is emerging as viscerally opposed

to his new strategy.
In a long speech to the central committee yesterday, Mr Ingrao aimed directly at the Achilles heel of the Occhetto strategy, pointing to the absence of any signs that Mr Bettino Craxi's Socialists or any other force on the left would actually participate in

the new joint venture.

Mr Occhetto's political problem is that he has prepared none of the ground before suddenly planting his party at arguably the most important cross roads of its 68-year history. Though he has been nur-turing the move at the heart of his strategy since he took over as leader in June last year, he apparently decided to mova between November 10 and 12; his intentions were crystallised hy a discussion in Brussels with Mr Neil Kinnock, the Party, and the opening of the Berlin Wall.

Mr Occhetto set out some, but not all, of his thinking in his keynote speech to the central committee on Monday evening. In the first place, the party's role over the past 25 years as a critic of the Soviet and East European regimes was now exhausted "because it has been fully justified hy

Democracy was now being emhraced as a "univarsal value" and the Socialist International would become an increasingly important focus of organisation for the European left. "Italian communists cannot indefinitely go on proclaiming their difference in the world, inside a proud isolation," he said.

By the end of the week, Mr.

Occhetto and the PCI may know whether it is heading for a new beginning or searching for a new leader.

Rebirth of hope in St Wenceslas Leslie Colitt's memories of Prague 1968 are brought back to life

BLURRED memories of 1968 came into sharp focus as I stood below the statue of St Wenceslas in Prague in a sea of 250,000 exuberant demonstrators on Mon-

day.
Most of them were young people whose parents I remem-hered from the exhilarating Prague Spring of reforms in 1968, when everything seemed possible. They shook their fists helplessly when their homeland was violated by Soviet led troops that fateful August 21.

Then as now, reporters looked on at the statue of the Czech patron saint as young people placed lighted candles and flowers at the base of the Prague Spring of reforms in

and flowers at the base of the monument, and softly sang the Czech national anthem.

Recalling the words of their nation's medieval hero Jan

Hus, hurned at the stake for his reformist convictions, they chanted: "The truth shall pre-vail." Less than a dozen people died in Prague in 1968; the biggest casualty from the tanks that crushed a reform movement and demoralised a nation

ment and demoralised a nation was hope.

This week, it was the students of Prague's Charles University and other young people who shed the legacy of resignation and passivity left by their distillusioned elders. Only gradually did older promise. ually did older people join their children on the

square, demanding elections. Such was the hitterness back in 1968 that even Mr Alexander Dubcek, the reformist party chief, was eventually hlamed by his despondent people who had adulated him only months

Mr Duhcek came to he hlamed by ordinary people for raising false hopes after the invasion that "socialism with a human face" would be rescued if clizens remained calm.

The population felt deceived

and ahandoned, much as Czechoslovaks did in 1938 when Hitler's Wehrmacht marched into the Sudetenland. The West, of which Czechs and Slovaks were an intrinsic part, had left them in the lurch. In the final analysis, the path to power in February 1948 of the Czechoslovak Communists was paved by the refusal of Britain and France to risk a conflict with Hitler over "far

off" Czechoslovakia. The Communist takeover in 1948 was never merely the "putsch" which the West claimed. The Communists went from one strength to the next among workers and intel-lectuals as a result of the West's failure to aid Czechoslo-

vakia.

They were the second-strongest party in the last free elec-tions of 1946. Czechoslovaks, disillusioned with the West, saw a future tied with the Soviet colossus - for better or It was for worse: idealistic

young Czechoslovak Commnnists who volunteered to help build the new steel mills and coking plants of Northern Boh-emia became victims of Stalinist intrigue.

Within a few years the party was dominated by apparat-chiks and had spawned the first virulent anti-communists. This was the fate of a small Central European land which was a pawn of its powerful

ighly-developed Czechoslovak industry, which had supplied all of Europe with motor cars, sboes and glassware, was converted into a mass supplier of mediocre equipment for the factory halls of the Soviet Union. The invasion of 1968 marked

the ingical conclusion of the political cul-de-sac Czechosio-vakia had reached in 1948.

Mr Gustav Husak, who took over as party leader – in effect Moscow's man in Prague – after the invasion, knew there was no chance of winning over his beaten countrymen.

Instead, he filled their wage packets with money, the hutcher shops with meat and tbe streets with Skodas. Czechoslovakia became something of a consumer paradise

of the East. The artificial hcom, however, ground to a halt in the early 1980s.

investment-starved industry was incapable of earning hard currency in the developed West and shifted to customers in the Middle East who soon proved unable to pay back the credits Prague had to advance them for pipelines and power sta-tions. A once-sophisticated economy was reduced to selling wood, coal and basic chem-

icals to Western Europe.

The young protesters in Prague, Bratislava and other cities repeatedly called for the resignation of Mr Milos Jakes. the Communist leader, and his politburo. But where were the reformers who would replace

The parents of these young people in 1968 helieved the mild-mannered Mr Duhcek could reform the Communist system. But now young Czechoslovaks are demanding nothing less than free elections and thus a certain end to Com-

munist rule.

The party's last reformers were expelled after 1968, leaving behind a few ideologists and many careerists and technocrats. They were tied to the party only by the privileges it gave them. In the future their loyalties are bound to shift in whichever political direction Czechoslovaks decide to pro-

GLOBAL INTEGRATION THROUGH OVERSEAS INVESTMENT TO A SECOND SECOND

Warning of Finnish austerity budget

By Robert Taylor in Stockholm

THE Finnish government, facing with rising inflation and a surging external deficit, threatened yesterday to introduce a tough austerity hudget in spring unless workers and employers agree quickly to a two-year incomes policy.

Under the ultimatum issued by Mc Hand Holland the Brime

by Mr Harri Holkeri, the Prime Minister, the main central trade union body and employer organisations have a week to accept a two-year wage stabilisation accord, which aims to ensure that real incomes rise hy no more than 4 per cent by the end of 1991.

If both sides agree by the middle of next week, individual unions will be given until the end of December to accept it as well. If this happens, existing fiscal policies will continue.

However, Mr Holkeri also spelt out a tough alternative, to be introduced from next March if there is no such voluntary incomes policy. This would involve:

© a one per cent increase in wage earners' social security contributions; O a one per cent increase in employers' sickness insurance

contributions;

9 a compulsory savings scheme to last until 1991 which would deduct one per cent from all employees earning more than FM60,000 a year; a cut in central government expenditure of FM1bn (£147m). The Ministry of Finance esti-mates that the direct effect of these austerity measures would cut domestic demand hy FM6bn-FM7bn but if the indirect consequences are also included it would mean a removal of up to FM8bn from

the economy.

The government also calculates that such a tightening of fiscal policy would belp to reduce the present spiralling wage-price inflation, which price index of 6.5 per cent this year and an 8.5 per cent increase in earnings.

Sweden's finance minister. Mr Kjell-Olof Feldt, issued a grim warning yesterday about the deterioration in the Swed-ish economy but be said that a devaluation would not solve a rspid rise in costs due to an accelerating price-wage spiral, which has pushed pay rises this year to nearly 10 per cent.

Speaking to a trade union conference in Stockholm, he pointed out that wages in Sweden were rising three to four times as fast as productivity and this was making the coun-try's goods increasingly uncompetitive on international

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A New Giant

Emerges The Norinchukin Bank is a behemoth institution, and one of a select few with a Triple A credit rating. Now the bank is beginning to feel its way offshore.

Managing director Akira Kodama and general

By Brian Robins





Robins: Firstly, could you give brief idea of just what the

division, Hirosuke Sato explain.

Norinchukin Bank is? Kodama: Even in Japan, though most people know our name, few know just what we do. Norinchukin Bank is the central bank for the co-operative system of agriculture, fisheries and forestry. We operate under the Norinchukin Bank Law, which establishes our basic mandate. Since we are not a normal joint stock institution, there are points

of difference. The second point is what we do in terms of our business. As for our lending operations, our customers are mainly co-operatives, related organisations and public corporations. So you could say

that we are a wholesale bank. Because of our rather special characterístics, for most people we are not as familiar as are other companies that deal with the general public.

For foreign investors we are somewhat difficult to understand for the same reason that we are not well known domestically. And also we are somewhat latecomers to international business.

However, our international business activities in foreign currencies are increasing steadily, and we look forward to a further increase in the future. We also expect to lift our foreign currency assets, so that gradually knowledge of our activities will expand.

Robins: Deregulation contimes to sweep through Japan's financial system. How is the Norinchukin Bank coping?

Kodama: We have had to look at this from two directions. Firstly, our funds are raised through affiliated organisations, so we need measures to strengthen the retail deposit network. In this area we have worked to strengthen management of many of these co-operatives, which have been our solid deposit base.

We worked to promote mergers of some co-operatives, along with helping to increase their capital base and train personnel. We have been implementing these programmes for several years and, looking at the individual operations of the co-operatives, we feel that we have achieved good results.

Secondly, there are the tasks facing the bank itself in the environment of liberalisation, securitisation and internationalisation. Here, we need to strengthen our portfolio and re-inforce our financial and fund management

....

manager of the international finance and investment

Reflecting the changes under way within the bank, in 1987 we established a wholly owned subsidiary in London, and last July we established a subsidiary in Zurich as part of our expansion

Success in Euromarket Underwritings

We are confident that these moves have contributed to improve our capability and competitiveness. As one indication, even though the London subsidiary was established only in 1987, last year we participated in 150 underwriting syndicates, ranking us number ten out of the 51 largest Japanese institutions in London. As a bank well experienced with yen, we have emphasised the underwriting of yendenominated sovereign Eurobonds and Euro CP. This effort has been highly evaluated, and we were invited to join the IPMA (International Primary Market Association) in April 1989. We feel that this is a remarkable achievement

considering that we are latecomers. We are positive about the new business environment following deregulation, and regard these new areas as a means to increase our

Robins: How does your international business link in with your domestic activities?

Kodama: One of the aims is to support the overseas activities of our domestic customers, and one way of doing that is by helping them to issue bonds offshore. Another has been to diversify our own investments.

Offshore Investments Continue Rising

Our overseas assets are increasing steadily. Securities hold-

ings account for about one third of total assets. Of that about 20 per cent is paper issued by foreign borrowers, including yen-denominated

bonds and substantially yendenominated bonds by swap, Sato: These are not short-term sis is on long-term, and not shortterm, stability. Still, we think that the yen portion of our investments is very large compared to the total.

If the foreign exchange rate were

stable, then we could increase the

foreign portion. Currently, we are very confident with our present ceiling, and as our assets continue to grow, then so too will the absolute level of foreign assets expand.

Robins: In broad terms, what your international strategy? Sato: We have two main targets. The first is to meet the

changing needs of our member organisations, and agribusiness corporations in Japan. The second is to develop our capabilities to diversify our own investment

One typical example occurred ten years ago when Zenno, the investments. So, when there are trading arm of the agricultural coassisted in the purchase, marking of the paper and the issuer. our first move offshore.

> Too Big for Tokyo Market

We are one of the largest institutional investors in Japan. In our long history we have been swimming in the waters of Japan, hut finally we grew too large for this single market. The yen is now a very strong currency so, to protect our portfolio, there is a feeling we must diversify from the yen into other currencies.

London Operations to be Expanded

Since Norinchukin International Limited was established in July 1987 as the first merchant banking vehicle for the Bank, we have been quite actively involved in Corporate Finance, Underwriting and Dealing businesses and have expanded our operations very quickly.

In order to expand our merchant banking husinesses still further, as our second stage, we definitely will need to add another two new facilities, that is, a Treasury husiness facility via banking status such as Money Market and Foreign Exchange operations, and an Investment Management facility.

Of course, we understand that they involve some difficult challenges and deeply depend



upon market conditions. But, we have to become stronger and large enough to serve our aims, that is, to provide our clients with comprehensive financial services on a worldwide basis and to contribute to the Bank's portfolio management capabilities.

Almost ten years ago, the yendenominated bond market (known as Samurai bonds) began to develop and we have invested heavily. With some issues, we hold almost all of the paper, and we can have a strong impact on the issue. Then, with the development of the Euroyen market, we took our first step very sharp short-term fluctuations, operatives in Japan, started a huge offshore. At this second stage, we we cannot affect that. Our emphasise the quality

As well, as many of our domestic clients have grown, they have begun to tap domestic and foreign capital markets directly. By developing our underwriting skills, and with a broader knowledge of international markets, we are now in a position to be able to handle this growing aspect of their needs. Furthermore, as a financial institution with extensive yen expertise we will provide prospective borrowers in European markets with attractive opportunities for fundraising and thus contribute to the further internationalisation of this currency.

With our foreign investment programme, the next stage is to move into foreign equities. From the start of this financial year we have begun to invest, but we have no particular experience, so we have started to move on an experimental basis, which will continue for the next several years as we develop our own style.

So far, we have been carefully choosing hlue-chip names, and the assets involved are small, from our viewpoint.

Robins: The Norinchukin Bank has begun a borrowing programme in the US. What ambitions do you hold for the Euromarkets?

Sato: Since we established our New York hranch, the money market there has become acquainted with our name and, with our Triple A rating, we have a very good credit standing.

US Funding Facility Doubled

Three years ago, in order to reduce our funding costs, we launched a medium-term funding programme for \$US200 million. In 1988, we took another step, launching a new funding programme for \$USI billion, which we revised upwards last month to \$US2 hillion.

So, it is logical for us to look at the Euromarket to establish our name there.

The Norinchukin Bank

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US to ease draft rules for foreign investors

By Peter Riddell, US Editor, in Washington

FOREIGN investors in the US will face new rules on the deduction of interest for tax purposes and tighter reporting requirements under the final version of

the budget bill agreed yesterday.

However, other controversial proposals, such as increased taxation of gains on the sale of US stock and the capitalon the sale of OS stock and the capital-isation of research and development expenditure, have been dropped follow-ing intensive lobbying by affected par-ties, including the British and other European governments.

The provisions on the deduction of interest are less onerous than initially proposed by the House Ways and Means

Committee and may in effect be more consistent with the arm's length principles included in existing double tax conventions. This is to deal with the problem of earnings stripping; when companies create excessive debt structures in one country to benefit equity opened in another bosen transfer. owners in another, lower taxation

The final version of the bill operates on the safe harbour principle whereby all interest charges are allowable up to a certain debt/equity ratio. Only when is higher than that level will the US Internal Revenue Service then start examining adjusted taxable income in

effect cash flow, in relation to interest expenses. This will be applied on a discretionary basis relative to the level of debt appropriate to the type of business. Several key details have yet to be fixed, though the principles are set out in the conference report on the bill. The bill also retains more stringent

reporting requirements for foreign groups owning 10 per cent or more of the stock of a US corporation. The US corporation would be designated to act as the foreign investor's agent for service of process on records relating to any transaction with the overseas owner. The proposal in effect subjects

foreign parent companies to US IRS audits beyond what is necessary to enforce compliance with the tax code. Overseas governments and investors have objected to this provision as a significant extension of US extra-territorial jurisdiction over foreign companies

investing in America.

The British Government believes that this provision could impose excessive burdens on UK business when the US already has substantial powers to obtain the information which it requires, notably through the exchange of information article in double taxation conventions

Souvenir of the Wall for Bush

By Lionel Barber in

WEST GERMANY'S Foreign WEST GERMANY'S Foreign
Minister, Mr Hanz-Dietrich
Genscher, yesterday handed
President George Bush a
chunk of the Berlin Wall and
paid tribute to the US role in
integing the burrier down.
Mr Genscher said he wished
to convey the "deep gratitude"
of West Germans for US support and its resolve which had
endured through good and difendured, through good and dif-ficult times since the Second World War.

World War.

Mr Bush, posing for photographers in the Oval Office, said he would treasure the splinter of the Wall which was removed after East Germany opened its borders to travel.

Despite the good humour, US officials were disturbed by comments on Monday by West German officials who said the upheaval in Eastern Europe has ruled out any possibility of updating and deploying Naio's short-runge missiles in Germany. One official accompanying Mr Genscher said:

"The question of modernisation makes us laugh. . I don't see any possibility any more to discuss this question.3

Mr Genscher's visit comes one week before President one week before President Bush and President Mikhail Gorbachev are due to meet on

Gorbachev are due warships off Malta.

recovery from the 1988 drought, rose in line with the index in October.

Hans-Dietrich Genscher: will find that talk of German reunification is no longer taboo in Washington

New 'partners in leadership' sound each other out

Lionel Barber on US relations with Bonn

R Hans-Dietrich Genscher, West Ger-many's Foreign Minister, who met President George Bush in Washington yesterday, may well have reflected on the turnaround in relations between the US and the Federal Republic.

A relationship which recently threatened to be poi-soned by recrimination is soned by recrimination is majuring to the point where Mr Bush's talk of "partners in leadership" is more than just a ringing phrase.

The puncturing of the Berlin Wall — itself the most dramatic (and potentially destabilising) event in East/West relations in the past 80 years —

tions in the past 80 years -has provided the necessary

psychological test.
President Bush has handed
Chancellor Helmut Kohl the lead role in coaxing East Germany towards reform. This is partly a message to Mr Mikhail Gorbachev that the US does not intend to take unitateral advantage of the unbeaval in Eastern Europe it is also a rec-ognition that West Germany not the US - has the most economic leverage over its communist neighbour.

Chancellor Kohl, in turn, has been in regular contact with the President. By one account, there is now an informal understanding between the Americans and Germans that Bonn keeps Washington abreast of its diplomacy in US support, however hedged, of German reunification. "This helps tremendously," said a

Reips tremendously, said a German official, "because un-fication is no longer taboo". Last week, for example, Mr Bush declared that unification was "a matter for the people of the Germanys to determine". The President acknowledged Allied and particularly Soviet concern, but he added: "I don't think that history need repeat itself if there evolves a single German state."

The Bush-Kohl diplomatic dust evokes memories of the close relationship between Mrs Thatcher and President Reagan, but as one senior US official noted: The President realises that there are other relatione, other partners... and Germany is fundamental."

The contrast with the mood 10 months ago is striking.
According to a cruel but often
heard joke, US-German relations could be summed up in
three words: Genscherism,

Gorbymania and gas.
Genscherism described the feared eastward drift of West Germany foreign policy under Mr Genscher, at the expense of Mr Genscher, at the expense of Nato; Gorbymania referred to the opinion polls last spring which showed that nine out of 10 Germans deemed Mr Gorbachev to be "trustworthy"; gas, as in poison gas, related to the Reagan Administration's disclosure that Bonn ignored official warnings that a West German company had supplied man company had supplied technical know-how to Col Musmmer Gadaffi of Libya to build a chemical weapons

However misleading the three Gs were, they combined to sow mistrust between the US and the Federal Republic, fuelled by the US press. Mr William Safire of the New York Times blasted Bonn for building an "Auschwitz in the Desest", prompting the Chancellor to grumble recently: "This Saure fellow has done more damage to German-American relations than any other indi-vidual. Anti-German? Mich!, replied Mr Safire.

The Germans buried the gas

dispute, through a mix of tighter export control laws and large doses of contrition; but then they stumbled into the Nato row over committing the Alliance to deploy a new short-range nuclear (SNF) mis-sile in the Federal Republic to

sile in the Federal Republic to replace the ageing Lance.

After the 1987 superpower INF treaty banning medium-range nuclear missiles, Germans on the left and right argued they had been thrust even further into the nuclear front-line. One million troops even further into the nuclear front-line. One million troops stationed on German soil merely underlined German "singularity", or special vulnerability in the event of war. Chancellor Kohl, egged on by Mr Genscher, called for early East-West SNF negotiations.

Mr Bush agreed to an elaborate compromise at the Nato support in Brussels. He nest.

summit in Brussels. He post-poned a decision on Lance deployment beyond next year's future SNF negotiations to entation of a Nato/Warsaw Pact conventional weap-

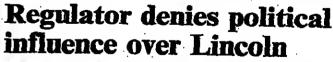
ome believe Mr James Baker, US Secretary of State, told the President that forcing the Lance issue would not only rip the Alli-ance, it would lead to a left-leaning Social Democratic in Bonn after next year's elections. Others argue that Mr Bush chose on strategic grounds to side with the Ger-mans instead of the British; hence his speech in Mainz, proclaiming Germany and the US to be "partners in leadership". Certainly, the US has subse-

quently proved a good deal more accommodating to Ger-man rather than British wishes on Nato issues. Yet despite confidence-build-

Yet despite confidence-build-ing measures, there are still sceptics about the new rapport. The National Security Coun-cil staff is said to be cooler than the State Department. The Pentagon is also con-carned about German backelid-ing on defence spending and a decision to extend consecution. decision to extend conscription from 15 to 18 months, ostensi-

bly to take account of the fall-ing German birth rate.

More broadly, as both US and German officials admit, it is still unclear how the Americans will react to a Germany which uses not only its eco-nomic power but also its political muscle in the new Europe. For the moment, however, as the smile on Mr Genscher's usually lugubrious features will testify, this is a partner-ship slowly coming of age.



By Peter Riddell, US Editor, in Washington

THE Federal regulator at the heart of the growing scandal over the collapse of Lincoln Savings and Loan yesterday admitted mistakes but denied political influence in his deci-

Several criminal and civil cases have been started as a result of the collapse of Lincoln at a cost of up to \$2.5km. The House Banking Committee has been investigating the background and, in particular, whether Federal regulators delayed taking control, as well as the role of five US Senators who took contributions from Mr Charles Keating, the head

There has been a particular focus on Mr Danny Wall, the chairman of the former Federal Home Loan Bank Board, and now head of its successor the

of Lincoln.

transferred the jurisdiction over Lincoln from the board's San Francisco office, which favoured early tough action, to his agency's headquarters in Washington and ordered a sec-ond examination. This delayed seizure of Lincoln for nearly two years until this April.

Mr Wall, whose current position is under threat, yesterday said that "no political figure influenced my decisions".

Office of Thrift Supervision. He

Mr Henry Gonzalez, the chairman of the House Banking Committee, has called for Mr Wall's resignation, while President George Bush has left open the door for his departure. The actions of the English of the Committee of the English of the Committee of the English of the Englis ture. The actions of the five senators is now being investi-gated by an independent com-sel appointed by the Senate Ethics Committee.

Boeing set to resume output

By Roderick Oram in New York

AIRCRAFT manufacture will resume at Boeing next Monday following overwhelming accep-tance of a new three-year con-tract by 57,000 striking mem-bers of the Machinists' union. The union made only minor

The union made only minor progress during the six-week strike on its main goal of a big increase in basic pay rates, judging by terms of the deal released after more than 80 per cent of the employees had accepted them on Monday.

Leaders of the union and the US labour movement had believed Boeing, flush with 1885 m of sirlings orders, could

\$85bn of airliner orders, could afford to make up ground lost by employees during lean times in the mid-1980s.

The principal aim was to win The principal aim was to win hefty rises in basic pay rates, which feed through to pensions and other benefits, instead of the large lump sum bonuses Boeing had paid in recent years. Boeing failed to budge, however, from its original offer of a 4 per cent rise in the first year and 3 per cent in both the second and third.

Over the life of the contract.

Over the life of the contract, basic rates will rise by an average of \$3.24 an hour. Rates ranged from \$3.88 to \$18.42 an hour in the old contract.

The unions said Bosing gave ground on cost-of-living adjust-ments which will further increase basic pay. Boeing also cut mandatory overtime, a contentious issue, to two consecutive weekends and a maximum of 144 hours a quarter with double time after 160 hours. Previously, the mandatory minimum was 200 hours, a rule Boeing had used extensively to increase production.

Boeing also increased the bonuses to 10 per cent from 8 per cent in the first year, to 5 per cent from 3 per cent in the second and to 4 per cent from zero in the third.

Boeing's labour problems are not over. Its contract with 27,000 engineers and techni-cians expires next month. Their union seeks pay increases totalling 30 per cent

US consumer price rises in line with forecasts

By Anthony Harris in Washington

US consumer prices rose 0.5 per cent in October, after showing little change in the previous two months.

The price increases covered virtually all categories and had been forecast accurately in the markets, which showed no response. The rises bring the annual inflation rate for the first 10 months of 1989 to 4.6 per cent

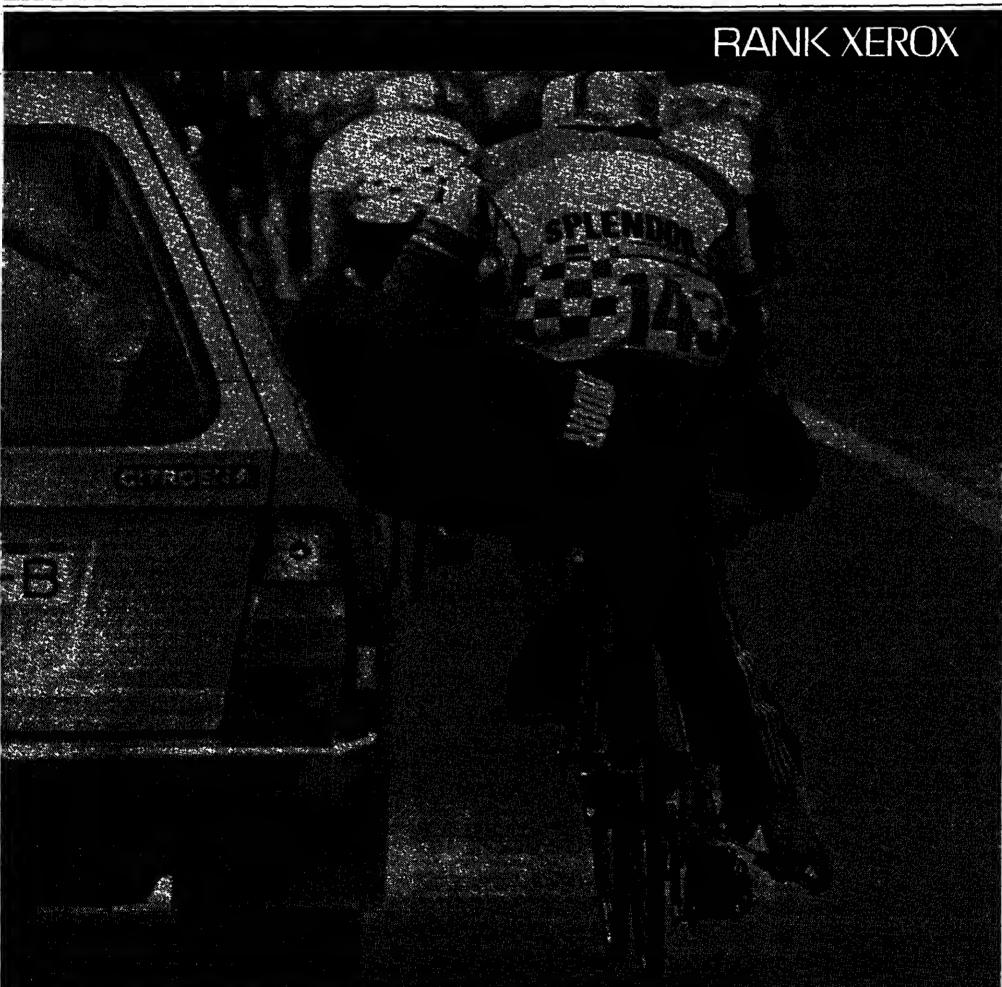
per cent.

The biggest rises were in apparel, which rose strongly for the second successive month after earlier weakness as new styles were introduced. Higher prices for 1990 model cars helped to raise the trans-

port component, though in view of very weak sales these will probably relapse.

Medical costs continued their rapid inflation, with a 6.7 per cent rise in the month, bringing the 1989 annual rate to 8.1 per cent. The inflation of private health insurance costs, which have been rising still which have been rising still more rapidly, are eroding cor-porate profits and have been an issue in a number of cur-rent labour disputes.

Food prices, which have been subdued thanks to the



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Hills in effort to push multilateral group warns EC, Japan trade talks ahead

By William Dullforce

MRS Carla Hills, US Trade Representative, presented two proposals for forwarding the multilateral trade talks during the informal meetings of trade ministers in Japan last week. Details have emerged from US officials' explanations to trade negotiators in General

negotiators in Geneva.
First, to break the impasse over tariff cuts, Mrs Hills suggested that each country should submit the programme it intended to follow, to achieve the 33 per cent overall reduction in tariffs set as a target by trade or intended. get by trade ministers at their mid-term review of the Uru-guay Round in Montreal last December

However, the programmes would outline how the target would be reached not just in the tariffs negotiations but across-the-board in all the sep-arate negotiations aimed at opening access to markets. These include non-tariff mea-

sures, natural resource-based products, tropical products, textiles and clothing.

So far negotiations in the market access area have been hampered by the failure to move on tariffs, where the US has been insisting on pursuing a request-and-offer line while

most other countries want to use an overall formula to determine tariff cuts.

Second, Mrs Hills proposed that ministers instruct negotia-tors to give priority to reaching agreements in the rule-making In this area, negotiators are trying to work out new rules for such matters as subsidies,

anti-dumping action, the allowances made to developing countries for balance-of-pay-ments reasons, and the "safe-guard" measures countries can take against sudden surges of imports.
Washington's argument is

that, if negotiators can produce a sound package of new rules by the middle of next year, thay will be in much better shape to cut deals on such crusial in the second of cial issues as farm trade reform, services and intellectual property rights before the scheduled end of the Uruguay Round in December 1990.

Mrs Hills' proposals were on the whole well received by the other trade ministers, US offi-cials say. They now hope the proposals will filter down to the Geneva negotiations in the form of instructions from capi-tals.

Spain gives go-ahead for Italian glass plant

By Peter Bruce in Madrid and John Wyles in Rome

THE SPANISH Government appears to have finally won its battle to persuade Societa Italiana del Vetro (SIV), the hig state-owned Italian glass producer, to go ahead with plans to build a float glass plant in the highted porthern root of the hlighted northern port of

The Industry Ministry in Madrid confirmed reports yesterday that SIV chairman Mr Gianlorenzo Saporitti and two close associates of Spaniah Industry Minister Mr Claudio Aranzadi had signed an agreement in Rome last Friday to go ahead with the plant. ahead with the plant.

SIV agreed more than a year ago to hulld the plant - its second in Spain - but subsequent boardroom in fighting has led to long delays and, at one stage, to the project being called off.

Under the new agreement, which still has to be ratified by the SIV board, possibly this week, by the board of EFIM, the Italian state holding com-pany which controls SIV, and the Spanish Cabinet, the cost of the project is Pta 17.5hn

originally agreed to subsidise 58 per cent of the investment, has also agreed to raise this to just over 60 per cent of the cost of the The plant will employ about 400 people when it comes on stream, and produce about half

a million square metres of float

glass a year. Mr Aranzadi has worked par ticularly hard to save the project, and last Friday's agree ment will also strengthen his hand in the political argument in Spain over who which company be allowed to take over the hig Spanish truck pro-ducer, Enasa, from the Govern-

Mr Aranzadi favours Fiat, which has also offered to build a car plant in Spain if it is awarded Enasa, but the Span-ish State holding company, INI, is backing a hid from Daimler Benz and MAN. of West Germany. This arrange-ment would leave INI still holding a stake in the truck

A final decision on Enasa is expected before the end of this

At one stage the success of Fiat's bid was being linked to a successful conclusion of negotibut political pressure from INI for the West German hid is now so strong that Fiat can no longer be regarded as a secure

Brazilian snub for Pirelli

PIRELLI, the Italian tyre company, has been refused per-mission to build a fibre optics facility in Brazil on the grounds that it would threaten development work by local prodncers, Ivn Dawnay reports from Rio de Janeiro.

The decision hy Mr Joao Alves, the Interior Minister, andorses an earlier ban imposed by the Special Information Technology Secretariat
the government agency
responsible for enforcing tha country's protectionist com-

it comes only months after Olivetti was forbidden to set

up an autonomous microcom puter manufacturer on similar grounds, even though control would have remained with Brazilian nationals.

Brazil began research into fibre optics in 1973, backed by financing from the state tele communications company Telebras. Three local companies have since received financial incentives to develop the

technology.
The Government believes national companies will he able to exploit a local market worth \$10bn by the end of the coming decade with up-to-date

Cairns over trade

MINISTERS FROM the 14-nation Cairns Group of agricultural exporting countries yesterday warned the European Community and Japan that failure to discuss seriously agricultural trade liberalisation could jeopardise the Uruguay round of multilateral trade talks, Peter Ungphakorn reports from Chiang

Mai.

The ministers and officials, beginning a three day meeting, aim to complete the group's final proposal on farm trade reform in time for next week's meeting in Geneva of Urugnay round negotiators on agriculture, possibly the final meeting of the year.

Reluctance to ease CoCom curbs

Japan and the US remain reluctant to ease strategic exports to the Eastern Bloc despite democratic reforms there, Renter reports from

Two days of talks were held Two days of talks were held in Tokyo between Japan and the US, the first such meetings since April 1988. They were part of a regular dialogue to co-ordinate policies related to CoCom, the Co-ordinating Committee for Multilateral Export Controls which regulates strategic exports to the lates strategic exports to the Eastern Rloc.

Air France signs Airbus contract

Air France has signed a con-tract with Airbus Industrie to buy seven four-engined, long-haul Airbus 340-300s. They are placing options options on a further four aircraft. The airturner tour arctant. The air-craft, due for delivery between 1994 and 1998, are intended to nperate on rontes which no longer justify the use of the larger Boeing 747. The order is worth £670m in total, taking Airbus orders to more than Airbus orders to more than £5.75bn this month alone.

US car group in China venture

Panda Motor Corp of the US will start vehicle producting by end-1990 in the south China city of Hulzhou, the People's Daily said, Reuter reports from Polying Peking.

The project, China's largest foreign investment with \$1bm from Panda, is expected to pro-duce \$00,000 economy-size vehicles for export by 1995,

Japanese company buys NY hotel

A unit of Royal Hotel Group of Osaka, Japan, has agreed to pay \$230m for a hotel being huilt in central Manhattan, The Wall Street Journal reported yesterday, AP-DJ reports from New York.

The 505-room property, known as the Royal Concordia Hotel, belongs to an invest-ment group which includes Zeckendorf and the Sol Gold-man estate, both family-run, New York property concerns, and KG Land New York, a U.S. unit of Tokyo's Kumagai

Tokyo SE to begin fax service

Tha Tokyo Stock Exchange will start faxing on request certain information disclosed by listed companies to broker-ages and investors from April 1930, an exchange official said, Reuter reports from Tokyo.

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PRUDENTIAL OVERSEAS FUNDING CORPORATION. N.Y.

By: THE CHASE MANHATTAN BANK

Dated: November 15, 1989

Rules of origin weave a very tangled web Peter Montagnon reports on a complex trade row between the EC and Washington

departments, rules of origin have never played much of a role in the cut and thrust of international trade policy. Suddenly this Autumn, how-

ever, they have emerged as a central issue behind the latest trade row between Europe and the United States. Washington has complained that they are being used in connection with measures to prevent circum-vention of anti-dumping duties to force foreign companies to invest inside the Community. The result is a dispute which The result is a dispute which illustrates not only the tangled web woven by the European Community in seeking to extend the reach of its anti-dumping laws hut also the unexpected way in which traditional trade definitions are being called into question by today's global markets and high-technology industrial processes.

At the heart of the problem is the need to define the origin of printed circuit boards, an issue on which European Com-

issue on which European Com-mission officials in Brussels say they expect to rule, within the next month or so.

The ruling has become nec-essary because only then will it be possible to say whether a board incorporated into a Japanese product assembled in Europe counts for or against that product when it is assessed for anti-dumping duties under current European

These are now applied to products assembled in Europe if direct imports from Japan (or any other dumping country) are also chargeable.

But an important constraint But an important constraint is that the European-assembled product escapes duty if at least

RADITIONALLY the 40 per cent of its components high-technology product which preserve of back-room originate in a country other comes in various shapes and hoffins in customs than that which has been sizes, from simple boards

accused of dumping.
European officials fear that Japanese companies may be trying to meet this criterion by assembling printed circult boards in the US. Their suspiregard as the brazen way in which Ricoh, the Japanese photocopier concern, announced that it evaded Euro-

'Intellectually, this is 2 very difficult subject. It's a Pandora's Box on which we are lifting the lid, slightly'

pean dumping duties a couple of years ago by shipping to Europe products which were assembled at its plant in Calif-

To the US, however, this attitude smacks of a reverting to a fortress Europe mentality.

Propelled by its local industry, the Bush Administration has charged the EC with a conscious intention to we thin scious intention to use this concern to divert trade and

Japanese companies are rejuctant to rely on US suppliers because of doubts as to how the goods would be classi-As a result, US firms which

want to supply them are losing sales and being forced to invest inside the Community, they say.

Theoretically, this problem should be resolved by a clear origin rule for printed circuit

boards, but arriving at such a

rule is no easy matter for a

designed to be incorporated into toys, to multilayered ones which are used in computers.
The EC uses the internation-

ally agreed Kyoto Convention when deciding on its origin rules. This says that origin is conferred by the place in which the last substantial transformation took place.

But with a product such as a printed circuit board this begs the question of what exactly the last substantial transfor-mation really is. Commission officials say there is no ulterior motive

behind their preoccupation with this dilemma. "These are neutral rules. We don't consider them as measures of com-mercial policy," said one. Yet they also stress the need to establish an absolute rule which can be applied in all circumstances.

cumstances.

Unlike the US, which applies different origin rules depending, for example, whether they are to be applied in dumping cases or simply to define whether a product originate. whether a product originates in a country eligible for most-favoured nation treatment, the EC aims to have one set of rules covering hoth imports

and exports and applicable in all circumstances.

The rules must also be writ-ten in such a way as to with-stand legal challenge in the European Court, which means they must clearly conform to the Kyoto Convention on which all decisions are supposed to be based.

Yet the difficulty with printed circuit boards is that the most obvious "last aubstantial transformation" is the process of "stuffing" whereby memory chips are attached to

the hoard. Industry experts acknowledge that this is a relatively minor and unskilled pro-

The Commission has not excluded using it to define ori-gin, but it is now also scrutinising the manufacturing process of printed circuit boards to see whether another process may be more relevant. If it cannot find one, it may revert to a more arbitrary and less preferable solution of

'Japanese companies are reluctant to rely on US suppliers because of their doubts on how goods would be classified'

applying a local content percentage to finished printed cir-cuit boards. This solution has already been accorted for tape recorders

and television sets where a 45 per cent rule applies.
In the case of memory chips, the Commission has already decided that origin is conferred by the place where diffusion -or the implantation of conduction materials into silicone takes place.

Ironically, despite the controversy this caused at the time, this is a definition already accepted by the US, which wrote it into its 1988 Free Trade agreement with Canada.

However, US officials say that in that case there was no intention whatsoever of using the rule to force investment, Despite emphatic statements by top EC officials, such as Mr Frans Andriessen, External Relations Commissioner, that

the EC has no policy of forcing investment in the Community, US officials say there is a lingering suspicion that this is

not the case. Policy statements from the top are not always consistent with the behaviour of officials lower down the line, they say, and the EC needs to settle this matter once for all.

It remains to be scen whether the final decision taken by the Commission will satisfy the US.

The Bush Administration is being consulted in the discussions but has no right of veto. Nor does it seem unduly impressed with European efforts to allay its concern by pointing out that the informal solution applied to Ricoh photocopiers has involved toc Japanese company in investing and sourcing more in the US rather than Europe. Even if the problem of printed circuit boards does

turn out to have a happy end-ing, it is unlikely to be the last such dispute in a world where trade policy is having to adapt to the spread of increasingly

complex high-technology pro-cesses and investment flows. The question of rules of ori-gin is now also before the Uruguay Rouod of multilateral trade negotiations, but trade officials acknowledge that it is likely to be difficult to find rules that can be universally applied. In a world of fluctuating exchange rates and differ-ing labour costs, it is hard to see how the same origin for-mula can be applied to products made in countries ranging from Japan to Bangladesh.
This is an intellectually very difficult subject, said one EC official "It's a Pandora's Box on which we are lifting the lid.

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THE VOICE OF SOUTH AFRICAN BUSINESS

Reducing imbalances in levels of economic activity in Southern Africa

Dr Simon Brand, Chief Executive of Development Bank of Southern Africa talks to John Spira, Finance Editor of the Johannesburg Sunday Star.

Spira: The Development Benk of Southern Africa (DBSA) was formed in 1983 with several well-defined objectives.
What are these objectives?

Brand: As a regional development institution, the DBSA aims to contribute towards the upliftment of the poorer communities in Southern Africa by providing project loans, technical assistance and advice to governmental and non-governmental

development agencies.

It is involved in state and regional policy and planning, and rural and agricultural, urban, business and carrepreneurial, bulk infrastructure and human resource development.

After its establishment, the DBSA instantage its activities.

Aner its establishment, the DBSA initiated its activities in the developing areas of Transkri, Boptuntatswana, Venda and Ciskei (the TBVC states), as well as to the self-governing territories of Gazankulu, Kalvgwane, Kwalvidebele, KwaZulu, Lebowa and Qwaqwa in South Africa.

In 1986 it became involved in financing and to other ways supporting development projects in the rest of South Africa and, since 1987, in neighbouring countries such as Lesotho, Mozambique and Namibia.

Brand: The DBSA has four sources of finance — share capital, a development fund to which members can contribute, loan servicing by borrowers and loans raised on the capital

Spira: How is the DBSA financed?

Spira: To what extent have the DBSA's objectives been Brand: The DBSA never implements projects itself, but monitors the progress of projects implemented by its borrowers and disburses loans according to the progress of

projects.

By March 31 1989, the Bank had approved loans of some R4 billion for 614 projects. In addition, 561 projects, representing a potential financial commitment of around R3,2 billion, were under consideration.

However, the fulfillment of the DBSA's objectives cannot

However, the fulfilment of the DBSA's objectives cannot be measured solely on a quantitative basis. One must also assess the objectives in a qualitative sense — that is, the extent that the DBSA has influenced the kinds of projects undertaken and the way in which they have been undertaken. Here we've had a significant impact on approaches to the design of projects and on the choice of projects, placing, for example, much emphasis on projects that encourage small entrepreneurs and small farmers, thereby involving the local communities in question.

Further, I believe that we've exerted a considerable influence on the economic policies of the South African government.

Further, I believe that we've exerted a considerable influence on the economic policies of the South African government, as well as on the governments of the TBVC states and self-governing territories, in matters such as providing support to small business and deregulation. We actually use projects supported by us as vehicles for discussing such policy matters with the borrowers, thereby achieving changes in the various policy frameworks.

Then, too, with the Bank's increasing involvement, it has become an institution to which governments turn for advice on economic policy and evelopment matters.

Strings What increasing it flavor for private sector funds.

Spira: What incentive is there for private sector funds to be channeled into the DBSA?

Brand: A market-related return on money lent to the Bank Brand: A market-related return on money lent to the Bank
— the only way to which the private sector can contribute
directly to our resources. They do so with a fairly low degree
of risk because of the Bank's financing structure. Of course,
many of the projects that the Bank finances prepare the way
for profit-making opportunities which the private sector can
then undertake of their own volition on an equity basis. Spirac What return (material or otherwise) would foreign investors in the DBSA hope to achieve?

Bread: In addition to the market-related return to which I've referred, they would have the assurance that the Bank uses those funds on projects which address the country's burning socio-economic issues. Thus, we look at projects that improve access to resources, economic opportunities, and so on. Underprivileged people in South Africa benefit from such projects and this, we believe, is important for the foreign investor, who often makes decisions not only on commercial grounds but also taking into account moved and wellsight. grounds but also taking into account moral and political

At present, we don't have any foreign money invested in the bank but we are hoping for, and in fact have had indications of, future support from the international banking Spira: What are the criteria applied in reaching a decision

to finance a particular project?

Brand: We look at various sectors of the economy and within

each sector we look at the technical aspects of each project — costs and the design most appropriate to fit the available resources and the capability of the borrower to operate and maintain the asset. It must be financially sound, enjoy community acceptance and take account of the community scapability of using the project. Finally, the community should have the ability to maintain the asset. ave the ability to maintain the asset. It belps if the project is labour-intensive but it is not a

s. Nevertheless, in ma of the construction projects that we finance we agree with the borrower that encouragement will be given to labour-intensive methods, thereby addressing the unemployment

Spira: To what degree has the DBSA financed projects beyond South Africa's borders?

Brand: Substantially in Lesotho in the form of advance infrastructure for the Lesotho Highlands project but also in Mozambique and Namibia. Right now, we're discussing a significant project in Swaziland.

Spira: How does the DBSA justify to South African taxpayers (who, after all, have contributed a large slice of the bank's capital) investments beyond the country's borders (the Lesotho Highlands project being a case in

Brand: The guideline is that we should concentrate on projects which have spinoff benefits for the Bank's member countries. The Lesotho project is a case in point, since it will market water to South Africa, which needs it for the further expansion of its industrial heartland. In Mozambique, we're looking at forestry development in the south of the country, where the product would be an important raw material for South Africa. So the justification is quite

Spira: One of the DBSA's prime objectives is to reduce Sputhern Africa. Given the private enterprise nature of the South African economy, surely such a policy interfer incongruously with the natural market mechanism?

Brand: On the face of it, yes. But they way we actually approach things is that we prepare the way for the private sector to develop. One of the economic criteria we apply in considering projects is whether it will eventually lead to the involvement of the private sector. If we build a road, for example, one of the main motivations is that it will help the private sector to increase and market its production. Or if we finance the infrastructure of an urban area, private

we mande the infrastructure of an about area, private investment will be made possible thereby.

We don't see any inconsistencies. Our role is not to replace the private sector. Indeed, we support a great number of small business programmes in the private sector.

Spira: Do you encounter political difficulties when investing in countries to the north of South Africa? Brand: We've set our sights wider than the neighbouring countries in which we're already involved. There are indeed political difficulties. In more normal political circumstances, the Bank would probably have had a wider membership

We've had discussions with certain such countries and we have encountered political reservations, especially on first contact. We've been able to overcome this to some instances and we believe that by establishing a sound track record we'll eventually make further progress.

Spira: Can one liken the DBSA's objectives to those of the Southern African Development Co-ordination Conference

Brand: Yes. What we're trying to do is just a more imensive process of what they are trying to do in much the same part of Africa. If there weren't the political constraints that there are, it would be natural for the two bodies to merge into one. At present, political problems preclude this from happening but I do believe that a stage will be reached in the future

when this will be seriously discussed.

SADCC is a very loose arrangement and I believe that our expertise could strengthen SADCC's activities.

I don't see SADCC as necessarily hostile to South Africa, since its objectives and that of the DBSA are very similar

to mobilise resources and apply them towards the
development of Southern Africa.

Spirat: What has been the DBSA's success rate to date? Have you experienced more casualties than you initially bargained for?

Brand: That's a question you should ask 20 years from now. We haven't had any defaults on loans, nor any misappropriations of funds. So in that sense things have gone



Dr Simon Brand

well. But the development impact of projects we have financed can only be measured in longer time spans. Spira: The TBVC countries are showing distinct signs of being unable to control their deficits. How severely does this place the DBSA's funds at risk?

Brand: It's an important factor for us. Obviously, we can't look only at the success of the individual project; we must also look at whether we are going in get our money back. Here one must look at the overall financial position of the borrower, which may be a TBVC government or a local authority. We run a surveillance activity to monitor the financial situation of each borrower and, where necessary, offer assistance in respect of sound financial planning and measurement.

The Bank has become involved as a middleman between the South African government and the THVC governments to map out sound financial management programmes. The two governments agree on the extent of South Africa's financial involvement, the appropriate financial systems, better controls, the planning of expenditure, and the extent to which that government's own resources should be utilised. This has

that governments own resources should be transed. Images been going on for some years — with some success.

The Bank doesn't act as a policeman, preferring to get the governments themselves to institute the necessary measures.

And there's a great willingness to co-operate. Spira: What is the DBSA's attitude to the labour practices employed by the enterprises to which it invests? What sort of labour practices does the DBSA itself employ?

of labour practices does the DBSA itself employ?

Brand: We aren't in a position to prescribe, since we don't finance curreprises directly. But if we become aware of labour practices which would undermine the stability of the economic activity in question, it would be a factor we'd take up with our borrower — not on moral grounds, because we don't have a licence on this score, but from a realistic standpoint.

The DBSA itself is a progressive employer. We actually have a stipulation in our establishment agreement that the composition of our staff should reflect the membership of the Bank. So we follow equal opportunity practices. We don't yet have a proportional reflection of the Southern African population. But all our conditions of service are deliberately designed so as not to have any discriminatory elements. In

designed so as not to have any discriminatory elements. In our recruitment programmes we try to seek our people from under-represented groups and we've made a lot of progress

here.

We are already seeing many of our black employees coming through to middle management and we've been able to recruit some black people at management level. At the same time, the degree to which we can progress along this road is determined by what is available in the market place. Nevertheless, one of our main internal goals is that we should make rapid progress in this matter. We're actively working towards a goal whereby we shall in due course have several blacks in senior management positions. Spira: The problem of overdue rentals in Soweto has been festering for some time. It has been recently speculated that the DBSA will step in to alieviate the City Council

of Soweto's problems. Where does the DESA stand on this Brand: We have a number of project applications from the Soweto City Council — projects aimed at improving the quality of life in Soweto. We've also been asked to assist in

restructuring the finances of Soweto. The rem boycott is one aspect of the latter problem, which is partly political and partly a problem of ineffective services. Soweto is a city which isn't able to stand on its own feet at present and this is why we've been called in to help. We're still in the early stages of the exercise. A possible solution is to privatise some of the services, with local community



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OVERSEAS NEWS

World Bank seeks way out for 'marginalised' Africa

By Michael Holman, Africa Editor

"AFRICA" economic crisis pre-ents an extraordinary the development challenge to the development community," writes Mr Barber Conable, president of the World Bank, in his introduc-tion to the Bank's 300-page report, Sub-Saharan Africa: From Crisis to Sustainable Growth*.

Notwithstanding efforts by all involved, the crisis has con-tinued to deepen, says Mr Con-able. Economic reforms already io place must he "broadened and deepened". If Sub-Saharan Africa is to achieve food security, and register a "modest" improvement in living standards, economies of the regioo must grow by at

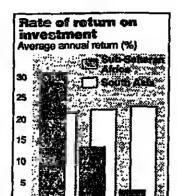
of the region must grow by at least 4 to 5 per cent annually. This is a "highly ambitious" target compared with past performance. Mr Conable acknowledges, but one which the Bank believes can be achieved.
A central theme of the report

is the need for "good gover-nance, a public service that is efficient, a judicial system that is reliable, and an administra-tion that is accountable to the

Ordinary men and women must be given greater responsihility for improving their lives, grassroots organisations must be fostered, the informal sector encouraged: "Development must be more bottom-up, less

top-down."
The need for concerted action by African goveroments, donors and the private sector "has oever heen greater", he says.

Although the authors of the



report detect "the first signs of improvement" in the economies of African governments implementing economic reforms, they nevertheless paint a hleak picture of the

1961-73 1973-80 1980-87

region.
"Overall Africans are almost as poor today as they were 30 years ago," notes the report. Economic growth in Sub-Saha-ran Africa has averaged 3.4 per cent a year since 1961, only a fraction ahove population

The report warns that Africa must take two "crucial" initia-tives if it is not to be "further marginalised" as the world eoters a new technological age. It must: ☐ Improve science and technology training, and aim at the highest standards for at least a minimum core of specialists. The Forge new partnerships with qualified firms and research iostitotes in the developed

Turning to the measures

needed if Africa is to achieve economic growth of at least 4 per cent, the report says that not only must levels of domestic saving and investment be "dramatically" raised, but pro-doctivity needs to increase. Such an increase requires an improved infrastructure, better

improved infrastructure, better incentives, accompanied by less, and better, government.

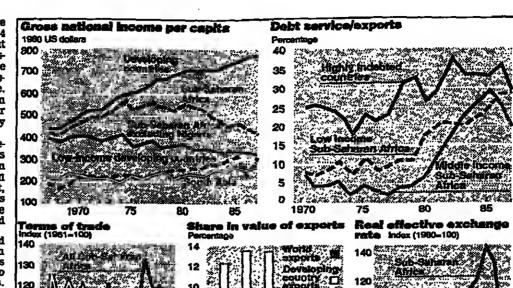
A population policy is integral to development. "Africa's situation is unique. Never in human history has population grown so fast," says the report, warning that if current trends continue Africa will have nearly 500m people by 1990 and double that by 2010.

Productivity of cultivated land must rise, production must be diversified. Prices must be flexible, responding to

must be flexible, responding to changing market conditions. Reforms to land tenure must increase security and thus encourage investment in land improvements. Agricultural research institutions must be rehabilitated, extension ser-vices improved; environmental

protection is essential.

Industry requires a fresh start: "Earlier industrialisation efforts focused on state-led creation of capacity without adequate regard to costs or mar-kets." The private sector holds the key to future industrial growth, says the report, which urges governments to support private investors, "in particu-lar by establishing a well-func-tioning judicial system that can be relied on to protect



1965 70 75 80 85 ent 15 per cent of GDP to 25 per cent; spending on human resource development should doubled from the present 4 to 5 per cent of GDP; infrastructure spending should rise to 6 per cent of GDP, the report says. The external funding needs of Sub-Saharan Africa in the

1990s could be met if:

Official development assis-

which is helow the rate achieved in the 1980s. Concessional deht relief mechanisms, for which mid-dle-income countries should be eligible, ensured no increase in debt service payments.
The report acknowledges

1960 65 70 75 80 85

that structural adjustment "must take fuller account of Even 'model pupils' are not proving the case for adjustment

NEVER before has the gravity of Africa's economic crisis been so starkly illustrated as in the World Bank report published today. Less clear is whether Africa, on the basis of existing and projected external assistance, is capable of reaching the objective of "sustainable" growth set out in this 300-page

The debate most likely to ensne involves the achieve-ments of the Bank'e recovery programme to date, and the case it makes, implicit rather than explicit, for linking aid to honest and open administra-

Four central questions arise:

Is structural adjustment
really working in the 30 or so
countries which, to varying
degrees, are implementing the
policies drawn up and backed
by the Bank and the International Monetary Fund?

Are the external resources Are the external resources being made available to Africa

■ Are the governments now in place capable of presiding over the institutional changes such as an independent judi-ciary and a free press — which the Bank sees as integral to the process of successful eco-nomic reform?

agencies. But it stresses that

none of the measures and poli-cies advocated "will go far, nor

will much external aid he

ensure that policy is continu-ously reviewed". To be effec-tive, some very radical changes

will have to take place in the thinking and formation of Adjustment Programmes by

the Bretton Woods Institutions

It will be essential to restore fruitful dialogue between

adjusting countries and the Bretton Woods Institutions.

Roy Trivedy, Development Policy Unit, Oxfant: The report

indicates some important new policy directions, but with few exceptions it treats Africa as a

homogenous continent, failing

to take into account variations between countries and regions.

donors' share of this responsi-bility — issues such as high interest rates, the decline in

the terms of trade, the persis-tent decline in commodity

The section on agriculture does not adequately take into

Should the Bank's call for "better governance" on the continent become part of the conditionalities attached to

Two of the leading reforming governments are Ghana and Nigeria, held up by Rank officials as examples to the rest of Africa. Yet both examples raise disquieting questions.

Structural adjustment should lead to self-sustained growth, fuelled largely by the private sector. It is still not happening in Ghana, which has been implementing adjustment policies since 1988, supported by aid inflows of more than 5500m annually. than \$500m annually.

the excruciating debt problems of Africa on both the low and middle income countries. In spite of the fact that the bulk of African debt is long term, roughly 70% of total debt is at market rates of interest. The result is debt service obligations reaching levels where they could just not be met.

I welcome the proposal that "new and closer forms of collaboration should be devised to ensure that policy is continu-Investment, which averaged 7.5 per cent of GDP in the 1980s will have to double to 16 per cent if Ghana is to achieve its growth target of 5 per cent a

The ontcome of reform in Nigeria is of particular con-cern. The country is the home of one in four Africans. Per capita income has fallen to less than \$300m compared (at constant prices) to more than \$1,000 a decade ago. World Bank officials argue that adjustment policies, pursued since 1986 and designed to reverse the country's decline,

reverse the country's decline, are succeeding.

Notwithstanding the far-reaching economic changes carried out by President Ibrahim Bahangida, the programme may well fail. The country's infrastructure is deteriorating, industry's plant and equipment is ageing and inefficient, government management is weak, and corrupbetween countries and regions.

The report notes the cost of conflict in destablisation in Southern Africa, but there is little discussion about this.

It emphasises the notion of "shared responsibility" for Africa'e economic crisis, but there is little discussion of the denors' share of this responsi-

tion is endemic. One economist has estimated that more than \$15hn has left Nigeria during the past four years in the form of debt-service payments and

capital flight.
Much is made, rightly, of the need to create the proper environment for the private sector, allowing it to become the main engine for growth. Hence the introduction of market exchange rates, abolishing price controls, reducing the role of the state.

Bnt most of Africa needs massive investment in commu-nications and utilities, and nications and utilities, and substantial assistance which allows its shopfloors to re-equip. Without this assistance the private sector will, for the most part, remain the feeble creature it is today, unable to survive trade liberalisation and unable to compete in the export markets the Bank urges

The Bank's own assessment of funding needs for Africa in the 190s is based on a growth target which it describes as ambitious, which would bring about improvements it about improvements it describes as modest. The programme allows only a fine line between success and failure, as the Bank acknowledges. Given that the Ghanas and Nigerias are still making demands on donor resources, given that the Zeires and Zambias have yet to begin given the special needs. begin, given the special needs of the war-torn region of the Horn, and the countries of Angola and Mozambique, and given the worsening plight of the Sahel states, failure seems

the most likely ontcome.
This likelihood becomes even greater when considering the calibre of the governments involved. Most of the leaders head authoritarian regimes with weak and corrupt civil services. "Africa's lack of technical skills and lack of strong public and private institutions account more than anything else for its current predicament," writes the Bank. Put

ment," writes the Bank. Put another way, Africa lacks the expertise required to extricate itself from this predicament.

It may be asked why any country is taking the adjustment medicine. The answer is partly because they have no alternative: "Maladjustment is more painful than structural adjustment," as one finance minister put it. It is also because financial assistance because financial assistance from the donors goes some way towards cushioning the risks that reform entails. It seems that the Bank is becoming increasingly concerned by the obstacles that these regimes place in the way of full and proper implementation of reform. It stops short of calling for linkage between aid and "good governance". But the logic of its case points in that

Michael Holman

TEN FACTS ABOUT AFRICA YOU MAY NOT HAVE KNOWN

Sub-Saharan Africa (450m people) produces \$135bn worth of goods and services in a year - the same as Belgium (10m people).
 One in 200 women die from complications in pregnancy or childbirth. That's 150,000 a year. In China one in 2,200 die this

Africa has hearly seven cars for every 1,000 inhabitants;
South Korea siz, India two, Bangladesh 0.3.
There are 200 regional organisations for co-operation and integration, but intra-regional trade's share of total trade is the same as it was 20 years ago.

Africa had 100m inhabitants in 1990: it will have a billion by

2010.

• Half of rural development projects financed by the World Bank by 1987 had failed.

• Sub-Saharan Africa, with one tenth of the world's population, accounts for a third (nearly 4m) of all refugees. A further 12m Africans are displaced.

• Africa's share of world markets declined from 2.4 per cent in 1997.

1979 to 1.3 per cent in 1987.

• More than 80,000 donor-funded expatriates are working in

• Fewer than 20 per cent of attempted telephone calls get through.

Source: World Bank Report

will much external aid he forthcoming, unless governance in Africa improves". "The challenge facing Africa is exceptional," says the report, "the cost of failure would be appalling." "Published by The World Bank, 1818 H Street NW, Washington DC 20433 property and to enforce con-tracts." the social impact of reforms Sub-Saharan Africa needs to raise investment from the prestance (ODA) increased at about 4 per cent a year in real terms, and welcomes debate between African countries and donor Report welcomed for willingness to confront the tough issues

Reactions to the report ranged from an unequivocal welcome from Britain to a generally critical resposse from the Ecooomic Commission for Africa: ELynda Chalker, UK Minister for Overseas Development: The report provides a timely reminder that adjustment programmes must be coosistent with long-term development objectives [and with] population growth and health: improving the educational base: how to raise prodoctivity of agriculture; and how to check the base and how to absorb the huge numbers entering the labour force.
The supreme objective - sustainable growth with equity - is surely right. Devel-opment must reach all levels of society. I am glad that the report lays so much emphasis on human resource develop-ment; people are the key to

I very much support the report's thesis that ordinary people ebould he allowed to take charge of their own lives, that communities should be more responsible for their development, and, most important, that governments must listen to their people. listen to their people.

MAdebayo Adedeji, a United
Nations under-secretary-general and executive secretary of the UN Economic Commission for Africa: This latest study is more professional and less polemical, more pragmatic and less theological, than the Bank's report earlier this year, which tried to prove that struc-tural adjustment in Africa is working. It accepts, even if implicitly, that conventional adjustment is not working, and that what Africa needs is adjustment with transforma-

It recognises that despite orthodox structural adjustment programmes, Africa's economic crisis has continued to deepen; that these programmes have failed to address the issue of poverty alleviation and equity; d that they have ignored the human dimension of develop-

But the Bank has still not thought through what new pol-icy instruments and measures icy instruments and measures will be required to achieve a marriage between transformation and adjustment, in order to hring about sustainable growth with equity.

Measures such as liberalisation, privatisation, and dogmatic insistence on cost recovery in education and health (a policy which most rich indus-

trialised countries have not been able to pursue), won't do. Adrian Hewitt, deputy direc-tor of Britain's Overseas Development Institute: Over-all, this is a better, more balanced and more comprehensive analysis of Africa's economic problems than the earlier Sub-Saharan Africa reports from the World Bank. It looks beyond the short-term, and shows some signs of the pro-cess of consultation with African governments and other interests which has been undertaken over recent years. Although it is less than the jointly-agreed consultative document which many would have wished, it proves that the Bank is not the unchanging monolith which it is sometimes caricatured as: I welcome the more prag-

matic approach to designing and implementing appropriate policy reforms, and the renewed focus on protecting the poor and reducing poverty. Claims that there is strong pos-itive evidence of the effect of adjustment programmes of Africa's industrial sectors are unconvincing.

There is some recognition of the devasting effects of changes in terms of trade but little is proposed in the form of sustainable colutions to the problem of severely-eroded cre-dit worthiness throughout almost the whole of Sub-Saharan Africa

ran Africa.

MDr J L S Ahbey, Ghana's High Commissioner to the UK: The report is commendable, highlighting the need to reverse, as a matter of trgency, the deteriorating liv-ing conditions, particularly of the most vulnerable, including women in African society, and women in Amean society, and to ensure the new strategies include the concerns of adjust-ment with a human face. It also makes very sobering reading: weak growth in pro-

ductive sectors, for example, shows in reduced shares in exports and loss in export earnings of a magnitude arguably equal to the deht service of

Africa.
The report also highlights

account the many constraints on most smallholder farmers, and most of the report's mea-sures refer to medium and large-scale farmers. The report displays the Bank's hias in favour of the private sector and market-led solutions, which are not necessarily appropriate in Africa. We are encouraged to see some discussions of subjects which are rather new arrivals in Bank parlance: equitable

growth, investing in people, fuller account of the social impact of reforms.

TWO KOREAS AGREE EXCHANGE OF FAMILY VISITS

Seoul and Pyongyang edge a little closer

By Maggle Ford in Seoul

SOUTH KOREA yesterday accepted all proposals made by communist North Korea over an exchange of family visits, a concession which could pave the way for a hreakthrough in relations between the two

At an all-day border meeting in the demilitarised zone under the auspices of the Red Cross, the two sides agreed that nearly 600 people from each side will exchange visits to Seoul and Pyongyang next month.

Seoul accepted the North's proposals on

the numbers of people to be exchanged, on accompanying art performers, media and officials, along with television coverage of the event. But the two failed to reach agreement on the performances. North Korea wished to perform a revolutionary opera based on the fight of President Rim Il Sung against Japanese colonialism, which the South deemed unacceptable. The two sides will meet again next week

to try to narrow differences. Under the basic plan, a Red Cross meeting would be held in Pyongyang shortly after the family visits on December 8, followed by a conference in January in Seoul. These meetings would discuss more permanent arrange-ments for the exchange of letters, tele-phone calls and visits by divided families. About 10m of South Korea's 43m population have relatives in the North. There has been little contact since the end of the Korean war in 1953.

The two sides agreed on the criteria for



selecting families eligible for reunions and on the number of performances by the art troupes, which would be devoted to traditional Korean culture, not critical of either side. The performances would be telecast live in both countries.

If a deal is agreed, the exchanges will be the first since 1965 taking place in a com-pletely changed international atmosphere, in which barriers between East and West

are rapidly breaking down.

They follow efforts by President Roh
Tae Woo, at present visiting West Germany, to put forward s policy of rapprochement towards North Korea and
other communist patients.

procedure towards North Korea and other communist nations.

Diplomatic relations with Poland and Hungary along with economic links with the Soviet Union and China have been established since he introduced his Nordpolitik policy, modelled on West Germany's Ostpolitik.

North Korea and the US have also recently had tentative meetings in Peking and through third parties. The US stations 43,000 troops in South Korea.

43,000 troops in South Korea.

Parliamentarians from ruling and opposition parties yesterday agreed on a step by step programme for revising the South Korean National Security law.

The law bans contact with North Korea and other communist countries and here

and other communist countries and has been used to persente political dissidents. This year several people were jailed under the law for visiting North Korea.

Pyongyang has demanded revision of the law as a token of Seoul's sincerity in pursuing better relations, while Seoul has cited the tense military situation as the reason for the law's existence.



For more information contact Clive Whiteaker, Lloyd's Register Industrial Division, Lloyd's Register House, 29 Wellesley Road, Croydon CR0 2AJ. Telephone 01-681 4040. Telex 28636 LRIS CR G. Fax 01-681 6814. Lloyd's Register Industrial Division is part of Lloyd's Register of Shipping.

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French doubts over Shamir's peace plan

A LA

ISRAELI Prime Minister Yitzhak Shamir, who arrived in Paris yesterday ran straight-into French scepticism over his Middle East peace plan, Reu-ters reports from Paris.

Arab states were likely to reject any settlement which did not start to resolve the Pal-estinian question, French Pres-ident François Mitterrand told

Mr Shamir.
A senior Mitterrand side reported the French position

reported the French position after attending a lunch between the two leaders on the first day of Shamir's 48-hour visit to France.

The Israeli prime minister, fresh from a trip to the United States where the official reception was less warm than usual, left the Elysee Palace for talks with three European Community (EC) foreign ministers.

The various plans aimed at

The various plans aimed at ending the Arab-Israeli conflict were certain to dominate his discussions with Mr Roland Dumas of France, Mr Francisco Fernando Ordonez of Spain and Mr Gerry Collins from



The state of the

Transfer

7.

1

Shortly before Mr Shamir's arrival, Mr Dumas said he backed US Secretary of State James Baker's five-point plan leading to elections in the

The Baker proposals are sup-posed to be confidential hut authoritative leaks say they could be the vehicle for his-toric talks between Israeli offi-cials and Palestinians.

"We are working on the basis of Mr Baker's plan which we must support and that is the line I will advocate to Mr-Shamir," Mr Dumes said in a French radio interview.

The senior Mitterrand alde said later France still favoured an international conference as the best forum for resolving the Middle East conflict.
The Israeli coalition govern-

mula on November 5 but only on condition it scrupulously conformed with Shamir's own plan made public last May.

It offered elections in the occupied territories where the Israeli army says 544 people have been killed during a two-year Palestinian uprising.

But Mr Shamir's plan rules out any role for the Palestine Liberation Organisation (PLO) and does not recognise the

and does not recognise the right of Palestinian self-determination. This approach causes scepticism on the French side, the Mitterrand

"The difficulty with the Israeli approach is that, lacking an ingredient for the solution of the Palestinian problem, the Arabs are more than likely to reject (it)," he told

After the lunch, Mr Shamir said he was very satisfied with his talks with President Mitterrand. "Of course I know Mr Mitterrand's positions very well," he added. French officials said a

defence contract with Israel, which was made public by the foreign ministry in Paris on

Monday, was not discussed. Authorised in December 1983, the contract involves five French jet engines to be tested on the latest model of Israel's home-built warplane, the Kfir.

Japan's vehicle makers push machine tool industry into overdrive

By Nick Garnett in London

THE Japanese vehicle industry, the biggest in the world, has been introducing

world, has been introducing model changes of one type or another recently at the rate of about one hundred a year.

This phenomenal surge in new models and model updates from an industry that produced 12.7m cars and trucks in 1992 from the demarks plants. 1988 from its domestic plants alone is one of the main rea-sons why factories of all types right across Japan are now engaged in their biggest ever programme of retooling. Japanese machine tool com-panies, the world's biggest pro-

clamp down

on currency

Government regulation stopping Foreign Exchange Certificates (FECs), the money used by foreigners, being deposited in bank accounts and taken

out as hard currency.

The Rank of China has made the ruling in a bid to wipe out the thriving illicit trade in which FECs are exchanged for

At any time of the year, touts offer varying rates of exchange. The FECs are then deposited in a bank account and later withdrawn as hard currency, usually US dollars. Before the political crackdown in June, one FEC could be illegally swapped for around. Yuan 1.8. Recently, the rate has fallen to Yuan 1.4 as official scrutiny increased.

official scrutiny increased.

The decision will affect Chinese who wish to change their

nese who wish to change their yuan for hard currency in order to study overseas or buy hard-to-get imported goods. For foreigners, it will mean that FECs, once withdrawn, will have to be spent in China. Sources said today that the new regulation allowed no more than half the FECs taken

more than half the FECs taken out of an account to be

returned. But the rule is unlikely to end the illegal trade. "It will probably mean that the black market will have to shift to hard currency.

Right people have been sent without trial to labour camps and two others arrested for staging pro-independence marches in the Tibetan capital

marches in the Tibetan capital of Lhasa, according to the Chinese Literary Digest Weekly, Reuter reports from Peking.

The weekly said eight Tibetans were given terms of three to six years' "reform through labour" after marching round Lhasa's central Barkhor Source an October 14 and 15

Square on October 14 and 15,

Filipinos likely

to vote against

Chinese

By Peter Eilingsen

in Peking

machines, are now creaking at the seams from the weight of orders from their domestic

We are working flat out, There is no spare capacity any-where," says Mr Shinshichi Aba, executive director of the Japan Machine Tool Builders'

The backlog of orders among the association's 118 members stood at Y463bn (\$3.3bn) at the beginning of September, the biggest in the industry's his-tory. Total orders in the six months to June were higher by

ducers of metal cutting almost a third on the same machines, are now creaking at the seams from the weight of ery times for some types of machine is now 18 months.

Output this year from all Japan's machine tool makers, which was Y723bn for the first eight months, will easily top the all-time high of ¥1.05 tril-tion (million million) (\$7.4bn)

four years ago.

The bulk of this production is pouring into Japan's domestic factories rather than going for export. Yamazaki, the leading Japanese machine tool maker estimates that 70 per cent of production is for the

domestic market, one of the has created a domestic market highest domestic percentages this year which could be 30 per

West Germany is the only other country which comes remotely close to this re-equip-ment programme. Its machine tool industry, the world's second largest, is also packed to the gills with work and has an order backlog of ten months.

But 65 per cent of West German production is exported and its own domestic market looks like being unchanged from last year.

By contrast, Japan's hunger for new production equipment

cent higher than last year which itself was up a third on the relatively depressed levels

of 1987. Japan's vehicle makers have machine tool orders in the pipeline worth Y140bn (\$880m). To put that in perspective that figure on its own is about three quarters of the likely total con-sumption of machine tools for all UK manufacturing indus-

tries this year.
The strength of demand from the vehicle industry flows through into most sectors of Japanese industry. Every major change to car componentry requires some retooling among component suppliers

and many subcontractors.

Fat order books in Japan's electronics and general electronics and general machinery companies are also helping to fuel this huge requipment programme. The backlog of orders for Japan's car makers is up by a half compared with last year but it is also higher by almost 40 per cent for the even larger general machinery sector.

One issue is whether this

another wave of low cost manufacturing from the world's most powerful manufacturing economy.

For one thing, three quarters of the order backlog of mschine tools is for so-called numerical control (NC) types rather than simpler, standard machines. Production in West Germany is about 50 per cent

For another, subcontractors and small manufacturers are high-cost flexible production

Indonesian state businesses to help small enterprises

By John Murray Brown in Jakarta

INDONESIA yesterday moved to counter growing public crit-icism of the role of big business in the economy, announc-ing new measures to help small enterprises and agricul-tural co-operatives. black market has suffered a severe setback with a new

tural co-operatives.

According to a decree issued by the Finance Ministry, state-owned corporations will have to give 5 per cent of their profits to support small companies with turnover of less than Rp300m (\$165,000) and village co-operatives, which currently employ some 28m Indonesians. The move, recalling socialist dogmas of an earlier era, is the dogmas of an earlier era, is the

first stage of what is expected to be a major restructuring of Indonesia's corporate sector. Indonesia's corporate sector.

The Government is widely expected to follow up these measures with legislative curbs on the growth of large private businesses which have sprung up in the wake of recent financial and trade

reforms.

Inevitably, any mention of hig business in Indonesia is taken to mean the local Chinese who with 5 per cent of the population, are said to control 80 per cent of the non-state economy. Much of the recent

state companies, whose interests range from public utilities to trading houses, with assets of \$80bn and turnover estimated at \$20bn. The plan embracing possible

surge in non-oil exports and domestic investment is by local Chinese companies. Equally, the majority of new listings on the Jakarta stock exchange have been by Chinese concerns keen to tap the equity markets for capital at a time of high interest rates.

Yesterday's announcement comes ahead of a proposed shake-out of Indonesia's 215 state companies, whose interests range from public utilities

joint ventures with private companies and aven liquidation is to roll back the state, contain government budget costs and encourage private initiative. But the plam is not universally popular. Moslem and consumer groups as well as politicians argue the state provides a necessary countervate empires or conglomerasi as Indonesians call them.

as Indonesians call them.
"In Islam, greed is frowned
npon, and monopolistic practices are nothing but greed and
selfishness," said one official of
Nahdlatul Ulama, Indonesia's

largest Moslem group. The Christian-based Indone-The Christian-based Indonesian Democratic Party, not to he outdone, said that if hig business was allowed to enrich itself it would harm the interests of the state and the people. Mr Johannes Sumarlin, the Finance Minister, who has master-minded much of the recent reforms defends private sector conglomerates on the

grounds that they are more efficient. Article 33 of the 1945 Consti-tution, often quoted by critics, states that Indonesia's econ-omy is based on the "family" principle of state, private busi-ness and co-operatives. But in Jakarta the "family" most fre-quently talked about is that of President Subarto and particu-larly the business activities of three of his children who have been unashamedly exploiting

Clearly Indonesian policy makers are all too aware of the parallels with the Malari Inci-dent of 1974 when student protests against big husiness and corruption in state companies turned into street riots during the visit to Jakarta of then Jap-anese Prime Minister Tanaka.

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NUMBER ONE ACROSS THE ATLANTIC

autonomy

COUNTING in a plebiscite for regional autonomy in the Philippines entered its second day yesterday with election officials predicting only four of 22 eligible provinces and cities would join the plan, AP-DJ reports from Manila.

Mr Vicente de Linn, a senior Elections Commission official.

Elections Commission official, said results from the southern

said results from the southern cities of Cotabato and Zamboanga showed residents of both areas rejected the plan during Sunday's vote.

President Corazon Aquino never openly campaigned for the autonomy plan, which she proposed to satisfy demands for self-rule by 4m Moslems. The plan was in part aimed at The plan was in part aimed at ending the country's nearly 20-year secessionist Moslem rebellion.

Moslem rebels and many Christian leaders criticised the plan as inadequate. Other crit-ics feared an autonomous gov-ernment would not be econom-ically viable if it were limited to impoverished and geograph ically separated regions.

Palestinians charge Israel with export sabotage

By Hugh Carnegy in Jerusalem

fresh produce exports from the Israeli-occupied territories to the EC – which ran into a series of obstacles last year - stumbled at the first hurdle yesterday when Palestinians accused the Israeli authorities of sabotaging the new season's first shipment of grapefruit

from the Gaza Strip.

Mr Mensour Shawa, head of the Gaza Citrus Exporters Union, claimed security men at Ashdod had deliberately spoiled a 500-tonne consignment of grapefruit due to be loaded in a shipment worth \$400,000 which was scheduled to sail for the UK and the

Netherlands on Friday. They tore open cartons and threw fruit on the floor, It was a premeditated action. The

EFFORTS to expand direct authorities planned it," Mr

Shawa said. EC officials said last night they believed most of the shipment would be saved, but they would protest vigorously to the Israelis if there had been any breach of agreements on Palestinian exports.

Israeli officials said security was a port responsibility, adding their policy was to co-operate with the Palestinian

export effort. The Community first negoti ated direct export channels for Palestinian producers – avoid-ing Israeli marketing organisa-tions – last year, hnt total shipments during the season fell a long way short of the 16,000-tonne target amid accusations of Israeli obstruction

Government sets new targets for UK job training

By Charles Leadbeater, Industrial editor

MR Norman Fowler, the Employment Secretary, yester-day set Britain's training sys-tem ambitious targets designed to improve significantly the quality of youth training over the next five years.

Mr Fowler said the targets would be achieved mainly by providing Training and Enterprise Councils, the local employer-led training bodies, more flexibility to modify the Youth Training Scheme for

16-18 year olds. He said the Government was seriously considering plans for radical changes in the funding of youth training drawn up by a task force from the Confedera task force from the contest-ation of British Industry, the employers' organisation, which would give each 16-18 year old a training credit which they could spend on the course of

Mr Fowler, speaking to the CBI annual conference in Harrogate praised the idea for giving young people more power as consumers of training as imaginative and attractive.

The scheme's quality has been heavily criticised in a

number of recent reports.

Leading employers have also

bureaucratic and restrictive.
Mr Fowler told the CBI conference in Harrogate that the four year programme to establish a national network of TECs, was well ahead of schedule. Ha said the councils would be set two significantly higher

targets for youth training. First to ensure that every First to ensure that every young person up to the age of 18 should either be in full-time education or in a job with training; and to ensure that by 1995 every 18 year old should be able to get to vocational equivalent of five "O" levels, the old education qualification. At least half young people should get an advanced voca-tional qualification equivalent to "A" levels by 1995. Mr Fowler said:"If we are to achieve these objectives, we

achieve these objectives, we must move on from the present Youth Training Scheme." The councils would be required to guarantee a place to all school leavers up to the age of 18.

The TECs will also be given fuunding to run the 40 compacts which have been set up between employers and between employers and schools, with the aim of creat-

In 1966, Nicholas Ridley spoke out pas-

sionately on the preservation of Britain's historic

buildings and conservation areas: "We cannot

afford to lose many more of the centres of our

towns. Time is running out ... If the local

authorities acannot make use of this bill ... I

believe we shall lose one of the greatest

assets that the country has."

Yet eatlier this year, when

presented with plans to re-

develop the Poultry site

in the City of London,

he saw fit to overturn

By David Green

THE CENTRAL Electricity Generating Board has decided to press ahead with its application for government consent to build a nuclear power station at Hinkley Point in Somerset, despite an announcement by Mr John Wakeham, Energy Secretary, that further plants will not be built in the foresee-

However, the board has decided to withdraw applications for two other pressurised

Anti-nnclear groups were

By Hazel Duffy

DOMESTIC

expecting all three plants to be withdrawn following Mr Wake-

ham's announcement Mr Derek Davis of the CEGB Board acknowledged that if consent was given for Hinkley Point C the plant would not be built immediately.

He said the Board wanted to establish a future option for the new state company being set up by Mr Wakeham to run existing nuclear power sta-

Mr Wakeham has made clear that because of high costs no new plants will be constructed until a review of nuclear eco-

nomics had been carried out in the mid-1990s. Sizewell B, Britain's first PWR power station, is under

construction and the Govern-ment has given the go-shead for its completion. It was to have been the prototype in a series of four PWRs to be built before the year 2000 at a total capital cost of £7.1bm.
The Board's decision to pro-

ceed with the Hinkley applica-tion follows talks with Mr John Collier, chairman of the UK Atomic Energy Authority, who is to head the state nuclear

Both the Board and Mr Col-

stantial delay in the future, it would be useful to have a plan-ning consent for the Hinkley site.

of the three nuclear power sta-tion applications was announced at the Hinkley Point C inquiry by Lord Silsoe
QC, Counsel for the Board. Mr
Michael Barnes QC the inquiry
inspector, rejected an application from opposition groups for a week-long adjournment. They are now do to respond to the Board's decision on Friday.

decision to take the nuclear

Statesman Healey must continue improving pro ductivity, he added. Less easy for National Power to predict are two other factors which will have an impact on electricity prices: wage increases in the electricity industry, and the effects of the revaluation of assets in the

generating companies – still to be undertaken in preparation for privatisation. National TELEVISION'S first foray into Power will lose 40 per cent of its assets by the Government's

Mr Denis Healey, ex-Labour Chancellor, defence secretary and backbench intellectual ruf-

has been far more of a globe-trotting statesman and wit-spouting speaker, writer and broadcaster.

renown. Debate with Sir Geof-fery Howe, former foreign sec-retary, was "like being savaged by a dead sheep". Mrs Mar-garet Thatcher was variously, "bargain basement Boadicea", "Catherine the Great of Fin-chley" or "La Pasionaria of middle class privilege".

As a target, the Prime Minis-ter was easy game, he believes. "She has no sense of humour whatsoever. If you make a joka with a point at her, she metasay," he said.
His record as Labour party
bastion and a Cabinet minister
was less lovable. The low-point was as Chancellor in 1976 when Britain called in the International Monetary Fund. Not only did it bring him close to demoralisation but has often been exploited by opponents within the party and outside. If his time as Chancellor left

him permanently scarred, how-ever, it does not show. "Most foreigners think I did a very good job," he said, adding that he only drew half of the IMF finds available and paid it all back. More glorious was his time

More giorious was his time as defence secretary between 1964 and 1970 - a period he describes as the highlight of his political career. He was a strong minded departmental minister, albeit sometimes as the expense of Cabinet colleggies. For three years from 1980 Mr

Healey was deputy leader of the the Labour party. It was traumatic period for the oppo-sition, rich in upheavals and internal disent from which a remodelled Labour party was to emerge. In 1983, however, he decided not to stand for the succession to Mr Michael Foot, the leader.

In retirement he plans to write and broadcast, following up themes in his recent hiography on world affairs, financial regulation and party democ-

But he does not want to be counted out yet. He believes there is still 2½ years until

That leaves plenty of time for sallies against the Tories. "I shall try to give you something to laugh at from time to time," be promised.

Lloyd's to

speed up

to leave the stage

of world affairs

hroadcasting Commons' debates yesterday afternoon left unnoticed a grand, hon-oured parliamentary institu-

fian, sat out of the limelight during the opening speeches. His legendary owl-like eye-brows were not picked out by The oversight was forgivable but unfortunate for students of post-war politics. The man fre-quently dubbed the best leader

quently dubbed the best leader
Labour never had, announced
on Monday night an end to his
colourful 37-year Westminster
career. After the next election
there will be neither wisecracks or insight from the atting member for Leeds East.
Yet Mr Healey neither looks
or behaves like 72 year-old pensioner-in-waiting. Of late he
has been far more of a globe-

broadcaster.

Earlier this year he was still heling tipped as a future Labour foreign secretary a cherished prize he never achieved. He plans to speak in Friday's foreign affairs debate. His one-liners have become renown. Debate with Sir Geoffery Howe, former foreign sec-

phorically sticks her tongue out. She doesn't know what to

Agreement on press ethics code

By Raymond Snoddy

THE EDITORS of Britain's national newspapers yesterday reached broad agreement on a new code of conduct and ethics for the national newspaper

The agreement reached by editors of very different newspapers ranging from popular tabloids to the heaviest of qualities, includes, it is believed, a move towards the general introduction of readers' representatives or organizations. introduction of readers' repre-sentatives or ombudsmen to deal with readers' complaints.

The discussions also covered the provision of "an opportu-nity to reply" to those who thought they had been unfairly treated. This falls short of an absolute right of reply and would be at the discretion of editors.

Mr Andreas Whittam-Smith, editor of The Independent and chairman of a committee of the Newspaper Publishers Association which drew up a draft code, said yesterday the editors had taken a major step in the direction of effective self-regulation.

lation.

The Independent editor described the meeeting as historic but refused to give

Two editors were designated to brief Mr Louis Blom-Cooper, chairman of the Press Council, the voluntary body that adjudi-cates on complaints against newspapers. The full code is then expected to be published. The editors at yesterday's

meeting were concerned that their code would not be seen as an alternative to the activities of the Press Council It was far from clear, however, how the code could be incorporated in plans to reform the Press The other areas covered by

The other areas covered by discussions included invasion of privacy and paying criminals for stories and pictures. The drawing up of a code is designed to try to head off the threat of legislation. The Calcutt Committee set up by the Government is already looking into the whole area of mixed. into the whole area of privacy and the press.

settlements By Patrick Cockburn LLOYD'S of London, the insurance market, has intro-duced reforms to speed the handling and payment of claims. The market has been criticised for slow payment

because of unnecess The reforms will meen that the only requirement will be the negotiation and agreement with the leading Lloyd's underwriter on the slip and the relevant claims office

although there will be some specific exceptions to this. There will be separate but streamlined claims schemes for aviation, non-marine and marine sectors from July next year for all account years up

year for all account years up to the 1931.

After 1991 there will be a unified claims scheme.

Mr Murray Lawrence, the chairman of Lloyd's, said: "In many areas — especially at times of big disasters — claims handling is second to none, but this new scheme is designed to ensure that areas of the market will operate at a consistent, high-level of performance."

consistent, high-level of per-formance."

Mr Robert Keville, chairman of the Lloyd's Insurance Bro-kers' Committee, said yester-day: "We believe that, as a result, there will be a signifi-cant improvement in the han-dling of claims, to the benefit of the policyholder, and in the speed and efficiency with which brokers will be able to perform."

which brokers will be able to perform."

The Securities Association will today rule on whether two stockhookers who face criminal charges over the Blue Arrow affair can continue to work in the securities business, writes David Waller.

Mr Timothy Brown and Mr Paul Smallwood of UBS Phillips & Drew were suspended by TSA earlier this month, but were allowed to

suspended by TSA earlier this month, but were allowed to continue working pending the result of an appeal.

Their appeal was heard yesterday by Sir Ronaleyn Cumming-Bruce, a former appeal court judge. An announcement is expected this afternoon.

Permission sought for new N-plant

criticised plans for TECs as too able future.

water reactor (PWR) plants, Sizewell C in Suffolk and Wylfa

users 'may enjoy price freeze' Electricity electricity consumers could enjoy a price freeze in the year from next April before the power indus-

try is privatised.

Mr John Baker, chief executive designate of National Power, one of the generating companies which will emerge from the Central Electricity Generating Board after the sell-off, said yesterday: "There is obviously a good chance that electricity prices should go through next year without an

But he was less reassuring on future prices to industrial consumers. Addressing invited

city's central conservation area.

that the usual presumption, in favour of preser-

vation of listed buildings, should be overridden."

eight listed buildings and an entire acre of the

LISTED BUILDINGS-SOON A THING OF THE PAST.

"one of the best, if not the best, groups of sur-

viving Victorian commercial buildings in the City?"

because the replacement building "might just be

a masterpiece." In order to allow demolition,

Mr. Ridley waived his own Department's main

Mr. Ridley's inspector saw the Poultry site as

But he recommended their demolition

He did this even though it spelt doom for

industrialists to a hreakfast briefing in Harrogate, where the Confederation of British Industry is bolding its annual conference, Mr Baker said that hig users of electricity had had a good deal over the last five years. Under the new commercial arrangements, he warned that it was not going to be so

easy.

Electricity prices have been an emotive issue at past CHI conferences. The rises in the last two years, which the CBI leadership tried vainly to get the Government to moderate for industrial consumers, have been castigated by Mr John

Banham, CBI director general, as putting an "unnecessary burden" on industry. The deal negotiated by National Power and PowerGen - the smaller of the two generating companies after privati-sation - with British Coal which in effect freezes coal

which in effect freezes coal prices for three years from 1990-91 unless the rate of inflation goes over 5 per cent, will be largely responsible for the prospect of stable prices.

The average marker price will be pounds 42.10p a tunne to the generating companies — a "breathing space" during which the coal industry

views and trees, but not buildings.

power stations out of the priva-tisation package. The current real return on assets is 4.75 per But not Mr. Ridley's inspector. In his view conservation areas exist to safeguard street lines,

Yet the official Departmental circular says: "The demolition of even a single building ... and the construction of some new building in its place could result in the character or appearance of a conservation area, or part of it, being severely prejudiced."

SUPPORT OHE 11TH MEER HIGH COURT APPEAL.

On November 28th, SAVE Britain's Heritage, a registered charity, is challenging Mr.

Ridley's decision in the High Court. The pre cedent that this sets ELEVENTH HOUR ON DEATH R poses a threat to every

historic city, town and

will be under attack as never before. In fighting this case we need all the support we can muster.

all his previous guideline stating that listed buildings should be village in the country. Our architectural heritage placed on the market before being demolished. guidelines, "... Satisfied More seriously, he ignored the duty laid upon him by the Town & Country Planning This is our last chance to make a stand Act, to have special regard for listed buildings. against the bulldozers. Send us a donation today. NO REPRIEVE FOR OUR CONSERVATION AREAS. Access and Visa donations can be made on 01-228 3336. Alternatively I enclose £_______ to SAVE Britain's Heritage, 68 Battersea High Street, London SW11 3HX, to help fight the proposal to demolish the Mappin and Webb triangle. Most people believe that the purpose of a conservation area is to protect the buildings which give it character Postcode SAVB Beitain's Fleritage is a registered charity 68 Bet City of Landon -



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UK NEWS - THE GOVERNMENT'S LEGISLATIVE PROGRAMME

THE MAIN POINTS

□ National Health Service shake-up, increasing competi-tion and local management. The Bill will empower health anthorities to enter into con-tracts with each other, and with the private health sector, to encourage competition. Hos-pitals and other NHS nuits will be able to become sepa-rate trusts within the NHS. giving their managers greater freedom. Family doctors will be allowed to bold bealth care budgets, from which they would shop around for hospital and other care on behalf of

their patients.

I introduction of top-up loans for students. From next Sep-tember, most of Britain's 500,000 undergraduetes will be eligible for a loan of £420 in a full year or £310 in the student's first loan. dent's final year. Students will repay the loan after gradua-tion, but this obligation will be deferred if their income is less than 85 per cent of the national

average.

G Green bill on pollution and waste, introducing an integrated pollution control eystem and boosting local enthority controls on emissions. The bill covers tighter controls on waste disposal, industrial emissions, the import and export of toxic waste, litter, the use of genetically engineered organisms and the stor-ege of radioactive materials. Reform of industrial relations and trade union law, particularly in relation to unoffi-cial action. The Employment Bill, curhing the trade unions pre-entry closed shop and limiting unofficial strike action, will be the sixth tranche of legislation in the Government's step-by-step approach to labour

market reform. D Broadcasting hill to create a fifth national channel, a new Independent Television Commission and a new radio anthority. The Government aims to provide for a wider choice of broadcast services, to strengthen the overseeing of programme standards and to reform the independent television and radio systems.

Increased choice in the pro-vision of legal services and streamlining administration of

Food hill to strengthen safety and consumer protec-El Research into buman fertili-

zation and embryology Privatisation of Crown Suppliers, the Government pro-curement agency, and parts of the Property Services Agency

Tax cut pledge dropped in fight against inflation

Minister's question time.

Prime Minister of heing "dragged behind" her EC partners and of being unwilling to

adapt the Government's defence policy to changing cir-

mrs Thatcher, however, responded that it was vital amid the great uncertainty in Eastern Europe that the West should combine aid for those

countries which were embrac-ing democracy with mainte-nance of firm Nato defences.

while strongly defending the controversial measures in the programme Mrs Thatcher emphasised that many of the

other hills would respond to demands from the public for an enhanced "quality of life."

Those messures particu-larly the bills providing for

much tighter environmental

safeguards and for improved

food safety - are seen as provid-ing the background for a major shift in the presentation of the Government's policies in the

© The Conservative Party's backbench 1922 Committee is

expected to open the way tomorrow for a possible leader-

run up to the next election.

cumstances.

By Philip Stephens, Political Editor MRS Margaret Thatcher yesterday indicated that she yesterday indicated that she yesterday indicated that she party leaders was markedly party leaders was markedly would put the fight against inflation firmly ahead of fur-ther tax cuts as she set out the Government's plans for the next year with an uncompromising defence of its radical

reforms.
With the glare of camera lights signalling the first live television broadcasts of the House of Commons, the Prime Minister underlined her determination to press ahead with a drama in Eastern Europe, and on the need for concerted action by Western nations to foster the onset of democracy in countries behind the rapidly disintegrating from Curtain.

Mr Kinnock accused the mination to press ahead with a new programme of controver-

sial legislation. She offered a hint, however, that she might adopt a more emollient tone in negotiations with Britain's European Community partners in the hope of averting a major rift at next month's summit in Strasbourg. Conscious of the fragile

conscious of the fragile truce within Conservative ranks on policy towarde Europe, she tempered her firm opposition to plans for a EC-wide social charter and for full monetary union with a sugges-tion that compromises might

still be possible. The legislative programme. outlined in the so-called Queen'e Speech, in which the monarch outlines plans for leg-islation in a speech written by the Prime Minister, provides for at least 15 important parliamentary bills. It confirms that reform of the National Health Service and liberalisation of

the broadcasting industry.

But the Speech dropped what had become a traditional reference to the expectation of further cuts in income tax rates; Mrs Thatcher insisted that control of inflation was

the "absolute priority."
The ommission - approved in advance by the Treasury was taken by senior ministers as a clear warning that next March's Budget will not offer any significant reduction in the tax burden.

the tax burden.

Speaking in the debate which followed the State Opening of Parliament hy the Queen, both Mrs Thatcher and Mr Neil Kinnock, the Labour leader, appeared to tailor their performances in the new television agentic being the first every sion age it being the first ever debate televised from the House of Commons.

From deep in parliament's heart to your own armchair

By Christopher Dunkley

RNGLAND, in John Bright's famous phrase, is the mother of parliaments. But it has taken Mum an awful long time to coax her daughter on to the modern equivalent of the

stage.

When the television cameras more reserved than that in recent clashes during Prime finally sent out their first pictures yesterday it seemed for a Both dealt at length on the while that those who had so vehemently resisted their installation, claiming that implications of the unfolding drama in Eastern Europe, and they would turn MPs into an even more vain bunch of prime donnas, were right.
Not that they looked as disintegrating Iron Curtain.
Mr Kinnock accused the

grand as opera singers; more like public school boys playing up in front of some important dignitary. The object was to prove that they were not over-awed by this famous new-comer. The result – during the first half hour, anyway - was come vintage knockabout

The Speaker of the House, Mr Bernard Weatherill, who looks set to become as much a star of television as his predecessor was of radio, tossed his ceremonial wig and scolded This back chat from a seden-tary position does not enhance

By n procedural trick era like that? Labour's Mr Bob Cryer managed to grab the honour of being First British MP Live On Screen From The Chamber, but the first formal speech came from Conservative mem-ber Mr Ian Gow. Before any mention of the Queen's Speech he quoted from an advertising circular encouraging MPs to take a course in television skills, asserting that voice and body language counted for 38 per cent of impact and the

for only 7 per cent. for only 7 per cent.

The coaching outfit also promised "You will learn if you need a new hairstyle," and at this Mr Gow paused and lowered his glistening bald head, waited, and then added "And when to get it!"

"And when to get it!"

The Chamber roared, and for the viewer at home it did indeed become difficult, just as the opponents of parliamentary TV had warned, not to admire the man for his delivery rather than his politics. Would Mr Gow the branches. Would Mr Gow, the irreverent thought floated by, be able to sell the great hlank space on his head to a sponsor if he keeps pointing it at the cam-

But as soon as the debate got into its stride, with Mr Neil Kinnock, the opposition Labour Party leader, on his feet, flinging his scornful phrases into the faces of the Government across a table lit-Government across a table little bigger than you would find
at a dinner party, the magic of
the old cockpit began to seep
ont through the screen
straight into the sitting room.
These faces, you suddenly
realised, as familiar as those
of pop stars and comedians,
belong to real people with real

actual content of the speech belong to real people with real passions who talk real politics. Listening to Mr Kinnock'e dis-Listening to Mr Kinnock'e dis-dain for the Government'e plans, and seeing him direct his ridicule at a woman sitting barely 10 feet awny — "I understand why she has taken to calling herself "we", it's less lonely that way" — the spirit and the methods of the House

became clear.

Intimate and deeply personal debate has always been at the very heart of the British Parliamentary system and here it was, right beng in front of your own armchair.

Just as everybody predicted,
Mrs Thatcher did come off

worse than Mr Kinnock. In the Chamber she cannot use the carefully learned technique of the sincere whisper which is so effective in the television

studio. Yet she scores in other ways. An amazing number of Labour members flung them-selves against the knife scything wheels of the Thatcher chariot, leaping up to inter-vene, finding that the lady gave way gracefully, discover-

ing too late her skill at mas After only one afternoon it is already clear that the rules about what we may and may not see are, as so many have argued, for too strict, not only for the good of the viewer but for the proper image of the House. Yet all that can easily be rectified. What also seems clear after only one day is that



Small screen, big stage: Kinnock flings a phrase across the floor

A reforming session, with re-election in mind

By Our Political Editor

THE frenetic pace of the the Government's legislative programme since 1987 is beginring to slow as Mrs Margaret Thatcher adjusts her focus to the next general election.

But there is still enough radical, reforming "Thatcherism" in the plans laid out yesterday in The Queen's Speech to ensure another year of hard political battles.

sbip challenge to Mrs
Thatcher the first in her 15
years as party leader.
Amid rumours at Westminis-The background to this years statement a resurgent Labour ter that a "dissident" back-bench MP may mount a symparty, the prospect that 1990 will be the worst year for the economy since 1982 and continuing sharp divisions within bolic challenge to the Prime Minister, the 1922 Executive was said to be concerned that Concervative ranks over Europe has rarely been less if a contest looked likely it favourable for the Governshould be held as quickly as

Many MPs, bowever, still The possibility that Mrs doubt that anyone will be pre-pared to challenge Mrs Thatcher while there is little doubt that she would comfort-ably defeat one. Thatcher may face an, albeit token, challenge for the leadership is seen among Tory and well as opposition MPs as underlining a dramatic erosion

of the "triumphalism" which followed her 1987 election vic-

That in part can be attri-buted to traditional mid-term blues. Few at Westminister forget the extraordinary revival in the Government's popularity which quickly followed the dark days of the crisis over the rescue of the alling Westland helicopter company in January

There is private acknowledgment among senior ministers, however, that the hill will be significantly harder to climb this time round. So the Government's judgement in fram-ing its latest programme has heen based on two essential calculations

The first is that virtually all of the remaining controversial legislation it plans for the present Parliament has to be squeezed into this session. Delaying it any longer could

close the option of calling a "snap" general election in the spring or summer of 1991. Thus reform of the National

Health Service, the restructuring of the coal industry, the plans to liberalise the broadcasting industry and legal services, and to introduce student loans were all included in mealoans were all included in yesterday'e speech. So too has the difficult legislation to introduce the recom-mendations of the Warnock

report on human embryo research - the opportunity for a research - the opportunity for a bitter, though cross-party, debate on abortion.

In theory, the number of bills foreshadowed in yesterday's speech - 15 - provides no real guide to the actual weight of the legislative programme.

Last year, for example, the up to the election. Government gave advance notice of 16 bills but then went on to enact 31. It is already clear that a number of other

popular measures to counter-balance those such as water measures including new legis-lation to extend the right of abode in the UK to key groups in Hong Kong will be announced later in the present

The expectation, however, is that the Government will be less ambitious during this ses-

Though few ministers believe that the economy will permit an election before the Autumn of 1991 - and many have now pencilled in the spring of 1992 as the most likely date - the option of an early poll has to be kept open. That means ending the pres-ent session in perhaps October of next year to allow a trun-cated, less controversial, pro-gramme in the immediate run

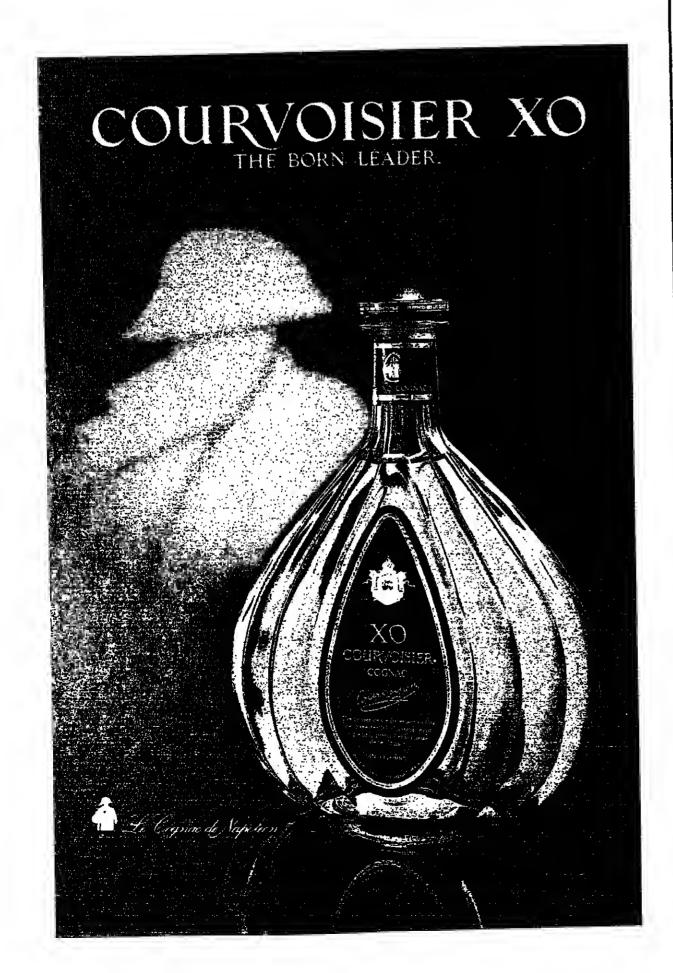
privatisation, the latest pro-gramme has been framed with at least a glance towards secur-

ing a fourth term.

The "Green Bill" and the planned Food Safety bill are both designed to demonstrate that the Government is responding to growing public concern about the "quality of

Although they will be attacked by Labour as inade-quate, the Government hopes such measures will provide the foundation for a marked shift of emphasis in the presentation of its policies in the run up to the election.
That said, both the timing

and the eventual outcome of the election are expected at Westminister to depend much Not everything, however, is being left until the last more on the level of mortgage rates than on the contents of Parliament had few overty







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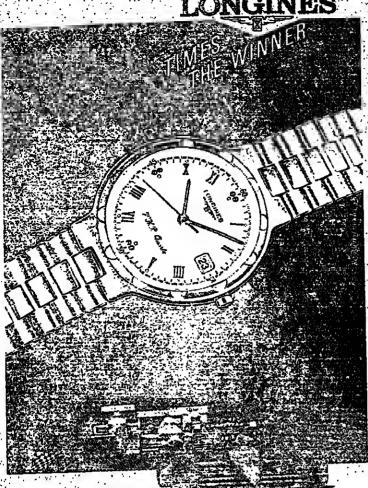
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UK NEWS

Private satellite links to be freed

PRIVATE telecommunications satellite users will be given

more freedom under a package of measures soon to be announced by the Government. The most important measure would allow satellite operators to provide communications links across Europe. Users are at present restricted to offering

services within the UK.

Although the Government licensed seven private satellite operators last year, most heve yet to provide a service because they are so hemmed in

by red tape. The Department of Trade and Industry plans to cut through most of the red tape, partly to keep up with developments in West Ger-many where most controls on satellite services have been

The ban on providing inter-national services has limited the attraction of the new services to users, according Mr Paul Franklin, who is in charge of satellite services at EDS, the US telecommunica-tions group which won one of

the licences. Multinational companies headquartered in London wanted to link their European operations and were less interested in a UK-only

service, he said.

Private satellite services could be a particularly effective way of linking Europewide operations.

Instead of negotiating to lease private cables from different state-owned monopolies each with different technical standards, companies would simply give each of their Euro-

pean branch offices a satellite dish.

In the US, where such satellite services are common, companies use them to transmit moving pictures, data and voices. They are used particu-larly the automotive, banking and electronics industries.

The seven private satellite operators are: British Satellite Broadcasting, British Aero-space, Satellite Information Services, Uplink, EDS, Kings-ton Communications, and Maxwell Satellite Communications

September 1998.

The rise in energy sector output during the quarter was 5½ per cent, an illustration of the recovery in oil production since last year's Piper Alpha oil platform disaster and other problems curtailed North Sea

output.
The CSO said that between July and September the output of the production industries

Knitting industry · 'crisis deepening'

By Alice Rawsthorn

THE UK knitting industry is in the midst of a crisis of unprecedented proportions and its condition is deteriorating, according to a leading industry.

industry figure.

Mr Carl Brewin, president of mr Carl Srewin, preament of the Knitting Industries Feder-ation, told its annual general meeting in Nottingham yester-day that the industry had plunged into a "deepening crisis" which, he said, had become "much deeper than our gloomiest predictions."

There have already been

There have already been more than 10,000 joh losses — representing 12 per cent of that knitting work-force — across the industry in the last 18 months. Mr Brewin warned there was likely to be "further deterioration" before the knitting companies returned to stability.

The £1.6bn industry, which is based mainly in the east Midlands and on the Scottish Borders, has been in an increasingly precarious state for nearly two years.

increasingly precarious state for nearly two years.

The main problem was at first the high value of the pound against the dollar and related. Asian currencies, which prompted a rapid rise in imports of knitted garments.

But the industry has also suffered from depressed demand due to the swing in fashion away from chunky knitwear and the impact of two successive years of mild.

was 1% per cent higher than the previous quarter. Manufacthe previous quarter. Manufacturing output and services output both rose % per cent during the period.

The seasonally adjusted preliminary output-based measure of GDP in the July to September period stood at 116.0 (1985=100), against 114.9 in the previous three months. two successive years of mild winter weather. The recent winter weather. The recent slowdown in consumer spend-ing, in response to increased interest rates, has intensified the pressure on demand.

Mr Brewin said that the knitting companies managed to maintain output last year – aithough profitability came undar pressure – hnt there had been "an acute decline in sales" since spring. Similarly, he said, exports have fallen in real terms because of the vola-

real terms because of the volatility of the pound.

In recent months the knitting industry has been hit by a series of cuts and closures. Earlier this month T. W. Kempton, one of the largest knitwear manufacturers in the east Midlands, was forced to call in the receivers, threatening the jobs of its 1,200 workers.

Recovery in oil output boosts BT to offer growth in GDP to 1 per cent advanced services

By Hugo Dixon

AN ADVANCED telecommunications service capable of carrying picture telephone conversations, high-speed facsimile and col-

high-speed facsimile and col-oured diagrams will be offered from next April, British Tele-com confirmed yesterday.

The Integrated Digital Ser-vices Natwork, uses existing copper telephone wires to offer a mixture of picture, voice and data traffic.

data traffic.
British Telecom's ISDN service will start on a pilot basis at the end of this month, leadat the end of this month, leading to the launch of a commercial service next April. It will be able to link with similar services in France, the USA and Japan, which have progressed more quickly.

ISDN — aimed mainly at small and medium-sized businesses — will be able to carry two separate communications channels along each copper wire. Each of the channels can be used for either data, pictures or voice.

tures or voice.

Calls will be charged at the

same rate as for an ordinary phone hut connection and rental charges will be higher.

Six hospitals pioneering cost efficiency methods in the National Health Service are having difficulty in recruiting enough full-time computer

The six are pilot sites for the Government's resource management initiative which aims to make the health service more cost effective by enabling staff to make better-informed decisions.

By Patrick Harverson, Economics Staff by 0.3 per cent in the period July to September, to a level 2½ per cent higher than in Constant factor cost tember 1988.

A RECOVERY in North Sea oil production helped the British economy grow by 1 per cent during the summer, but the

during the summer, but the annual rate of economic growth as measured by output is still the slowest for nearly four years, official figures indicated yesterday.

The Central Statistical Office said that its preliminary estimate for gross domestic product (GDP), measured hy the output of goods and services, rose 1 per cent between July and September. This compared with a fall of 0.2 per cent in the previous quarter. previous quarter.
The third quarter rise took

The third quarter rise took the annual growth rate to just below 2 per cent, the slowest rate since the first quarter of 1985 and less than half the 4.3 per cent annual growth achieved last year.

If the contribution from oil

1987 and gas production is excluded from the calculations, GDP

sonally adjusted, 1985-100)

growth was almost flat in the third quarter. Tha CSO said that the non-oil economy grew

City forecasts unemployment rise

ECONOMIC forecasters in the City of London appear slightly more optimistic than the Treasury about growth next year but they think unemployment will rise by 150,000, writes Simon Holberton.

According to the latest Treasury compilation of 11 City forecasters, the level of gross domestic product should be 1.8 per cent higher in 1990 compared with 1989. In the Autumn Statement, the government's outline of spending ernment's outline of spending plans announced last week, the Treasury forecast a 1.25 per

cent growth in GDP next year.
The City expects both personal and Government consonal and Government con-sumption to be more buoyant than the Treasury, while it believes gross investment will, at 0.9 per cent, grow by nearly half the rate of 1.75 per cent forecast by the Treasury. Inflation is expected to be

around 5 per cent in the fourth quarter this year, compared with a Treasury forecast of 5.75 per cent. But unemployment is forecast to rise to 1.85m from 1.7m this year. The current account deficit

is £14.5hn in 1990, about the same as the Treasury expects (£15bn). Growth in the volume of exports is forecast to be 5.6 per cent in 1990, while imports are forecast to grow by 2.8 per

By the end of next year the City expects sterling to have lost a further 6.5 per cent of its value against other currencies.
On the Bank of England's
trade-weighted sterling index
City forecasts expect the pound
to be at 84 compared with 89.8
for the fourth quarter this for the fourth quarter this.

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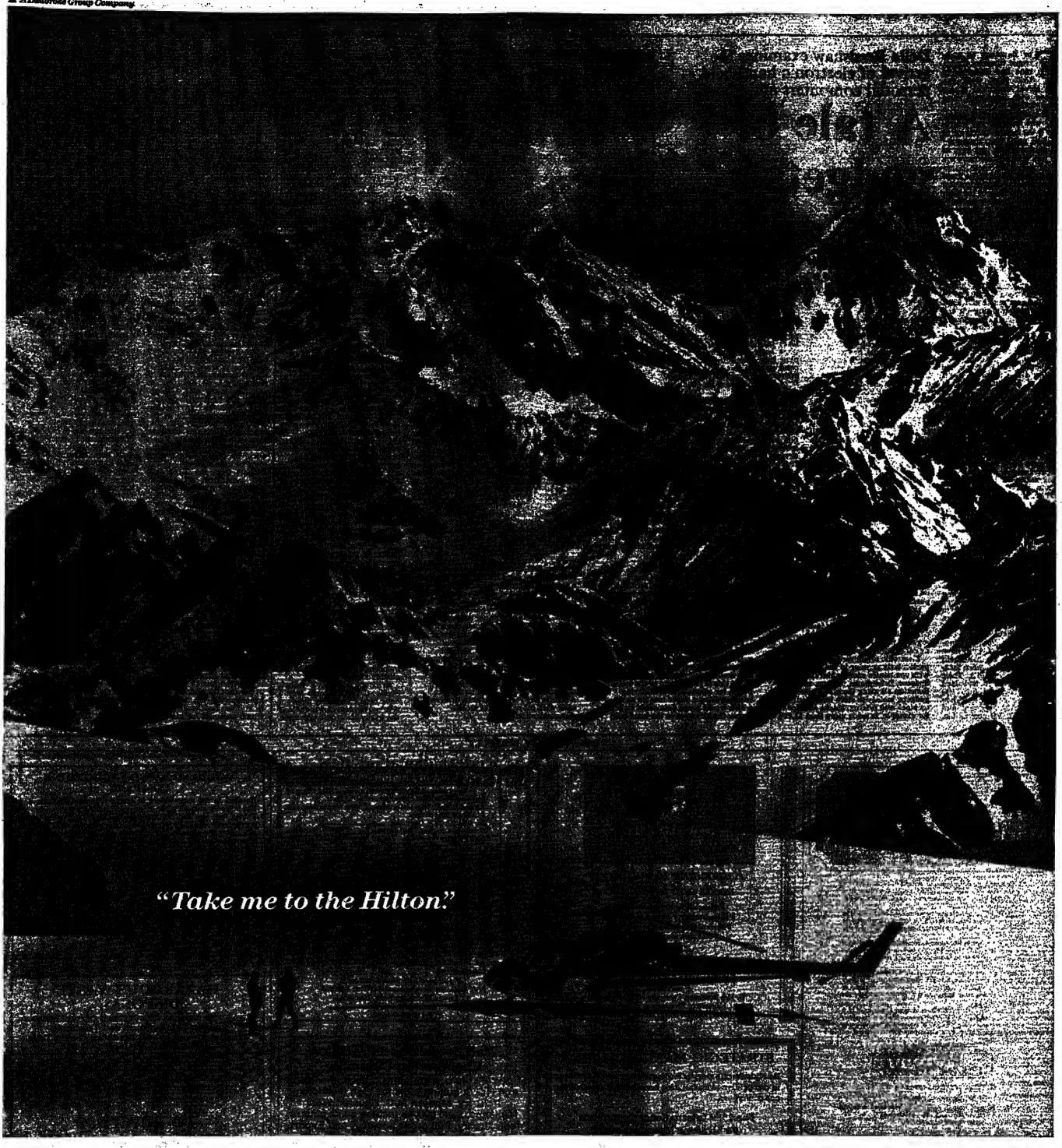
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It hadn't been the easiest of assignments. But now he had the data and the samples he wanted, and the weather was worsening. Time to make a move. "Take me to the Hilton." A great place, the Hilton. He sometimes took it for granted, but that was a compliment. He'd never been let down yet. He smiled to himself at the prospect of a warm welcome and a hot bath. For the next few days, the only ice he wanted to see would be in a tall glass in the lobby bar. \diamond For reservations at over 400 hotels, call your travel agent, any Hilton hotel or Hilton Reservations

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or devotees of electronic wizardry Christmas has come early this year, with the high street electrical stores packed with hand-held computer gizmos:

For many a high-tech executive, who believes the microchip is the natural successor to the ball point pen, mastering the equipment is just part of the fun. But will the complexity of operating these hand-held gadgets result in the more conventional manager tossing them into the back of the desk drawer once January arrives?

Manufacturers of electronic organisers and pocket-sized personal computers have been beavering away to make sure that does not happen. Many bave used innovative techniques to ensure that their machines are as easy to use as

pen and paper.
At the heart of the technical issues has been how to make the machines small and light without compromising on the features. Of particular concern has been the keyboard design the size of the screen and the battery life.

The market breaks down into two main types of product. One is primarily for electronic diaries; the Organiser, from Psion, of London, the digital diary, from Casio of Japan, and the Sharp IQ (sold as the Wiz-ard in the US) fall into this

category. They are comparatively cheap - £100 to £200.

And they are proving popular - Psion alone sold 147,000 of them last year. "For me the Sharp IQ is an electronic Filo-fax, says Daryl Foster, a direc-tor at London minicab firm Addison-Lee, of his Sharp IQ. It's much better to carry one of these around than a million

pieces of paper."
Although described as pocket-sized, with many models this is stretching a point. Nevertheless, most fit easily into a handbag or briefcase. Their keyboards are arranged alphabetically. The Casio models are the exception with a "qwerty" writer or desk-top computer. The different models perform a variety of other tasks - they can be calculators, alarm

clocks or telephone directories. The other category includes the Psion mobile computer (MC) and the Poquet Com-puter, from the US. Both have pretensions to be hand-held computers and have been nick-named "palm-top" PCs. Their aim is to combine full-sized computer features into the smallest amount of space. They have a qwerty keyboard and most are IBM PC compatible.

Della Bradshaw examines the arrival of electronic hand-held personal computers and diaries

A tale of gadgets past and future

They can cost up to £1,500.

The layout and size of the keyboard largely determine the uses of the machine. The Psion MC, for example, has a full-size keyboard and could easily be used for typing. As a result, it is the size of an A4 notebook and weighs nearly 2kg.

The Pocket PC, from DIP, of Guildford, also sold by Atari as

the Portfolio, is only eight inches long but has a querty keyboard. Like most models it folds in half like a clam shell with the screen incorporated in the lid and the keyboard in the hase. The machine could be used for writing a letter, says Oliver Tucker, sales manager for DIP. "But I wouldn't want to write a book on it."

The small keys and the limited liquid crystal displays of the least expensive electronic diaries have proved difficult for some people to see and use. And even for the more agile, the time required to key in a

ALTHOUGH promoted as tools for making

individuals more productive, many organisers and pocket PCs are appearing

on the shopping lists of corporate purchasing departments. In the UK, Psion has taken advantage

of being first into the market and has made considerable inroads into the corporate sector. About half the

organisers sold last year were bought by companies rather than individuals.

Electronic organisers have proved

with companies such as Marka and Spencer, Debenhams, Alexon, and

Benetton all using these electronic

gadgets, mainly to store information

on stock and pricing. Marks and Spence for example, is using more than 11,000

particularly popular in the retail sector,

large amount of data can be considerable. To alleviate the problem, the manufacturers have introduced communica-tions leads so organisers can plug into a desk-top PC and send data either way — an address list could be dumped from deak to pocket, for exam-

One possible solution to the typing problem has been incor-porated by Microwriter in its Agenda organiser. As well as the numbers and letters (laid out in calculator format), it incorporates its own speciallydevised five-key system. Differ-ent combinations of the five keys represent different letters. Although the Microwriter concept was a commercial flop when introduced for general

computing applications in the early 1980s, the company is hoping its hour has come in its electronic organiser role. When you reduce the machine to this size Gess than seven

> Psion units at its tills in case cashiers eed to check the prices of items. Others are using these electronic ets for stocktaking, or in conjunction with barcode readers for stock control. When an item is sold — and the barcode rend - the item description and number is fed into the memory of the dlary so it can calculate the stock remaining. Both in the financial and commercial sectors sales staff are using the hand-held gadgets to store data for on-the-spot quotations — be it for an insurance policy or a double-glazed window.

Yet this is just the tip of the iceberg. Paion, for example, is considering incorporating a pager into its units, which would mean data could be sent across the airwayes to the hand-held



inches) you're hunting and pecking for the keys," says Allie Oldham, marketing exec-utive with Microwriter. "You end up with your index finger falling off, even if you have a qwerty keyboard."

Instead of concentrating on making the keyboard easy to use, Psion has adopted another technique from desk-top com-puting in one model of its MC range. It has decided to incorporate icons - pictorial repre-sentations of a calculator or document. To indicate the required icon, the Psion machine uses a touchpad built

into the keyboard. If, for example, a file is needed, the user touches the section of the pad which corresponds to the filing cabinet on the screen - say, in the top left corner. Another problem, particu-

larly with the smaller machines, is the battery life. Some users complain that when the batteries run down they cannot reach the data until a new set is inserted. With the Psion Organiser, the new batteries have to be inserted in 90 seconds or the data can be lost. Others worry that because of

computer. This would allow a secretary to update an executive's diary. Or enabl a credit card company automatically to update the list of stolen cards as soon as they are reported. Small retailers or restaurants could then check whether a card was stolen without the need to install one of the counter-top machine connected by phone line to the credit card company's central databa

Going one step further, the most sophisticated of Psion's mobile computers can talk, using digitised voice techniqu so that users can annotate text held on the machine. Eventually the box of electronic wizardry could be used as a mobile answering machine, or even used with other forms of mobile

TECHNOLOGY MARKET

its small size, the machine can easily be lost, and with it the data. Sharp, for example, has introduced extra datacards to expand the memory, but they cannot be used as a back-up system for copying informa-

Psion's MC and the Poquet machine have tried to over-come the short battery life by incorporating an energy management system which switches off the machine when it is not being used - even between individual keystrokes. As a result the MC can run for up to 60 hours on one set of

To cut power consumption even further, the two compa ies have done away with traditional add-on memory units the equivalent of mini disk drives - which are notoriously power hungry. Instead they chips on cards the size of a credit card which plug into the

Psion is the first company to use a chip technology developed by Intel, of the US, called Flash Eproms. They allow the memory on the chip to be wiped clean by a flash of electricity. tricity. Once the memory is full, the data can be transferred to another machine so that the card can be cleaned and filled with new data.

These card units also allow large amounts of data (500 kbytes per card, for example) to be stored without increasing the size of the machine. With the cheaper electronic diaries, extra memory means extra bulk. The DIP machine has 128 kbytes of in-built memory; to add another 640 kbytes means adding an extra unit the size of

a cigarette packet.
A third type of hand-held machine is the new breed of financial advisers — glorified calculators for the financial sector. At around £100, Hew-lett-Packard's Business Consultant or Texas Instruments Financial Investment Analyst are no replacement for your local broker, but they could provide a useful addition to a obbing accountant's electronic armoury. They play a role as a portable adjunct to, rather than a replacement for, PC-based financial packages.

Since most of the machines

have been launched over the past six months, this Christ-mas will be the first true test of their popularity. But their immortality is assured; one has already starred in print.
In Dick Francis's novel,
Straight, the outcome would

have been completely different if it had not been for the role of the trusty electronic organiser.

Low-cost X-rays come into view

he World Health Organisation has developed a low-cost high-performance X-ray system that could substantially lower costs for NHS hospitals.

The machine, known as the WHO-BRS, was initially designed to make vital X-ray examinations more widely available to people in develop-ing countries. For over two-thirds of the world's population X-ray equipment is not available.

The system comprises X-ray and film processing and view-ing equipment, plus manuals on radiographic technique darkroom operation and film interpretation. Cost is low because the system does not use electromagnetic brakes, electric motors or complex moving grids. It uses a smaller generator and has been simpli-fied to handle most X-rays. The system uses an X-ray

tube with small focus spot. The distance is fixed to make it simple to operate. The equip-ment has been designed to eliminate many of the things which are hard to maintain," says Dr Gerald Hanson, chief of radiation medicine at the WHO. He points ont that lengthy training is unneces-sary – "superb quality X-rays can be taken anywhere in the world by people with a mini-mum of training."

Apart from the X-ray tube and generator, all moving mechanisms are non-electrical and can be easily maintained. To cope with irregular electricity supplies in many areas of developing countries, the system uses a generator operated from a standard mains supply or from lead-acid or nickel cad-mium batteries.

Batteries mean that the system can be used when there are fluctuations in electricity which would cause lower-qua ity X-rays to be produced," says Hanson. The batteries provide enough current for 200 X-rays a week - twice the average workload of small hos-pitals — without recharging.

The WHO says that the BRS can perform over 80 per cent of X-rays at a large hospital and almost 100 per cent of those required at small hospitals. "It is only the last 10 per cent or 20 per cent for which the extra Imechanisms) are needed and it is that last small number which accounts for more than

plicated X-ray equipment, says Professor PES Palmer of the University of California at Davis's department of radiology. He believes that the WHO/ BRS "provides one of the most sophisticated yet operatively simple X-ray sets which has ever been manufactured."

The system was first tested in Colombia in 1983 and has since been tested in more than 20 industrial and developing countries. Radiologists at the 800-bed Northwick Hospital in London were shown X-rays produced by both conventional and BRS systems. According to a WHO report, the images produced by the WHO/BRS system were considered by the radiologists to be "excellent" in 20 per cent of the examinations, com-pared with only 6 per cent for

conventional equipment.

The device also eppears to cut down excessive irradiation of patients. A WHO report says that in tests in Britain, France and Italy, patients for abdomen, lumbar spine and lumbo-sacral joint X-rays received between one-quarter to one-third of the radiation that they would have received from con-

ventional equipment.

Although the WHO-BRS has outperformed conventional X-ray equipment in many tests, manufacturers have been slow to produce it or to price it competitively, says the WHO. Only about 500 are in use worldwide. "We do not under-stand the marketing psycho-

logy," says Hanson. Conventional X-ray equip ment costs more than \$100,000. The WHO-BRS could be produced in developing countries for around \$10,000," says Han-son. "Currently the system is selling for \$50,000 or more. We feel there is a large gap between production costs and selling costs. The system could be sold for 40 per cent less than

it is now."

Six manufacturers of conventional X-ray equipment are producing the WHO-BRS. According to Hanson, however, only Philips Medical Systems and Siemens currently offer "a satisfactory installation including maintenance and repair." Hanson hopes that manufacturers in developing countries will start manufacturing the

John Madeley

Marketing Strategy?

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This country spends an immense amount of time reminding the world how inventive and creative it is but at the same time usually apologies "terribly sorry, we are not awfully good at

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Marketing is not a science. It is the creative process identifying the market need, through to the implementation of product strategies to meet that market need. Nothing very clever in that, but how many engineers and scientists address the market need first.

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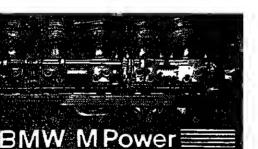
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cision and efficiency.

In this car, stylistic good manners involve involve with special resonance control – pure M power.

eldom have stock market expectations turned into so great a disap pointment. When the TSB Group was floated on the stock market in September 1986, a move which transformed a patchwork of 70 regional savings banks into the sixth largest UK clearer, there was great optimism among the bank's executives and inves-

Three years on, there is little to be optimistic about. Signs abound that TSB's performance is weaker than that of its competitors. The share price today is just 13p higher today than it was at the flotation, despite the upward movement of the markets since then. Interim profits this year were down from £212.1m to £164.5m. At just under 75 per cent, the group's cost/income ratio is nearly 10 percentage points shove those of the other large clearers.

in retrospect it has become nainfully clear that TSB went into the flotation with s group structure and a management team unsuited for the struggle to survive against the established clearing banks.

Yesterday's sackings and restructurings are the latest in a long series of measures aimed at creating a bank group which is tightly focused on the needs of the market. The joh cuts and restructuring have an uncercurrent of desperation to them. If these latest moves do not succeed in pulling TSB's performance into line with its competitors, the group's future will be murky. Its statutory five years' protection from predators ends in less than two years and it will look exceed-

The group's future snccess or failure is generally agreed to lie in its banking operations (rather than its insurance and commercial subsidiaries) which account for more than

70 per cent of group profits and virtually all its balance sheet. It is in the banking operation that changes have been most appareot over the past two years. Since 1986, TSB has shed almost all the long-standing top management inherited from the Trustee Savings Banks after a long series of

internal struggles Today, the TSB senior management team contains only one loog-serving Savings Banker and 200 out of the top 300 senior and middle managers have been with the company less than four years," says Don McCrickard, chief executive of TSB Bank.

McCrickard is one of the key

TSB Group

Set on a make or break strategy

Steeply rising costs and a profits downturn have prompted the UK financial institution to embark on another round of sackings and further restructuring. David Barchard examines its prospects



Sir Nicholas Goodison: softer style and radical gestures

TSB. A former American Express executive, he made his reputation in the group hy turulng around UDT, its finance house subsidiary. Since he arrived at the TSB in the spring of 1988, his views on the bank's future have exercised a powerful infinence.

When TSB Bank, an umbrella organisation covering all group banking operations was created last May, McCrickard was the more or less inevi-table choice as chief executive. Retail hanking operations are handled by Peter Ellwood, former chief executive of Bar-

claycard, hired last June.
"I went outside the organisa tion for a financial retailer, someone sensitive to the needs of consumers and someone capable of pushing through fundamental change necessary at the hranch level," says McCrickard.

The most important change, however, was the arrival as group chairman last January of Sir Nicholas Goodison, formerly chairman of the London stock exchange. The style of his predecessor, Sir John Read, had been hands-on and auto-cratic. Sir Nicholas has a softer personal style, but his chairmanship has been marked by radical gestures.

His first big decision as chairman was to make a clear

TSB'S FINANCIAL PERFORMANCE 1984 1986 1989 1988 1987 Year to Oct 31 626 411 1,442 977 721 859 563 Total income (£m) 562.6 459.3 65.6 7.5 65.3 7.8 74.7 8.6 87.8 8.3 65.5 12.2 Costs/incoma ratio?

hreak with the past by sacking nearly 100 regional non-executive directors and chopping the TSB Regional Board structure, vastly enhancing the grip of

the executive management.
Soon afterwards the TSB group board was trimmed from 31 members to 17. In April the hank was given its present clearly delineated three-legged structure consisting of the bank under McCrickard; an insurance and services division; and a commercial division for its non-financial services subsidiaries

Sir Nicholas had earlier sounded a surprisingly strong warning note. At the AGM of the group in March he told shareholders that lower half year profits were on the way and that costs were beginning to grow faster than income. Year end profits are forecast to e below last year's £420m. Meanwhile two major strate-

gic reviews were commissioned, for retail banking and corporate banking. Conducted hy full-time internal senior management teams, with some outside consultancy help, they exposed a plethora of prob-lems, particularly on the retail banking side. Out of a fairly lengthy list of problems facing the hank's

retail operations, some of the most urgent appeared to be:

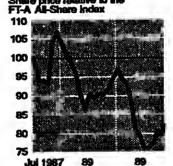
A highly fragmented structure inherited from the former Trustee Savings Bank organi-sation. These included several different anthorised banks each with its own head office, administrative centre, and computer centre. The tendency to the proliferation of local fiefs had actually increased in the run-up to flotation as the quid pro quo for gaining support for the change: Coperating costs were unnec essarily high because of TSB's fragmented structure, and the duplicated or even triplicated

sets of functions it gave rise to;

The need to invest heavily in technology and branch upgrading was placing a second severe strain on the cost/in-

Many of the bank's 1.600 hranches were badly located and substandard in appear-■ An over-reliance on cheap customer deposits for profit

rather than competitive pricing There are also some prob lems with the bank's customer base which has a much larger proportion of lower income tomers, classified in advertising terms as C2s and Ds, than the other large clearers. A



particular gap is the student market in which long-term customer loyalties are forged, though TSB claims to be quite strong in the 16- to 24-year-old market nationally.

The bank was not canitalising on strengths which it reckoned it had and most of its competitors did not, including an estimated two-year lead in on-line, real-time technology and a sales force in its hranches cross-selling insur-ance and investment services to current account customers. Corporate activities are now grouped inside Hill Samuel, the

City merchant hank which TSB purchased around the time of the 1987 stockmarket crash. The absorption of Hill Samuel, which has a very different corporate culture from that of TSB, into the group is now far advanced.

Initially, Hill Samual employees were demoralised by the sale of the merchant bank and the circumstances which led up to it, but the integration of Hill Samuel into the group and the organisation of its entire corporate husiness under the Hill Samuel name has been one of the more successful parts of the reorganisation at TSB.

Don McCrickard: exe

organic growth.

powerful influence on future

Meanwhile TSB has made

Hamish Donaldson, joint chief executive of Hill Samuel at the time of the acquisition, has been retained at the helm and ha has presided over a refocusing of the benk's strategy in four areas of activity: commercial banking, investment finance; treasury operations; and corporate finance. Meanwhile numbers of employees in Hill Samuel have tumbled – from 2,000 in 1987 to around 1,000 today.

The job cuts were achieved by a series of strategic withdrawals. Since the antumn of 1987, Hill Samuel has pulled out of stockbroking by selling Wood Mackenzia to County NatWest (in Fehruary last year) and by earlier withdraw-ing from Eurobond operations and gilt market making in October 1987. Its share registrar subsidiary, Hill Samuel Registrars, was sold to Barclays Bank earlier this year.

Last autumn Hill Samuel merged its Treasury with that of its new owner, with Lord Cobbold coming from TSB to act as the head of the newly unified operation. However, the arrangement did not prove a success and Lord Cobbold left the post in the summer, though he remains on the Hill

in TSB's mainstream activity.

retail banking.

The restructuring he announced yesterday of the retail banking operations of TSB is unlikely to yield quick results and it has attracted massive publicity. Ellwood has several aims in making his cuts. They include:

operations in 80 local customer services centres or "mini-factories", each handling work from about 16 different branches. Instead of the previous national organisation of seven regions and 54 districts, TSB now plans to have a structure of three regions and 21 areas. However, a reduction in tha

size of TSB's branch network is not planned. We are constantly looking the location of branches and opening new ones and closing others if they are not in ideal areas. I wouldn't expect any

series of capital injections, both by transferring business to Hill Samuel and by provid-ing capital intended to finance ger selling role.

Hill Samuel's capital base of £282m in 1987 has grown to over £820m today. About half the new capital comes in the form of cash. Between April 1988 and April this year, its

corporate lending book grew by 43 per cent to £4.2bn. Hill Samuel is now embarkover-riding aim is to cut costs and achieve the tight manageing on a steady expansion of its branch network which has grown from 8 to 11 over the past year. The aim is to find husiness customers outside London which require flexible and sophisticated financial advice based on an expert knowledge of their industry.

about our prospects," says Donaldson. "Wa should grow faster and more successfully from now on."
The results of the changes are as yet hard to measure. Gronp interim results last April showed Hill Samuel making profits of £20.9m compared with £17.3m a year earlier, though changes within the

group make the comparison somewhat misleading. Donaldson's task looks relatively straightforward com-pared with that facing Ellwood

"I am rather enthusiastic

A slimming down of TSB head office operations and the concentration of processing

material drop in the size of our branch network," says Ell-

TSB is in effect operating an operational structure some-what similar to that of its rival, Midland Bank, which announced plans early this year to transfer routine processing functions to regional "factories" so as to free up space and staff in individual hranches to engage in a stron-

ger selling tole.

It is a strategy which contrasts markedly with that of the large clearing banks, other than TSB and Midland, which tend to be sceptical about the degree to which the processing of accounts can be hived off from branch operations. To the TSB, however, the over-riding aim is to over-riding

rial focus the bank has lacked until now. The reaction of its longer-standing enstomars, used to a slow-moving and highly local branch operation, to these changes can only be guessed. Some ohservera believe TSB may be pulling up

its roots too soon.

However, the changes are dictated by urgent priorities. According to Ellwood, tha restructuring should drive down the bank's high cost/ income ratio and help boost the annual growth rate and pre-tax profits. The intention is to make TSB's return on capital equal or better than that of our competitors," ha

The future of the bank as an independent hangs on his abil-ity to achieve these changes within a relatively short period

Management abstracts

Automating the last frontier. the sales force, T Eisenhart in Business Marketing (US), May

89 (2 pages)
Pinpoints some difficulties in introducing computer systems for sales-forces, such as their cost, the computer illiteracy of the salespeople, and incorrect assumptions as to their function. Citing work of two Harvard professors, notes that salespeople can be reluctant to share information, and - from an example at Sandoz Pharmacenticals - stresses the need to show reps that computers are not a threat but offer real benefits.

When the popular does not appeal: PC preferences, D Barrett in Computer Weekly (UK).

18 May 89 (2 pages)
Reports the results of a survey of PC hardware and software popularity, finding that the most common machines and packages did not provide most user satisfaction, eg
DBase is the database package
most respondents would buy even though it came second-last in user satisfaction. Attacks the training offered by PC suppliers.

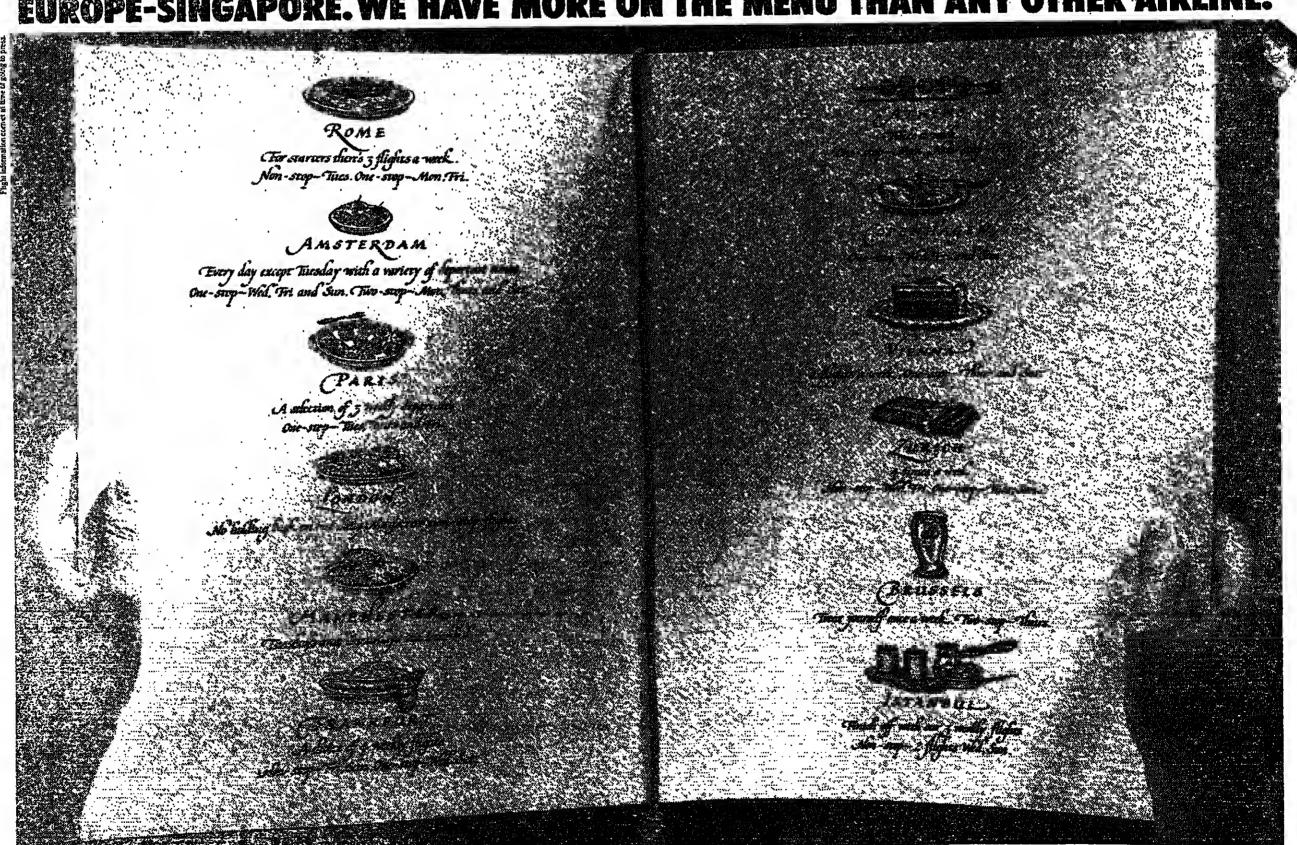
Halving it all: part-time pro-fessionals, S South in CA Mag-azine (Canada), June and Jul 89 (18 pages)

A two-part article which recounts the experiences of professional accountants, especially women, working part-time for firms so that they can meet other commitments, especially family ones; shows how flexibility can be huilt into work practices so as to avoid stress and enhance productivity.

Now service husinesses must manage quality, G DeSouza in The Journal of Business Scrat-egy (US), May/Jun89 (4 pages) Defines a strategic view of quality in the service sector as performance perceived by the customer, measured relative to the competition, and balanced against price to provide value"; offers guidelines for achieving competitive advantage through service quality by designing the service to create lasting customer relationships, being different from the competition and by measuring and control-ling quality performance.

These obstracts are condensed from the obstracting fournels published by Anbar Management Publications. Licensed opper of the original criticis may be obstituted at a cost of \$5 each (backeding VAT and \$9 + \$0 cosh with order) from Anhart St Taller Lane, Bradford, West Yorkshess Sine and

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The state of the s

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Gina Belman and Michal Gough in Dennis Potter's 'Blackeyes,' which starts this week

Sex, lies and violence: whose choice is it anyway?

be surprised to hear that the people at BBC2 now feel the time has come when - late in the evening - they can show, without prior announcecan show, without prior announce-ment of their intentions, clear images of anal intercourse, fellatio, and mas-turbation; and not only these acts being undertaken separately, but one striking picture of a trio managing to perform all three simultaneously. There is, of course, one piece of information missing: all the people involved were men. The pictures were produced by artist Philip Core who died last week of AIDS. You know, and I know, and the people who run BBC2 and The Late Show all know, perfectly well, that if this had been heterosexual activity the pictures would not have been transmitted.

But television is now bending over backwards so far in its determination to counter what liberal broadcasters see as the "homophobia" of the tab-loid press that they have reached the grotesque situation where they are willing to show on screen vivid por-trayals of the sort of sex which most viewers regard as distasteful, if not positively perverted (and opinion polls would doubtless show that most people do regard such homosexual

images of the sort of sex most viewers regard as normal and pleasant. Over the years this column has railed against the repetitive violence on television and, in dispiriting contrast, the virtual absence of sex. On each occasion this has resulted in a number of letters declaring "Thank goodness someone else has said it, I ers asking "Are you joking? Televi-

sion is chock-a-block with sex and vio-lence . . " which illustrates one of the biggest difficulties in even beginthe biggest difficulties in even begin-ning to discuss the subject. By repeat-ing the lie year after year, a moral minority, with twisted minds, has managed to persuade e lot of people that "sex-and-violence" go together like Marks & Spencer, and should both be treated in the same manner.

But where is all this sex? In every other area of the arts, in fact every area of human expression, sex has always played a major part. Through-out centuries of painting, sex and reli-gion competed for the number one spot in the ratings (often being inex-trically combined: thousands of splendid male nudes labelled "San Sebastiano" decorate the walls of Halian churches). In literature, from Chaucer and Bocaccio to Kingsley Amis and Iris Murdoch, sex has elways been one of the chief topics.

Sex — and I am not using the word
just as a synonym for "romance" or
"affection" but also for quite explicit
physical manifestations — is often central to opera, sculpture, and cin-ema. Yet, despite the outrage of the "sexanviolence" brigade, sex is sel-dom the subject of an entire television

dom the subject of an entire television programme, and occurs pretty rarely even as an incidental element.

Popular belief has it thet satellite television contains much more sex than the television we are used to, and in the last few weeks a Dutch channel called RTL-V has been accused on the BBC1 programme Heart Of The Matter, and in The Spectator, of down-loading soft porn into British homes. All I can say is that, search as I may, I can find only rock videos and studio chat, the staples of so much satellite programming, on so much satellite programming, on

the RTL-V service filtering through my dish. If the soft porn ever was there it is not now.

Rupert Murdoch's Sky Movie Channel has, very occasionally, shown films such as 9½ Weeks, Crimes Of Passion, and Emannuelle IV, all of which are about sex and contain sexually explicit passages. But they are few and far between, and my impression is that they are becoming fewer and further. Either ammunition is being conserved for the opening battle with BSB, or Mr Murdoch is moving ever closer to the tastes of his friend

Margaret Thatcher.
On Saturday at 11.00pm MTV, the
24-hour pop video network also delivered by satellite, transmits MTV Eroticz. "a selection of those video clips that are too near the knuckle to go out during the day." Yet 99 per cent of this looks indistinguishable from the other rock videos churned out day and night. The sole exception I have found so far in hours of dedicated hunting is a number called "If I Could Turn Back Time" by Cher, and inter-estingly it is not so much the revealestingly it is not so much the reveal-ing outfit in which the lady struts her stuff which is such a turn-on, but the sheer exuberance of her sexuality: she not only exudes sexiness, she exults

in it.

Predictably enough this video was picked up and shown by The James Whale Radio Show, a bizarre production which began at Radio Aire, in Leeds, and then had cameras pointed at it by Yorkshire TV. Now, while still being broadcast on radio, it is simultaneously shown late, on Fridey taneously shown late on Friday nights in many parts of the ITV net-work and all the signs (from the phone-ins, student gossip and the tab-loid press) suggest it is becoming a

This goes completely against the grain of current television since the presenter, the eponymous Mr Whale, behaves as so many heterosexual men used to behave quite guiltlessly, in the years before the New Puritanism was ushered in by the feminists. James Whale is what feminists call a male chauvinist pig: he has women with classically proportioned bodies cavorting around him while he is chatting away at the microphone, and he revels in material such as the Cher

But this is notable precisely because it is so unusual. You have to be mentally unstable to believe there really is as much sex as violence on television. Admittedly there has been this bout of reverse discrimination during the last few years which has meant that, once in a while, usually late on Channel 4 (most recently in Signals which commissioned what must, surely, have been the first bal-let to feature "cottaging" as one of its central elements) bomosexuals, usu-ally male, have been able to see a small amount of material of an explic-itness which would certainly have prevented its appearance had it been heterosexually inclined.

Bearing in mind the Government'a bungled television Aids campaign and the near-homophobic argument that it is promiscuous male homosexuals who really need to be targeted, it may be relevant here to suggest that it is not just male homosexuals who have a promiscuous appetite for sex, but men in general; many men, anyway. The difference is that homosexuals find it fairly easy to satisfy such appe-tites because their sexual partners are other men with similar appetites, whereas heterosexual men have to negotiate with women, and most

concern in this area is emotional commitment and stability. Hence the long-term stable relationships of many lesbians, which surely give the lie to the idea that it is "homosexuality" in general which is inherently promiscuous. It is not - but perhaps

Have you ever seen a television programme which reflected this fact, or if you regard this as shaky theory
a programme which explored such theories? It is not unimportant in terms of the human condition and even the future of the buman race. Yet while we are allowed to have television discussions ebout god or money or violence, sex in 1989 is still, virtually, taboo. The only place on television during the last 20 years where sex has been regularly considered both seriously and entertainingly (certainly not in those po-faced late night counselling series) is in Dennis Potter's dramas.

Next Wednesday sees the start of his latest, *Blackeyes*, and this time Potter has not only written but directed and provided the voice-over. This column will be returning to the work for proper consideration, but a preview of Episode I suggests that Potter is just as ambivalent as ever about heterosexual relationships -but also just as entertaining as ever. Would that he were not quite such a television rarity.

By any sane reckoning sex is far more interesting than City prices, yet it is City prices which broadcasters tell us about on the FT-SE Index, and not sex. Why?

Christopher Dunkley

European Piano Competition in Luxembourg

he last thing the world needs, you might think, is any more musical competitions – above all, any more for pianists. The latest of international importance to surface in Europe is the biennial Concours Europeén de Piano (November 3-16), which has just run its course for the second time; it does have a distin-guishing feature which may be thought to argue the case for its invention.

to argue the case for its invention.

Admission is reserved for planists (30 and under) from EEC countries. The early stages of the competition take place in the cities of Karlsruhe and Strasbourg, and the finals in Luxembourg (whence comes the generating initial inspiration and the main backing); the money prizes, substantial ones for candidates in the first four places, are in ECUs, the community currency.

As, in addition, there are concert As, in addition, there are concert engagements as part of the booty, tele-vision exposure (the two final days were broadcast live in several EEC countries), and decent subordinate

of the enterprise is not in doubt. The nals were held in the concert hall of that were held in the concert hall of the glamorous, remarkably well-equipped new Luxembourg Conserva-toire of Music; in company with the Luxembourg RTL Symphony Orchestra under Jacques Mercier, each of the four played a concerto of their choice and, as set work, the dazzling toccata-finale of

Maurice Ohana's 1981 piano concerto.
It'a never a good idea to judge the merits of any competition solely on the experience of its finals. I did wonder, however, whether so far the competition had failed to publicise itself aufiticitative widely account. ciently widely across the entire commu-nity - of the 28 candidates, 15 came from France and the others from Germany (5), Belgium (4), Spain (2), Italy (1), and the UK (1) - or to attract the cream of the community's young planis-tic talent.

The limitations of three of the four

Beethoven 4, placed fourth) and Nathalis Juchors (French, playing the Emperor, placed third) both showed different sorts of musical sophistication incompletely matched by technique; Kornella Ogorkowna (Belgian, playing Chopin 1, placed second), possessed of massive force, agility, speed, and stamina, showed all the sensitivity of a threshing-machine.

Yet any competition which ends up

threshing-machine.

Yet any competition which ends up with a winner not just indisputable but revealed as an important talent can be said to have justified its existence after all. Jonathan Piowright, the single British entrant (and, at 30, the second-oldest), is a product of the Royal Academy, and a pupil of (among others) Frank Wibaut. His name has been encountered on the London pianistic grapevine, but this was my first opportunity to hear him. to hear him.

All four planists dealt authoritatively vision exposure (the two final days were broadcast live in several EEC maintainly – performance under the countries), and decent subordinate giare of cameras is always a strain. Plowright's account of the Emperor prizes for the algorithm, the generality. Mark-Paschie, Talbor (French, playing that one immediately heard and saluted

a genuine artistic "voice" - individual in stamp, totally confident in utterance, and possessed of real musical breadth.

The opening flourishes were taken lyrically, lingeringly, with fine detail wisely savoured; throughout the con-certo, and in spite of the mediocre orchestral support (horrid, ill-tuned woodwind), one felt the player's desire to expand his own and the listener's horizons to match the scale and the structure of the music. The sound had a quality of limpid concentration, a crystalline focus, that compelled attention; the dynamic range was beantifully wide, and thus (in contrast to Ogor-kowna's indiscriminate thundering) the climactic peaks gained their full measure of dramatic power.

On this evidence along Plowright not only deserves, but has the maturity to handle, a significant career. The European Piano Competition can take pride in having helped to propel it forward.

Max Loppert

London Sinfonietta

John Adams is this week'a composer on the South Bank; he is conducting two concerts with the London Sinfonietta, which introduce three of his recent scores. Since Nixon in China was first staged in Houston two years ago Adams' popularity has burgeoned on both sides of the Atlantic. His orchestral and choral pieces have infiltrated the most conservative establishments and he has come to represent the "fun" side of minimalism. offering a carefree amalgam of styles in which rock and jazz references, neoclassicism and expressionism are bound together by a remorseless

On Friday the programme will include the UK première of his Whitman setting, The Wound Dresser and the first performance of Eros Piano, written for Paul Crossley and the Sinfonietta, Monday's con-tained one Adams work, the half-hour Feurful Symmetries,

which seemed to epitomise both the passing attractions and severe shortcomings of his music. The title is all that the work borrows from Blake'a Tyger: it is a machine piece of increasingly manic energy and jolting modulations, attempting to win over its audience by a kind of aesthetic totalitarianism – so much is piled on that the ear cannot but surrender.
The stuff of Fearful Symmetries is a handful of rock beats and jazz riffs, the textures those of hig bands and a syn-thesised gloss. What it lacks, apart from any discrimination apart from any inscrimination in its choice of sonorities is any sense of affection for its subject matter. The humour wishfully evoked in the programme note seems mirthless; the tunes are drained of sentiment and vitality, and fed into

the machine to be ground down to a meaningless pap.

Adams has written more convincing works than this but none that reveals so expertly

countless luminous tonches

the vacuity of his style.

Around his own music
Adams has placed scores by
his Harvard teacher Leon Kirchner, and in the first concert pieces by Part and Feldman. Kirchner's thoroughly crafted, Schoenbergian Music for tueloe sat uncomfortably alongside the brands of minimalism exemplified by Part's Tabula Rasa (not the rapt experience in the Elizabeth Hall it can be in a more airy acoustic) and Feldman's The Viola in my Life II in which Paul Silverthorne wrung every drop of eloquence from the solo part. Yet all three composers served to draw attention to the sensory and spiritual deprivations of Fearful Symmetries. Feldman's infallible ear for texture and colour, Pärt's awareness of music's potential for enchantment, and Kirchner's sense of stylistic integrity, all offered Adams salutary lessons.

Andrew Clements

Nativity

from Nigel Williams which unfolds like a cross between Through the Looking Glass and a customised nativity play. The baby is not born but found — in a tissue box on the banks of a canal, by a young couple who belong to the great oppressed of Thatcher's Britain. Sam (Robert Patterson) is a

Sam (Robert Pattersonis a gium young Irishman, Jenny (Siobhan Finneran) a bereft young Northerner. They are beholden to the only person who would take them in — a gibbering slum isndilord (Nabil Chahan) who with historylay Shaban), who jnts bizarrely from a wheelchair, holds rent scrolls between his toes and goes into an apoplexy of indig-nation every time anyone men-

By aurrounding his two characters with a stageful of

Christmas comes betimes to caricatures Williams holds a ply a repetition of familiar Kilburn's Tricycle Theatre distorting looking glass up to satirical formulae: he is trying with this strange little fable the values of the 1980s: if Mr to reach past the truisms to a the values of the 1980s: if Mr Petersen represents the false logic and grudging humanity of the capitalist, his wife — a beantifully caustic etching from Tina Marian — embodies the phony enshrinement of the nuclear family, as she prancas around m a twin-set of red roses on green to match her domestic accoutrements.

Nor are they the only obsta-cles that the young couple have to negotiate in their attempts to legitimise their parenthood: in a series of more or less successful scenes they come face to boot with officialdom (a giant figure on stilts), eviction (two bruisers in leath-ers and shades) and their own consciences, personified in the wino who claims to be the mother of the foundling. Williams' purpose is not simmodern manifestation of redemption, which takes on board intellectual as well as material alienation. "No culture, no faith, nothing mourns a lonely librarian who is approached to decipher a Hebrew missive found with the

baby. The biblical resonances of the play are continually and at times chunsly underscored. curiously so, since the gist of the story is clear enough. The problem with both the play and Chris Bond's production is that it cannot quite keep its head above the tide of its own

Claire Armitstead



Robert Patterson and Nabil Shaban

Don Carlos in Vienna

The first Verdi opera Claudio Abbado conducted was *Don* Carlos at Covent Garden in 1968 and it will be with Don Carlos and Wozzeck that he returns in April 1992 with the Vienna State Opera. The production that London will see, using the full 1886 five-act version in Italian, was recently given its initial run in Vienna

(the first night was broadcast live on Radio 3).

There could be no better illustration of Abbado's gifts as an inspirational force in large scale musical enterprise. He possesses an instinctive understanding of the heart of Don Carlos, maximising the music'a expressiveness through his ability to "centre" each scene between Verdi's dramatic and lyrical extremes. There were

without a hint of ostentation or any sacrifice of the larger design. With the Vienna Philharmonic at its most sensitive the performance had a classi-cal, darkly-coloured grandeur.

The staging, by Pier Luigi Pizzi, provides a broad pictorial framework for the music: he leaves the principals to their own devices, marshalls the chorus conscientiously and relies on costume-drama and strength of numbers for the auto-da-fe. The result is bland, with the occasional distinctive touch of stage composition and touch of stage composition and romantic colouring. The Fontaineblean act suffers most, with Carlos having to sing "lo la vidi" in front of a vacant drop-curtain. For the rest, the main stage feature is a row of iron grilles, evocative of the strict, oppressive court atmosphere of 16th century-Spain. The setting works best in the first part of Act Four, with Philip's lonely aria and confrontation with the Grand Inquisitor, accompanied by a Inquisitor, accompanied by a flickering background hearth.

Such a staging plays to the individual strengths and weak-nesses of the cast. Luis Lima is the title role seemed out of his

depth. The balance of the casting would have been better if the heroine had been a younger soprano than Mirella Freni, whose matronly Elisabeth was deprived of her former vulnerability and vocal ease. The arrival of Renato Bruson as Posa in Act Two immediately raised the temperature of the stage performance. In a youthful wig and black leather tunic, Bruson cut a noble figure, making this another of his distinctive Verdi baritone portraits. Philip was depth. The balance of the cast ing Tebaldo.

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FINANCIAL TIMES

THEATRE

Anything Goes (Prince Edward).
Cole Porter's silly ocean-going
1930s musical has four or five
marvellous songs and Elaine
Paige failing to emulate Rithel
Merman. Jerry Zak's desperately
bright production comes from
the Lincoln Center in New York
and is undemanding summertime fare (738 8851, cc 836 2428).
A Life in the Theatre (Haymarket). Slight but enjoyable DavidMamet early play anglicised to
reflect the last days of weekly
rep and notable for the return
to the stage of a slikity accomplished technician, Denholm Elllott (980 9832). Ends Dec 2.
Jeffrey Bernard is Unwell
(Apollo). Brilliant performance
by Peter O'Toole as an alcoholic by Peter O'Toole as an alcoholic journalist who embodies a Falstaffian, nay-saying life force while committing public suicide by vodka. Keith Waterhouse has stitched a fine play, the season's highlight from Pages of the highlight, from Bernard's own writing, Ned Sherrin directs (437

2003).

A Little Night Music (Piccadilly).
Fine revival by Ian Judge imported from Chichester, of Soud-heim's 1973 schlagobers version of a Bergman film. A beautiful score, composed mostly in waltz time, is touchingly performed by I.Ha Redrova, Donothy Tutin (her best work in years), Peter McResry and Susan Hampshire (867 1118). Another Time (Wyndham's). New Ronald Harwood play, directed by Elijah Moshinsky, about a white South African fam-ily in Cape Town and Madda Vale. Albert Finney plays father and concert planist son across 35 years, suggesting that talent is e means of escape and a rea-son for not going back. Janet Surman and Sara Kestehnan are electifying in surport (1657 are electrifying in support (867

1116).

M. Butterfly (Shaftesbury). Peter Egan has taken over from Anthony Hopkins as the tortured diplomatic hero in a Peter Shafter-style "spectacle of ideas" dressed up in John Dexter's superb production as a metaphor of homosexual life. The transvestite tragedy proves less electrifying than in New York; the play is not very good but still worth ing than in New York the pary is not very good but still worth seeing (379 5399). Aspects of Love (Prince of Wales), Andrew Lloyd Webber's

Whites, American by Whomber operatts derived from David Gar-nett's 1955 novella. Musically interesting and well directed by Trevor Nunn, a cast of unknowns project the right sense of sybaritic insouciance. A proba-ble, but unspectacular, bit (839

New York

Heidi Caronicles (Plymouth).
Wendy Wasserstein's award-winning drama covering 20 years in the life of a successful American beby boomer goes from support for Eugene McCarthy's presidential aspirations to electoral ambitions in the 1980s, accompanied by the musical and emotional flavour of the period (239 6200).

exu)...
Sweeney Todd (Circle in the Square). An intimate production of the Sondheim-Wheeler musical in contrast with the elaborate original a decade ago emphasises

the descent into madness of Bob Gunton as the demon barber Gunton as the demon barber of Ficet Street (239 6200). Lend Me a Tenor (Royale). A sprucing up in the set of a decaying town's big time opera ambitions makes a transatlantic hit of this farce, first produced in London, but now with a local cast led by Philip Bosco and Victor Garber (239 6200), Jerome Robbins' Broadway (Imperial). Anyone attracted by the notion of a three hours of film traiter previews will adore

the notion of a taree hours in film trailer previews will adore this compendium of Robbins' directed and choreographed plays of the past 40 years, includ-ing On the Town, West Side Story and Gypsy. The instre of the credits is dimmed by the brevity of each piece, with a contempo-rary crew of Broadway aspirants who lack the multi-talents that inspired the heyday of the musi-

Rumours (Broadhurst). Neil Simon's latest comedy is a self-conscious farce, with numerous elamming doors and lots of mug-ging but hollow humour that misses as often as it hits. Chris-tine Barranski leads an ebulliant cast in the inevitable but dissp-noming bit

pointing hit.
Cats (Winter Gerden). Still a
self-out, Trevor Nunn's production of T.S. Eliot's children's poetry set to music is visually poetry set to music is visually startling and choreographically feline (239 6262).

A Cherus Line (Shubert). The longest-running musical in the US has not only supported Joseph Papp's Public Theater for eight years but also updated the musical genre with its backstage story in which the songs are used as auditions rather than

are used as auditions rather than

Les Misérables (Broadway). The magnificent spectacle of Victor Hugo's majestic sweep of history and pathos brings to Broadway lessons in pageantry and drama

lessons in pagesutry and drama (229 6200).

Me and My Girl (Marquis). Even if the plot turns on ironic mimicry of Pygmalion, this is no classic, with forgettable songs and dated leadenness in a stage full of characters. It has nevertheless proved to be a durable Broadway hit (947 0033).

M. Buttarfly (Eugene O'Neill). The surprise Tony winner for 1988 is a somewhat pretentious and obvious meditation on the true story of the French diplomat whose long-time mistress was

whose long-time mistress was a male Chinese spy (246 (220). Phantom of the Opera (Majestic). Stuffed with Maria Bjornson's gilded sets, Phantom rocks with Andrew Lloyd Webber's haunt-ing melodies in this mega-trans-fer from London (289 6200).

Chicago

Driving Miss Deisy (Briar Street). The touching relation-ship between a downger, played in this production by Dorothy Loudon, and her black chanfleur exposes the changes in the South over the past several decades (244 400)

Over the past several decades (348 4000). Steel Magnolias (Royal George). Ann Francis and Marcia Rodd play the leads in this view of southern life from under the dry-ers in a busy hairdressing estab-lishment (968 9000). A Christmas Carol (Goodman). For the 12th year, the Goodman, company does its holiday thing, with William J. Norris as Scrooge for the 11th year, but

new adaptation by Tom Creamer promise to refresh the familiar. Ends Dec 30 (443 3800).

November 17-23

Kabuki. At Kabuki-za (541 3131): an opportunity to see two of the hest-loved classics of the traditional theatre. The 11am programme includes Sonezaki Shinyu (Double Suicide at Sonezaki). based on the moving puppet dram by the "Japanese Shakespeare", Chikamatsu. The highlight of the 4.30pm programme is Sukeroku, whose swaggering hero performs a famous dance with an umbralla. At the National Theatre (285 At the National Theatre (285 7411): Reigen Kamsyama Hoko (Ghost Turile Mountain) is a dramatic and speciacular tale of murder and revenge. The Rose of Versailles. A must The Rose of Versames: A must for connolsseurs of hisch. The all-girl Takarazuka Revue cele-brates its 75th birthday by reviv. ing its famous romantic music set in 18th century France. A plot summary in English is printed in the theatre programme. Takarazuka Theatre

gramms. Takarazuka Theatre
(201 7777).
Kokunsenya Gassen. New play
by Eldeki Noda, with a title
drawn from a famous purpet
play by Chikamatsu. Noda's
work has tremendous visual flair
and can be emoyed by those with
no or little knowledge of Japanese. Ginza Ssison Theatre (5478
0771).

0771).
Desire Under the Elms, Eugene
O'Nell's powerful drama about
human values and property values should strike e chord in the city with the world's most expensive real estate. Hakuhinkan Theatre (944 5451).

Christie's was selling orders.

pean chairman of Sotheby's. The Somerset Trust, which looks after the Beaufort affairs, was selling the jewels to pay off capital taxes on the estate of the 9th Duke of Beaufort. It raised £236,203, about what was expected. The top price was the £46,200 paid for a Garter of around 1650, which was possi-bly owned by Price Rupert of the Rhine. It consisted of a to the Garter Jewel introduced in the 15th century, over 100

This particular Garter Jewel was much changed in the 18th

baritone portraits. Philip was sung by Ruggero Raimondi — not as vocally imposing as some of his other achievements, but rising to the chal-lenge, including that of the superb bass counterpart, Anatoly Kocherga, in the scene with the Grand Inquisitor. Kocherga, another talented Russian singer snapped up in the West, resembled the godfather in disguise with teeth like fangs and a physique capable of dwarfing even Raimondi. Agnes Baltsa, a great favourite in Vienna, sang Eboli with cheracteristic élan, and Gabriele Sima was the charm-

Andrew Clark

SALEROOM

decorations and campaign medals yesterday that reeked of national heritage. They ranged from the Garter Jewels of the Beaufort family; to the medals awarded to Chariots of Fire hero, athlete Harold Abrahams; to the VC won by an ancestor of Lord Gowrie, Euro-

Lesser George, the name given years after King Edward III ini-tiated the Most Noble Order of the Garter in 1344 to enthuse his nobles with Arthurian valour to fight the 100 Years War.

century. It was on show at the

Treasure Houses of Britain Exhibition in Washington in 1985 which has subsequently led to e rush of precious heritage items being sold abroad. The dealer Armoury, St Jamses' paid £41,800 for a Lesser George of the late 18th century, probably made for the 5th Duke of Beaufort, and £23,100 for another Lesser George, which, once again, might have belonged to Prince

Rupert, etc.
The medals of Harold Abrahams are rather like Hamlet without the Prince since his Olympic Gold medal was sto-len over ten years ago. But Mohammed El-Fayed, one of the brothers who owns Harrods, paid £25,300 for his CBE and many athletics prizes, over twice the estimate. He can afford the purchase: he invested \$4m in Charlots of

Lord Gowrie's grandfather won the VC in 1898 in the Sudan. With other decorations it went for £60,500.

Antony Thorncroft

FINANCIAL TIMES

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Wednesday November 22 1989

A television election

THE LONG LIST of legislative proposals outlined in yester-day's Queen's Speech could be taken as an indication that for the time being at least the British Government is back on the rails. Three middle-class domains - medicine, the law, domains – medicine, the law, and broadcasting – will be tackled head-on. The economic liberalisation of the latter two is to he welcomed, although there may be doubts about details of the Broadcasting and Courts and Legal Services Bills when they emerge. The environment will be the principal subject of more than one new tidying up and pollution-contidying-up and pollution-con-trol measure, all of which are welcome, although they merely precede the 10-year strategy for the environment that the Minister, Mr Christopher Patten, has promised to produce.
In all there are to be at least

15 major bills, of which not a few will be contentious while at least two — the proposed restructuring of the National Health Service and the creation of student loans - may be especially unpopular. The overall effect, it may be argued, is an affirmation that the Government is keeping its nerve, in spite of the Labour lead in the opinion polls.

Reforming spirit

Oo closer inspection, however, it is apparent that there is no fresh impetus to the radical reforming spirit of the 1980s. The Speech contains no great surprises. Instead, there is a list of familiar matters that, in the Government's view, remain to be dealt with by parliament in advance of the next general election. This is the least that might have been expected. Since the meabeen expected. Since the measures proposed yesterday have been signalled in advance, the Government was faced with the choice of moving ahead on its predetermined lines or subjecting itself to the accusation that it was in abject retreat. Plainly, it is not.

It does, nevertheless, face a very difficult political year.

very difficult political year. One reason is that the eco-nomic outlook is hleak. Another is that the political effect of unpopular measures enacted in previous parliaments will begin to be felt.
Water privatisation is one such: the share offer may be welcomed by investors, but the selection campaign.

opinion polls indicate that it is not an electoral asset. The poll tax now looks likely to lose votes for the Conservatives, in spite of the Treasury's agreement to subsidise its introduction. Above all, high mortgage rates demonstrably turn away

On the attack

As a result the Opposition is on the attack. This was evident in the House of Commons yes terday. The parliamentary debate that traditionally follows the Queen's Speech was the first to be televised: it showed both the arcane prac-tices of the British House, with which few viewers are familiar, and the skills necessary for a head-to-bead presidential elec-tion debate, whose US versions tion debate, whose US versions have been seen in most parts of the globe. Mr Neil Kinnock, the Lahour leader, was in excellent TV form, hardly striking a wrong note. He put his message to the cameras with skill. The Prime Minister was not at her best in an immediate combative response, but she showed her most outstanding qualities, and a smiling courtesy, when delivering her pre-pared address. Mr Kinnock concentrated on the Government's handling of the econ-omy and its isolation inside the Commonwealth and the Euro-pean Community; Mrs Thatcher restated her known positions on both the forthcoming legislation and Britain's

role in the EC.

The effect of these TV performances on the electoral fortunes of the two contending parties remains to be seen. It is unlikely that many viewers were able, or willing, to watch hoth Mr Kinnock and Mrs Thatcher completa their speeches; much may depend speeches; much may depend npon the hits selected for later retransmission. Yet only the tiny minority of the electorate that has visited the Commons will have seen anything like yesterday's exchanges. The ability of the Government to keep to its present course may be tested by the arrival of TV in the Commons, its conduct of the next election will almost certainly be tailored by the presence of the cameras. More than ever, the fate of the Government will be decided in

Africa in distress

IF THE 1990s are to be better for Africa than the dismal 1980s there has to be substantial external assistance, says a World Bank report published today. But there must also be further reform in African poli-cies and, equally important,

African politics.
Compassion fatigue is setting in. The superpower disengagement from Africa could be s mixed blessing, reducing con-flict on the one hand, but pushing tha region down the agenda of strategic concerns, which too often determine aid levels. Eastern Europe's needs. which strike a particularly sympathetic chord in the West, are virtually certain to taka precedence over Africa's.

There is a strong case that

aid flows to Africa have been inadequate, and that not enough has been done to ease the continent's debt hurden. But the question also arises whether Africa's leaders have made effective use of the help that has been available. The record suggests that many of them, presiding over authori-tarian political systems as they do, are incapable of implementing economic reforms honestly. After all, such reforms would end much of the patronage and corruption which keeps them

Democratic reforms

The Bank report suggests that, without political change, ecocomic reforms will be less effective and additional aid more difficult to raise. The implication is that future assistance to Africa should in some way be linked to democratic as well as economic reforms - a conditioo the European Community is already setting for

eastern Europe. The report, one of the most thoughtful end challenging studies of sub-Saharan Africa produced by the Bank or any other institution, makes clear the scale of the African crisis, and the size of the region's needs. The assessment of Africa's progress and prospects

is hleak indeed. Overall, Africans are almost as poor today as they were 30 years ago. What the Bank itself describes as an ambitious target of 4 per ceot annual economic growth in the 1990s barely ahead of population growth - will provide only a

modest improvement in living standards.

Africa's share of world trade has fallen from 3 per cent to less than 1.5 per cent since 1960. Rapid population growth higher than anywhere in the world — is straining social services and boosting unemploy-ment. The cost of investment in south Asia, the obvious competitor for concessional aid, is lower and the returns much higher, which illustrates the uncompetitiveness of Africa.

Dopors criticised

Blame for this dire state of affairs is fairly allocated in a report which criticises donors (including the World Bank itself) and recipients alike. For example, a 1987 study disclosed that half the Bank's rural development projects had failed. The "venality" of for-eign contractors has contributed to corruption. The Bank, by far the most important single donor, is no longer as inflexible as it once was and encourages consultations with other donors and African governments. The validity of the Bank's

structural adjustment pro-gramme, disputed hy some donors and recipients, is defended in the Bank report. Although maintaining the controversial assertion made ear-lier this year - that the econo-mies of countries implementing stroctural adjustment policies are starting to recover - the Bank is responding to Its critics. More attention is paid, for example, to the impact of economic reform on the poor and the vulnerable.

But what stands out in the analysis of Africa's woes is the 'crisis of governance" marked by the sbsence of s free press, a representative legislature, or an independent judiciary and "the appropriation of the machinary of government by the élite to serve their own interests." For donors to link aid to remedying these short-comings might be condemned as infringing sovereignty and would certainly raise questions of practicality. But the issue should not be evaded. As the Bank itself warns, the willingness of the donor community to tolerate corrupt systems and practices only aggravates the

India has reached a watershed at today's election, argues David Housego

s campaigning has wound down in India's general elec-tion campaign, there has been an almost tangible sense of expectation that this week's vote is the prelude to fundamental

changes in the country.

The Congress party and the Nehru family have only been defeated once in India's post-independence history.

That was in 1977 and reflected a spontaneous and angry reaction to the two year Emergency rule of Mrs Indira Gandhi. On this occasion, the now widely expected defeat of Prime Min-ister Rajiv Gandhi could be accompa-nied by the break-up of the Congress party and a major realignment of political forces.

Inevitably such an outcome heralds a period of considerable uncertainty after the election. But there is also the prospect that the change could bring to power a more broadly based administration drawn from a stronger ministerial team, and one more acceptabla to increasingly vocal regional sentiment in tha country than the single banded rule that

Prime Minister Rajiv Gandhi's government has come to resemble.

When Mr Gandhi sprang his surprise on October 17 of announcing an early general election, most political observers believed it would be a close run contest. For a campaign that seems to have been so influential in

seeins to lave deel so indicating in shifting public opinion — or in articu-lating feelings that remained unspo-ken — it has been a scrappy affair. Mr Rajiv Gandhi has run an almost solo campaign for the Congress party, solo campaign for the Congress party, dashing across the country by plane and helicopter, but failing to focus the limelight on himself as the only credible national leader. Mr Vishwanath Pratap Singh, the leader of the Opposition and the most likely next Prime Minister, has stuck to the highways and byways of the Northern Hindi speaking states of Uttar Pradeth and speaking states of Uttar Pradesh and Bihar – thus leaving a massive bur-den of electioneering to his colleagues as though to prove the seriousness of his intentions to introduce a more col-legiate form of government.

Though the campaign has thus been more low-key than had been expected, certain clear trends have emerged. The most marked has been the rejection of Mr Gandhi himself. Five years ago as a symbol of youth and reform he carried the Congress party to its greatest victory in the wake of Mrs Gandhi's murder. This time he has born the hrunt of disappointed expectations over a host of issues from rising prices to corrup-tion, the spread of violence and the

erosion of the country's institutions.

The impact of this trend has been unevenly spread, in the south and in the western state of Maharashtra, the Congress party looks as though it could hold up well. But the silent, and offer arrivals that have not be. often sullen crowds that have met Mr Gandhi in the northern Hindl speaking belt reflect all the problems that he has in engaging with village India. Even much of the country's middle class — which has benefited most from his administration — seems now

eager to see him go.

A second trend confirmed by the campaign is the long term crumbling of the Congress party. This began under Mrs Gandhi when she cut the tions hy shifting the appointment of officials and candidates from them to the party Presidency. The party'a troubles were concealed by the wave of popularity that swept Mr Gandhi to power in 1994. But with the Prime Minister's star in the decline they have resurfaced in this campaign in the squabbles between the national and regional leaderships; in Mr Gandhi's failure to replace sitting MPs with new faces because of his fears of internal revolt; and in the difficulties the party organisation has had in getting its show on the road.

Poised for a new beginning



Mr Rajiv Gandhi (left) and Mr V.P. Singh

The third trend to emerge has been that the Opposition parties which together have regularly polled more than the Congress have found a way together have regularly polled more than the Congress have found a way to defeat it. In 1977 the Opposition parties joined hands in spontaneous protest against Mrs Gandhi's Emergency rule. This time their tactical alliance has been longer in hatching.

The real achievement of Mr V.P. Singh has heen in mapping out a strategy over two years ago — involving a merger of the centrist groups, an alliance with the regional parties and them seat sharing arrangements with the Marxists on the left and the militant Hindu BJP party on the right — and then holding this disparate band of partners together. The acid test of their unity — and the real turning point in the campaign — was their unexpected agreement to put up only one candidate against the Cougress in almost 400 of the 527 constituencies being contested. One opinion research group believes that they will thus win a "bonus" of some 60 seats.

thus win a "bonus" of some 60 seats.

A final trend to emerge is the breakthrough being made by the BJP which has benefited from the strong growth in Hindu-fundamentalism in recent years. Against the background recent years. Against the sackground of increasing violence between Hindus and Muslims this is potentially the most worrying trend for the future. From only two seats in the last Parliament, the BJP could now win over 60. In the short term their goal is to be a powerful lobby within goal is to be a powerful lobby within or outside the administration. But over the longer term Hindu fundamentalists undoubtedly hope to form the government themselves.

The shape of the new relitical land-

The shape of the new political land-scape will only become clear once the full results of the election — stag-

gered over three days - are available on Sunday or Monday. But some of the contours are already emerging.

Unless the opinion poll forecasts and the internal forecasts of both the Opposition and the Intelligence Burean are drastically wrong, the Congress will be in no position to form a government on its own. The upper reaches of forecasters' expectations give it about 240 seats of the 527 being contested which would leave it

Whichever way the dice fall, India is bracing up to the prospect of a coalition government

the largest single party but aharply reduced in size from the 415 seats it won in the last Parliament. It will be well nigh impossible for Congress to achieve a majority. The further Mr Gandhi slips below

the 200 mark, the more his own posi-tion as leader of the Congress is likely to come under challenge – and the greater the risk that the party will split. Already there are signs of dis-gruntlement in Maharashtra, the state in which Congress is likely to win the most seats, but where the Chief Minister, Mr Sharad Pawar, feels that Mr Gandhi tried to undermine him in the choice of candidates.

The most likely outcome is thus that the National Front led by Mr V.P. Singh will be asked to form a government. With possibly 200 seats in the new House, it will be in no position to do this on its own. Three courses then seem open to it. The first would be to form a minority administration that looked to support from outside the administration from the BJP and the

administration from the BJP and the Marxists, both of whom could have over 60 seats. This would be a recipe for instability.

The second would be to draw the BJP into the government — though Mr V.P. Singh has consistently denied he would do so. As Mr L.K. Advani, the leader of the BJP, has made clear, the party wants to enter the government. the party wants to enter the govern-ment and expects to be asked. The attractions of such a move for Mr Singh is that it could help absorb and neutralise the Hindu fundamentalists. heuranse the final unmanentaiss. For though the BJP has grown on the back of Hindu revivalism, some of its leaders, its supporters in backward states like Madhya Pradesh and even those casting their vote for it in Delhi as a way of rejecting the Congress, are not for demonstrating the

as a way of rejecting the Congress, are not fundamentalists.

The third course — more a medium term prospect than something that would occur in the immediate aftermath of the election — is of the Congress splitting and of a realignment that would hring together the National Front and chunks of the existing Congress party. This is clearly the favourite scenario of Mr V.P. Singh and his principal V.P. Singh and his principal lieutenants, most of whom were min-isters under Mrs Gandhi or her son. The attractions of such a move are that it would reunite many former members of the Congress who quit the party because of their quarrels with the Nehru family. It would lead to the formation of s more broadly based centrist movement with stronger roots in the regions than the exist-ing Congress and with claims to be a

long term governing party.
Such a realignment under whatever

label it emerged would in some ways be a return to the Congress of Jawaharlal Nehru, with a more collective style of leadership and a shift in power from the central government to the states. It would mean that minority parties like the Marxists and the BJP returned to their role of Opposition on the left and right.

But whatever its attractions such a realignment would be a lot more diffirealignment would be a lot more diffi-cult to achieve than might appear on the surface. Though the leadership of the Janata Dal, the main constituent of the Front, and the party led by Mr Singh, has much in common with many Congress members, they are also divided by personal animosities and rivalries. There would have to be difficult discussions over posts, hier-archy and patronage hefore any realignment could take place.

Political manoeuving in the after-math of the elections will focus on exploring these possibilities. But

math of the elections will focus on exploring these possibilities. But whichever way the dice fall, India is bracing up to the prospect of a coalition government. The only coalition the country has experienced to date was the Janata coalition of 1977 which broke apart within two years. But there is no inherent reason why coalition government should fail this time.

A National Front led coalition would come to power having survived the rigours of a difficult period of Opposition. In Mr V.P. Singh himself, a former Finance Minister, Mr Arun Nehru, a cousin of Mr Gandhi and a former Minister of Internal Security, Mr Ramakrishna Hegde, the former Chief Minister of Karnataka and others it has leaders of experience. It would also reflect a sensible shift in the balance of power from the central government to the regions.

Mr Gendhi's Eve were of increase.

government to the regions.

Mr Gandhi's five years of increasingly single-handed rule have shown the advantages of a more broadly based administration and more decenbased administration and more decentralisation. The new administration also would take power at a time when the Indian economy seems to be moving towards higher long term growth. None the less the difficulties are bound to be immense. The Front continue of a provider stress of difference of the continue of the provider are provided to the continue of the provided to the provider are provided to the provider are provided to the provided

bound to be immense. The Front contains an unwieldy array of differing ideologies and lobbies including liberals, socialists, marxists, farmers, trade unionists and plain populists. Amongst its members are powerful, prickly local leaders like Mr Devi Lei, the Chief Minister of Haryana and Mr N.T. Rama Rao, Chief Minister of Andrha Pradesh whose main concerns will be to satisfy their own constituents.

There are strong contradictions There are strong contradictions within the alliance's programme. Mr V.P. Singh is well aware of the need to curb budgetary and balance of paymants deficits at a time when recourse to fresh IMF borrowings could be unavoidable. The Front's programme promises remission of debts to farmers.

There are bound to be conflicts as well over the the clamour for competing resources between India's new

ing resources between India'a new aggressive middle class, which wants liberalisation and market oriented policies to continue, and the more backward rural regions of the country which feel starved of funds.

In deciding on his own future, an important consideration for Mr Gandhi will be his assessment on whether the coalition can hang together and for how long. Mrs Gandhi made her comeback by driving wedges between the Januta partners after 1977 and then campaigning through the villages.

If he is defeated Mr Gandhi will

leave power without the base in the Congress party his mother had and without the immense respect she had won as a politician. He will also be handicapped in establishing mass contact by the heavy security protection that now accompanies him and sadly is likely to continue to do so. Many people think he could step down.

Wales has a rival

in The mimeographed in vitation notice from the Japan-British Society in Tokyo was typically British in its understatement: "This year we are especially honoured to be able to welcome as our guest H f H, the Crown Prince, who has graciously accepted our invitation and agreed to

talk on his studies in relation to the River Thames."

Last night, Prince Hiro, the 29-year-old heir apparent to the Chrysanthemum throne, duly appeared and delivered to the society's annual dinner a 25 minute speech on his studies at Oxford three years ago. Those who came - and there was about twice the normal 250 turnout for such an event, including many pretty young ladies in low cut frocks hoping to catch the eye of

Japan's most eligible bachelor
— were not disappointed.

The Prince recalled that his
interest in the history of transportation (a sultably non-political topic, as a former tutor later remarked) began when as a child he first discovered the existence of roads. Having lived a protected life in a Tokyo palace, he had been restricted in his movements, and "a road was a link between me and the unknown world".

At Gakushuin, the Japanese equivalent of Eton, he studied transportation systems in the middle ages, and when the opportunity arose to go to Mer-ton College, Oxford as a graduate student, he planned to investigate the same period. But he quickly discovered that his ignorance of Latin blocked that path and so, with the help of Professor Peter Mathias of All Souls, his supervisor, and Professor Roger Highfield, a fellow of Merton, he settled on the study of water transport on the Thames in the latter

half of the 18th century. The Prince talked nostalgically of walks along the Thames with Highfield and his discovery that records of OBSERVER



malt transport for brewing and

distilling were the most thor-ough because of the Tressury's Interest in excise duty. The research was sometimes arduous because he suffered from hay fever, "but f was very glad to be able to inhale the atmosphere of the period, sometimes with live dust".

He recalled his joy in the architecture of Oxford and teased his cousin, Prince Tomohito of Mikasa, a graduate of Magdalen and honorary patron of the Japan British Society, about the design of its chapel being based on that of Merton, "If I keep on remembering, I shall want to return to Oxford," he concluded. in fact, the word from on high is that he will return shortly to complete his doctor-

Wrong man

■ The awards won hy Harold Abrahams, the only Englishman to have achieved Olympic gold in the 100 metres and whose exploits were commemorated in the film Chariots of Fire, will shortly be on display in the sports department of Harrods after they were bought yesterday at Christie's by Mohamed Fayed for more than £25,000.

E3,000.

However, although the marketing benefits of the purchase are readily apparent, the reason given by Fayed that he was inspired by a man who put principles before winning may be questioned. Actually, it was the Preshyterian Scot, Eric Liddell, rather than Abra-hams, who refused to run one of his Olympic heats on a Sun-day and therefore had to withdraw from the event.
Fayed should know better.
After all, he himself invested

\$4m in the film. His son was executive producer of Chaa-riots of Fire as well.

Widmerpools Anyone who has read

Anthony Powell's sequence of novels, A Dance to the Music of Time, has his own Widmerpool. Kenneth Widmer-pool is the character who is not much good at school, no use at games, about whom there is always something slightly out of place, yet who goes on to surprise his contemporaries by his success in later life. (There may even be female

Widmerpools.)
Ian Gow, the Tory MP for Eastbourne who made the first televised speech in the House of Commons yesterday, is Wid-merpool down to the essence. As has been said of him, be even looks like Widmerpool. None of his fellow Wykehamists thought much would come of him, though he subsequently became rather a whizz at ping-pong and distinguished himself during national service

in Malaya. Gow was Margaret Thatcher's Parliamentary Private Secretary during the whole of her first administration and was tremendously faithful to her, as well as effective. He was

known as Supergrass, but not without affection. After the without allection, he was rewarded by being made Minister of Housing, and was briefly at the Treasury. He resigned in protest at the Anglo-Irish Agreement in 1965, having always taken a staunchly Unionist view.

Whereas the real Widmerpool tended to the left, Gow has always been more than a shade to the right, though he is opposed to capital punish ment. Yesterday he made the accomplished speech that one would expect of someone who has usually been in the right circles, even if not quite in the

He should not despair at being chosen as the lead back-bench speaker on the Queen's Speech. When Mrs Thatcher Speech. When Mrs I macaner first became PM, the equiva-lent speech was given to Ken-neth Baker, who seemed out in the cold, and look what hap-pened to him. Perhaps Gow, too, will make a come-back.

Here to stay

of thought that the first televising of the Commons was a great success. The rules will have to be relaxed a bit to allow the cameras to range more freely, but everyone seemed to rise to the occasion even Ian Gow, who contin-ues to be opposed to it. I do not believe that the cameras will lower the public esteem for Parliament. On the con-trary, it will increase the inter-est. Moreover, we have simply caught up with other democra cies. One wonders how many people will be against it in six months' time; it will have become a natural even indispensable part of politics.

Right man

The name of the opening speaker in a forthcoming con-ference on New Developments in the use of Structural Hollow Sections is Mr E Hole.

GREAT UNPRONOUNCEABLES
OF OUR TIME

MICHELSON'S INTERFEROMETER

The Michelson's Interferometer is as confusing as it sounds. And even more complicated than it looks. Designed to detect minute variations of light velocity through ether in space, it ended up proving that the ether was not there in the first place. Little wonder that the distillers of Bunnahabhain



(Bu-na-ba-venn) 12 year old single malt Scotch whisky have no time for such scientific contraptions.

This unique Islay malt defies any attempts to analyse its smooth, subtle qualities. Enjoying it is an art, not a science. And the only complicated part is in the pronunciation.



Available at Oddhins, Harrods and Selfridges and selected branches of Victoria Wise, Peter Dominic, Univins and Augustus Bernett,

he water flotation is causing headaches among professional investors. "Problem-raising", "complicated", even "bizarre", are adjectives that spring to the lips of fund managers describing how they feel about the promeet about the prospect.

and the

It is not that they do not believe the issue will be a success — assuming the final terms to be announced this afternoon are in line with recent indications. "Tve been pleased to see the average yield move up to 8.5 per cent. It looks as if the pricing will be perfectly reasonable," said one yesterday, it is more that the industry as an investment has a number of bothersome aspects, even given the compensation built into the

price;

• Unlike previous privatisations, there are 10 distinct companies in the water industry. Investors will be required, on information which has only limited relevance, to get to know and work out the relative merits of all of them. Many of the conventional tools for walny of the conventional tools for valuing shares just do not apply to the case of the water industry. For instance, given the lack of alternative uses for much of the industry's assets, comparing the asset value with the share price is hardly meaningful. And no one can recall another stock market, entrant that was reject to grapher on a no one can recall another stock market entrant that was poised to embark on a 10-year capital expenditure programme, worth in aggregate at least £24.6bm.

The overriding concern for investors' will probably be the big role that political and regulatory factors, and the interplay between the two, will play in the companies' fortunes.

interplay between the two, will play in the companies' fortunes.

This is not solely related to the possibility that a future Labour administration might renationalise. Principally, concern is focused on what interpretation Mr Ian Byatt, the Director General of Water Services, appointed in September to oversee the industry, puts on his brief. That is to ensure the companies achieve a reasonable return on capital, while protecting the consumer.

As one fund manager says: "I bet within twelve months there'll be a pensioner on television complaining about the cost of water. That's bound to have more impact than a shareholder com-

more impact than a shareholder com-plaining about dividends."

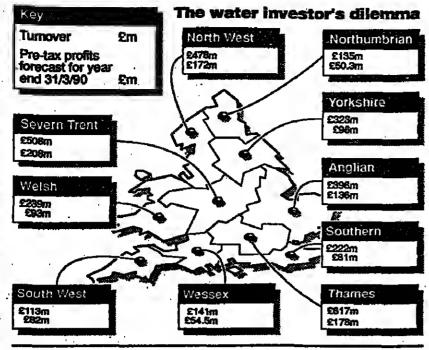
plaining about dividends."

However, political pressures are generally seen as more a problem for the long-term than the short-term: that is, before the K factors (which lay down how much above the rate of inflation companies will be allowed to charge their customers) come up for review to 1994, and while the companies are tak-

the cost to the water industry of the flotation will surpass the £20m which British Steel spent on its flotation a year ago. That figure does not include the Government's own, far greater, costs. Nor does it include the £12m the. 10 water companies spent in 10 water companies spent in 1988-89 preparing for the transfer of certain daties to the new National Rivers Authority, nor the £22m spent on their much-criticised summer advertising campaign. That figure is likely to be

MOST OBSERVERS believe

Clare Pearson on water flotation prospects ahead of the final terms



Draughts for the investor

ing on large amounts of debt to fund the capital expenditure programmes.
"As the companies start moving into a cash positive position to the late 1990s, I would be more worried," says one fund

would be more worried," says one fund manager.

As sub-underwriters, the institutions will be receiving shares in the form of packages. The number of shares in the packages will be in the same proportion as those issued in each company. In practice, however, since demand from the public is likely to be greater for some companies than for others, they are unlikely to end up with a perfect weighting in each of the companies.

For instance, Thames, as the largest company and the one covering the London area, may prove attractive to large numbers of both professional and private investors. It could therefore reachespensive price levels in early dealings. There are facilities available to trade the shares in package form until July 1991, the date of the final instalment payment, although institutions are likely to want to add to holdings in some commentes, and set rid of holdings.

some companies, and get rid of holdings in others, much sooner than that. This means that they will have to evaluate which of the companies they prefer. by no means an easy decision.

a whole, in recent weeks. And most of all, the historical information available relates to a bygone regime when how the companies performed was virtually at the will of the Government. Some have handled bigger investment programmes than others in the past, but not on the scale now envisaged.

Meanwhile, investors wait to be convinced about the wisdom of diversification programmes as an additional route to better-than-everage profits growth. Thames, for instance, plans a rapid programme of diversification, while North-umbrian is considering a joint venture in cable television. Investors need to be convinced that such activities will be well-focused, and will not take managements' eyes off the core business.

The private investor, at least if taking a short-term view, need be presented with no more taxing a decision than that of deciding whether to take advantage of the perks available if he buys shares in his local company.

For the professional investor, however, the process of assessing the companies has only just begun. So managements would do well to pay particular attention to the quality and quantity of information they provide after dealings begin. That has helped cut the rate for what is usually the most costly element of a privatisation from as much as 0.5 per cent of the total proceeds (British Aerospace, 1991) to a little as 0.00 are printing the 600-page water prospectus — all of which have devoted large resources to the exercise. J Henry Schroder Wagg, the Government's merchant bank

1981) to as little as 0.02 per cent for the ill-fated BP sale two years ago. Even if the primary under writers have extracted commission of more them 0.1 per cent on water, rather more than British Steel's 0.071 per cent, the total under writing and placing fees are unlikely to surpass £50st. That might just keep the

range — just over 3 per cent of the gross proceeds. The total cost of selling British Telecom in 1984 was £152m; 2175m was spent on British Gas two years later. If water's total costs come to the same 2175m figure, as seems possible, and the total proceeds of the privatisation are set at about £5.5bn this effection the costs will be afternoon, the costs will be about 3.3 per cent of the

overall costs within the usual

This week investors said they were still uncertain about how to maketheir choices "Even after ploughing through about 60 pages of fine print in the path-finder prospectus on each of the companies. I still haven't had a chance to form much of a view," says one.

There is a consensus view that the key to successful investment in the industry is via scrutiny of the companies' capital investment programmes. This is because those companies that, through efficient operations, spend less than planned on these programmes will be allowed to retain the cash saved, feeding straight through to the profit line. Companies that stand out as having big capital expenditure programmes

ing big capital expenditure programmes include North West and Severn Trent.

depend upon the companies' manage-ment abilities. Usually, it would be pos-sible to look at the historical record of a

newly floated company for guidance. But it is not as simple as that in the

There is a scarcity of analysts in the City able to offer an independent view, the to the large numbers of houses involved in the flotations. Managements themselves have been officially gagged from talking about their own companies, rather than the industry as a whole, in recent weeks. And most of all, the historical information available

all, the historical information available

case of water.

The benefits of capital expenditure

Andrew Hill

Minimum wages

A cautionary tale of north and south

By Richard Layard versal minimum wages in Bel-

versal minimum wages in Bei-gium, Holland, France and Spain. But have they looked et unemployment in those coun-tries, especially of women and young people? In Belgium, Hol-land and France, the minimum

wage is, in fact, at Labour's target level (two-thirds). By

contrast, the US and Japanese

minimum wages are about one-third of the average wage, and thus affect the job opportunities of many fewer people.

There is only one major episode in British history that appears to deny that wages affect employment. This is the Equal Pay Act. In 19746, the

Equal Pay Act. In 1974-6, the relative wages of women rose by 15 per cent, and the relative

employment of women in each industry was apparently unaf-fected. However, another mea-sure was introduced at the

sure was introduced at the same time. This was the Sex Discrimination Act, which outlawed discrimination by gender in employment. The Act tended to raise the relative job opportunities for women, offsetting the negative effect of equal pay.

There are of course countries where pay is much more equal than in Britain and yet unemployment is lower. Sweden is the clearest example, But there massive resources have been devoted to raising the skill lev-

massive resources have been devoted to raising the skill levels of the less able, and further major efforts are made to help the unemployed. In consequence, unemployment is only 1½ per cent. When we have devoted the same resources to

nevoted the same resources to reducing unemployment and have got unemployment down to Swedish levels, we might begin to think shout wage equalisation. But it would be quite unfair to the unemployed if we did so before their

if we did so before then.
Of course, there are those

who say thet unemployment does not matter. If people can-not be employed at a reason-

sble wage, they say, it is better that they be unemployed, liv-ing on benefit. This argument is misleading on at least four

n the 1950s, trade unions in the northern US campaigned for equal wages for southern workers. Had they succeeded, the industrial blos-eoming of the south would have been nipped in the bud.

have been nipped in the bud.

Today, most northern European countries support
"upward harmonisation" of
wages in the rest of Europe. If
this happens, the industrial
blossoming of the European
south will likewise be highted. Yet this is the implication of the European Community's Social Charter. In this context,

Britain is part of the south. The situation is made worse by the threat of an EC direc-tive on minimum wages. Worse still, the British Labour Party has now been converted to e statutory minimum wage (of one-half male median earnings, rising to two-thirds).

rising to two-thirds).

A change of this kind could have e devastating effect on the employment of less skilled people. Countless studies show the effect of wages on employment. The most compelling collection is that done for the US Minimum Wage Study Com-mission. Of course, not every study there found the same effect, but most evidence pointed in the same direction. The conclusions of the various studiee were found to be

unconnected with the political opinions of the authors.

It is absurd to assert that competitiveness matters (as all do) and then to pretend that only the productivity element in competitiveness matters, and not the element of labour costs. But even more serious costs. But even more serious than the average wage is the structure of wages. Technical change is moving rapidly against the less skilled workers. So long as we have unskilled workers, the only way they will remain in work is if their relative wages adjust. It is horrible to see the fall in unskilled relative wages both in the US and in Britain, but without it unemployment could not have unemployment could not have fallen as it has in both these countries. Indeed, there may well be a connection between continued high unemployment in continental Europe and the rigidity of relative wages in

Advocates of a statutory minimum wage for Britain point to the existence of uni-

as big a favour by working for him as the employer does by providing a job. Third, it assumes that the same people remain on low wages indefi-nitely, while in fact there is substantial mobility.

Fourth, and most serious, it greatly exaggerates the relagreatly exaggerates the rela-tion between poverty and low pay. This is because a person's poverty depends on the earn-ings of all family members rel-stive to the family's size. Thus, it does not necessarily follow that the families of the low paid are poor. Neither is the

reverse true.
Suppose, for example, that we define as working poor those workers whose families are in the bottom 10 per cent of income per femily member. And we define as low-paid those workers in the bottom 10 per cent of hourly earnings.
What is the overlap between
these two groops? Very little.
Only one in five of the working poor are low-paid, and vice

It follows that reducing low pay will have quite emall effects on the overall distribu-tion of income. Some poor peo-ple will gain, but some will lose through increased unem-

ployment.
Poverty has to be attacked Poverty has to be attacked by fiscal measures and not by a minimum wage, which will leave it largely untonched. There has to be a much more generous Family Credit. Fur-thermore, the take-up of Fam-ily Credit has to be made uniily Credit has to be made universal through an sutomstic system of taxes and benefits paid through the wage packet.

Those who advocate e minimum wage point out that many employers favour it. Of course they do, Bnt which employers? Those who favour it are operating with a skilled it are operating with a skilled workforce and would gain by eliminating "unfair competi-tion" from those who give jobs to the unskilled. This is the same problem as the US north-erners who were happy to eliminate "unfair competition"

grounds.

First, it involves economic waste. Second, it overlooks the effect on a person's self-respect of a prolonged job search while being dependent on benefits. It is bad for people to be in a market where jobs are rationed. In a healthy society, the worker does the employer from the south.

Any warm-bearted person is bound to favour minimum wages until he thinks of all their effects. There is yet time to think these through.

The author is Professor of Economics in the London School

LETTERS

London loses out

From Mr Tony Travers.

London 2600m. In both cases, From Mr David Sawers.

Sir, The director of the Merthe whole effect will be Sir, One rather sur eyside Chamber of Commerce is concerned because the effects of the Uniform Business effects of the Uniform Business
Rate (UBR) and the rating
revaluation, which will result
in lower rate hills for many
businesses in the north of
England, will not flow immedietely (Letters, November 14).
The reason for this gradual
move to lower rate hills in the
north is because of the Government's view that losers — predominantly in the south —

dominantly in the south should be protected. Far and eway the biggest losses will occur in inner London. The most recent Inland Revenue survey estimates that an extra 2600m will eventually have to be paid. Much of this loss will be concentrated in the City, Westminster, Kensington and

Chelses, and Wandsworth.
Two separate changes are about to happen. First, all about to happen. First, all non-domestic ratepayers will in future pay a single, common rate poundage. Second, this poundage will be levied on a revalued rate base. Businesses will gain where their current rate poundage is relatively high and/or where their increase in rateable value is high and/or where their increase in rateable valus is relatively low. Conversely, there will be losses where the existing poundage is relatively low and/or where the increase to rateable value is high.

The Inland Revenue survey showed the setimated long-term losses for outer London as £60m, and for inner

UK nuclear power policy

Sir, David Fishlock (November 10) mentions the Central Electricity Generating Board's generation design and construction division as e possible root cause of the troubles of Britain's nuclear industry. A deeper cause is that suppossible deeper cause is that successive UK governments since ths 1950s have failed to provide the continuity of policy which would have allowed a healthy industry to develop. Apparent singleminded con-

tinuity of policy was experi-enced by the French nuclear industry; the lead Britain had in the late 1950s was thrown away. Doubtless the French were motivated (at least in part) by modest coal resources

and no indigenous oil.

Withdrawal of the remaining
UK nuclear stations from the
sale of the electricity supply

because of the move to a combecause of the move to a common poundage rather than because of the revaluation. Put another way, the overall rateable value of London is, in relation to the rest of the UK, about right. The big increase in rate bills in central London will be entirely because of the move to a common rate poundage.

matched by the cost of

advertising bought by the Government since then.

expensive. More than 60

The complexity of the water flotation makes it so

different professional companies have been involved,

companies have been involved including at least 15 UK and overseas banks, seven firms of lawyers and nine brokers, as well as a troop of public relations agencies, chartered surveyors and engineers.

The Government alone has 22 advisers — on everything

22 advisers - on everything from valuing property to

age.
Existing low rate poundages in central London have been possible partly because successive UK governments have set systems of local government finance which delibsrately

systems of local government finance which delibsrately understated the exceptionally high rateable values of inner London, partly because of the spending policies of the councils concerned.

Suddenly, because of a Government policy change towards the setting of rate poundages — not because of the revaluation — most businesses in the centre of London will face very large rate rises. Yet there will be no corresponding improvement in local services. Decisions about investment and location will have been made on grounds that are now being changed to the considerable detriment of London.

Is this really the best way to enhance London's position as Europe's main financial and business centre?

Tony Travers,

Tony Travers,
The Greater London Group,
London School of Economics
Houghton Street, WC2

industry is the latest evidence of lack of understanding of power generation, unclear power generation in particular, by British politicians.

Until we have a better process, and whether we like it or not, we are going have to rely to some extent on the safe use of nuclear fission for the generation of electricity. I use the ation of electricity. I use the word "safe" relative to environmentally more damaging gen-eration based on fossil fuels ~ notwithstanding Chernobyl and Three Mile Island. Nothing, whether bolling an egg or generating electricity, is abso-lutely safe. But on both diver-sity of supply and environmen-tal grounds we should build

more nuclear plant. D.A. James, 4 Sunningdale Gardens, West Wittering, Chichester, West Sussex

Sardines could travel sensibly

adviser, has put up to a third of its corporate finance staff

But as the Government has

become a more sophisticated manager of privatisation issues, it has squeezed costs. For instance, the Government

now makes underwriters submit competing bids for the commission they will be paid.

From Mr David Savers.

Sir, One rather surprising omission from Michael Prowse's plea on behalf of the London traveller ("Sardines Want Change." November 14) was any discussion of the role of the price mechanism.

Present fares in London must be below long-run marginal cost, and for many travellers the short-run marginal cost is zero because they use a travel card (which permits unlimited travel within a specified period).

fied period).

Both features of the price etructure will encourage travel.

The travel card was introduced to increase use of the London transport system at a time when it was being underused, and it does not make a

great deal of sense to retain cards now that the system is

cards now that the system is overloaded.

Charging less than long-run marginal cost probably does more to increase travel; and by giving misleading signals to travellers and to employers about the cost of travel to and around London, it may well raiss employment and construction in London.

If this activity would other

If this activity would otherwise have taken place in less congested parts of the UK, the subsidised fares will reduce the efficiency of the UK economy by encouraging activity in an area where costs are high. Investment in transport facilities for London ought ideally to be appraised on the

basis of all the social costs and

besis of all the social costs and benefits it produces.

These benefits are not easy to value. The effect on the rest of the UK needs to be considered, not just the effect on travel in the London area. In this situation, a conventional transport cost-benefit appraisal may produce less accurate results than a financial appraisal.

Developers who benefit from improved transport seem a

improved transport seem a more logical source of funds for investment than taxpayers (who mostly do not benefit). Improved transport has strictly local effects on property values, and increases will be matched by decreases in the areas with unimproved trans-

The first requirement for sensible planning of improve-ments to London's transport system is a fare structure which reflects long-run and short-run marginal costs. When traffic at these fare levels is known, the scale and location of desirable investment can more easily be estab-

lished.

It would also be easier to estimate the need for more capacity if present capacity could be fully used — which requires a return to the standards of the 1940s.

David Sawers,

Angmering-on-Sea, Littlehampton, West Sussex

Manufacturing measurements

From Mr Keith Wade. Sir, Andrew Glyn's "Extraor-dinary contrasts" (November 8) are based on data which pro-duce an unduly pessimistic view of UK manufacturing.

The National Accounts mea-sure of the manufacturing capital stock fails to take account of the accelerated rate of capital scrapping which followed the 1970s oil ebocks. This causes the Central Statistical Office (CSO) to overestimate the current level of the capital stock - and therefore underestimate the impact of invest-ment on its growth rate. More importantly, assessing produc-tive potential on the basis of the measured capital stock assumes all investment is

equally efficient. Confederation of British Industry survey responses suggest that the UK's manufacture Schroders, 38 Old Jewry, EC2

ing productive capacity has recently been growing rapidly, as output has been maintained at a high level while the number of capacity constrained firms has been falling.

The origins of the UK trade deficit on manufactures go back to the carly 1988, when

back to the early 1980s, when scrapping of plant and equip-ment reduced the UK manufacturing base and our ability to supply tradeables. It is less well known that UK productive cepacity has been rising rap-ing over the past three years. Our estimates suggest that capacity rose by 3 per cent in 1988, rather than the paltry 1.1 per cent recorded by the CSO: it could have risen in excess of 5 per cent this year. The impli-cation is that recent investment has been more efficient.

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FINANCIAL TIMES

Wednesday November 22 1989



Greeks agree to form all-party government

By Kerin Hope in Athens

GREECE'S political leaders yesterday agreed to form an all-party government headed hy an elderly ex-governor of the central bank. Mr Xenophoo Zolotas, to rule for the next five months after two weeks of post-election bargaining.

A new cabinet, expected to be a mixture of seasoned politicians and prominent personalities, will not include either Mr Constantine Mitsotakis, the conservative leader, or Mr Andreas Papandreou, the for-mer socialist Prime Minister.

But it will bave a mandate to tackle pressing economic prob-lems immediately, under a pol-icy accord drawn up by party representatives after talks with the current governor of the Bank of Greece, Mr Dimitris



"This isn't a time for feeling proud or triumphant, it's a time of responsibility. For many months, Greece has been moving backwards," said Mr made concessions on economic Papandreou. The political uncertainty left

by two inconclusive elections in the past five months has contributed to sbrinking inflows of foreign capital and a widening trade deficit, as well as a record budget deficit approaching Dr2,000bn (\$12bn). Mr Papandreon, who tried to form a left wing coalition with the Communists on a platform of electoral reform, opened the way for agreement by dropping his demand for the new government to amend the electoral system in favour of smaller

In return Mr Mitsotakis. whose New Democracy party finished first in the November 5 election but fell just short of parliamentary majority,

policy, agreeing to socialist and communist insistence that index-linked wage increases should continue next year.

The economic policy accord also called for reducing the public sector horrowing requirement, currently a record 22 per cent of gross national product, by 2.5 to 3 per cent next year.

Public spending will be cut by 1 per cent of GNP, while tax revenues are to be increased, also by 1 per cent of GNP. Income tax for 1989 may be raised hy 5 per cent as an emergency measure, while the overall tax base is broadened.

Deficita incurred by state-owned corporations are to be reduced by 1 per cent of GNP and measures will be taken to

shut down some of the chroni-cally debt ridden companies which were nationalised during Mr Papandreou's years in power.

Mr Zolotas. 85, who will serve as Prime Minister until mld-April when parliament is to elect a new president, is an internationally respected econ-

One of the "four wise men"
who founded the Organisation
for Economic Cooperation and
Development in 1960, he is still
active as a member of a committee set up to promote European monetary unioo.

Mr Zolotas was a member of a Greek delegation to the United Nations in the early 1950s before becoming central bank governor in 1955.

Klang Valley expressway

finance

in place

in London

the world.

By Peter Montagnon

160 km

MALAYSIA

INDONESIA

private road

MALAYSIA'S ambitious plan

MALAYSIA'S ambitious plant to develop an 870km network of privately owned roads passed its main financial burdle yesterday with the completion of a 2.07bn ringgit (\$758m) loan, the largest loan ever arranged for any borrower in the Malaysian capital market.

market.
The funds will go to Projek Lebuhrya Utara-Selatan (Plus), a consortium formed by United Engineers (Malaysia) last year to undertake the 6bn ringgit project, which is second in size only to the Anglo-French Eurotunnel in

the growing ranks of private

sector infrastructure projects

now being undertaken around

When completed, the net-work will transform the trunk

road system of peninsular Mal-

aysia, running from the Thai border to Singapore and west from Kuala Lumpur along the

Klang valley.

Bankers said the scale of the

project was a boost for the build-own-operate concept in which private developers are being encouraged to establish

infrastructure projects in developing countries. Malaysia has turned out to be a good

candidate for such projects

because of its deep capital

market, which bas allowed

funds to be raised domesti-

cally, thereby ohviating

the Malaysian Government,

Plus has undertaken to design, finance and construct 462km

of new highways, the 35km

Klang Expressway and improve other roads within a

period of seven years. It has to maintain these highways over

the 30-year concession period.
It has also taken over 371km

of completed sections of highway, which will generate toll revenue to help finance the

Yesterday's loan, to which

45 banks are contributing, was the big test of the project

however. According to Mr Pat-rick Crawford of Morgan Gren-fell, the UK merchant bank

which has been advising Plus, only some 500m ringgit now remain to be raised and this is most likely to come also from

the Malaysian market rather than in Eurocurrencies. The balance of the funds are

to be provided through a sub-ordinated loan of some 1.76bn

ringgit from the Malaysian

Government, from toll revenues and from equity.

Managed by Amanah Mer-

chant Bank, Bumiputra Mer-chant Bankers and Aseam-

bankers Malaysia, yesterday's

loan has a 15-year life. Interest

charges will float at rates

related to the local prime lend-

ing rate or short-term money

ble currency have made finan-

building works.

Under its concession from

Malaysian

Warburg's peak performance

S G Warburg

FT-A All-Share Index

Share price relative to the

Tha market backdrop for today's water pricing is shaky, today's water pricing is shaky, but could have been worse. Yesterday saw a further slide in sterling to under DM 2.85 and a profits warning from Tarmac. Had it not been for a flurry of cash hids totalling nearly £600m in 24 bours, the FT-SE might not have survived yesterday as well as it did.

Warburg

Yesterday's remarkable fig-ures from Warburg seem final confirmation of its status as the UK's national champion in global investment hanking. Granted, almost a quarter of Granted, almost a quarter of interim pre-tax profits of £103m will have been due to the Gateway deal. But there are some higgish deals to be booked in the second half, from Eurodisney to Jaguar and Plessey; and in securities trading, profits are new being made not only are now being made not only in UK equities hut - more

strikingly – in gilts.

The question is whether this is the peak. Whatever the longer-term future of corporate deal-making in Enrope, the immediate risk in the UK is that recession will stop acquir-ers in their tracks, or at least make them more leisurely in picking victims. As for UK equity trading in the second half, last year's December price war will donhtless not be repeated; but the January

repeated; but the santary surge may not be either.
Warburg would point to its international profits, which — though not of course disclosed — are supposedly larger than before, it would also claim that its worldwide operations enable it to mount deals of a complexity remote from the complexity remote from the commodity end of corporate finance. But if the quality of earnings is improved, it is not hefore time. Earnings par share are now just 13 per cent higher than in the first half two years ago.

two years ago.

Hence the humble rating of the shares, which at 437p are on a prospective multiple – on a prospective multiple – guessing at £175m pre-tax for the year – of just 8. Hence also the contrast with Warburg's quoted subsidiary Mercury Asset Management, whose shares since flotation in early 1967 have outperformed Warburg's hy 120 per cent.

There are plenty of bankers who would love to have the same problems as the dear old TSB Group. It has no Third World deht exposure, far too much capital, surplus retail deposits and a huge and largely undeveloped customer

1986 87 88 89

base. Nevertheless, its shares have underperformed the mar-ket by 10 per cent over the last year, and 20 per cent over two years. Not even Standard Char-tered or Midland Bank have turned in such a miserable per-But the TSB continues to

blame its abysmal record since flotation on the problems of its past structure. The latest massiva restructuring is an attempt to come to terms with the group's central problem of a cost/income ratio which is badly out of line with the conventional competition, and makes a newcomer like the Abbey National look exceptionally attractive. However, no one is saying whether the restructuring will provide a net benefit or cost to the bot-tom line in the current year. And it has to be taken on trust that the new management team can undertake a massiv reorganisation of the retail bank without damaging the group's undonhted core

group's undonhted core strengths.

The TSB's credibility would be greatly improved if, instead of waffling on about its mission, it began lobbying the Government to withdraw its anti-takeover protection before it expires in a couple of year's time. The threat of a hostile takeover would be a very powerful engantee that TSB's erful guarantee that TSB's revolving management team was finally going to have to

BAA

at brica 11 us nais? The issue is more than academic, after yesterday's announcement by BAA of half-yearly pre-tax profits up 18 per cent at £187m. BAA has asked its advisers to look into

retail space. This suggests some intriguing thoughts. BAA has no pressing need to make its balance sheet look make its philable state state stronger, since its net gearing of 30 per cent is bardly a strain. It is far-fetched, too, to see the thing as a pre-emptive strike against predators. Whatever ADT's 6 per cent stake in BAA says about its attractions, at least for now Mr Ridley thinks it deserves its golden

The terminal valuation looks like a curious new twist on the notion of BAA as a property company. BAA knows it could be playing on a sticky wicket in 1991-92, when paying for its new Stansted terminal cuts into its profits; and later that decade, the chances are it will have to spend still more. Hence the naed for new earning streams, from hotels or property development.

The point about the termi-nals is that there is, apparently, a growing market for them; last month, Pan Am eased some financial problems by passing a JFK terminal lease to its pension funds, in theory, BAA could sell long leases on its terminals to air-lines, with British Airways pre-sumably first in the queue. Not only would this produce a lot of cash, given that the price of a terminal would rest on the income from retailing and duty-free; it would make BAA look even more like a property look even more like a property investment company.

UK Paper

It should be Bowater's shareholders who are most upset by the price being put on UK Paper. Having been sold to the management for £38m a little over three years ago. UK Paper is now selling itself to the Finns for £263m; and judging by yesterday's closing price of \$320, there are a few optimists 332p there are a few optimists who believe that there could

who believe that there could just be a higher offer.

A multiple of over 16 times historic earnings looks generous hy comparison with the 10 times earnings Georgia-Pacific is offering for Great Northern Nekoosa. And while there is a world of difference between the US and UK paper industries, UK Paper's shareholdars can hardly quibble with the 144 per cent rise in the share price since flotation compared with a gain of less than 20 per cent in the market. They are selling out at the top of the cycle. That said, the price is not over-generous, especially if the more optimistic estimates of the property potential are to be believed. Nevertheless, a hosputiting a market valua on its terminal huildings, with their 1.2m square feet of office and tile counter hid seems unlikely.

Congress prepares for defeat as India votes

By David Housego in New Delh POLLING gets under way in

India today in a geoeral elec-tion which is widely expected to lead to the defeat of the ruling Congress party of the Prime Minister, Mr Rajiv Gandhi. The 498m strong electorate

will vote over three days for the 525 seats being contested, with most constituencies poll-ing today and Friday and a small number on Sunday. The electorate includes 14m young voters between 18 and 21 years wbo were enfranchised for the first time under recent legislation brooght in by Mr Gandhi. Virtually all pre-election forecasts predict the Congress party, which won 415 seats in a landslide in 1984, will lose its

tion of this, share prices have slid in the campaign. The Bombay Stock Exchange index fell 6 per cent from its peak on October 29 at the start of the campaign to 707.50 on

overall majority. In anticipa-

Monday - though it staged a modest rally yesterday. Worst hit bave been companies with close connections to the Congress party - above all the Reliance group, controlled by Mr Dhirubhai Ambani. Elections are also being beld

for five state assemblies, including Uttar Pradesh, the largest state, Andhra Pradesh

and Karnataka.

In the event of the Congress being defeated, the National Froot alliance led by Mr V.P. Singh is expected to form an administration. But to have an absolute majority it would need the support of either the Hindu militant BJP party or the Communists, both of whom are expected to emerge as strong minority groups in the new parliament.

The front includes Mr V.P.

The opposition has said that it will pursue inquiries into the Bofors scandal if it is returned to power - thus further cast ing doubts over the future of Mr Gandhi who has heen accused of covering up commission payments made to those within his inner circle.

If the election fails to produce a clear parliamentary majority, the President, Mr R. Venkataraman, would play an important role in forming a new government. Constitutional convention is that he would call on the largest single party in the House to form a government - which in the first instance could be the Con-gress party, as the National Front is not registered as a

political party.

Nonetheless, the main opposition parties, which have coordinated their election strategy to defeat the Congress party, could be expected to hold together to prevent it

functioning as a minority dministration. Mr Gandhi called an early

election on October 17 in part in the belief that Hindu-Mos-lem tensions over the building of a new Hindn sbrine at Aybodhya, in north India, would provoke further opposi-

The campaign has heen marred by Hindu-Moslem rioting, and the Government's decision to give tacit support to Hindu fundamentalists over the Ayhodhya shrine is believed to have alienated Mosley

lem voters.

Though Congress is expected to hold its own in the south and west of the country, it is likely to suffer serious reverses in the populous Hindi-speaking belt of the north. Several minthough Mr Gandhi seems likely to retain his at Amethi.

Europe pushes for uniform law on oil spills

By Kevin Brown, Transport Correspondent, in London

EUROPE'S leading shipping countries yesterday embarked on an attempt to persuade the Maritime Organisation, the UN on an attempt to persuade the US Congress to bring US law on liability for maritime oil spills into line with the rest of the world.

text of a letter to Mr Samuel Skinner, the US Transporwhy Congress should accept support.

agency for safety at sea.

The letter was signed hy Mr
Cecil Parkinson, the UK Transport Secretary, on behalf of 10
European countries with subin a highly unusual move, the UK Government released stantial shipping interests, including West Germany, France and Greece. It also has tation Secretary, setting out the European Commission's

The letter is intended to help Mr Skinner persuade a forthcoming congressional conference committee to accept a bill passed by the House which would allow the US to ratify the agreements rather than

the agreements, rather than a Senate bill which would not. However, officials said the vernments wen intervention could be counter-productive if it was seen on Capitol Hill as foreign interference in congressional debate. The IMO formula for implementing the agreements means they cannot come into force anywhere until ratified by the

The agreements would raise the limit of liability for oil pol-lution from \$73m to \$248m, paid by shipowners, their insurers, and an international fund financed hy a levy on oil

US proposes anti-dumping rule changes

THE US proposed yesterday that the penalties governments can impose on products imported and sold at unduly low prices should be extended in scope and made more effective. At the same time, it suggested that anti-dumping action should be made more predictable and fair.

Washington's ideas were contained in a proposal for the revision of Gatt's anti-dumping code presented by Mr Eric Garfinkel, US Assistant Secretary of Commerce, to a negotiating group in the Uruguay Round

trade talks.
In a world in which multinational corporations offer to sell entire computer systems for a fraction of a penny, effective anti-dumping rules were essential to stem protectionism and

However, the US belleved

that anti-dumping procedures should not be used for protecnonist ends, to disrupt normal commercial transactions or harass fair traders.

Anti-dumping action became controversial after its use hy the European Community to stem imports of cheap Japa-nese and other Asian goods. Trade analysts argue that the EC has been using anti-dumping as an alternative to more overtly protectionist measures

Mr Garfinkel said that in the US view, an anti-dumping mechanism that was "predictahle, transparent, subject to the process and sanctioned by was a better alternativa

protect legitimate competitors to current protectionist mea-from unfair practices, Mr Gar-sures, which include voluntary export restraints.

The US wants the Gatt code updated to take into account modern business practices, in which a product is frequently manufactured in two or more laces, assembled in another location and shipped to yet another destination.

These methods, it is claimed, make it too easy for companies to avoid legitimate anti-dump-ing action. The US proposes, in Mr Garfinkel's words, "a very clear and open mechanism" for dealing with circumvention.

Washington wants action reinforced against three "clas-sic" types of circumvention: • Where parts of a product are shipped for assembly in the importing country, and their

value equals or exceeds a given percentage of the total value of the finished product.

Where the value of parts assembled in a third country before shipment to the importing country exceeds a given

percentage of the value of the final product. • Where producers in a supplier country hit by anti-dump-ing action begin shipping to importing country products which have been altered slightly to place them outside the scope of the original action. In addition, the amended

code would provide for "accel-erated relief" for domestic producers against recurrent injurious dumping and for "exceptional measures" to be taken against repeated corpo-rate offenders.

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LONGON SOSTON BERMUDA TOKYO SYDNEY HONG KONG TAIFEI JERSEY LUXEMBOURG

US advisers held after attack on San Salvador hotel fident that the government of President Alfredo Cristlanl Continued from Page 1 the lives of the four captured

for assistance had been limited to appeals for small arms and riot control gear. However, be stressed that the Administretion was keeping close contact

and making plans. The White House statement says the "Marxist guerrillas (the FMLN) bave shown their true colours. They are attacking defenceless citizens in a civillan botel. They bave embarked on a despicable road of violence."

But Venceremos, the FMLN radio station, warned the US not to take any precipitate action if it wanted to protect

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advisers. On Mouday the Government was claiming to have regained total control of the capital after nine days of fighting for the northern and eastern working-class snburbs. These were occupied by the guerrillas on November 11 but they gradually withdrew over the weekend after intense aerial bombardment all week.

offensive on the wealthier suburbs of the capital.

The guerrillas are appar-

The guerrillas appear to have regronped and to have shifted tactics to focus their ently hoping that aerial bom-hardments will again be used to dislodge them, thereby causing extensive da the property of government supporters. Venceremos claimed that the guerrillas had shot down a government beli-copter near the Sheraton Hotel yesterday.

Continued fighting is also being reported from the east-ern city of San Miguel, which, like San Salvador, had many of its suburbs occupied by the FMLN at the beginning of the

would be able to handle the situation. Asked if this was still Washington's position, Mr Fitzwater replied: "In an overall sense, yes." A correspondent for the

Renter news agency was wounded in San Salvador yes-terday. Mr Paul Iredale, 38, Renter's chief correspondent in Central America, was hit in the back by shrapnel thrown up from machine-gun fire as he drove to work. He was not seriously injured, and was taken to a clinic for observa-

WORLD WEATHER

Continued from Page 1

the year 2000. Setting out the main areas of

wracked by corruptioo and are Setting out the main areas of increasingly unabla to com-reform, the report warns: mand the confidence of the "None of these measures will population," the report says.

"For the most part Africa is increasingly competitive

This target requires a 4 per cent a year increase in real terms of Official Development Assistance (ODA), together with further debt relief, says the report. The Bank estimates a gross ODA requirement of \$22bn a year (at 1990 prices) by

go far, nor will much external aid be forthcoming, unless governance in Africa improves. Leaders must be accountable

The theme is bluntly expan-ded in the course of the report, which among other measures urges greater attention to "grass roots development poli-cies" and what it terms

simply not competitive in an

market rates for Malaysian currency. Malaysia has already experimented with similar, smaller private sector projects for both roads and water supply. Low "empowering ordinary people." inflation and a relatively sta-

> cing these projects easier than for other countries. The project will involve some 40 main construction contracts which will be let by Plns to international and

Bank's calculation. to their peoples."

"Many governments are

Malaysian contractors.

When the rebel offensive began, the US said it was con-**World Bank warning**

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INSIDE

Missing out on the party

There has been a notable absentee from the list of continental European institutions which have bought many of London's best-known fund management companies in recent months. Although two of the purchasers have bean West German, Deutsche Bank, the country's biggest bank, has not been among them. The omission is particularly surprising because the bank has been among Europe's most acquisitive companies this year in its drive to become one of world's top banks in the 1990s. Haig Simonian Investigates. Page 22

Unrest in the Regina hive



The queen bee has left the hive, delivering Regina Health & Beauty, the manufacturer of royal jelly, firmly into the men. The resignation of Mrs Irene Steln, chairman and founder of a company which claims

among its customers numerous members of the British royal family and the entire Miliwaii football team, is under-stood to result from boardroom differences about cost control. Page 28

Harvest in crisis

Six weeks into the Ivory Coast's cocoa harvest, the season is running a month behind sched-uls. Cocoa arrivals at the ports of Abidian and uis. Cocoa arrivals at the ports of Abidjan and San Pedro currently stand at 50,000 tonnes, compared with 140,000 tonnes at the same stage last year. The reason, says the country's commodities marketing board, is that shippers are having problems coming up with funds. Mark Huband looks at the worsening crisis caused by overproduction and falling prices, Page 34.

Hurdle for the Brady Plan



An important potential problem with the plan to deal with developing country debt launched by US Treasury Secre-tary Nicholas Brady (left) is that banks are expected to participate volun-tarily in debt-reduction or new money arrangements. But it may prove difficult or even impossinumber of banks voluntarily to reduce their ...

aggregate claims on particular debtor countries to levels that are sustainable. Page 27

Monument to growth

Monument Oil and Gas, the fast-growing UK independent oil company, is to double in size with the £61.7m acquisition of Renown Energy from its joint owners, Kleinwort Benson and Hanson. Tha deal, to be financed by a £62.6m share issue, caps off 16 months of hectic expansion after 40 per cent of Monument's. עוטע מו ספ Resources, which is managed by Mr Tony Craven Walker, former chief executive of Charterhouse Petroleum, Page 31

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porough Plant ional Assets Tst o-Canada p Morris o Clyde o Forth ficut Intil nore emont mans inti skilda Banken nics 30 Texas Instrume 25 Thorpac 24 Walker & Staff Laidlaw Transport Wood (SW) York Trust . Young and Co's

Chief price changes yesterday

840 - 51.7

BICC Cookson Higgs & Hill swictz Kwik-Fit Priest Marris RMG Smith Judy Termes Wimpey

Finns in £263m agreed bid for UK Paper

By Maggle Urry in London

METSA-SERLA, a leading Finnish forest products group, yesterday announced an agreed 2268m (\$410m) takeover bid for UK Paper, the British paper maker. The cash offer is 830p a share, and UK Paper's share price rose from 296p to close at

Analysts and institutional Analysts and institutional investors suggested that UK Paper was selling oot too cheaply. The shares have been buoyed by rumours of a bid at a higher price, with some investors looking for a counter bid at up to the price of the price and its to the price of the pr 400p a share. UK Paper and its merchant bank, Schroder Wagg, said the price was "fair and res-

he departure of Mr Klaus Luft, who resigned mex-pectedly on Monday as

chief executive of the loss-mak-ing Nixdorf group, heralds a new era of uncertainty and perhaps a loss of independence for the West German computer concern, once

considered the brightest star in the European computer firma-

His going is all the more sur-prising because the company had receotly been indicating that after heavy losses over the past 18 months, it seemed firmly on

the path to recovery. This must now be in doubt.

Nixdorf's continuing troubles

will inevitably reinforce long-standing anxisties about the ability of European computer companies to compete in world markets, Many of Nixdorf's Euro-

pean competitors are also strug-gling, notably Norsk Data of Nor-

gling, notably Norsk Data of Norway, while others soch as Olivetti of Italy are in the throes of restructuring their operations.

The appointment of Mr Horst Nasko, 56, the telecommunications director, as board spokesman (not management board chairman), is seen in and outside the company as a temporary solution until Nixdorf's future becomes clearer.

ecomes clearer. Before this can happen the

company's shareholders and bankers will need a better picture

of the extent of Nixdorf's prob-

lems, and what changes need to be made and how much it will

The scale of the company's

losses and now the departure of

senior executives inevitably raise

again the possibility that a finan-cial alliance could be the best

way out of its difficulties. Last

a course to profitable growth:

sonable."
Mr Tom Wilding, UK Paper's chairman, explained that the group had had discussions with a number of possible bidders over the last six months or so. The board decided to recommend Metsă-Serla's offer because "if we are going to be tled up with anyone, this is the sort of group we want to be with." The management will stay on and run the compa on a fairly independent basis. The board and employees who invested in the group when it was bought out from Bowater Industries in 1986 for £38m, will have made enormous gains on their investments.

Luft leaves Nixdorf

in the twilight zone

facing the West German computer group

Andrew Fisher and Alan Cane on the uncertainty

year, Nixdorf made a pre-tax loss on normal operations of DM60M. Mr Arno Bohn, the marketing

director, resigned, taking some of the blame for the downturn.

Now facing losses of DM465m in the first nine months of the year Mr Luft, 48, has followed suit. If he had not handed in his resignation as the company's supervisory board started its meeting, he would have probably been forced to go by a vote of no confidence, sources close to the

been forced to go by a vote of no confidence, sources close to the company indicated this week.

A grimmer than expected picture is now beginning to emerge of the scale of Nixdorf's problems. Former Nixdorf managers – the company has recently seen the departure of a number of top sales staff – say that Mr Luft had not only lost the confidence of shareholders through consistently falling to air the facts, but had also lost esteem among the workforce.

nan also lost esteem among the workforce.

Nor had he, or Mr Sven Kado, the finance director, been ruthless enough in grasping the cost nettle and pushing through its change of strategy from a manufacturer of its own, proprietary

hardware to an integrator of systems based on common indus-try standards. This has become the preferred strategy for small computer companies these days. The company is taking steps to counter its deficiencies, but pro-found changes in strategy takes

found changes in strategy take time and cost money. The senior management at

trols?" said Mr Adrian Brundrett,

an analyst with Bank in Lie-

an analyst with bank in the chtenstein in Frankfurt, "They were hardly ever in place. It was a very lax, do-it-yourself, free-wheeling organisation that was

"Management con-

Mr Wilding said the board had done "a damn good job for share-holders" in negotiating the 330p price, but he did not rule out the possibility of a counter-bid. The directors hold 7.5 per cent of the shares and have indicated an intentioo to accept the offer, though irrevocable acceptances

have not been given.

Mr Gustaf Serlachius, chairman of Metsä-Serla, said the deal was based on industrial logic, such as vertical integration and shared technological know-how, as well as the need to be larger in order to compete as the paper industry becomes ever more international.

fine as long as things were going well. Nixdorf was not geared for a downturn in the sense of con-trols and management right-

Mr Luft, however, cannot be blamed for the technological rev-

olution which is undermining the structure of the world computer industry and which has wrought

president of Compaq, the USbased leader in high performance personal computers and a friend of the founder Heinz Nixdorf who

died unexpected in 1986, says the groundwork for Nixdorf's present

groundwork for Nixiori's present problems was laid in the 1980s when the company failed to real-ise that personal computers would take business from mini-computers, just as minicompu-ters took business from main-frame computers

frame.computers.
A fundamental problem with

Nixdorf's long-tern strategy seems to have been a decision to continue with its own highly suc-

cessful proprietary hardware systems rather than join the

industry switch to common stan-dards. It also concentrated on

geographically narrow markets and, although rich in cash,

resources needed to undertake a far-reaching transformation.

never been unanimous oo whether Nixdorf should enter into financial alliances to meet

these challenges. It is believed

that Mr Bohn favoured such a move. Mr Luft, however, held out

for continued independence. Mr

UK Paper specialises in fine papers, while Metsä-Serla makes pulp, papsr, paper products, chemicals and building products.

but it is expected to receive planning permission for a business park which will increase its value. Analysts said as well that the is a leading tissue paper maker as well as having fine paper pro-duction. The worldwide paper industry has seen a wave of mergers and acquisitions as companies position themselves for a more competitive market.

more competitive market.

Analysts snggested that UK
Paper was undervaluing its production capacity, compared with
prices paid in other acquisitions
in the industry. UK Paper also
has large holdings of surplus
land in the south-east of England.
This is currently valued at £40m

ning permission for a business park which will increase its value. Analysts said as well that the importance of the acquisition to Metsä-Serla should have per-mitted UK Paper to negotiate a higher price.

higher price.

Mr Wilding, however, said trading in the second half of the current year had proved difficult, because rising pulp prices had squeezed margins. This had not been realised by the stock market, he said. The company also said the value of the surplus land "is fairly reflected in the offer."

Lex. Page 20. Lex, Page 20. Background, Page 30



Bohn, who shared responsibility for the group's acute sales problems and was a younger rival of Mr Luft, was forced to leave. Mr Luft's exit strongly suggests that more serious consideration is now being given to the need for Nixdorf to find a more powerful partner,

Deutsche Bank, which has been at the centre of major indus-

beutsche Bank, which has been at the centre of major industrial restructuring in West Germany and brought Nixdorf to the stock market five years ago, has a director, Mr Herbert Zapp, on its supervisory board. It is understood to be determined to find a "German solution" to Nixdorf's problems and would resist alternative approaches. Speculation native approaches. Speculation has centred on both Mannesmann, the engineering group which owns the Kienzle data processing company, and Siemens, Siemens, which has had little

impact in the world data processing industry to date has now revitalised its product line and could emerge as the most power-ful European computer manufacThere is speculation that, ironically, it could be interested in Nixdorf's fledgling telecommunications activities.

Mannesmann could be tempted into taking over the bulk of Nixdorf, and its attendant problems and losses, some say, but only if the consortium of which it is a member succeeds in winning the locrative licence for Gerthe locrative licence for Germany's mobile telephone network to be awarded in December.
Siemens said yesterday it continued to follow Nixdorf's affairs with interest, but had held no talks with the company or any third parties. Nor had Mr Luft's departure changed its attitude.

Mannesman said the same

Mannesmann said the same, adding it had not heen approached by Deutsche and saw no connection between the mobile phooe licence and any financial burden of Nixdorf. But increasingly it looks as if Nixdorf will be broken up - a sad eod to the dream of its founder, one of Europe's most able computer scieotists and visionary entrepreneurs.

BAA wins assurance on golden share

By Paul Betts and Ray Bashford in London

BAA HAS received a writteo undertaking from Mr Cecil Par-kinson, the Transport Secretary,

kinson, the Transport Secretary, thet the British Government will not abandon the special (golden) share that protects the former British Airports Anthority from hostile takeover.

Sir Norman Payne, BAA's chairman, said yesterday that the group had sooght the assurance after the Government's decision to waive its special share in Jaguar. It was this move which last month opened the way for a takeover of the British car group by Ford of the US.

Sir Norman said Mr Parkinson Sir Norman said Mr Parkinson had distinguished between Jsguar and BAA lo his letter hecaose the Goveromeot believed it oeeded to retain a special share in BAA to safeguard airports, which coold become strategically important during a time of national crisis.

RAA owns seven airmorts. BAA owns seveo airports, incloding Heathrow, Gatwick and Stausted near Loodon. These three were the main contributors to the company's 17.7 per ceot rise in pre-tax interim profits from £158m (\$246.5m) to £186m. The oomher of passeogers using the airports grew 4.1 per cent to 39.9m. Despite this over-all growth in passenger num-bers, Gatwick suffered under the general decline in the short-haul charter market, which has slowed as people have beeo forced by higher interest rates to make alteroative holiday arrangements.

The Jaguar takeover focused attention oo other privatised companies in which the Govern-ment holds a golden share. Speculatioo about BAA's

Speculation about BAA's future was further heightened by the building of a 6.1 per cent stake in the airport group hy ADT, the electronic security and car auction group.

Sir Norman also disclosed that BAA had decided to postpone until next spring taking a decision on the construction of a future terminal, either at Heathrow or Stansted.

row or Stansted.

BAA, he said, was awaiting indications from the Transport

Department on urgently-needed road improvement plans around Heathrow Airport before taking a decision oo a new terminal cost about £1ho. He again declined to comment on the resignation last August of Mr Jeremy Marshall as chief executive. However, he said he expected to announce a replacement early next year. Lex, Page 20; Details, Page 28

Tarmac forecasts fall in profits

By Andrew Taylor In London

THE share price of Tarmac, Britain's biggest housebuilder, plunged on the Londoo Stock Exchange yesterday after the group said pretax profits would fall this year because of the sharp drop in UK house sales.

Stockbrokers expecting 1989 profits to rise from £393m (\$609) to between £410m and £420m immediately reduced their forecast to about £370m. Profits are expected to fall even further next year with forecasts ranging from 2325m to 2360m. Tarmac said there had been a

big increase in cancellations and reservations by house purchasers since bank base rates rose by a further one percentage point at the beginning of October. This had pushed up mortgage interest rates to about 14.5 per cent. Tarmac's share price yesterday fell from 237p to 211p wiping more than £170m, or a tenth, off the group's stock market valuation. Other leading UK house-builders also fell, with Wimpey decling 4p to 225pp, Taylor Wood-row by 5p to 257p and Barratt by 5p to 168p. Most UK househuild-ing stocks either held steady or declined in line with Loodon prices generally.

Brokers said the severity of the downturn in the housing market had been generally discounted but Tarmac's announcement caught them by surprise. The group until two months ago had been optimistic of repeating, within 5 per cent, last year's sales of 12,169 homes. Last year just under half of Tarmae's trad-ing profits came from housebuilding. Tarmac said last night it might achieve 11,560 sales this year with the probability of even

The sharp fall in UK house sales has hit building material producers. Several large brick makers, including London Brick

the country's biggest, have plans to close kilns until demand

H&R Johnson, the UK's biggest ceramic tile manufacturer this month announced it was making 325 of its 2,300 workforce redundant because of the decline of the housing market and increased imports into the UK by Spanish and Italian tile manufacturers. Bank base rates in Britain have doubled from 7.5 per cent to 15 per cent since May 1988. Worst hit have been home owners in south east England where sales of houses in some areas have halved. Sales have receotly started to slow in parts of north-ern England. According to Halifax, Britain's biggest building society, the monthly cost after tax relief of an average home loan of £58,500 in south east England has risen from £467.58 to £641.03 since May last year.

Warburg figures surprise City

S G WARBURG, one of the UK's leading investment banking groups, surprised the City of London yesterday by announcing it had more than doubled its profits in the first half of its current financial year. Warburg'e employees received a special 25 per cent bonus to mark the occa-

The result far exceeded expec-

tations, and produced a sharp rise in the group's share price. But by the close, the shares had fallen back again, to finish with a net gain of only 2p at 437p.

The market has decided that life has become tougher for War-burg since its half year ended on September 30. The collapse in share prices in October and the darkening economic outlook in the UK have hurt prospects for

the second half. In the six months, Warburg earned £102.5m (\$160m) before tax and after transfer to inner

reserves. This compares with £47.8m last year and is equivalent to 31.8p (14.4p) per share. Sir David Scholey, chairman,

said the improvement stemmed from better co-operation between the various arms of the group, which spans merchant banking, securities activities and money markets. There had been particularly strong growth on the international front as Warburg became better established in Europe, the Far East and the US.

As one of the top advisers in mergers and acquisitions, Warburg has collected fees on virtually every hig UK deal this year, including the £2hn hid by Isosceles for Gateway, the leading UK stores group. That deal alone probably contributed close to 225m to the result.

Warburg also expanded its treasury and money markets operations, and the financing and equity divisions performed well.

One weak spot was the fixed interest division, where profits were low, though Warhurg finally managed to make money on its gilt-edged dealing. Mercury Asset Management, the group's 75 per cent-owned fund management arm, raised profits by 47 per

Sir David said the second half had begun well for Warburg with a high level of corporate activity. But equity volumes were down, and he was cautious about the outlook.

As one of the largest integrated investment banks to have been snawned by the restructuring of the City in the Big Bang in 1986. Warburg's results are a closely watched bellwether in the City Although analysts said the sec-ond half was likely to be less good, they said the result showed that the Warburg formula was

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INTERNATIONAL COMPANIES AND FINANCE

he absence of one par-ticular name from the list of continental Euro-

pean institutions recently buy-ing many of London's best-

known fund management com-panies is surprising. For,

although two of the purchasers were West German, Deutsche Bank, the country'e biggest,

was not among them.

The surprise is that the bank

has been among Europe's most

acquisitive companies this year

in its drive to become a top-world bank in the 1990s.

And fund management should be an obvious adjunct to its ambitions in both retail and investment banking. But it appears that the business has

only recently caught the atten-tion of the bank's top execu-tives, especially as regards the

In early October, DWS Deut-

sche Gesellschaft für Wertpa-piersparen, Deutsche Bank's

retail unit trust business,

started advertising its huge Luxembourg-based unit trusts to UK investors. Then within a

few days, Deutsche Bank Capi-tal Management International

(DBCMI), the money manage-ment subsidiary for foreign institutions, opened a new operation in London as part of its worldwide expansion.

The need to push ahead in international fund management is twofold. Domestically, even conservative German clients are becoming more interested in spreading their risks beyond traditional D Mark and

beyond traditional D Mark safe havens. Some are following their UK and US counterparts

by putting greater stress on

UK.

New chairman at SEB hopes to revive confidence

ers as damaging to the reputa-

tion of SEB.
Mr Ramfors is highly

regarded in Sweden's financial circles, though he has also had

disagreements with the tax

days in the management of the bank's activities.

A former finance director of the Swedish state holding com-

pany Statisforetag, Mr Ramfors joined SEB in 1980, working first in the bank's south Swedish operations in Malmo and later in Gothenburg, where he has been head of the office for the pact four years.

the past four years.

Mr Ramfors will keep his current job as well as take on new responsibilities. His inter-

national experience, accumu-

lated while working at Ham-bros, is seen as particularly useful as SEB increases its banking activities outside Swe-den over the next few years.

bonds with attached warrants annulled. These bonds were

As the head of SEB he can be expected to go a long way in helping to restore whatever trust has been lost in recent

authorities in the past.

By Robert Taylor in Stockholm

SKANDINAVISKA Enskilda adverse publicity, however, Ranken (SER). Sweden's larg- was regarded by many observ-Banken (SEB), Sweden's largest commercial bank, has appointed a new chairman to replace Mr Jacob Palmstierna who resigned last week over his alleged tax evasion.

The new chairman is Mr Bo Ramfors, at present the 53year-old head of the bank's office in Gothenburg and for-merly with Hambros Bank in

In a wider shake-up at the top of the SEB it was also announced yesterday that Mr Rutger Barnekow, the bank's current Stockholm head, is to take over as deputy chairman.
The board of SEB hopes that
Mr Ramfors will help to revive confidence in its operations after the events of the past few

The activities of Mr Palmstierna first came to light in September when the police carried out a raid of his office in search of his tax returns for

the past seven years.
Mr Palmstierna, who was chairman for less than a year, denied any improprieties. The

By George Graham in Paris

THE COURTROOM battle for control of LVMH, the French

drinks and luxury goods group,

continued yesterday with the refusal of Mr Philippe Grand-

jean, president of the commercial court, to sequester a con-tested packet of shares controlled by Mr Bernard Arnault, LVMH's chairman.

But supporters of Mr Henry Racamier, chairman of LVMH's luggage subsidiary Louis Vuit-ton and Mr Arnault's rival in

the battle for control of the group, were unperturbed by

the refusal, since the indge compelled Mr Arnault not to

sell the shares.

Mr Racamer, with a group
of small shareholders, had

asked for the shares to be

sequestered as part of a series of lawsuits in which he seeks

to have an entire issue of

Court refuses to sequester

contested LVMH shares

Bass and associates reveal 6% Avon stake

By Karen Zagor in New York

MR ROBERT Bass, the wealthy Texas financier, and associates have taken a 5.9 per cent stake in Avon Products, the world's biggest maker of cosmetics and tolletries, which has been in play as a takeover candidate since May.

The Bass stake in Avon, which emerged in a filing with the US Sacurities and Exchange Commission, comes on the heels of last week's announcement that Chartwell Associatee, a partnership including the Getty and Fisher families, had taken 6.5 per cent of Avon and might launch a bid for the company.

In the filing with the SEC, the Bass group said it had benefit the Avon great for

bought the Avon etock for investment purposes and had met Avon managers to discuss the company's recent operat-ing history.

The news sent Avon's shares

up only \$\frac{3}{4}\$ to \$36\frac{1}{6}\$ by lunch-time yesterday on the New York Stock Exchange, com-pared with a jump of \$5\frac{1}{2}\$ to \$36\frac{1}{4}\$, after the Chartwell hold-

ing was announced.
Avon has been fending off Avon has been fending off takeover approaches from Mr Irwin Jacobs, a Minneapolis corporate raider, and various partners of his since May. In August, Mr Jacobs mentioned a "possible price" for the company of \$41 a share, or \$2.2bp.

In mid-September, Avon sharply reduced its profit fore-casts for next year and shares in the company fell to a low of

The Bass group said that its partners included Texas Part-ners, Mr John Sculiy, Mr Wil-liam Oberudorf, Texgenpar, the Bonderman Family Lim-ited Partnership, Mr David Bonderman, San Francisco Partners II and Mr William Patterson.

Mr Arnault replies that even if the issue were annulled, his stake, held jointly with Guinness, tha UK drinks group, would only fall from 45 per cent to 40 per cent. With the Most-Hennessy families, he has been involved in several large deals, including the purchase of the Westin hotel chain from Allegis for \$1.53bn. Mr Bass recently expressed an interest in buying Reveo, the drags store chain, which is trying to re-organise under the protection of the US bankruptcy code.

investment banking abroad has shown the complementarity of fund management, both for private individuals and

Yat despite the potential, Deutsche Bank's international asset management business remains dwarfed by its domestic activities. Foreign clients account for only a fraction of the DM73bn (\$40bn) managed by the bank.

In contrast, DWS is the big-In contrast, DWS is the higgest unit trust group in Germany, with managed funds of DM26.3bn giving it almost a 25 per cent market share. With the separate activities of another subsidiary, Luxembourg-based Internationale Investment Management the Investment Management, the total rises to DM35.2hn, repre-senting 27.9 per cent of the market

Institutional investors are handled by Degef, which accounts for nearly DM18bn under management. Like Germany's other institutional money managers, it concentrates on "Spezialfonds" - special funds — run on behalf of a variety of investors.

he bank's foreign asset management operation has gradually shifted beyond its core Middle East investors, but DBCMI's portfolio is still worth only around \$3bn - tiny compared with the

Institutions from the US and Japan, and now increasingly from neighbouring European countries, have helped to swell the total. However, both Mr Rolf Breuer, the bank's manag-ing board member responsible Meanwhile, the bank'e for securities trading and fund expansion into retail and management, and Mr Bill Rich-



Deutsche Bank flirts with managing funds

Rolf Breuer: We do not believe in centralised wisdom

ards, the British executive who joined DBCMI this year as joint managing director, agree that the foreign business has a long way to go.

A \$3bn portfolio "is peanuts" for an institution of Deutsche Bank's size, admits Mr Rich-He recognises that boosting the business will involve changes. First, the group needs

to become more competitive by hiring new staff with proven performance records. Mr Richards stresses the bank'e determination to develop its position.

rissed the takeover boat. There have been approaches

develop its position.

"Fund management is very much a people business, and we're convinced the best way to grow is organically."

The commitment to gradual growth is underlined by Mr. Breuer, although he does not rule out the possibility of acquisitions either. However, he denies that the bank has missed the takeover hoat.

from fund management companies for sale, it adds. None, however, was felt to fit suffi-ciently well with the Deutsche Bank group. But with just 40 to 45 profes

sionals in Frankfurt, sbout 10 each in New York and Tokyo and six in London, the commitment to organic growth means it will take DBCMI a while to fill the rather obvious gaps in its coverage.

These are most conspicuous in the US and Far East, and, to a lesser extent, continental Europe. "The US is particu-larly difficult, as everyone knows," admits Mr Breuer. The hank has US clients, but "the cake is very big, and our piece is still very small.

By contrast, the Far East has

been a "notable success," he claims. Fund management operations have seen 30 per cent growth in the past six months, with business from

months, with business from
Japan and Hong Kong developing especially well.

Meanwhile, expansion in
continental Europe is assisted
by the bank's acquisitions in
retail and investment banking.
Recent purchases have brought
additional funds to manage
and new expertise, says Mr. and new expertise, says Mr

But the acquisition option is not closed. "If something comes our way which really fits, in the US or in the UK," the bank is ready to buy, says Mr Breuer.

London remains a focal point, he says: "London is and will stay the financial centre for very professional fund man-agement." And there are still attractive names that might become available despite the sales, he thinks.

Haig Simonian finds fund management only now catching the eye of the German bank Yet both Mr Breuer and Mr Richards agree that the onus is on the bank to change internally, to boost external perceptions of its fund management capabilities. Mr Richards sees great opportunities in making other parts of the bank aware

of DBCMI's potential. We must mobilise all these forces and contracts to show we're not just a German bank but an international fund management house," he says.

lthough there is no plan to merge the three fund management operations, better co-ordination between DWS. Degef and DBCMI may also help raise the profile of the bank's fund management extinction. agement activities in general and that of DBCMI in particu-

Mr Breuer agrees there is scope to combine certain administrative and legal functions. And a sharper image could come by putting its fund management units under one legal roof, possibly under a sin-gle holding company with a name like Dentscha Bank

Asset Management.

"We are one of the higgest fixed-income managers in the world. And Inter-Renta is one of the world's biggest public fixed-income funds," notes Mr Breuer. However, he is one of the first to agree that the non-German component of those activities is still inadequate.

But with regard to market-ing and fund management itself, we believe in the decentralised approach," he stresses. Thus the three asset manage ment units will continue to be run separately. "We do not believe in centralised wisdom."

issued by Moet-Hennessy before its merger with Louis Vuitton to form LVMH. The issue, most of which found its way to Mr Arnault, was found by the Paris appeals

court to have been carried out in an "irregular" way, Mr Racamier hoped that an annul-ment would shake Mr Arnault's control of LVMH. The Robert M. Bass Group

Moet-Hennessy families, he would retain control of the company, he argues. The court hearing on the annulment case is set for December 20.

Bancaire up 30% in third quarter

By George Grahan

BANCAIRE, tha French financial services group, has reported net profits of FF:823m (\$132m) in the first nine months of the year, maintaining its strong growth.

Net operating profits totalled FFr804m for the nine months, a gain of 30 per cent over the same period of 1988, with total lending volume increasing 20 per cent to FFr59.1bn. Compagnie Bancaire is one of the rare French companies

to report results on a quarterly

basis, having extended its announcement, which last year ings, to include full net profits. French listed companies usually announce only turn-over figures on a quarterly

UCB, Compagnie Bancaire's home loan and property finance subsidiary, recovered strongly, with operating profits nearly tripling to FF164m. ance and savings products,

gained 69 per cent to FFr108m, while Cetelem, the group's most profitable division spe-cialising in consumer credit, saw a gain of 49 per cent to

UFB Locabail, the leasing division which recently acquired Humberchyde in the UK, saw earnings in the nine months decline 12 per cent to FFr196m, and Locabail Immobillier, the property leasing company, saw an 8 per cent drop to FFr199m.

Upturn boosts Dorbyl

By Jim Jones in Johannesburg

GREATER spending on infrastructural developments and industrial expansion combined with buoyant conditions in the motor industry to lift sales and profits of Dorbyl, the South African heavy engineer-ing group, in the year ended on bember 30.

Turnover rose to R2.5bn \$950m) from R2.08bn a year before, while the operating profit before interest and tax was lifted to R186.m from R129.0m and the pre-tax profit increased to R156.1m from R105.8m. Mr Floris Kotzee, chairman, said there has been an encour-aging turnround in the marine, heavy engineering and transport products sectors. Dorbyl has won contracts to supply the Mossel Bay gas project.

The year's earnings per share increased to 351.4 cents from 251.5 cents previously and the dividend has been raised to 100 cents a share from

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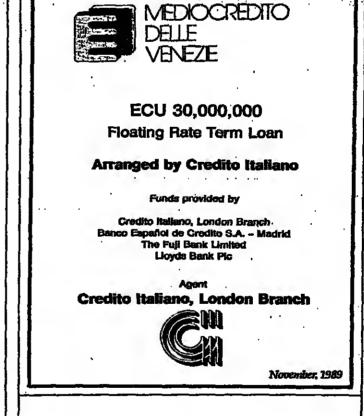
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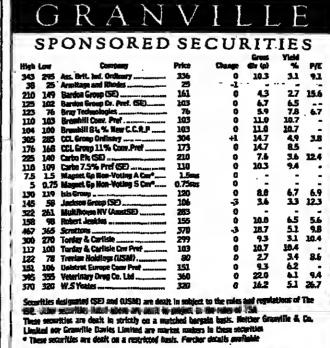
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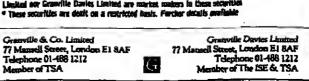


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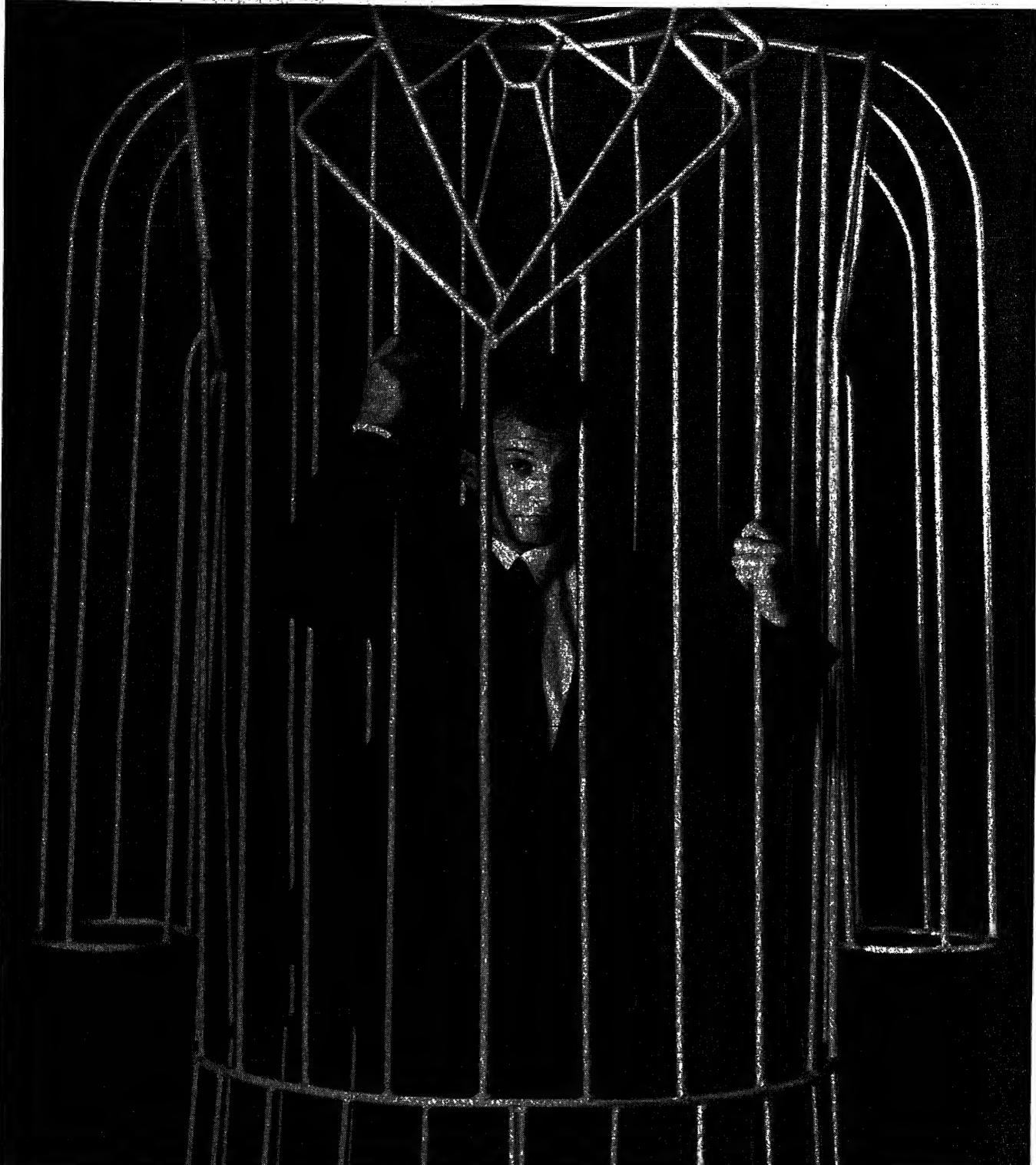
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Pinnacle

losses

By Roderick Oram

the fourth quarter.

unit reveals

further loan

PINNACLE West Capital, the Arizona holding company, has disclosed additional large form losses at MeraBank, its troubled savings and loans subsidiary. It expects the unit to report "significant" losses for the factors of the factor

MeraBank, wracked by the mid-1980s real estate collapse in the southwestern US, has

accomulated a portfolio of \$1.08bn of bad loans and under-performing assets, up from \$704.3m at the end of last

year, it reported in a regula-

year, it reported in a regula-tory filing.

The subsidiary's loan loss reserves were only \$126m, resulting in net underperform-ing assets of \$956.6m. Pinnacle West is still negotiating with federal regulators who are demanding that it pumps at least \$510m into MeraBank.

The financial difficulties

The financial difficulties extend from MeraBank to the

holding company. Pinnacle West itself needs \$166.3m by

January 8, mainly for debt payments. It is still \$74m short of

Its bankers led by BankAmer

icg have refused to let it draw more money on its \$300m revolving line of credit. The

company says it could also default on debentures issued to

fund its \$421m purchase of MeraBank two years ago.

plans C\$515m

By David Owen in Toronto

LAIDLAW Transportation, the

Canadian wasts management and school bus company in which Canadian Pacific, one of

which Canadian Pacific, one of the country's higgest conglom-erates, holds a 47 per cent voting stake, is to issue 20m new non-voting shares for gross proceeds of C\$515m (U\$\$140m).

The stock will be sold to a large underwriting syndicate led by RBC Dominion Securities. Canadian Pacific is to purchase 10m of the new shares, raising its share of Laidlaw's

total equity to approximately 20 per cent from its current level of 17.2 per cent.
The issue price of C25% per unit represents a small discount to Monday's Toronto

closing price of C\$36% for the

company's Class B stock. By noon yesterday, however, the shares had fallen by C3% to

CP25%.
Laidlaw, which has links to ADT, the UK-managed electronic security protection and vehicle auction group, intends to use the proceeds of the issue to reduce its debt liebilities.

to reduce its debt liabilities. The Burlington-based com-

pany has also granted the

rights issue

that goal.

Laidlaw

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Application has been made to the Council of The Stock Exchange for the Shares and Warrants in JF Philippine Fund Inc. (the "Company") to be admitted to the Official List. Such admission to become effective and dealings in Shares and Warrants are expected to begin on 29 November 1989. No application has been made for the Units to be admitted to the Official List.

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22nd November, 1989

Compagnie Générale d'Électricité

Consolidated net sales of Compagnie Générale d'Électricité (CGE) for the first nine months of 1989 amounted to FF 100.7 billion, up 18% over sales for the same 1988 period. Third quarter sales include billings for the Superphenix fast breeder reactor power plant. Excluding this and on e comparable basis, the increase was 10%.

This advance takes into account the structural changes which have occurred over the last twelve months, the most significant of which were:

CGE SALES UP 18 % FOR THE NINE MONTHS ENDED SEPTEMBER 30, 1989 the creation of GEC ALSTHOM NV by CGE and GEC (Greet British);
 Alsthom's acquisition of the instrument

ransformer and protective relay opera-tions of Schlumberger (Belfeau Group), Air Industrie Systèmes, Kiepe Elektrik, Acec Energie and Acec Transport; Frametome's acquisition of Burndy and

Ceac's acquisition of CMP (Chioride

- Câble de Lyon's purchase of e majority interest in the Manull Group and in Câbleries de Dour and acquisition of Ericsson's U.S. cable operations;

In FF millions	1989	1988
Energy and transportation	19,433(1)	16,445
Nuclear (2) Electrical contracting and industrial process control	6,531	2,864
Electrical contracting and industrial process control	8,569	8,256
Satteries	3,406	2,662
elecommunications, business communications,		
ables	62,007(3)	54,060
Other (4)	3,558	3,554
nter-group sales	(2,834)	(2,385)
	100 000	05.450
TOTAL	100,670	85,456

Consolidated orders booked during the period amounted to FF 104.0 billion, an increase of 13% over the first nine months of 1988.

an increase of 13% over the first nine months of 1988.

(1) 1989 billings calculated on a percentage of completion basis. The sales of subsidiaries are included on a fully-consolidated basis for the first quarter. From the second quarter onward, the sales of GEC ALSTHOM and its subsidiaries are included on the basis of proportional integration (50%).

(2) The sales of Framatome and its subsidiaries are included on the basis of proportional integration (40%).

(3) Includes Public Network Systems: 37%; Business Communications: 22%; Cables: 28%; Electronics and other: 13%.

(4) Group sales do not include Générale Occidentate sales as titls company is accounted for by the equity method.

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In accordance with the provisions of the Notes, notice is hereby given, that for the interest Period from August 31, 1989 to November 30, 1989 the rate for the final interest Sub-period from November 23, 1989 to November 29, 1989 has been determined at 8%% per annum, end therefore the amount of interest payable against Coupon No. 21 or per U.S. \$10,000 nominal in registered form, on the relevant interest payment date November 30, 1989 will be U.S. \$221.19

By: The Chase Menhattan Bank, N.A. London, Agent Bank

November 22, 1989



FINLAND

The Financial Times proposes to publish this survey on:

18TH DECEMBER 1989

For a full editorial synopsis and advertisement details, please contact:

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FINANCIALTIMES

INTERNATIONAL COMPANIES AND FINANCE

Job cuts and charge at Texas Instruments By Kevin Done, Motor Industry Correspondent

By Roderick Cram

TEXAS INSTRUMENTS, a leading US maker of semiconductors and other electronic equipment, is to take a \$56m pre-tax charge in the fourth quarter for restructuring

The charges could leave it close to break-even for the period. A year earlier, it carned \$93.7m, or \$1.05 a share, but before the restructuring, news analysts had forecast profits would drop to around 60 cents a share.

around 60 cents a share.

The actions cover several of its businesses incinding semi-conductors and will result in the loss of 1,500 jobs mainly in the US. Worldwide, Texas employs some 75,000 people.

The company said that near-term demand for semi-conductors was singgish but it would continue to add capacity to make the latest genera-

ity to make the latest ger tion of very large scale inte-gration (VLSI) chips for which lemand was strong.

The restructuring charges stem in part from the closing of an obsolete semiconductor plant in Dallas and the upgrading of other chip

The charges also include \$15m for some fixed price development contracts and \$15m relating to cost-cutting programmes in the company's information technology group.

Horsham to lead expansion programme

By Robert Gibbens

MR PETER MUNE, chairman of American Barrick Resources, intends to use Horsham, a management holding company he controls, for an aggressive takeover programme in the world resource and industrial fields. He also expects Horsham's subordinate voting shares to be trad-ing in New York by the end of the year.

The company has assets of more than C\$2bn (US\$1.7bn), including 24 per cent of gold producer American Barrick and 60 per cent of Clark Oil and Refining of the US, acquired recently for C\$535m.

sham multi-voting shares, and his associates control a sizeable proportion of the 77m subordinate voting shares. A special shareholders' meeting in Montreal approved giving the multi-voting stock 50 votes per share, up from 10, thus cementing Mr Munk's control. Third-quarter net profit was US\$10.9m (US\$1m). In the nine-month period Horsham carned US\$32.6m (US\$5.1m)on revenues of US\$1.5bn (\$2.2m).

CORRECTION **Hewlett-Packard**

HEWLETT-PACKARD achieved total sales of \$3.38ho in the final quarter of 1988-89 and \$11.9hn for the full year. Due to an agency error, these figures were wrongly given on Monday.

U.S. \$400,000,000 Banque Française Du Commerce Exterieur Guaranteed Floating Rate Notes due 1997 For the three months November 22, 1989 to February 22, 1990, the Notes will beer interest at 8%% per annum. U.S. \$223,61 will be payable on February 22, 1990, per U.S. \$10,000 principal amount of Notes.

November 22, 1989

First Chicago Corporation Floating Rate Subordinated Notes due 1992 in accordance with the

provisions of the Notes notice is hereby given that the Rate of Interest the next Interest Period has been fixed at 8.60% per annum. The Coupon Amount payable on the 22nd February, 1990 will be U\$\$219.78

Kingdom of Denmark

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Floating Rate Notes due May 1995

In accordance with the description of the Notes, notice is hereby given that for the interest period November 20, 1989 to May 21, 1990 the Notes will carry an interest rate of 10% per annum.

The interest payable on the relevant interest payment date, May 21,1990 against coupon n°10 will be US\$ 505.56 for each US\$ 10,000 Note.

CITICORPO

U.S. \$350,000,000

Subordinated Floating Rate Notes Due August 14, 2011

Notice is hereby given that the Rate of Interest has been fixed at 8.625% p.a. and that the interest payable on the relevant Interest Payment Date February 22, 1990 against Caupon No. 14 in respect of US\$10,000 nominal of the Notes will be US\$220.42 and in respect of US\$250,000 nominal of the Notes will be US\$5.510.42.

November 22, 1989, London By: Citibank, N.A. (CSSI Dept.), Agent Bank

The Acent Bank

KREDIETBANK

S.A. LUXEMBOURGEOISE

U.S. \$10.000.000 The Chase Manhattan Corporation Floating Rate Oil-Linked Notes due 1994

By: The Chase Meshatta; Bunk, N.A. Calculation Agent 0

DAF to merge its bus side with rival Dutch group

ger transport to increase in

Europe in the wake of the cre-ation of a single European

Both the DAF and Bova

DAF said that its bus

operations would be separated

from its remaining commercial vehicles activities and would

become an operating subsidiary of United Bus.

DAF supplies underframes and components for around 1,700 buses and coaches annu-

ally, of which around 1,000 are sold under the DAF name. The rest are bodied by independent

brand names will be main-

in Europe and in international markets. The two groups expect demand for road passen-DAF, the Dutch commercial vehicles group, is to merge its bus operations with Bova, a rival Dutch bus and coach builder. The two groups are forming a jointly-owned com-pany, United Bus, in which DAF initially will hold a majority stake.

The companies are seeking further alliances in the European bus industry.

DAF said it was seeking to strengthen the United Bus operations through "acquisitions, joint ventures and cooperations" with other European bus builders.

The merger has been

The merger has been prompted by a joint strategy review by the two companies of the bus and coach industry

By Karen Zagor in New York THE board of Georgia Gulf, a leading integrated chemical producer, said yesterday it would undertake a leveraged recapitalisation and reject a \$50 a share, or \$1.2bm, takeover offer from NL Industries, a

> However, it said it had not completed financing for the recapitalisation. Under such transactions a company bor-rows heavily to pay a large special cash dividend to share-holders or to buy back shares.

Houston-based chemical com-pany controlled by Mr Harold

Its shares fell \$7 to \$45% on the Georgia Gulf said it had also

Georgia Gulf rejects takeover "concluded discussions with

third parties who have indi-cated an interest in a possible business combination with or

consistion of Georgia Gulf."
Earlier in the year, NL,
which holds a 9.9 per cent
stake in Georgia Gulf,
suggested to Georgia Gulf,
suggested to Georgia Gulf, would be one way of improving shareholder value. Other pro-posals included a strategic acquisition, a joint venture, the sale of the company or other

business combination.

Georgia Gulf was formed in
a \$275m management buy-out
of Georgia-Pacific's chemical
division. It is a leading pro-

with part of the costs of devel-

oping expensive frontier oil and gas reserves, including Hibernia off the East Coast.

The company has more than C\$1bn in long-term debt and this would rise sharply by 1994 if the frontier projects go abead.

Mr Hopper said Petro-Can could sell off its interests in

the Hibernia (25 per cent) and companion Terra Nova (44 per cent) offshore oil fields in the Eastern and in the Oslo (15 per

cent) oil sands project in Alberta to the highest bidders, domestic or foreign, and it would then be in a position for

That could be done in more

than one step. A first tranche could bring 10 to 20 per cent of

the company to market in the biggest privatisation move

since the federal government sold control of AirCanada ear-

her this year. Mr Hopper said Ottawa no longer needs PetroCan as a

nergy. This year PetroCan has

ducer of chlorine, brine, caustic soda and petrochemicals. Last year it reported net income of \$193.6m or \$6.75 a share on sales of \$1.96bn. Analysts expect earnings of about \$7.60 a share this year and about \$6.75 in 1990, reflecting a downturn in economic condi-

bodybuilders such as Bova.

Bova, which has an annus

turnover of Fl 145m (\$70m),

produces close to 370 buses and coaches a year. Mr Wolf Lijmer, a director of Bova, will

be appointed general manager of United Bus.

Even after the merger United Bus will be overshadowed by

the leaders in the European

bus industry such as Daimler-

Benz of West Germany and Volvo of Sweden, which last year took over the Leyland bus

operations in the UK, and Scania of Sweden.

Daimler-Benz produced 4,339 buses and chassis in West Germany alone last year, while Volvo delivered 5,120 huses and the chassis in 1082

Analysis value the company at about \$60 a share, in spite of growing weakness in some sec-tors of the chemical industry. Georgia Gulf said there can be no assurance that any trans-action, including a leveraged recapitalisation, will be recom-mended, authorised or consum-

reported sharply lower earn-ings, partly because of low upstream oil prices, and it has begun rationalising and selling poorly performing assets.

It is trying to expand its natural gas activities to profit from rising volume and

In Ottawa the government will say only that PetroCan's privatisation will go ahead when stock markets are

• Institut Merieux, the serum-making subsidiary of France's Rhône Poulenc, bas

sweetened its offer for Canada's Connaught BioSciences by

Connaught's stock to Canadians within six months of its

bid being accepted.

Merieux is offering C\$37 a

share for the Connaught stock it does not already own, valu-ing the company at nearly

C31bn (US\$855m).

The French group has also promised to keep certain Connaught research activities in Canada, and has said that it

would offer its own shares to

Petro-Can set for privatisation

By Robert Gibbens in Montreal

CLEAR hint that the Government was ready to go ahead with privatisation of Petro-Canada, the national oil company, next year if market conditions were favourable has been given by Mr Wilbert Hopper, its chairman.

Mr Hopper told a senate committee that the federal gov-ernment must put up another C\$500m (US\$427m) equity for Petro-Can or allow it to sell off its frontier oil and gas development assets and get it into shape for privatisation. Petro-Canada has grown

from a small federal agency formed to rescue arctic explosector in the early seventies to a C\$8bn fully integrated national oil company, whose stock is 100 per cent held by the federal government.
Its most controversial move

was the acquisition of Petrofina a decade ago for what critics claim was nearly \$2bn or twice the real value. The then Trudean Government was trying to "Canadianise" the domestic oil and gas

window on the oil and gas industry, since that role can be played by the Department of

industry.
Petro-Can is now saddled

U.S.\$200,000,000

For the Initial interest period from November 21, 1989 to May 21, 1980 the Interest rate has been determined at 9%% per armum. determined at 9%% per armum. The property interest payment date, May 21, 1990, will be U.S. \$468.21 per U.S. \$10,000 principal armount.

November 22, 1989

underwriters an option to buy up to a further 1m shares. Canadians within 18 months of acceptance. TOPS SERIES II LIMITED

(Incorporated with limited liability in the Cayman Islands) U.S. \$100,000,000

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Participation Securities due 1992 Secured by a Charge on a Portfolio of Fixed Rate Bonds and Notes with an aggregate principal amount of U.S. \$125,100,000

For the period 20th November, 1989 to 20th February, 1990, the securities will carry an interest rate of 8%% per annum with an interest amount of U.S. \$5,510.42 per 250,000 denomination and U.S. \$11,020.83 per 500,000 denomination, payable on 20th February, 1990.

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Bankers Trust Company, London

Agent Bank

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to have preferred the option of

a debt moratorium o ver receivership or provision il liquidation. But two of the banks —

said by Qintex to the Barclays and the Commonwealth Bank

refused, and documentation

was impossible to prepare in time Complicating the position further was Mr Skase's sur-

prise revelation that, since

August 1988, son le A\$42m had been paid in ma nagement fees and expenses lo a company

controlled by himself and his

senior executives. He said the practice had gone on for 14

Under pressure from the

INTERNATIONAL COMPANIES AND FINANCE

tax rate boosts ICI Australia

By Chris Sherwell

179

515m

TED

LOWER corporate tax rates helped ICI Australia, the 62.6 per cent-owned subsidiary of

per cent-owned subsidiary of the UK multinational, to an II per cent rise in after-tax profit for the year to September. Figures released yesterday showed earnings of A\$194m (US\$151.6m), up from A\$174m, on a meagre 4.5 per cent rise in revenues to A\$184m. revenues to A\$8.14bn.

Pre-tax profits were down 1 per cent, but extraordinary items of A\$44m lifted the bottom line to A\$288m, up 55 per

The company said that results were affected by wet weather (which restricted fertiliser sales), import competition, a higher Australian dollar and production problems.

Profits were depressed by redundancy costs and expenses relating to rationalisation moves, while sales were cur-tailed by the disposal of two businesses and a softening of demand in the second half. Higher interest rates and higher fertiliser stocks lifted However, the corporate tax rate cut, to 39 per cent from 49 per cent, reduced the tax

expense to 38.3 per cent of pre-tex profit compared with 42.8 per cent the previous year. Consumer products contin-ued to contribute the biggest proportion of sales, at A\$1.12bm, and showed the larg-est profit jump, to A\$79m from A\$59m. However, the plastics division again made the higgest contribution to profit, at A\$142m, followed by industrial and specialty chemicals at

> THE KINGDOM OF BELGIUM:

U.S. \$160,000,000 FLOATING RATE BONDS **DUE NOVEMBER 1996**

In accordance with the pro is here by given that the Rate of interest for the sev-enth interest Period from the 22nd November, 1989 to 21st May, 1990 has been fixed at 8.1875 per cent per

Interest payable on each US \$250,000 on the relevant interest date, 21st May 1990 will be US \$10,234,38

SVENSKA INTERNATIONAL PLC.

SSHIN INTERNATIONAL FINANCE (NETHERLANDS) B.V. U.S. \$10,000,000 Floating Rate Notes 1991

May, 1990 will be U.S. \$4,531.28

Agent Bank

Lowering of Overseas demand lifts Sony 30.4%

By Stefan Wagstyl in Tokyo

SONY, the Japanese consumer electronics company, yesterday reported a 30.4 per cent increase in consolidated interim pre-tax profits to Y88.7bn (\$614.1m), due to strong demand in all its divisions, particularly in overseas markets.

Sales for the six months to the end of September rose 23.8 per cent to Y1,228bn.

A strong performance in Europe, where sales were up 30.3 per cent, and to the US (up 26.5 per cent) offset a more modest 16 per cent increase in

The biggest gains were recorded by the "other products" division, which meiudes Sony's floppy disk drives, where sales increased 26.1 per cent to Y191bn.

Video equipment sales rose 23.3 per cent to Y327.8bn, and audio equipment by 25.8 per cent to Y323bn. Records, mainly produced by CBS Records, were up 18.8 per cent

Operating profits were 55.4 per cent higher at Y114bn. The increase at the pre-tax level was lower because of bigger foreign exchange losses and financial expenses, including

the cost of a share issue. A sharp increase in income from consolidated companies, including overseas subsidiaries, boosted the net figure to Y49.1hn, an increase of 68.1 per

Rarnings per share were 53.2 per cent higher at Y151.2. Sony increased its interim payout 12 per cent to Y25.

The results do not include any contribution from Columhis Pictures Entertainment, the film and television studio which Sony has bought in a \$3.4bn deal completed early

Sony said its operating envi-ronment was difficult to fore-cast to view of the uncertainty cast to view of the uncertainty in the US economy and in exchange rates as well as intensitying price competition.

The Sony parent company, which mainly covers operations in Japan, including exports, reported a 22.2 per cent increase in sales to Y720bn and 32.8 per cent increase to pre-tax profits to Y41.5bm.

Y41.5bn. For the full year, the parent company forecasts sales of Y1,450hn, up 15 per cent, and pre-tax profits of Y95bn, ahead 23 per cent.

Fletcher Challenge to reduce dividend

By Terry Hall in Wellington

FLETCHER CHALLENGE, New Zealand's international forestry, construction and pastoral group, should earn a simi-lar profit to last year's record NZ\$653m (US\$385.1m) so long as it makes no asset sales or major acquisitions in the cur-rent year, Sir Ron Trotter,

chairman, said yesterday. The company also expects to pay a reduced dividend and as a result of the flat earnings there would be a decline in earnings per share, he told about 2,500 shareholders at the annual meeting.

Annual meeting.
Net earnings per share rose
6.9 per cent last year, from 59.4
cents to 63.5 cents. The forecast on reduced earnings per
share is the first negative one
Sir Ron has made since the
company was formed in 1982.
Sir Ron said making a forerose this year was more diffcast this year was more diffi-cult than usual as the world was waiting for the economic impact of recent developments in eastern Europe and China and the slowing of growth in the US, UK and Australia.

In addition, increases in sup-ply of some of Fletcher's key products make the price out-look uncertain. Sir Ron, however, was optimistic about the future and

said there was no doubt the

New Zealand economy was recovering. "The outlook for recovering. "The outlook for the farm sector was better than for many years," he said. The rural bank bought some months ago would be a sound profitable investment, return-ing about NZ\$70m, net of the financing costs. Lower prices for newsprint and methanol would have a significant effect on earnings and the ongoing waterfront

and the ongoing waterfront dispute would have an impact on earnings in the first half.

Production of market kraft pulp at the mills in Kawerau and Crofton in Canada was down because of the expansion programmes during the year. Fletcher Challenge had strengthened its base geo-graphically and by product line, he said. Mr Hugh Fletcher, chief

executive, said the company wanted to buy enough crown forest lands in the forthcoming round of sales to supply the Tasman pulp and paper mill. The estimated cost of the forests would be about NZ\$50m. Sir Ron said overseas equity ownership of Fletcher Chal-lenge was increasing with about 25 per cent of the com-pany now owned offshore. The

Sir Ron decides to stay on at IEL

SIR RON Brierley, the New Zealand financier who founded Industrial Equity, the Australian investment concern, has decided to stay a director of the company, although control fell to a rival entrepreneur last

week, AP-DJ reports. Sir Ron is to be replaced as IEL chairman by Mr John Spalvins, managing director of Adelaide Steamship, which last week acquired 51 per cent of IEL in a takeover offer.

company would continue to

encourage that process.

BARCLAYS UNI-AMERICAN **GROWTH TRUST**

NOTICE IS HEREBY GIVEN of the fourteenth income distribution (including equalisation where applicable) for the period 1st October 1988 to 30th September 1989, gross income totalled US 97.29 cents per share, from which certain withholding cases

outside Jersey have been deducted together with the management fee. COUPON NO. 14 at the rate of US 45.06 cents per share is payable on or after 15th November 1989.

Coupons should be detached from Share Certificates and presented for payment at the office of any of the Paying Agents named below, and left for three days examination. Coupon listing forms may be obtained from the Paying Agents. COPIES OF THE REPORT for the period ended 30th September 1989 will be available to share holders at the offices named below.

The Hongkong and Shanghai Banking Corporation, P.O. Box 59. NEGARA BRUNEI

DARUSSALAM. Barcleytrest P.O. Box 82, 39/41 Broad Screen

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ces U.K. The may be deducted by this paying agent

BARCLAYS

BARCLAYS UNICORN INTERNATIONAL (CHANNEL ISLANDS) LTD.

Pickens call for bigger payout rejected

KOITO Manufacturing, the Japanese car lights company to which Mr T. Boone Pickens, the Texan corporate raider, has taken a stake, yesterday rejected his demand for a divi-dend increase.

Koito, amouncing its parent company results for the six months to the end of Septem-her, said the interim payout would be unchanged at Y4. would be unchanged at 12.
Boone, an investment company headed by Mr Pickens,
had asked for an increase to
Y7, which would be paid out of
a windfall profit Kotto made
during the year from a stock
market transaction.
The Y2 the (\$7.6m) profit

market transaction.

The Y1.1ba (\$7.6m) profit came from Azabu Motor, a company headed by Mr Kitaro Watanabe, a Japanese stock market investor. Azabu was forced to pay to Kotto profits it had made from dealing in Kotto shares, because it had broken Japanese securities trading.

trading.
Azabn subsequently sold substantial stakes to Boone, which holds 25 per cent of Koito. Koito posted a slight increases in six-month sales and pre-tax profits to Y57.8bn from Y53.5bn and Y2.77bn from Y2.73bn respectively.

Bank funds keep Qintex operating

NEWLY appointed receivers and managers at Qintex Aus-tralia have obtained bank fund-ing to allow the television and resorts group to continue oper-ating while the best prices are

sought for its assets. The Victorian Supreme Court placed Qintex Australia and 27 associated companies in voluntary receivership yesterday, after a group of ten banks agreed not to oppose the move. Mr Christopher Skase, the

entrepreneur who built up the Qintex empire, had sought a conrt-appointed receiver because some of the banks looked like appointing receivers themselves, which would have posed problems. Mr Skase's action had the

effect of protecting the interests of all creditors and share-holders, including himself. However, it also marked the end of his meteoric business career, which began in the mid-1970s after stockbroking and financial journalism. and financial journalism.

The court made Mr David Crawford and Mr John Allpass, of the accounting firm Peat Marwick Hungerford, receivers and managers for six months, and gave them powers to run the companies — including the right to hire and fire staff, sell assets and borrow funds.

The decision allows the Qintex group to continue trading

tex group to continue trading and broadcasting - without simultaneously raising the awkward question of whether the group's television licences had been rendered invalid or changed ownership.

Mr Crawford said yesterday Mr Skase would retain an advisory role, as he "intimately knows the group and I believe it will be essential to call upon his experience and expertise to assist in the administration." On the group's future, Mr Crawford said a "significant

asset disposal programme" had to be implemented. But he insisted there would be no "fire" [forced] sales and fund-ing had been arranged to carry

Christopher Skase, the entrepreneur

to California.

Mr Skase has said he would sell his 51 per cant controlling interest in the resorts to help meet his cash-flow problems. Two Japanese investors - Mit-sui and Nippon Shinpan --hold the remaining 49 per cent, and are thought to have preemptive rights over the rest

Dr Tony O'Reilly, the Irish head of Heinz in the US, who already owns a chain of provincial newspapers to Australia, and Mr Kerry Stokes, the West

reported to be interested in the shortfall, Mr Crawfor d is said television network.
Qintex's Adelaide television station and its two Queensland regional stations are already on the market, but Mr Skase hoped to hang on to the larger

metropolitan stations. Mr Crawford insisted yesterday he had "no preconceived ideas" about whether some or all Qintex assets would be sold off.

He faces a difficult local climate in making his sales. The
recent disposal of the Channel

Chris Sherwell on moves to salvage something from the wreckage of the Qintex empire and the end of the meteoric business career of

the group well into next year.
Qintex's principal assets are
the Channel Seven commercial television network and the Mirage hunny resorts – two in Queensland, a third to prepara-tion in Hawaii and a property

Ten network has seen the mar-ket value of television stations plummet, while Australia's

tonrism prospects, though attractive, have weakened in the wake of the 1988 bicentenary celebrations and the domestic pilots' dispute.

His immediate aim is to keep the business going. He gained intimate knowledge of the Qintex group's complicated finances through the investigafinances through the investiga-tion he conducted earlier this month on behalf of the banks, which include the Hongkong Bank, Chase AMP, Barclays, the Commonwealth Bank, Société Générale and Long Term Credit Bank of Japan.
Despite the group's estimated A\$1.5bn (\$1.17hm) in

debt and its A\$250m cash-flow

National Companies and Securities Commission, Australia's share market watchdog, Mr Skase agreed last week to allow shareholders a chance to approve the payments at a meeting. That is still expected to go ahead, and it is an open

to go anead, and it is an open question whether the sums will have to repaid.

In a related development yesterday, tha Australian Stock Exchange demanded a response from Qintex to its repeated requests for information about the status of the tion about the status of the group in order to ensure an informed market.

The exchange, irritated hy the failure to give detailed responses, last month suspended from trading both Qintex Australia and its parent company Qintex Ltd. Last night it received formal notification of the receivership

All of these securities having been sold, this advertisement appears as a matter of record only.

Australian entrepreneur are

16,100,000 Shares **Chemical Banking Corporation**

Common Stock (par value \$12 per share)

3,450,000 Shares

This portion of the offering was offered outside the United States by the undersigned.

Goldman Sachs International Limited

Merrill Lynch International Limited

Montgomery Securities

Salomon Brothers International Limited

Banque Indosuez

Shearson Lehman Hutton International

Algemene Bank Nederland N.V. Amsterdam-Rotterdam Bank N.V.

Commerzbank Dresdner Bank

Enskilda Securities

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Paribas Capital Markets Group

Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.) Nomura International **UBS Phillips & Drew Securities Limited**

Wood Gundy Inc.

S. G. Warburg Securities Yamaichi International (Europe) Limited

12,650,000 Shares

This portion of the offering was offered in the United States by the undersigned.

Goldman, Sachs & Co.

Dean Witter Capital Markets-International Ltd.

Deutsche Bank Capital Markets Limited

James Capel & Co.

November, 1989

Swiss Bank Corporation

Merrill Lynch Capital Markets

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Bear, Stearns & Co. Inc. The First Boston Corporation Alex. Brown & Sons Dillon, Read & Co. Inc. Donaldson, Lufkin & Jenrette Hambrecht & Quist Keefe, Bruyette & Woods, Inc. Kidder, Peabody & Co. Lazard Frères & Co. **Drexel Burnham Lambert** PaineWebber Incorporated Prudential-Bache Capital Funding Morgan Stanley & Co. Robertson, Stephens & Company M. A. Schapiro & Co., Inc. Smith Barney, Harris Upham & Co. Wertheim Schroder & Co. Dean Witter Reynolds Inc. Advest, Inc. William Blair & Company J. C. Bradford & Co. Sanford C. Bernstein & Co., Inc. Allen & Company A. G. Edwards & Sons, Inc. McDonald & Company Oppenheimer & Co., Inc. Piper, Jaffray & Hopwood Prescott, Ball & Turben, Inc. The Robinson-Humphrey Company, Inc. Tucker Anthony Wheat First Butcher & Singer Arnhold and S. Bleichroeder, Inc. Blunt Ellis & Loewi Boettcher & Company, Inc. Bateman Eichler, Hill Richards Eppler, Guerin & Turner, Inc. Fahnestock & Co. Inc. First Albany Corporation First of Michigan Corporation First Southwest Company Furman Selz Mager Dietz & Birney Gruntal & Co., Incorporated J. J. B. Hilliard, W. L. Lyons, Inc. Howard, Well, Labouisse, Friedrichs Interstate/Johnson Lane Johnston, Lemon & Co. Janney Montgomery Scott Inc. Ladenburg, Thalmann & Co. Inc. C.J. Lawrence, Morgan Grenfell Inc. Legg Mason Wood Walker Mabon, Nugent & Co. Needham & Company, Inc. Ragen MacKenzie Rauscher Pierce Refsnes, Inc. Neuberger & Berman The Ohio Company Raymond James & Associates, Inc. Rotan Mosle Inc. Stephens Inc. Stifel, Nicolaus & Company Sutro & Co. Wedbush Morgan Securities The Chicago Corporation Brean Murray, Foster Securities Inc. Carmona Ferrand Montes Securities Corp. Crowell, Weedon & Co. Daniels & Bell, Inc. D. A. Davidson & Co. Doft & Co., Inc. Ewing Capital, Inc. Ferris, Baker Watts First Ohio Securities Company Gabelli & Company, Inc. Hantien, Imhoff Inc. First Manhattan Co. Jesup & Lamont, Incorporated Josephthal & Co. WR Lazard, Laidlaw & Mead Parker/Hunter Pryor, Govan, Counts & Co., Inc. Scott & Stringfellow, Inc. Southwest Securities, Inc. Van Kasper & Company Seidler Amdec Securities Inc.

INTERNATIONAL CAPITAL MARKETS

Borrowers switch out of dollars into other sectors

By Andrew Freeman

CONSOLIDATION was evident on Euromarkets yesterday. Traders expressed relief that expected heavy supply in the dollar sector was failing to materialise as borrowers moved into other sectors.

Secondary market activity Secondary market activity was light, with prices broadly unchanged at the close of London trading. Dealers said there had been soms buying for value and cited the recent Alberts and CMAC issues as deals attracting demand. Merrill Lyuch was quoting the GMAC paper at 99.52 bid, implying a spread of 88 basis points over Tressuries, and syndicate members said they were making steady sales. syndicate members said they were making steady sales.

The first convertible issue for a Taiwanese borrower was launched by Bankers Trust to an excellent reception. The \$100m 10-year deal for Yuen Foong Yu Paper Manufacturing was trading at 113 hid according to Bankers Trust.

scoording to Bankers Trust, while elsewhere it was quoted as high as 114% bid, way over a par issue price. European investment funds with a Far Eastern flavour were the source of heavy demand and the paper was

placed very quickly.

Among other new issues, Credit Suisse First Boston (CSFB) brought a \$400m float-ing-rate note issue for the Kingdom of Belgium. The notes offered a yield of Libid flat, which at less a 10 basis point selling concession was

around 8% per cent.
CSFB said this was slightly tight against secondary market issues by Belgium, but added

INTERNATIONAL BONDS

that approximately 60 per cent of the issue had been pre-Demand was steady from ers, with central banks thought to have underpinned the issue. Belgium was thought to be looking for funds swapped into several currencies including Swiss france and D. Mester.

Nikko was the lead manager of a \$750m deal with equity warrants for Toyo Menku Kaisha. The bonds were trading at 106 bid, a fine premium to the par issue price. Nonu-ra's deal for Nippon Metal was Daiwa brought a Ybohn five-year deal for Credit Local. The bonds were trading on full fees at less 1% bid and traders said they anticipated good demand in Tokyo. Proceeds were swapped into floating-rate US dollars.

its first deal as a lead manager its first deal as a lead manager, bringing a DMSom equity warrant deal for Kyokuto Boeki Kaisha, a Japanese trading company. After a slow start, the bonds improved to trade at 99% bid, comfortably inside fees but just below their par issue price.

In Switzerland, UBS was active, bringing two new

cent coupon and was priced at 101%. UBS was quoting the paper around fees at less 2% bid to yield roughly 6.28 per cent. Proceeds were swapped into US dollars.

have taken up more than two thirds of the bonds until now because of poor demand from banks, are also thought to be close to capacity. The authori-ties are therefore increasingly nexious to foster a market that would enable members of the public to purchase bonds. Yesterday Sheikh Hamad at-Suyari, the governor of the Saudi Arabian Monstary

Saudi plans

secondary

bond

market

By Victor Mallet and

Andrew Gowers in Rivadh

SAUDI ARABIA is pressing shead with plans to develop a secondary bond market to

make room for further domes-tic borrowing needed to cover the Kingdom's chronic budget deficit, according to the cen-tral banks and Sandi commer-cial banks.

After two years of bond

Agency (Sama, the central benk), said efforts were being made to develop the secondary market. "We are all new to this — us, the banks and the markets and it's taking longer than we originally thought," he saithmark no detailed flowers. he said.

Although no detailed figures are available, Mr al-Sayari said that Sama expected to raise the SR25bn (\$6.64im) in bonds required to cover this year's projected deficit. Every two weeks Sama offers SR1.5bn in bonds, but not all of this amount is regularly purchased.

At present the secondary market is rudimentary, but Sama hopes to improve it in the months ahead, partly by the months about, partly by using an electronic screen-based trading system which will also be used for equities. Mr al-Sayari said the secondary market could be made more liquid by reducing the SRIM minimum purchase and by having the banks market more all funds.

There is an active programme for the automation of bank operations and Interbank communication," Mr al-Sayari said. "That is going to be helpful in settlements and transac-tions of the secondary mar-

system to be up and running in the first balf of next year. In continuing negotiations with Sama, the leading com-mercial banks have suggested a number of changes to develop the bond market. These include disclosure of the amount of bonds sold by Sama, financial incentives for sains, instituting primary issues and larger repurchase facilities for market-makers. At the moment Sama will buy back 10 per cent of a bank'o hold-

The development of the sec-ondary market is regarded as essential by Sama because its bond issues will continue for as long as there are Saudi bud-get deficits. In addition Sama can use the bonds as an instru-ment of monetary policy. Earlier this year, another state institution - the Public Investment Fund - borrowed stressment raind porrowed \$660n from a syndicate led by local banks in what was seen as a supplementary, albeit indirect, move to finance government spending. This was Saudi Arabia's first borrowing

however, Mr al-Sayari said there were no plans for foreign borrowing as such in the immediate future. He predicted that real growth in gross domestic product this year would be similar to last year's 3.2 per cent, with non-oil growth making a contribution.

in foreign currency for 30

tion.

"The various indicators all point to a good rate of growth," he said. "The credit demand, non-oil exports, companies" profits and prices on the stock market — all of these are good signs." Latest figures showed that commercial bank lending to the private sector was 5 per cent up on last year, he said.

CME will trade options on 'diffs'

THE COMMODITY Futures Trading Commission gave the go-shead yesterday for the Chicago Mercantile Exchange to trade options on its Euro-rated Effect and Chicago Mercantile futures contracts. tracts, writes Deborah Har-

The futures body approved the start-up of three options on "diffs," as the futures contracts are known. The CME currently trades three diffs—yen, D-Mark and sterling with the contracts based on the interest rate differential between Eurodollars and the respective Eurocurrency.
The CME's diffs, which were developed at the request of several leading banks, have been slow to take off.

Bristol-Myers Company

through its wholly owned subsidiary BMS Sub Co.

has merged with

Squibb Corporation

to form

Bristol-Myers Squibb Company

We acted as financial advisor to Bristol-Myers Company

Goldman, Sachs & Co.

New York Detroit Hong Kong Memohis Los Angeles San Francisco Singapore

November 15, 1989



This announcement appears as a matter of record only.

\$42,000,000

DELAWARE MANAGEMENT HOLDINGS. INC. an investment advisory and mutual fund management firm,

has sold a ten percent equity interest to

THE TOKIO MARINE AND FIRE INSURANCE CO., LTD.

The undersigned originated, structured, and assisted in the placement of equity securities in the above transaction. Its affiliate, Legend Capital Group, L.P., continues to hold the controlling interest in Delaware Management Holdings, Inc.

CASTLE HARLAN, INC.

November 22, 1989

New York

U.S. \$100,000,000



Allied Irish Banks plc

Undated Floating Rate Notes Subordinated as to payment of principal and interest

Interest Rate Interest Period 89/16% per annum 22nd November 1989

Interest Amount per U.S. \$10,000 Note due 22nd May 1990

22nd May 1990 U.S. \$430.50 Credit Suisse First Boston Limited

US. \$100,000,000

Taiyo Kobe Finance Hongkong Limited Guaranteed Floating Rate Notes Due 2004



Guaranteed as to payment of principal and interest by

The Taiyo Kobe Bank, Limited

Interest Rate Interest Period

22nd November 1989 22nd May 1990

8.375% per amum

Interest Amount per U.S. \$10,000 Note due

U.S. \$421.09 22nd May 1990

> Credit Suisse First Boston Limited Agent Bank

YOKOHAMA ASIA LIMITED (Incorporated in Hong Kong) U.S.\$100,000,000



Unconditionally and brevocably guarents
THE BANK OF YOKOHAMA, LTD.

Incorporated in Japan)
Notice is hereby given that the Rate of Interest for the initial interest period has been fixed at 8.75% per ensum and that the interest payable on the relevant Interest Payment Date February 22, 1990 against Coupon No. 18 in respect of US\$10,000 nominal of the Notes will be US\$223.61 and in respect of US\$250,000 nominal of the notes will be US\$2,590.28. November 22, 1989, London By: Citibank, N.A. (CSS) Dept.), Agent Bank CITIBANCE

Den norske Creditbank

Primary Capital Perpetual Floating Rate Notes

In accordance with the provisions of the Notes, notice is hereby given that for the interest Period from November 22, 1989 to February 22, 1990 the Notes will carry an interest Rate of 8,75% p.a. and the Coupon Amount per U.S.\$10,000 will be U.S.\$223.61.

November 22, 1989 Lendon By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANCO

issues, the commercial banks are increasingly reluctant to absorb any more because they fear a growing mismatch of maturities. Their customers generally make short-term deposits, while the bonds have maturities of between two stat active, bringing two new issues. A SFr45m convertible five years. private placement for Wako Electric had a good recept-ion and was quoted at 104% bid, against a par issue State institutions such as the Civil Service Pension Fund and the General Organisation for Social Insurance, which A SFr100m 10-year straight issus for KfW International Finance (US) carried a 6% per

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INTERNATIONAL CAPITAL MARKETS

Regulatory pressures and the Brady plan

Stephany Griffith-Jones and Roy Culpeper on the outlook for the US's debt initiative

problem with the Brady Plan is that banks are expected to participate voluntarily in debtreduction or new money arrangements. Ultimately, it may prove difficult or even impossible to persuade a suffi-cient number of banks volun-tarily to reduce their aggregate claims on particular dehtor countries to levels that are sus-tainable — that is, fully ser-viceable without compromising growth objectives. Regulatory and tax measures can play an important role in encouraging banks to participate in Bradytype debt arrangements.

The US Treesury Secretary,
Mr Nicholas Brady, stressed
when launching his plan that
"creditor governments should
consider how to reduce regulatory, accounting or tax impediments to debt reduction where
these exist."

From recent statements by

From recent statements by senior US officials, such as Mr Gerald Corrigan, president of the Federal Reserve Bank of New York, and Mr. Edwin Clock, Deputy Comptroller of the Currency, it seems the US

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led us to conclude that it may be unrealistic to recommend that bank regulators and central banking authorities achieve far greater uniformity in their regulators. in their regulatory and tax treatment of developing country debt, since national bank-ing systems are so divergent. However, they should agree a common cause of action, to accommodate their existing regulations to achieve the

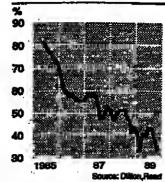
regulations to achieve the objectives of the Brady Plan.

The main common regulatory feature in Europe and Canada (as opposed to the US) has been the far more favourable attitude of the authorities on encouraging banks to make loan loss provisions, particularly through the text detect. larly through the tax deduct-ibility of such provisions. This has had the desired

effect of strengthening all the banks in those countries, against particular or real losses on Third World debt, and has also provided the potential cushion for those banks to agree debt or debt service wadnoton without their vice reduction, without their solvency being threatened.

Clock, Deputy Comptroller of the Currency, it seems the US monetary and regulatory authorities are willing to be quite flexible in interpreting supervisory and tax regulations, so as to aid the implementation of the Brady initiative. It has been reported that other banking authorities – particularly in Europe – are far less willing to be flexible.

Our discussions with regulators in different countries have



Source: Dillion, Rend

ensure that sufficient (but not excessive) levels of provision-ing are maintained however, when a certain level of debt or deht service reduction is agreed between a country and the International Monetary Fund/World Bank, banks can Fund/World Bank, banks can maintain their tax concessions only if they participate in the debt or debt service reduction exercise (or in equivalent contributions). This discourages "free riding" by refuctant banks and implies no additional cost to the taxpayers; indeed, it may even imply

more tax income!

If such a line were to he if such a line were to he taken by European and Canadian tax authorities, it would be particularly valuable if the position was made clear and public, to provide signals to banks. Lack of knowledge and clarity about future reactions of tax authorities to changes in debt management policies

often inhibits the search for innovative solutions, particularly in some European coun-

Provisioning policy itself can also be used to steer banks towards a particular line or course of action. For example, soma European countries require banks to provision against trade credits to problem debtors, even though these credits are being serviced, it would seem desirable for no provisions to be required against trade credits, unless there are problems with their

servicing.

Trade credit is an essential lubricant for international trade and its effective functioning should be isolated as much as possible from the interna-tional debt problem.

Furthermore, minimum provisioning levels required could be different for banks that

be different for banks that enter into Brady-type deals and those that do not, with lower provisions required from participating benks.

In countries - or for banks - with very high levels of provisions, the regulatory authorities could allow more favourable provisioning status to deht instruments emerging from Brady Plan nsgotiatfrom Brady Plan negotiat-

ions.

A different regime might be required for the US, where many banks still have fairly low provisions. US Representative Mr Walter Fauntroy has recently proposed legislation that would require - in the case of the US - particularly high

provisioning from banks not participating in Brady-type debt or debt-service reduct-

Representative Fauntroy's bill is also interesting in that
if approved — it would
require US financial authorities to seek co-operation from other governments in provid-ing appropriate incentives to encourage banks in their countries to enter into IMF/World Bank-supported debt reduction agreements.

he precise details of appropriate schemes for particular creditor countries need to be designed by countries' regulatory authori ties: however, it is important that not only regulatory objectives (of banking stability) are taken into account, important

as these are. The broader objectives of the new debt management strategy for middle-income countries, reflected in the recent initia-tives by the US, the Japanese and the French governments, need to be backed by regulatory actions.

If negotiations are an obstacle to innovative desirable solutions to the debt overbang, they should be changed to suit current needs and agreed

current needs and agreed objectives.

Dr Stephany Criffith-Jones is a Fellow at the Institute of Development Studies, Sussez University, Brighton, England. Dr Roy Culpeper is a Fellow at the North-South Institute in Ott-

Treasuries move narrowly ahead of Thanksgiving

By Janet Bush in New York and Deborah Hargreaves in London

US TREASURY bonds were narrowly mixed in quiet trad-ing at yesterday's midsession after news that consumer prices rose by 0.5 per cent in

October. The benchmark long hond was quoted a point lower at

GOVERNMENT **BONDS**

midsession while mediumdated maturities were quoted around a point higher.

The gain of 0.5 per cent in the CPI was in line with expectations, but the 0.5 per cent rise in the index - excluding food and energy - was some what disappointing. The bond market had been looking for a

rise of 0.3 per cent, taking out food and energy.

The latest monthly gain in the CPI means that the index has risen at an annual rate of 4.6 per cent so far this calendar that the latest calendar that calendar the centre of the latest so far this calendar that calend year, still historically high despite the weakening in the economy this year. Bond econ-omists also noted that, unlike in previous months when food and energy tended to boost the index, price gains in October's report were broadly distrib-

Despite the fact that yesterday's release is rather worry-ing for the bond market, the reaction to the figures was muted, with many traders unwilling to take new positions prior to the Thanksgiving Holiday tomorrow, when markets are closed, and Friday, when

few people come back to work.

The bond market was kept
on the defensive yesterday by a
softer dollar, particularly pronounced against the D-Mark which has been seeing heavy demand recently. At mid-

13.500 9/92 9.750 1/96 9.000 10/08 103-29 +6/32 11.82 11.51 94-11 +2/32 10.81 10.65 92-22 +8/32 8.85 9.72 100-05 +3/32 7.90 7.89 102-12 +2/32 7.91 7.87 JAPAN No 111 4.600 6/98 94.4231 -0.109 5.56 5.55 No 2 5.700 3/07 101.3252 - 5.55 5.54 2750 8/99 95.5000 +0.250 7.42 7.44 7.01 FRANCE BTAN 8,000 7/54 \$3,7080 +0,020 9,72 \$.52 9.24 CAT 8,125 5/89 93,7000 -0.050 8.13 6.96 8.79 CANADA " 9.500 10/98 99.5500 -0.525 9.57 8.41 9.46 NETHERLANDS 7.250 7/99 96,0400 ±0.090 7.84 7.76 7.41 AUSTRALIA 12.000 7/99 82.7020 -0.303 13.36 13.29 13.70 London closing, "denotes New York morning session Yields: Local market standard Prices: US, UK in 32nds., others in decimal

BENCHMARK GOVERNMENT BONDS

Technical Data/ATLAS Price Sources

earlier New York high of DM1.8385. Fed funds continued to trade between 8% per cent and 8%

■ THE UK gilts market enjoyed a softly undulating day yesterday as a period of consolidation followed Monday's squeeze. Gilt prices were slightly erratic as pressure continued on sterling, but there was not enough activity in the market to create any severe choppiness.

The bond market held its

The bond market held its own as sterling fell through a key support level against the D-Mark to trade below DM2.85 at its lowest level since March 1987, in spite of intervention by the Bank of England. The Bank of England's sterling index closed at 87.2 after being pushed down on Monday to close at 87.5.

Although bonds lost a few ticks around midday, a small wave of cheap huying later in the day was enough to support

the day was enough to support the market. The Treasury's

Some of the huying yester-day afternoon was led by the futures market, where some 12,500 lots changed hands.
"There is a cootinued ner-

wous undertone to the market in advance of Thursday's trade figures," explained Mr Chris Antony at UBS Phillips & Drew. "No one wants to get caught with short positions."

■ IT WAS another thin day of trading for the West German bond market where hunds fell-slightly at the open of the market hut soon recovered. A firmer hund futures market pulled the cash behind it yesterday morning to leave bunds trading at levels almost unchanged from Monday's

close.
The Government's 7½ per The Government's 7% per cent 1999 hund was unchanged at 97.90 with a yield of 7.43 per cent. Although the German hond market is offering its highest yields for four years, investors' concerns about future inflation have been enough to keep the market bearish. The market was oviet session, the dollar was quoted at DM1.8180 compared with an closed ¼ point firmer at 109%. bearish. The market was quiet ahead of today's holiday.

VW takes DM1bn credit | Bacot-Allain through Deutsche Bank

VOLKSWAGEN is establishing arranged the facility, which carries terms in line with the carries terms in line with the earlier deal. It carries a commitment fee of 8 basis points sidiary, Reuter reports from Frankfurt.

Frankfurt.

Ginseppe Savoini, VW's capital markets director, said VW had not earmarked the credit for specific projects, but would use it as a back-up.

VW obtained a similar \$1.5bn facility the largest of its kind.

facility, the largest of its kind for a German company, from a group of international banks led by J.P. Morgan this year. Mr Savoini said the new facility is being syndicated mainly among West German banks. Deutsche Bank Luxembourg

and an interest margin of a percentage point if less than half the funds are drawn, 1/4: point if more than half is used. A Deutsche official said the bank was talking to several. other hig West German compa-nies about such credits.

Matsushita Electric Works of Japan has established a \$300m Eurocommercial paper programme for a Netherlands subsidiary, Yamaichi Interna-tional (Europe) said yesterday.

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Pinnicial Times,

the histitute of Actuaries and the Faculty of Actuaries

sets up arm

BACOT-ALLAIN-FARRA, the French stockbroking affiliate of the UK's S. G. Warburg group, has set up a subsidiary to deal in French government securities, writes George Gra-

The nsw company, 8. G. Warburg Bacot-Allain SA, will have a starting capi-tal of FFr150m and will enable the group to start trading as a corresponding primary dealer in French government honds.

Bacot-Allain was named e corresponding dealer in May, subject to setting up a sepa-rate subsidiary. It has already been an active trader in the government bond market.

Rhône-Poulenc issue priced at FFr465

By Stephen Fidler, Euromarkets Correspondent

AN international issue of participating shares with war-rants for the French state drugs and chemicals group,
Rhône-Poulenc, was priced yesterday by Shearson Lehman
Hutton, the arranger of the
offering.
The 3%m units, of one share
and three-year warrants

and three-year warrants enough to buy a further share, each, yielding the company \$260m to help finance the take-over of two speciality chemicals businesses. The warrants will be exercisable at FF7535 and a 15 per cent premium. each, a 15 per cent premium.

A small fixed annual payment gives the non-voting securities the tax advantages of participating shares for the issuer, but most of the payment is related to company profits.

The shares were priced at a slight discount to the previ-ously issued non-voting shares, which the company has issued up to its 25 per cent limit, and which closed on Monday night at around FFri69 apiecs. The new units were bid late yester-day at FFri65. Shearson, Mer-rill Lynch and Société Génér-ale were underwriters.

Tokyo postpones special members plan

approval process for new regu-lar memhers, Mr Minoru Nagaoka, exchange chairman, told a news conference in deciding new regular members

THE TOKYO Stock Exchange (TSE) has postponed indefinitely discussion of a plan to introduce special memberships and will accelerate the interval of the considered separately from discussion of individual applications for regular membership. considered separately from dis-cussion of individual applica-tions for regular membership, which should be decided first,"

LONDON TRADED OPTIONS

by the end of this year.
"At the latest, final decisions Mr Nagaoka said.

Malaysia's Projek Lehuhraya Utara-Selatan has signed a 2.54bn ringgit syndicated loan

to finance the construction of a 900km North-South highway.

1,332 contracts with 293 calls changing hands and 1,036 put options. The most active series was the January 120 put option which traded 516 contracts.

Ferrant traded 1,311 options with 1,036 call options changing hands and 275 puts. Ganaral Electric Company traded 912 lots with 516 call options changing

Exchange open Interest rose yesterday to 861,714 lots with open Interest in the FT-SE 100 option at 125,149 lots.

LONDON MARKET STATISTICS

EQUITY GROUPS Tuesday November 21 1989 Day's Change (Blazz) (Act at (25%) nd adj. 1989 to date Figures in parentheses show as stocks per section 76 1326 -4.8 1326 -2.3 15.63 -1.2 17.99 -4.5 11.25 -4.2 9.81 -4.8 12.51 -4.4 12.51 -4.4 12.61 -4.4 9.40 -4.6 9.47 -4.5 4.31 -4.5 4.31 -4.5 4.31 -4.5 4.31 -4.5 4.31 -4.5 4.31 -4.6 11.45 -4.6 11.45 4.99 9.24 28.51 879.68 674.67 871.33 815.46 5.52 7.99 35.83 1942.32 1853.78 1945.86 1818.63 5.61 7.29 56.84 1395.36 1396.66 1391.54 1557.60 5.13 13.17 83.50 2873.35 2875.50 250.99 2426.61 3.89 13.13 51.87 1873.83 1923.66 1923.76 1789.94 5.96 9.72 14.99 451.65 461.64 461.63 429.44 6.58 4.35 16.13 452.85 464.17 457.96 377.47 4.79 11.26 54.07 1580.38 1633.27 1597.62 357.47 4.79 11.26 54.07 1580.38 1633.27 1597.65 377.27 4.79 11.26 54.07 1580.38 1633.27 1597.65 377.27 3.42 14.66 29.55 1232.89 162.74 124.77 1865.14 4.99 5.52 5.61 5.13 Electricals (10) 2426.03 1877.50 447.94 454.90 349.02 1582.49 1233,11 5 Electronics (30) _____6 Mechanical Engineering (53) . -0.2 25.92 -0.4 11.47 -0.4 19.48 +0.1 3.99 +0.4 9.40 -0.6 9.47 -0.5 9.43 +0.5 4.31 -0.2 8.40 +1.4 12.95 +0.1 11.45 11.45 10.76 +0.1 7.67 +0.1 12.97 -0.2 12.97 -0.2 18.26 -1.0 11.16 +0.4 11.45 -1.0 11.45 -1.0 11.45 -1.0 11.45 -1.0 11.45 -1.0 11.45 -1.0 11.45 -1.0 11.45 -1.0 11.45 -1.0 11.45 6 Metals and Metal Forming (6) ... 9 Motors (1.7) ... 10 Other Industrial Materials (24) ... 21 CONSUMER GROUP (1.85) 22 Brewers and Distillers (23) ... 25 Food Manufacturing (20) ... 26 Food Retailing (1.5) ... 27 Health and Household (1.4) ... 29 Leisure (35) ... 31 Pactaging & Paper (1.4) ... 32 Publishing & Printing (1.8) ... 34 Storts (3.2) ... 1372.29 1984.45 2223.96 2496.39 2552.68 532.24 3581.51 749.74 498,77 34 Stores (32) 35 Textiles (14) ... 40 OTHER GROUPS (55) ... 41 Agencies (17) ... 42 Chemicals (22) 1107.55 1573.12 1112.34 -0.1 10.54 4.27 11.71 27.68 1173.94 1151.74 1127.54 971.62 27.65.86 +0.3 10.96 5.29 13.22 96.40 2759.57 2175.12 2756.20 1725.25 49 INDUSTRIAL GROUP (485) 51 0)1 & Gas (15)..... 59 500 SHARE INDEX (500). 61 FINANCIAL GROUP (121). 1271.87 639.85 1067.10 421.36 69 Property (49)..... 70 Other Financial (30). | Intex | Day's | Day's | Day's | Row | Ro

	FIX	ED I	NTE	RES	r			AVERAGE GROSS REDEMPTION YIELDS	Tue Nov 21	Mon Nov 20	Year ago (approx.)
	PRICE INDICES	Tue Nov 21	Day's change %	Mor Nov 20	xd adj. today	nd adj. 1989 to date		Rritish Generament Low 5 years	18.11 9.81 9.74	16.11 9.82 9.75	9.98 9.35 8.96
3	British Government Up to 5 years 5-15 years Over 15 years Irredeemables	129.53 137.79	+0.07 +0.21	116.55 129.44 137.50 155.25	-	10.50 11.60 12.71 13.42	56789	Medium 5 years. Compos 15 years. 25 years. Righ 5 years. Compons 15 years. 25 years. 25 years.		21.25 29.21 9.86 21.37 19.41 18.00 9.82	20.28 9.58 9.21 10.42 9.70 9.22 8.84
	Al) stocks	127.70 139.98 138.97	+0.14 +0.23	127.61 139.78 137.89 137.91	. 	2.79 3.21 3.15	11 12 13	Index-Linked Indiation rate 5% Inflation rate 5% Inflation rate 10% Inflation rate 10% Inflation rate 10% Over 5 yrs.	3.72 3.68	3.76 3.69 2.86 3.51	3.37 3.72 2.15 3.54
9	Alf stocks	138.09 106.42 85.11	-0.20	186.64		9.39	16 17	Bela & 5 years	12.59 12.12 12.12 18.78	12.59 12.09 12.09	11.30 11.64 10.78

HISES AND FALL			·		L	MDO	N TRADED OPTIO
British Funds Dominion and Foreign Bonds Industriats Financial and Properties Discussional Actions Mines Totals Totals	147 143 21 38 3 0 51 27 45 108	Same 25 17 844 387 34 6 88 96	Traded after is activity by sor slowed contra evanty	Options M Monday's which pus me 10,000 back to a cls yaste between	to the London larket yesterday brief burst of shed volume up lots. Volume a diemal 25,735 ardey divided puts end calls ptions changing	calls tra changi series call op lots. Some were as	traded 8,007 lots with 3,252 ading and 4,845 put options ng hands. The busiest was the November 2,200 otton which traded 1,335 a individual stock options ctive with British Gas tradege contracts with 705 calls
·			hands .	and 11,056	puts. FT-SE 100 Index	chang)	ng hands and 694 put traded. Hanson traded
LONDON RECI	ENT ISSUES		option	was boos trade in	ted by a large the stock index which prompted	1,393 k	traded. Hanson traded lots most of them calls traded 1,330 with just 63 ions changing hands.
Issue Prids Resurc 1989 Stock	Cloring for Met. Price - Dis	Times Gross P/E Cov'd Yield Ratio .	Index	options to	rally by mid- -SE 100 index	Britis	h Steel was the third most stock option and traded
	83 82.25 83.94 78 4 18.50 8.509 100 12.8 91 12.5 91 12.5	25 36 126 59 24 93 36 37 101 148 05 170			LS PHIS		CALLS PUTS
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5 F.P 6-1 54 EPM Dragon 1st W 50 F.P 865 700 eEEm Orange 1st W 50 F.P 50 46 eEem Pornture 5 Euro Disseystant F.P 920 865 Euro Disseystant F.P 19 5 Europa Minnst. Wh 6-1 6-1 6-1 6-1 6-1 6-1 6-1 6-1 6-1 6	710 885 min 14 -3 90 637	52 15 129	(*465)	460 27 4 500 11 2 550 3 1		(*213)	120 410½ 13 12 14 16
\$10.1 F.P 650 637 Sexests Offic Rt. II F.P 70 65 "Hartey Band Sp. 105 F.P. 80,11 105 98 Hear to - 105 100 F.P. 8(12 98 95 1.6.5 Optional lec	103 W3.0	24 15 121 28 19 126	Brit Airwey (*201)	200 18 1	1 34 2 5 64 8 22 8 10 5 14 9 13 22 24 25	Trafalgar (*326.)	330 - 25 30 - 24 32
F.P. 20,10 95 83 10,00 Minris, Willings, 150 16,00	2	71 04 355	Brit Comi (*208)	110 12 1 120 7 1 130 5 7	8 20 11 13 16 3 13 17 18 21	Utd. Biscult (*347) Unlicer (*648)	\$ 330 34 43 50 6 11 14 360 14 25 33 17 25 28 600 65 83 914 9 184 234 650 301 491 254 650 301 491 254 450 2654 654 654
SEO F.P. 52 40 Pacific Horton had 52 40 Pacific Horton had 52 40 Pacific Horton had 53 17 Pacific Prop Write 5130 F.P. 143 115 Partridge Fine Art	10p 49 +1 -1 116% 10p 49 +1 -1 116% 1	E1 E1. E	SmKi Be chan A (*542)	541 29 550 - 4 600 7 2	3 - 62 62 -	6krama- (*328.)	300 42 51 61 4 18 12 330 22 32 43 15 21 25 360 18 20 30 35 40 42
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7 F.P E30Pa E274 300/2 6 FT0: 3023.	750 941 -6 016% 80 45.58	9.7 3.8 3.4 7.0 6.9 0.4 38.2 2.2 5.6 8.1 2.6 6.1 8.7	BLP. (*301.)	280 29 5	7 40 4 8 12	Brit Acro	500 17 50 60 2 19 28
90 F.P 94 68 Vardy (Reg) 10p 977 F.P 103 98 4Wested Group 10p	96 45	经 四 班	British Steel	300 134 2 330 24 1 120 8 124		(*512) BAA	500 17 50 60 2 19 28 550 1 25 35 40 45 55 600 ½ 12 19 90 90 92 330 20 34 47 ½ 9 11
FIXED INTERE	ST STOCKS		(126)	950 40 7	- 912 1212	(7349)	330 20 34 47 ½ 9 11 360 1¼ 17 28 12 23 25 390 ½ 8 16 42 47 48
Price Paid Researc 1989	Stock	Closing Price + or	(*958)	1000 20 5 1050 9 3	5 100 45 47 55 5 75 75 50 85 6 - 115 118 -	BAT inds (*777)	750 30 70 93 2½ 28 40 800 3 43 67 30 57 65
£ sp Date High Low		1	C& Wins	460 50 77	2 87 18 19 22	ETR (*414)	390 25 45 55 1 11 16 420 1½ 28 38 18 20 28 460 1 18 20 30 50 53
105	w lads, 7.75p; Ch. Pf. Alvarages Can. 94 pp. Cr. Cap. Alvarages Can. 94 pp. Cr. Cap. Alvarages Can. 94 pp. Cr. Cap. Inc. 71 pp. 50c, 10 p. 2012 Inc. 75 Cap. Cr. Pf. 2009 109 Inc. 75 Cap. Cr. Pf. 2009 109 Inc. 75 Cap. Cr. Pf. 2009 109 Inc. Cap. Cr. Pf. 2009 109 Inc. Cap. Cr. Cap. Cr. Cap. Cr. Cap. Inc. Cap. Cr. Cap. Cr. Cap. Cr. Cap. Inc. Cap. Cr. Cap. Cr. Cap. Inc. Cap. Cr. Cap. Ref. Pf. 159 Inc. Cap. Cap. Cr. Cap. Ref. Pf. 159 Inc. Cap. Cap. Cr. Cap. Ref. Pf. 159 Inc. Cap. Cap. Cap. Cap. Cap. Cap. Cap. Inc. Cap. Cap. Cap. Cap. Cap. Cap. Cap. Inc. Cap. Cap. Cap. Cap. Cap. Cap. Cap. Cap	956 -1 956 -1 977 -1 1	(*490) Coss. Gold (*1480)	460 50 77 500 25 44 550 74 2 1450 20 1 1500 4	0 60 28 30 40 7 38 65 70 72 - 5 - 45	Brit. Telecom (*267)	
1000 88 27/11 2000 1000 Carlot	to Ests. New 54-pt Cv Rd Pf n & Col. 111-pc Db. 2014 5100 pre Am. Secs. Zero Oly Pf 5p	100 14 14 14 14 14 14 14 14 14 14 14 14 14	Courtailés (°343)	330 26 35 360 10 25 390 5 13	45 15 12 15 2 25 25 25 25 2 15 51 51 53	Cadlery Sch	
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RIGHTS O	reene		GKS((*372)	360 28 35 390 14 23	46 8 19 22 33 25 33 35	GEG (*209.)	200 10 19 - 1 6½ - 220 1 8½ 15 12 16 17
isse Assest Latest 1989		Clestes	Grand Met. (*520)	500 46 55 550 20 35	77 13 23 29 50 30 40 52	Harson	200 1612 21 29 12 5 612
Price Paid Renosc p up Date Bigh Low	Stock	Price + or	LC.I. (*1087)	1050 80 102 1100 50 70 1150 26 45	2 124 21 44 40 0 97 44 67 72 5 72 75 93 100	(*216.) (*516.)	220 4 9 574 144 154 - 500 18 50 68 24 20 28 550 1 23 40 37 48 53
30 49 - 7ym 4pm 6CS 15 49m - 2ym 11 49m 400 400 10 10 10 10 10	Group as Gale, Milues A 1.p	lights 2500 lights -4: 5500 -4:	Jaguer (*631.)	800 49 95	95 3 4 4	P. & O. (*555) Pfikington	550 8 63½ 56¼ 3 24¼ 36½ 600 1½ 19½ 31 47½ 53¼ 63½ 220 7 19 29 1½ 11 14
23 F.P. 13/12 99 77 48es. 25 Mil – 16pp 4pp eWB!	Cons. Elects. 10p	99 7pm		900 1 1	3 20 20 20 1½ 70 70 70	(*225)	240 11/2 10 18 16 22 26
a Amenitud divident in Figures based on prospectus estimat cour based on dividend on full capital, a Assumed dividend sate Fourcest or estimated assumptions dividend sate, cover based on	es.d Dividend rate pold or payable as yield.s Dividend and yield exclude sp provious year's earnings. H Divident =	gart of capital, sector payment, s	Kingfisher . (*272)	260 26 35 280 14 26	40 5 11 15 21 14 17 21	Plessey (*268)	250 11 11 - 4 2 -
prospectas or other official estimates for 1989. K Divident am for 1990-91. L Estimated annualised divident cover and pion	yield based on prospectus or other o axed on latest accust cornegs. M Di	official estimates (widetel and yield	Laibroke	286 - 41	47 - 10 14	Prudentini (*194)	180 15 22 26 1 4 7 200 14 10 13 7 11 15 220 1 5 7 28 28 29
usion on properties or other grices estimates for front or stimates for 1984/90, Q Gress, R Forecast, assessibled divide official estimates. W Pro Forms figures. V Issued by tuples. A	ricess and year coner on prospecies nil cover and pie ratio based on pro Offered to holders of ordinary stere	Apecias er other Specias er other S as a "rights".1	(*295)	300 17 30	30 14 18 23	Rocal	
15 BH - 2-pm 1-pm 1	nnection with reorganisation many on fisting.[] including warrants ext	er or takeover.f itlement." Third	Land Secur (*504)	500 27 43 550 7 24	54 18 24 32 33 33 57 63	(*237) R.T.Z. (*522)	230 9 24 35 1 11 14 250 1 14 - 14 21 - 500 62 20 542 2 27 - 25 32 -
TRADITIONAL	OPTIONS		M 4 S. (190)	190 17 25 200 6 14	29 41 ₂ 6 7 10 12 15 16	Scat. & New (*546)	
First Dealings Nov 6 C	alis in London Utd., V	ani Roefs,	STC (*270.)	260 23 36 200 12 20	26 8 14 10 27 10 24 28	Tesco (*187)	100 74 18 225 14 64 84 200 14 75 124 154 175 195
 Last Declarations F90 6 Ti 	luff Oil Warrants, emaria, S.W. Wood, Re	oseheuch. I	Salastory (*251.)	240 19 29 260 7 17			220 14 34 64 354 304 304
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Boost from increased passenger traffic and property activities

BAA advances 17.7% to £186m

By Ray Bashford

BAA, formerly British Airports Aothority, bnosted pre-tax profits 17.7 per cent during the six months to September 30 aided by a rise in passenger traffic and an increased contribution from property.

Sir Norman Payne, the chair-man, yesterday said that the pre-tax figure was £186m com-pared with £158m in the previnns curresponding period. Earnings per share advanced 23.6 per cent to 25.7p a share.

BAA, which was privatised two years ago and operates seveo UK airports including Heathrow and Gatwick, experienced a 4.1 per cent growth in the number of passengers using the airports to 39.9m.

"We have seen consistent growth in European scheduled domestic and Irish Republic traffic and while North Atlantic business was sluggish other long-haul traffic was satisfactory," Mr Mike King, the managing director of the airports division said.

The company's commercial activities at airports through duty free stores and the leasing of commercial outlets rose by 17.7 per cent £139m. Duty free spending rose 13.6 per cent to £69.6m and other aircome rose by 22.2 per cent to £69.4m.

Sir Norman repeated that he does not believe the harmonisation of European taxatinn and the elimination of frontier controls will be achieved by the beginning of 1993. About one-half of turnover

from duty free income is derived from intra-EC traffic and harmonisation could have a sever effect on this aspect of the group's business. Revenue from charges to airlines forms 46 per cent of total income at \$199m, down from 48 per cent at the same time last year.

Total group revenue advanced 18.7 per cent to £431m. Sir Norman said that the additional time passengers spent in airport lounges as a result of the record delays during the six months made only a small contribution to the growth in turnover.

The result was adversely affected by capital expenditure on security which was com-menced in the wake of the Am 747 was blow op by a bomb. The company has recruited an additional 880 staff and plans to spend a further £10m to tighten security at all airports.

The group's property operations, which have accelerated sharply following the f222m acquisition of the Lynton group, made a £10m contribution to pre-tax profits on an £18m turnover compared with a £3m profit last year. Lynton was acquired to prin-cipally develop land around its



Sir Norman Payne: European harmonisation unlikely by 1993

Property will be an increasingly important profit genera-tor for BAA, particularly as the

airport project

seven airports including resi-dential, car parking and hotel company begins to bear the brunt of the £400m Stanstead

BPCC

buy-out-January 1989

Finance raised

£265 million

FAIREY

GROUP PLC

buy-out - December 1986

Finance raised

£50 million

FLOTATION

NOVEMBER 1988

DWEK GROUP

buy-out-September 1988

Finance raised

£38.1 million

The interim dividend is lifted by 28.6 per cent to 4.5p. See Lex

Hogg Robinson slides to £6.6m

By Ray Bashford

the package travel business forced a slide in pre-tax profits at Hogg Robinson during the six months to September 30.
In spite of sound perfor-

mances at its transport and financial services subsidiaries, profits fell from £9.5m to Mr Brian Perry, chief executive, said that the business

travel operations grew and secured the company's leader-ship in the area. However, the downturn in the package holi-day market, caused by the rapid rise in interest rates, erased higher returns from the business market.

Overall pre-tax returns from the travel business fell to £3.3m (£5.8m) while turnover

* 1989 FUND

KENWOOD

Finance raised £51 million

HUMBERCLYDE

FINANCE GROUP

buy-out-September 1987

Finance raised

£204 million

SALE TO COMPAGNIE

BANCAIRE SA

AUGUST 1989

RENTCO

INTERNATIONAL

buy-out-May 1987

Finance raised

£45.8 million

SALETO

TIPHOOK PLC

DECEMBER 1988

THE STORM that has engulfed the package travel business forced a slide in pre-tax profits

firmed to £29.7m (£27.6m).

The current half includes the weak winter months during

which the impact of higher interest rates will intensify. Failing a strong improvement in conditions, the division is expected to return a loss for the full year.

The higher interest rates had a severely adverse effect on the company'a estate agency operations during the second half of the company's last financial year, forcing it to dispose of a 60 per cent in the business to Sun Alliance in a deal worth £18m. The sale bol-stered Hogg Robinson's cash reserves to £29m.

Following a £4.5m loss in the second half of last year, including a £2.1m deficit at real

estate business, the group returned pre-tax profits of

The transport division lifted its contribution to group pre-tax profits by 24 per cent to £1.6m (£1.3m) with Continental Cargo, the trailer company, returning what Mr Perry described as an "excellent result." Turnover in transport operations rose to £5.9m (£4.8m).

The financial services division improved pre-tax profits to £940,000 (£910,000) with the group's personal insurance business making a strong first half contribution. Directors have recommended

a maintained 2p interim divi-dend. Karnings per share were 5.71p (8.59p).

MBOS-WHO'S NEXT

HAYS PLC

buy-out-November 1987

Finance raised

£275 million

FLOTATION OCTOBER 1989

CARADON PLC

buy-out-October 1985

Finance raised

£66.7 million

FLOTATION

JULY 1987

NKF HOLDING BV

Ged by Candover's Netherland Associates, Venture Capital

Investors BV)

buy-out - December 1986

Finance raised

£38.4 million

FLOTATION

(AMSTERDAM)

MAY 1988

Narborough Plants up to £359,000

Narborough Plantations lifted pre-tax profits from £306,000 to £359,000 in the year to June 80. Turnover for the period rose from £419,000 to £524,000; after tax of £92,000 (£74,000) earnings per 10p ordinary share were 199p (1.73p). The final dividend is a proposed 1p making a total of 1.5p gross (same) but this time there is a gross bonus dividend of 0.5p (0.3p).

F & C Eurotrust

The net asset value of F & C Eurotrust improved from 239.3p to 340.6p over the 12 months to end-September.

Net revenue during the year expanded to £415,000, up from £321.000 last time, and the dividend of 2.16p (2p) is payable from earnings of 2.6p (2.66p).

Sedgwick beats City forecasts with £75m

By Patrick Cockburn

SEDGWICK GROUP, the international insurance brointernational insurance bro-ker, exceeded market expecta-tions by raising pre-tax profits from 270.8m to 275.3m for the first nine months of 1989. Earnings advanced 7 per-cent to 250.3m, representing 11.8p per share (11p). There was a 2 per cent increase in researce to 2486.1m on conrevenue to £486.1m on constant exchange rates, largely cancelled out by a slight rise

in expenses. Investment income and Investment income and interest increased by £7m to £44.9m. Revenue growth is lower than the 5.2 per cent-seen in the first half partly because Sedgwick's Lloyd's members agaucies have already produced their results. Mr David Rowland, chair-

man, said yesterday: "We maintain our emphasis on expense control. The slight increase in the third quarter is primarily due to increased staff costs." He was pleased revenue was increasing even after stripping out currency

Sedgwick employs about 18,000 people overall and there was some impact from June salary increases in the UK. Benefits from the company's early retirement programme in the US is yet to come

Mr Rowland also played down talk of increased insurance rates in the wake of Hur-ricane Hugo, the San Fran-cisco earthquake and other catastrophes in the US. Commenting on the possible

effect of recent losses by the insurance market, he said it was too early to know whether rates would actually harden. He added that he wanted to discourage unrealistic expects tions though there were some areas such as oil facilities where rates were at least no longer falling. He said the pic-ture would become clearer as renewals came through.
Sedgwick has been unable to

sell its two major London properties — Sedgwick Centre and Aldgaie House — but it to reduce the amount of space it uses in order to let some parts of the buildings.

Boardroom differences prompt Regina chief to quit the hive

Sy Katharine Campbell

THE QUEEN BEE has left the hive, delivering Regina Health & Beanty, the manufacturer of royal jelly, firmly into the hands of the financial men.

The resignation of Irene Stein, chairman and founder of a company which cisims cus-tomers for its potion among believers ranging from numer-ous members of the Royal famfly to the entire Miliwali football team, is understood to result from boardroom differ-ences about cost control.

Regina had run into trouble long before last month, when the romance author Barbara the romance author Barbara Cartiand announced she had stopped using royal jelly and questioned whether there were enough worker bees in the world to share the julces they feed their queens with the beauty industry.

Last year, Regina suffered an explosion of administrative and distribution costs - launching a skin care range as well as

ing a skin care range as well as Animal Magic for the denizens

the year to June 30, pre-tax profits inched up a mere 5 per cent to £754,000, as administra-tive expenses more than dou-bled to £2.2m, and distribution costs climbed to £999,000 from

Mr Gerald Simler, previously finance director, has been appointed to succeed Mrs Stein as chairman. He joined Regina full time in July from his own accountancy practice. He declined yesterday to comment on Mrs Stein's resignation.

However, he said expenses had escalated while growth rates since July had fallen hely the blowders.

back. He blamed the slowdown in consumer demand, rather than a more competitive marketplace.
A number of companies have

been running aggressive adver-tising campaigns for similar but vastly cheaper jellies in recent months, but "they are in a different market from us," he contended.
"As the recently published

of Crufts - that are sharply into profits.

Despite a 71 per cent increase in sales to £5.85m in tive and nuder my

chairmanship I believe the full potential for the company can

ne realised Meanwhile, budget pruning has incloded staffing levels cut by a third, and a general cut-back in expenses, as well as a reduction in advertising. As for the departure of Mrs Stein, "it could be very positive," according to the new chairman. Specifically, he sees "promotion possibilities in being able to use a lot of celebrities in our advertising, rather than just Mrs Stein."

Regina expects decline in profits in the six months to December 31 from the same period in 1968, but hopes to do better in the traditionally more huoyant second half of its finencial was a second balf of its

huoyant second half of its financial year.

The share price fell 3p to 14p yesterday, compared with the 20p introduction price on the USM two years ago. The stock had climbed as high as 105p before the October 1987 crash.

Mrs Stein, who has gradually been reducing her shareholding in the company in the past two years, held 6.6m shares at the end of October.

Small holders accept as offer for Rothmans is declared unconditional

By Nikki Talt

PROVING THAT it never pays to prejudge private investors' actions, 52 small shareholders have joined Philip Morris, the US tobacco and food conglom-erate, in accepting the offer by Richemont, the Swiss-based group controlled by the South African Rupert family, for Rothmans International Their total acceptances cover

just 31,075 B shares, and the smallest sharebolder owns only five shares. Formal receipt of the Philip Morris acceptance — in respect of its much more substantial

24.9 per cent voting interest - caused Richemont to declare the offer unconditional as to acceptances yesterday. Richemont aheady owns a 43.8 per cent voting interest in Rothmans, and the addition of the

Morris stake, which was pledged irrevocably to accept at the outset, will take the voting interest up to 68.8 per cent.
The hid remains open until
December 6, but Richemon's advisers appear more hopeful that some small shareholders might withdraw their accep-tances, rather than wanting more shares to come in. The bid has been pitched in unat-tractive terms: it offers investors unlisted loan notes and the terms are valued at well below Rothmans current market price. Richemont has made

clear that Rothmans' listing will be retained. Formal advice from the Rothmans' board to shareholders will be given tomorrow along with news of the com-pany's interim figures.

York increases preference issue for acquisition

A fall in the share price of York Trust has provoked a change in the "earnout pay-ments" in relation to the acquisition of Babcock & Brown (UK), the money broking

group.
York paid an initial £19m satisfied by the issue of a mix of convertible preference and ordinary shares. A further payment was to be made if pre-tax profits at B&B topped 22.4m in the year to end-March 1989. In the event, these profits reached

However, York said that the number of shares issued was "significantly higher" because of its recent share price fall. So, in order to prevent anyone holding over 30 per cent of its ordinary shares, proportionately more preference shares were being issued. This will give Babcock & Brown Inc 24.9 per cent of the ordinary ovacall and Mr Babcock, 5.1 per cent.

SW Wood plunges £1.9m into the red

S W WOOD, the metal trading groop, yesterday announced that it had plunged sharply into the red, following severe losses at its steel trading subsidiary, Braemar.

It reported a pre-tax loss of £1.92m for the six months to September 30, compared with a profit of £792,000, and is passing the interim dividend (2p). Mr Robin Matthews, chair-man, and his brother, Nigel, who joined the group in March when they took a major stake, said they were considering their position.

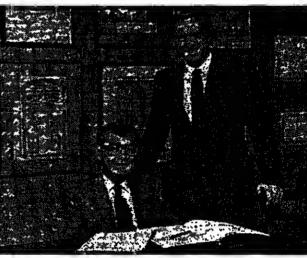
The problems at Braemar, which will now be closed, stem from a collapse in steel prices in the Far East, which led to the company being ovar-stocked and burdened with increased interest costs.

The loss is far more serious than that anticipated at the

AGM in September, when the group announced that its per-formance would be adversely affected by difficult trading

The sharp deterioration is the latest episode in a period of upheaval for the company. In August 1987 Braemar joined

Wood, a metal merchant and



Robin Matthews, chairman (left) and his brother Nigel: considering their position

processor, through a reverse

In April this year the South African Matthews brothers joined the company with the intention of moving into manufacturing, marketing and distribution of industrial prodThe Matthews brothers headed a group of investors including Schroders, Foreign and Colonial investment Trust, Henderson Group, English and Scottish Investors and City Group, which together took a

26.7 per cent stake.

The shares which were bought by these investors at 160p quickly went up to a high of 273p. Since then the price has collapsed to 55p, following a 14p fall yesterday. Not asset value has been

reduced to about £2.2m although the company said the closure of Braamar would leave the group ungeared. Elsewhere, in the aluminium

smelting division there were delays in the complation of new plant and pressures on margins. Trading conditions in the metal trading depots were reasonable but there were indi-

reasonable but there were indi-cations that the second half would be less buoyant.

The property trading divi-sion did not contribute during the first six months and will not contribute during the current year. An extraordinary charge of £1.3m included £450,000 provision for deferred tax in respect of property sales last year, which will become payable if further investment in qualifying assets is not made by March 1991. Loss per share worked through at 15.5p (earnings

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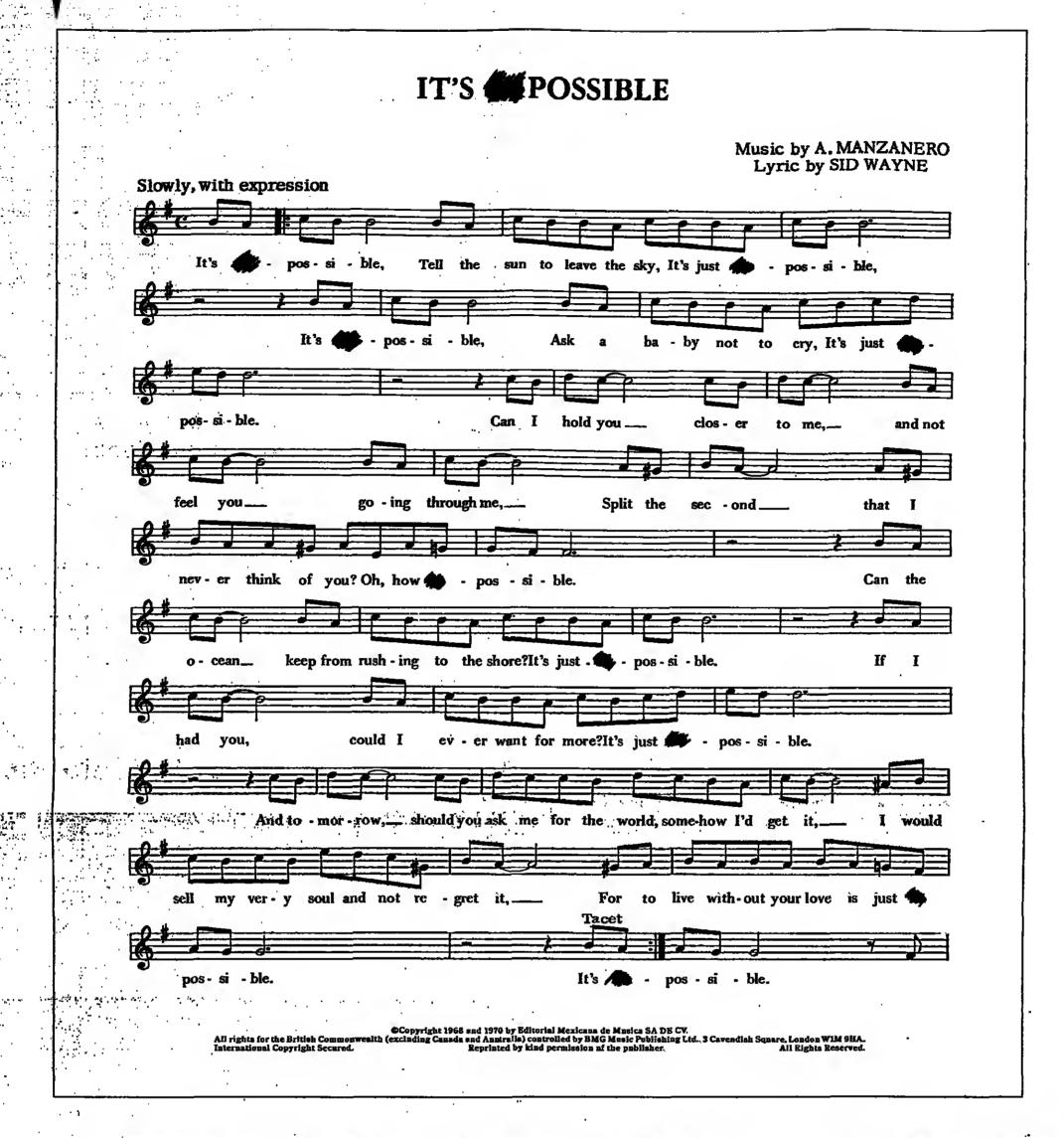
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AKE IT YOUR BUSINESS TO CHANGE

An attempt to reduce cyclical exposure

Maggie Urry looks at the advantages of the latest takeover in the paper industry

HE independent career of UK Paper, which yesterday agreed to a take-over bid from Metsä-Serla, a large Finnish forest products company, has been a short but

From a management buy-out from Boweter Industries et £35m in September 1986, tha company floated on the stock exchange in March 1988 at 135p a share, giving a market value

Yesterday's takeover price of 330p a share valued the group

The menegement and employees of UK Paper took a 20 per cent equity stake in the buy-out and will have made several fortunes from the take-over. Mr Tom Wilding, UK ing some of his shares in the flotation and since, still has 1.6m shares, worth £5.28m at the takeout price.

These figures illustrate just how volatile the paper industry can be. Upswings are dramatic

It is this cyclicality which is in essence the purpose of yes-terday's deal. It is founded

entirely on industrial logic, not financial wheeler-dealaring, and is part of a pattern of mergers and acquisitions in the paper industry worldwide.

UK Paper specialises in fine papers - with uses ranging from photocopying, through stationery, to high quality printing such as annual reports and prospectuses. It buys its pulp, the main raw material for the paper, from other companies.

The pulp price has been rising inexorably for the last three years, although it now looks to have peaked. But in recent months, a weakening of demand for IIK Parer's north demand for UK Paper's products has meant it was unable to push through price es eufficient to cover

the pulp price rises.

Therefore, margins have been squeezed "to an axient which may not currently be fully anticipated by the stock market" the company said yesterday. terday. Although interim profits were up, the company was hinting yesterday that full year

able in 1986 and made £19m profits will be lower.
This should only be a temporary problem. But it is e strong motivation for the deal. Metsä-Serla, as well as making fine papers like UK Paper, is a large producer of pulp, selling haif



All those in favour . . . Gustaf Seriachins (left), chairman of Metsä-Seria, with Tom Wilding his counterpart at UK Paper

the 840,000 tonnes a year it makes on the open market. UK Paper, on the other hand, buys 180,000 tonnes of market pulp e

The pulp price is currently making the seller's operation very profitable, while squeezing the buyer's business. One day, without doubt, the balance will shift the other way.

Getting together means that the enlarged group is less exposed to the swings. This desire for vertical inte-

gration is a powerful force within the paper industry generally, as groups try to tie up supplies and outlets for their products, forging a chain from forests to cardboard boxes or

Equally important to papermakers is a need to expand geographically. Big is beautiful has been a cry within the industry for sometime as the paper industry hecomes measingly competitive.

Metsä-Serla makes 30 per

cent of its sales within the European Community, but has little production capacity there. As the EC moves towards a single internal market, it is becoming a pressing need for companies ontside the market to gain a production footbold inside.

Already there have been numerous acquisitions of EC paper companies by Scandina-vian and North American paper groups - such as Inter-national Paper of the US tak-ing over Aussedat Rey of France, and Svenska Cellulosa of Sweden buying operations in a number of EC countries.

Therefore, the deal neatly solves a number of problems for Metsä-Seria. At the same for Metsä-Serla. At the same time it allows UK Paper to become part of a larger group better able to compete internationally. Mr Wilding said yesterday that if UK Paper was to compete effectively in Europe he felt "it would have been very difficult to stay the sort of size we were."

developed and introduced to

Furthermore, Control Tech-niques planned to extend or replace existing factories in

Italy, Singapore and the

erties were valued at 22.8m, representing a surplus of £1.7m

which was credited to

The group's shares closed 3p

At year-end the group's prop-

the market.

Control Techniques expands

DIVIDENDS ANNOUNCED								
	Current payment	Date of payment	Corres - ponding dividend	Total for year	Total last year			
Amber industrialInt	4.4	Jan 11	3.75		13.5			
Apollo Metals§fin	1.33	Jan 17	-	2	-			
BAAInt	4.5	-	3.5	-	9			
Christie Groupint	1.4	Jan 25	1.4	-	4			
City London PR §Int	0.95	Jan 5	0.75	•	2.25			
Control Techsfin	3.7†	-	3	5.5t	4.5			
Cosaftfin	a	Jan 24	4.5	10	7			
F&C Eurotrustfin	2.18		2	2.16	2			
Gibbon Lyons	1.9.	-	1.7	-	5.1			
Hartwellint	1	Jan 31	1	-	3.1			
Hogg Robinsonint	2	-	2	-	4.7			
Mercury Assetint	5	-	3.5		15			
Marborough Plantfin	1.5 * *	-	1.354	254	1.854			
Readicutlnt	0.63t	Jan 15	0.57		3.16			
Resmoreint	0.7	Jan 24	0.7	•	- 2.25			
Scantronic	0.715	Jan 11	0.56	-	2.15			
Strategem Groupfin	3.5	_	S	3.5	S			
Warburg (SG)Int	4.5	-	3.7	•	12.5			
Wood (SW)Int	nif	-	2	-	5			
Young BreweryInt	5.5	Dec 8	4.7	-	10.2			

Dividends shown pence per share net except where otherwise stated. "Equivalent efter allowing for scrip issue. †On capital increased by rights and/or acquisition issues. §USM stock. §SUnquoted stock. •Third market #Gross. #Includes bonus of 0.5p (0.3p).

FURTHER STRONG progress through the second six months enabled Control Techniques. the electronic variable speed drive manufacturer, to lift profits from £2.69m to a record £4.42m pre-tax for the full year to end-September,

The year, an ective one for the Wales-based group on the acquisition front, saw sales rise by £14.58m to £37.7m also a record.

And with earnings emerging 3.6p higher at 16.6p shareholders are to receive a 1p lift in

Correction BET

The table published with BET's results yesterday showed divi-sional revenues, not operating

their dividend to 5.5p, the final form the group and new prod-being 3.7p (3p) on the enlarged ucts were continuing to be

capital. Mr Trevor Wheatley, chairman, said that despite prevailing high interest rates, strong demand was continuing for all group products in the current

the past 12 months had under-gone post-acquisition reviews and restructuring in order to ensure their successful integra-

tion into the group.

Companies acquired during

Howden plans £7m expansion

Howden Group, the Glasgow-based specialist engi-neer, has announced a £7m expansion and refurbishment programme at its two Scottish

manufacturing bases.
The group is spending £3.3m at James Howden in Renfrew, and £3.7m at its factory in Craigton, Glasgow. The pro-

gramme is scheduled to take nine months to complete. Howden also unveiled tha acquisition of Far East Drilling Consultants and Suppliers

(Fedco) of Hong Kong.

The consideration is an initial HK\$14m (£1,13m) and further profit related payments up

Expanding Scantronic improves to £3.1m at six months

By Jane Fuller

SCANTRONIC Holdings, a maker of burglar alarms and medical alert systems, has been breaking into new markets in North America and Europe, sanding interim profits to more than twice last year's

Taxable profits advanced to £3.1m (£1.43m) on a 74 per cent increase in turnover to £19.87m in the six months to

The improvement came despite a substantial increase in interest payments to 2609,000 (£178,000) after acqui-sitions in the US and France. Georing stands at about 50 per

To support the assault on the North American market, the company has opened a 36,000 sq ft factory in Costa

Mr Chris Brookes, chief executive, said significant savings would be made on the manufacturing work that was previously contracted out. Scantronic has made Paris the centre of its Alarm Parts distribution network, which extends into Spain, Norway and Denmark and sells other makers' goods as well as the

The Scantronic manufactur-ing and selling operation is in those countries plus Italy and Benelux, with expansion into West Germany planned for

next year. Although the 10-year-old company originally concentrated its growth effort on the UK, oversess sales amounted to 44 per cent of the business in the first half of this

Mr Brookes said two techni cal improvements had been made to Scantronic's products. A telephone link has been introduced between the controi panel of some devices and the central monitoring station enabling remote programming and servicing. Internally, sur-face mount technology had opened the way for further

ministrovisation Fully diluted earnings per share reached 4.65p (2.88p) and the interim dividend is 0.715p (0.55p). The share price rose 3p yesterday to 139p.

Dutch subsidiary helps lift Readicut to £8.5m

READICUT INTERNATIONAL, the specialist textiles group, reported interim profits up 28 per cent to £8.5m against 26.7m for the same period of

Turnover was 15 per cent higher at £111m (£36.2m). Visscher, the Dutch carpet manufacturer which Readicut bought for £28.3m a year ago, contributed profits of over £1.2m in the six months to September 30, without which the rise would have been 12.4 per

The rights issue which financed the Visscher purchase helped reduce earnings per share to 2.95p (8.03p), but the interim dividend rises to 0.63p

(0.57p). Professor Roland Smith, chairman, said 36 per cent of group sales were made outside the UK, either as exports or produced by Visscher and Readicut's two US subsidiaries. He said this improved the group's defensive qualities because the outlook in those economies was more positive than in the UK.

Mr Clive Shaw, managing director, said Readicut had also benefited from the weakness of the pound which had helped exports and reduced the com-

petitiveness of imports.

Prof Smith said that Readicut's defensive qualities were enhanced by the group's limited exposure to the UK high street market which accoun for only 10 per cent of turn-

O COMMENT

Prof Smith insists that Readicut is not a textiles company but "a specialised engineering . It is understandable that the company wants to put

Readicut International Share price (pence)

as much distance between itself and some of the poor per-formers in its sector, but making carpets, furnishings and household textiles is chiefly what it does. In that context it has done better than a bad sector but not particularly well in relation to the market as e whole. Carpets look weak and Drake Fibres, which is benefit-ing from the weakness of sterling, may be threatened by European overcapacity in poly-propylene. The industrial products and automotive divisions do look more resilient. The car market may be coming off the top but, in the UK, Readicut has the prospect of growing demand from Nissan, in the short term, and a contract with Toyota, in the longer term. Visscher offers the possibility of grabbing a share of the mar-ket in continental Europe but its first-half profits came as a disappointment to the City and analysts downgraded profit forecasts for the year to ebout £19.5m. On a share price of 51p (down %p on the day), the prospective p/e is 7.5.

Cosalt advances on broad front

With all divisions making good progress, Cosalt lifted its pre-tax profit from £3.17m to £5.04m in the year ended Sep-

This 59 per cent growth was achieved on turnover some 17 er cent ahead to £75.97m (£64.R3m).

A split of the profit showed manufacturing – synthetic twines, ropes and nets – £2.22m (£1.95m), sales and dis-

tribution £1.18m (£843.000), caravan production £1.96m (£1.32m), workwear £563,000 (£49,000), and finance £89,000

Earnings were 29.16p (21.66p) and the dividend is raised 3p to 10p per share; the final is 6p. During the year the com-pany added to the workwear side with the purchase of Raven of Barnsley.

COSALTpic

RESULTS FOR YEAR ENDED 3rd SEPTEMBER 1989



Mr. E. A. Brian, Chairman and Chief Executive, reports, "I am happy to report another year of excellent echievement." Copies of the Annual Report for 1989 will be evailable sbortly from the Company Secretary.

FINANCIAL HIGHLIGHTS

	1989 £000	1988 2000	INCREASE %
Turnover	75,968	64,530	17.2
Profit before tax	5,038	3,170	58.0
Profit ettributable to Shareholders (Before Extraordinary Res	3,225	2,416	33.4
Dividends	10.04p	7.001	42.6

Earnings per share 29.16p 21.66p

COSALT pic Well Court, Bow Lane, London EC4 Tel: 01-248 0846 Fax: 01-236 3826

Young cautions on second half

PRE-TAX PROFITS of Young and Co's Brewery increased by 7.4 per cent from £2.42m to 22.6m in the half year to September 30 hut there were no property gains this time com-pared with £346,000 in the corresponding half of 1988. At the trading level, profits displayed e 25 per cent advance

to £3.01m (£2.42m). Beer volume rose 3 per cent helped by the excellent summer weather. Mr John Young, chairman of the south London brewery, said profits advanced in virtually all activities, par-



ticularly from e continuing strong performance in the managed houses.

They expressed caution, however, that the second half may be affected by the squeeze on retail sector spending. Turnover improved from £23.43m to £25.68m; interest payable rose from £338.336 to 2410,217 and after tax of £910.963 (£848,291) earnings per share were up some 3 per cent to 13.15p (12.19p). The interim dividend is raised from 4.7p to

Amber Industrial ahead 39%

Amber Industrial Holdings, 75 per cent owned by Caledonia Investments, lifted pre-tax prof-its by 39 per cent to £984,000 in the six months to September 30 against a previous £706,000. Turnover rose by 11 per cent from £5.43m to £6.08m.

Earnings per 10p share advanced 19 per cent to 19.5p (16.4p) after a higher tax charge of £474,000 (£275,000). The interim dividend is

Stores. Mr Peter Buckley, chairman. said that the open offer to shareholders to finance tha acquisition of Servo-Chem and Formal Blending, and to pro-vide finance to develop Amber-

sil's specialty chemicals busi-

ness had been completed and

the acquisition had taken

Gibbon Lyons up

Gibbon Lyons Group, the USM quoted printing ink manufacturer, reported a 46 per cent increase from £482,000 to £702,000 in pre-tax profits for the six months ended September 80, on turnover 74 per cent

higher at £11m. Directors said that so far the company had not experienced any downturn in sales. The JCR subsidiary increased sales by 23 per cent and Gibbons by 28 per cent and ET Marler, screen printing ink maker, per formed well with plans for expansion now being imple-

Exports of the group more than doubled at £536,000 (2216,000).

Earnings per share emerged at 6.5p (6p) basic and 6.1p (5.6p) fully diluted. The interim divi-dend is increased from 1.7p to

International Media dips into the red

International Media Communi-cations, the USM-quoted audio and video tape marketing com-pany, reported a pre-tax deficit of £564,000 for the year to end-

The outcome, struck on turnover of £2.47m (£887,000), compared with e profit of £182,000 in the previous year and came after losses of £130,000 (£61,000) after losses of £130,000 (£61,000) from discontinued operations.

Directors said the "disappointing" results were mainly attributable to losses incurred by International Media Com-munications (Video) which was acquired in August of last year. The company has lodged a claim under warranties given by the vendors. Agreement is anticipated shortly, they

The loss per 5p share worked through at 0.57p (earnings of 0.15p). No dividend is proposed.

Rexmore falls to £0.5m in first half

High interest rates and a reduced contribution from J Rosenthal affected the first

increased to 4.4p (3.75p).

There was an extraordinary 2255,000 credit, being the profit on disposal of the company's interest in March Cold 2503,000 (2846,000), after interest of 2523,000 (2402,000).

comparable because of the sale of Waldmans and Rosenthals. explained Mr Abraham Rosenblatt, chairman. Turnover of continuing husinesses was £215m (£18.3m), with demand for fabrics and timber products continuing at planned levels. Activity in the third quarter

was encouraging, he said. The disposal of Rosenthal will affect the second half, but it is considered that the advan-

NEWS DIGEST

tages to come from the sale will continue the progress in improving the group's finan-cial profile and leave it in a better position to develop the retained businesses. Barnings for the six months fell to 1.8p (3.13p). The interim dividend is again 0.7p.

Net revenue down at Personal Assets

Net revenue at Personal Assets Trust fell to £111,000 over the six months to October 31, down

from £150,000 in the corre-sponding period of 1988.

Directors said the reduction was primarily due to the portfolio having a lower level of liquidity throughout the

Income from shares and securities dipped to £201,000 (£263,000) and administration costs increased to £76,000 (£65,000). Earnings per 12.5p share worked through at 0.74p (1.07p)

Talks on Pennant sale called off

The majority shareholder in

The majority shareholder in Pennant Properties, the property development group, has called off talks about the sale of its holding.

Pennant Holdings, the Australian-controlled company with a 50.93 per cent stake in Pennant Properties, failed to reach agreement with either of the two groups which had the two groups which had expressed interest in buying all or part of the investment.

Attempts to dispose of the holding have been taking place since at least last June when the Australian company announced its intention to sel Pennant Properties shares fell 12p to 63p following the breakdown of talks.

Associated Farmers £1.36m acquisition Associated Farmers, the Third

Market agricultural business, has exchanged contracts to acquire Loddon Livestock Equipment, 8 manufacturer of high quality stabling and agri-cultural equipment based in

Consideration will be £1.36m cash and the issue by East Anglian-hased AF of 179,211 new ordinary shares. The cash element will be financed from the proceeds of an 11-for-8 underwritten rights issue et 52p to raise £1.45m with the balance used to set up joint farming arrangements with a

Early next month Assoc Farmers intends to appoint Mr Graham Tuppen as commercial director. His responsibilities will include the development of Loddon and its moves into new market and product areas.

City of London PR shows 25% advance

In spite of continuing difficult trading conditions in the Aus-tralian natural resources sec-tor, City of London PR Group unveiled a 25 per cent expan-

sion in interim profits.

The USM-quoted consultancy still concentrates mainly on Australian companies and Mr John Greenhalgh, chairman, said: "We have now entered the third year of the bear market in resources down-under



but expect the market to turn before next November. There are already signs that the gloom there may be lifting." Further progress has been made in the UK and interna-

tional sides, he added. In the six months to September 30, profits rose to £470,000 (£376,009) — an advance posted on reduced turnover of £575,000 (£827.000).

Earnings per 10p share expanded to 3.96p (3.5p) and the interim dividend is raised to 0.95p (0.75p).

Chemical Methods reduces loss

Chemical Methods Associates, the Californian-based dishwasher manufacturer which left the USM last year after a takeover, yesterday announced a reduced interim loss and proposals to purchase the minority interests.

CMA had a chequered career on the USM, which it joined in 1983 at 115p. It was taken over in March 1988 by SC Johnson, a manufacturer of consumer products and speciality chemi-cals, in a deal which valued it

Integrated Sanitation Management is providing a facility reported pre-tax profits up by which will give minority share-holders in CMA the opportunity to sell their shares at The improvement, which

CMA also announced a reduced net loss for the six mentis to June 30 of \$577,800

Stratagem doubles profits to £1.31m

Reflecting a trebling of surplus on the sale of investments, Stratagem Group has increased its pre-tax profit from £603,000 to £1.31m in the year ended

August 30 1989.
The surplus came through at £1.08m (£336,000) and other income rose to £320,000 (£233,000). Earnings worked through et 26.2p (11.7p) and the dividend is raised to 3.5p

Walker & Staff dip due to economy

Walker & Staff Holdings, dis-tributor of value and pipeline equipmentat, reported a downturn in profits for the half year to September 30. Although turnover improved slightly from £3.49m to £3.79m profits at the pre-tax level declined by

£87,000 to £191,000. Moreover, the directors said-that in the present economic climate they could not predict the results for the full year, and added that they were not expected to exceed the previous year's "excellent" £436,000. After tax of £69,000 (£80,000) earnings per share were down from 6.1p to 5.4p. The company's 5p ordinary shares fell 10p to 155p on the state-

Reflex Investments ahead to I£1.02m

Profits of Reflex Investments, a USM-quoted supplier and financier of new and second user IBM computer equipment, rose from 16429,000 to 161,02m (£940,000) for the half year ended October 31.

Turnover of the enlarged group expanded from IEL48m to IE5.32m. The directors said that with all ectivities currently trading strongly they expected e good outcome for the second six months. First half earnings emerged

at 6.47p (3.18p) and the interim dividend is lifted 48 per cent to Apollo slows slightly

but advances 65% Apollo Metals, the processor and distributor of aluminium plate and bar which came to the USM last December,

The improvement, which compares with an advance of 72 per cent at the half year, reflected not only the general increase in the core business (£368,000) compared with a net and in exports but also an improvement in margins.

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GROUP plc

I incorporated in England under the Companies Acts 1948 to 1981. Registered No. 1645102) Rights Offer of 3,319,000 Ordinary shares of 10p each at 111p per share in connection with the proposed acquisition of Neil Lewis & Associates Group Limited Introduction to the Unlisted Securities Market

Aut	orised	
	00.300	

Issued and to be issued fully paid £983,604.90 in Ordinary shares of 10p each The Ordinary shares to be issued in connection with the Rights Offer and the acquisition referred to above will rank, pari passu in all respects with the existing issued Ordinary shares including the right to receive all dividends and other distributions hereafter declared, made or paid, save for the right to receive the interim dividend in respect of the six months ended 30th June, 1989.

The Group's principal activities as enlarged by the acquisition of Neil Lewis & Associates Group Limited will be the provision of general insurance broking services, creditor insurance services and financial services to corporate clients

Particulars relating to Ailited Insurance Brokers Group pic are available in the Extel Unitsted Securities Market Service. Copies of the particulars may be obtained from the Company Announcements Office of The Stock Exchange on the 23rd and 24th Novembor, 1989 and during normal business hours on any weekday (Saturdays excepted) up to and including 6th December, 1989 from:

Laing & Cruickshank, Broadwalk House, 5 Appold Street, London EC2A 2DA

22nd November, 1989

22 Yudor Street London EC4Y Oil

46% to £702,000

Monument doubles in size at cost of £62m

MONUMENT OIL and Gas, the fast-growing independent oil company, is to double in size with the £51.7m acquisition of Benown Energy from its joint owners, Kleinwart Benson and Hanson. The latter inherited its 50 per cent stake from Con-solidated Gold Fields, writes

1

ment's shares were acquired in July 1988 by Nimex Resources, which is managed by Mr Tony Craven Walker, former chief executive of Charterhouse Petroleon, Renown, formerly known as Kleinwort Benson Energy, brings a suread of oil and eas

solidated Gold Fields, writes
Steven Butler.

The deal, to be financed by a
£62.6m share issue, caps off 16
months of hectic expansion
after 40 per cent of Monu-

cing assets and an interna-tional exploration portfolio.

Monument shares yesterday slipped 1 4p to 28 4p, com-pared with the issue price of 27 2p. The shares have been

rels per day before the acquisi-tion, to 9,300 b/d in 1991 in the UK. The purchase will not sub-stantially alter Monument's balance sheet, which showed £10.7m of net cash at June 30.

in the Ravenspurn North gas field which is expected to start production next year, and smaller shares in Bruce, Rsmooth, Forbes and Gordon. There are also interacts in 21 placed with institutions, subject to a clawback by shareholders on a nine-for-10 basis.

After the deal, Mountment's
oil and gas reserves will more
than double to 44.5m barrels
of oil combrels and parties
of oil combrels
oil combrels
of oil combrels
oil combrels Lehman Hntton and County

There are also interests in 31 North Sea blocks where oil has been discovered but develop-Renown was sold at auction handled by Schroders. Monu-ment was advised by Shearson

of oil equivalent, and produc-tion will rise from 5,400 bar-include a 5.7 per cent interest NatWest Wood Mackenzie. Expansion backed by a supportive shareholder

Steven Butler charts the transformation to 'a proper oil company'

company from scratch looked nearly impossible, Mr Tony Craven Walker has arrived to prove it can done be done after all.

Yesterday's 261.7m acquisi-tion of Renown Energy, which nearly doubles the size of the Monument Oil and Gas, is just the latest of a series of leaps that have seen this company's market capitalisation grow more than 20 times in the last 14 months. Mr Craven Walker is e director and the main inspiration behind the com-

pany.
"It is a business now," said.

"It is a business now," said
Mr Craven Walker yesterday,
as opposed to just an investment in oil assets. "It is a
proper oil company."

What this means, in Mr Craven Walker'e view, is baving
the size and spread of assets to
contemplate managing a portfolio so as to achieve an optimum spread of risks and maturities and to a shie to evaluate rities, and to be able to exploit

UST WHEN building a sizeable independent oil does not go through another company from scratch ked nearly impossible, Mr craven Walker has company has entered a different sort, of league in the oil and the company has entered a different sort, of league in the oil and the company has entered a different sort, of league in the oil and the company has entered a different sort, of league in the oil and the company has entered a different sort, of league in the oil and the company has entered a different sort of league in the oil and the company has entered a different sort of league in the oil and the company has entered a different sort of league in the oil and the company has entered a different sort of league in the oil and the company has entered a different sort of league in the oil and the company has entered a different sort of league in the oil and the company has entered a different sort of league in the oil and the company has entered a different sort of league in the oil and the company has entered a different sort of league in the oil and the company has entered a different sort of league in the oil and the company has entered a different sort of league in the oil and the company has entered a different sort of league in the oil and the company has entered a different sort of league in the oil and the company has entered and the company has entered and the company has entered a different sort of league in the oil and the company has entered and the compa

Mr Craven Walker believes a Mr Craven Walker believes a key factor enabling Monument to grow so rapidly in the past year has been the presence of a large long-term supportive shareholder in the form of Nimex Resources, which owns 40.22 per cent. Mr Craven Walker is chief executive of Nimex, which is a private oil and gas company whose shareholders are Groupe Bruxelles. holders are Groupe Bruxelles Lambert (50 per cent), Compag-nie Financière de Paribas (25 per cent), and Electra Invest-ment Trust (25 per cent). These ment Trust (25 per cent). These are three publicly quoted Euro-pean groups with a collective market capitalisation in excess

of £5bn.

Mr Craven Walker stresses
the European nature, and
advantages, of the ties. He
believes they provide an
anchor of stability (meaning opportunities effectively.

With a theoretical market capitalisation of roughly insurance against predators), strong financial backing, and lots of international connec-

ven Walker built Charterhouse Petroleum into a substantial company before it was taken over by Petrofina in 1985. In 1986 he found himself pound-ing the pavement, watching the deals of a lifetime emerge as oil prices collapsed, but unable at the time to put the proper financial backing to exploit them.

he route back into the industry was through Nimez, which acquired the stake in Monument, then a sleepy oil independent, in what amounted to a distress sale of the shares from Lombard Odier et Cie, the private Swiss bank whose chares in Monument were frozen by court order after a refusal to disclose the identity of beneficial share-

holders.
Nimex acquired the near-30 per cent stake and sold assets to Monument for shares, raising its holding to 40 per cent, after which its pro-forma gen12p a share, compared to a market price of 15%p a share, was mainly rejected (as

Mr Craven Walker then bought back, so to speak, some of the Charterhouse North Sea assets that went to Petrofina, in a £30m deal last November involving a roughly four-to-one share issue at 15p. Monument stares leapt 4%p on the news to 19p.

Of course Nimes trak on the

Of course Nimer took up its full share of the deal with cash from its owners, as it did again

yesterday.

Monument did well in the 11th round of North Sea licence awards, gaining sizeable 10 to 20 per cent interests in six blocks, all of which continued to be sixth company's above release evident it a market share price, giving it a market capitalisation of £75m before yesterday'e announcement.
The Renown acquisition

effectively donbles Monn-ment's portfolio of assets and gives it an international exposure. To Monument's proven and probable reserves of 19.4m barrels of oil in the UK as of

eral offer to shareholders at June 30, are added 21.3m barrels in the UK and 3.8m in the

> Perhaps more important is that Renown has a rising production profile which will off-set the decline in Monument's existing producing assets. In the UK Monument's production is expected to rise from 5,400 b/d this year before the acquisition, to 9,300 b/d in 1991. The increased revenue will allow Monument to explore in the UK on a more tax efficient

Renown also brings with it exploration blocke in the Netherlands, Italy, Spain, Por-tugal, and Australia. Mr Craven Walker expects some rationalisation of the acquired assets, but mainly

acquired assets, but mainly attempts to enlarge relatively small shares of acquired holdings, in order to give shareholders significant exposure to exploration risk, and to try to expand the portfolio further. "Monument is still a small

company," he says. "It is on the bottom rung of a ladder we hope to climb."

Dual buy for Thorpac

THORPAC the acquisitive packaging maker and supplier, has added JCB and Pavelodge, two manufacturers of extruded supplies polythene film and plastic products, to its stable of

hage to local government and independent merchants in the

Thorpac will make an initial payment of £550,000 with further payments of up to £500,000 based on profits until March 1991

makes approach to Forth

By Raymond Snoddy

METRO RADIO, the Newcastle-based commercial Newcastle-lased countries are radio station has made an informal approach to Radio Forth, the Edinburgh independent local radio station.

Metro's interest was conveyed to a meeting of the Forth board on Friday. The Edinburgh station is one of the few city stations that have not been the subject of serious takeover interest in the recent trend towards consolidation in the sector in advance of the Government's planned expan-sion of commercial radio.

sion of commercial radio.

It is believed that Metro suggested a price in the region of £22 per share in cash or shares for control of the Scottish station. Such a price would value Radio Forth at account \$11.500. around £11.5m. Apart from Metro's interest,

it is believed that the Forth board also had a proposal before it from Mr Jimmy Gor-don's Radio Clyde, one of the most successful commercial radio stations in the ITE radio stations in the UK. Mr Richard Findlay, manag-ing director of Radio Forth said yesterday: "Obviously I can-

not comment on a confidential board meeting."
The Forth managing director who owns a 30 per cent stake in the station insisted yester-

in the station insisted yester-day that no formal bid pro-posal had been received.

Metro is, however, seriously interested in taking control of Forth hut only if an agreed merger is possible. The com-pany has no intention of launching a bostile bid against Forth whose other sharehold-ers include Scottish Television. ers include Scottish Television, Clydesdale Bank and Crown Communications.

Anglo Irish Bank advances to I£3.7m

Anglo Irish Bank achieved pre-tax profits of 123.7m (23.42m) for the year ended September 30, an advance from 122.23m in the previous 12 months.

months. Tax took [1290,000 (12935,000) and the Irish Government bank levy I£312,000 (I£169,000), leaving earnings per share at 5.65p (3.4p). A final dividend of 1.0655p makes a same-again 3.2p for the year.

Metro Radio | Hartwell marks time as motor trade margins suffer

By Jane Fuller

THE GROWING pressure on motor trade margins was illustrated by Hartwell's interim results, which showed a 53 per cent increase in turnover but 140 flat pre-tax profits.

Trading profits for the six 130 months to August 31 1989 were np hy 38 per cent to £8.32m, but a £2.24m increase in interest payments sliced the pre-tax figure from £5.27m to £5.31m.

The company deals in Rover, Ford and Vauxhall cars as well as commercial vehicles. It increased sales from £210.2m to £322.6m, of which about £50m came from the 10-week contrihntion of the Charles Clark and Ford & Slater acquisitions. Mr Peter Huggins, chairman,

said although the forecast decrease in car sales had not bappened, "there was a great deal of pressure on margins."

It came on new cars in particuler, partly because low-margin fleet sales had grown more strongly than the retail

Mr Peter Barrett, finance director, said gearing had risen from about 20 per cent before the acquisitions to 60 per cent. More than a third of the interest payments were related to the £29m purchases, which had been made because the dealer-ships had the right mix of models and were geographically

complementary.
In the current year, turnover

He also stressed the sound been encouraging.
There was little comfort in

Hartwell Share price (pence) 110

business. The dry summer had almost wiped out demand for oil for grain drying on farms and although property rental income was up, the building side was depressed. Earnings per share slipped 8 per cent to 6.18p. The interim

dividend is maintained at

COMMENT

Hartwell admits the scenario is depressing until the middle of next year. With interest rates set to stay high, it is more likely that the company will be helped by e winter freeze than an economic upturn. Hartwell says "we've seen it all before" in a cyclical trade, but this time it has just paid what some analysts regard as a high price for acquisitions, at a time of falling margins and expensive was expected to rise to £700m horrowing. Whatever the from £404m in the year to Febloog-term strategic merits, ruary. Thie includes the ancillary activities of fuel oil distribution and property.

If Hugging said Hartwell is for the full year diluted through the convertible interest payments could be as much as £3m for the full year and earnings will be further diluted through the convertible interest payments. property.

Mr Huggins said Hartwell
was tightening its belt. This
included a scrutiny of working
capital: "Yon can make as
capital: "Yon can make as much money by reducing the \$10.4m, giving a prospective amount of capital as multiple of between 13 and 14. by going out to sell This rightly includes a property premium, as the company has done well out of developperformance of more etable ing former dealership sites. activities, such as the work-shops and specialist cars. He welcomed Ford's takeover of fueled by the 18 per ceot stake Jaguar and said sales of the held by the Saodi Arabian new Land Rover Discovery had Jemeel family. But that seems unrealistic bearing in mind manufacturers' veto over franthe non-motor parts of the chise changes.

House sales slump hits Christie

THE COLLAPSE in the house sales market hit the Christie Group, which saw its first half pre-tax profit fall from £2.66m.

THE COLLAPSE in the house sess purchase. The collapse of the housing market made that substantially more difficult.

Also, the group had enjoyed sales, the group had enjoyed.

Christie provides agency, valuation and other services to the hotel, nursing homes, and leisure and retail trades.

Mr Philip Gwyn, chairman, said most of the agency sales were to individuals buying a business for the first time, and

substantial growth over the past five years, and incurred the increased costs associated with thet. Costs have been reduced but Mr Gwyn said "we are reluctant to make cuts in as we believe will contrib-

ute to future growth".

The four core UK businesses looking to the sale of a house to provide equity for the busi-

problems in the market. It was difficult to give any firm forecast for the year, he

Mr Gwyn said that one longer term result of current con-ditions would be to create structural change in the commercial area, which would result in a fall in the number of competitors in the market.

Earnings dropped to 1.57p (7.7p) but the interim dividend is held at 1.4p.

companies in purchases worth up to £8.7m.

The group will make an ini-tial payment of £3.15m for JCB. The terms of the deal also contained provision for psyments of up to £45m dependent on profits in the 23 months to March 1991. JCB made pre-tax profits of £452,000 on turnover of £8.06m in the year to the end approximately £4m.

Pavelodge made pre-tax prof-its of £247,000 in the year to

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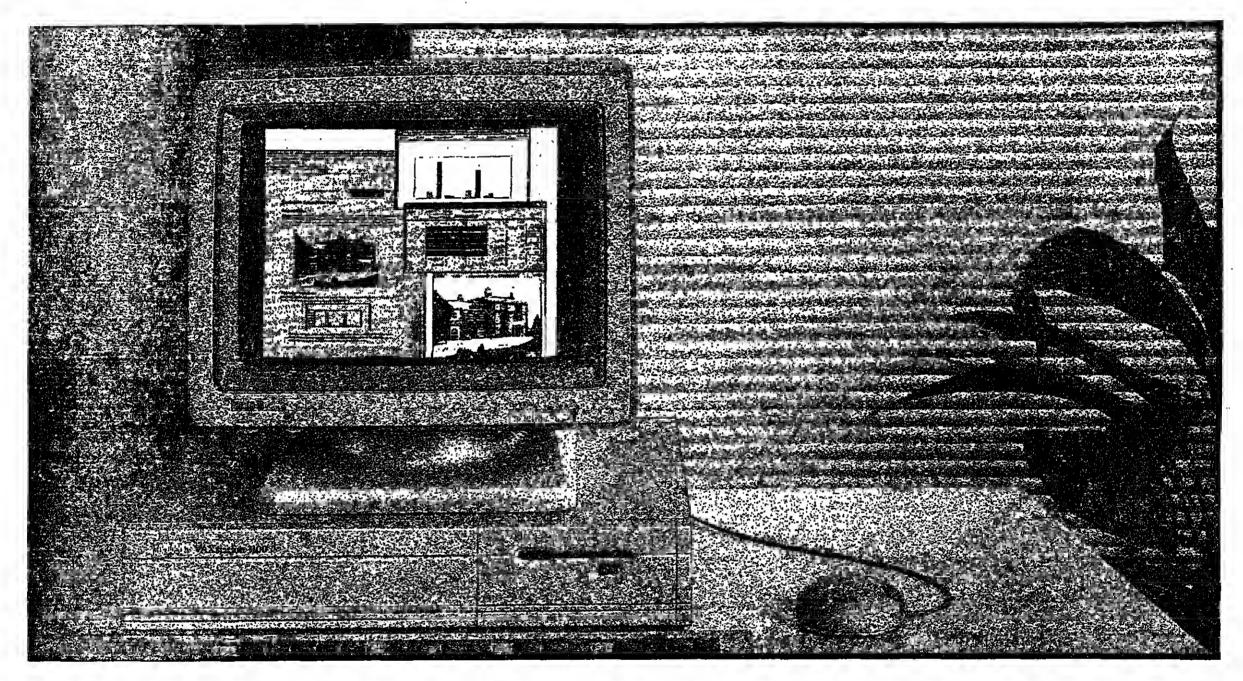
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THE ULYANOVSK Queen's Bench Division (Commercial Court): Mr Justice Steyn: November 13 1999

A A

VOYAGE CHARTERERS are entitled to order the chartered vessel not to berth or load after it has arrived at its loading port, in the absence of con-tractual provision to the con-trary, though delay would cause it to exceed laytime; and the shipowners are therefore liable in damages if, in breach of contract, the master disre-gards the order and the char-terers suffer loss in the market as a result.

Mr Justice Steyn so held when dismissing an appeal by Neopetro Co Ltd of Bermuda, owners of the Ulyanovsk, from an interim arbitrators' award that they were liable in damages to charterers, Novorossisk Shipping Co of the USSR, for breach of contract.

HIS LORISHIP said that he a

HIS LORDSHIP said that by a voyage charterparty in stan-dard Asbatankvoy form, the Ulyanovsk was chartered to carry 29,000 tonnes of gas oil from Algeria to one/two safe ports in the European Mediter-

The charterers gave voyage instructions to the owners to proceed to Skikda for loading. They ordered that on arrivalthe master was to tender notice of readiness "to charterers only," and was not to present the ship for berthing until they instructed him to do so.

The reason for the instruc-tions was that the charterers tions was that the charterers had to pay suppliers by formula based on the average of prices on bill of lading date and two days before. They calculated thet they could profit from a weakening market by delaying shipment for a couple of days.

As the market did weaken, the price payable to their suppliers in accordance with formula would have been lower if the bill of lading date had been postponed.

The vessel arrived at Skikda on December 6 1985. In diaregard of voyage instructions, the master tendered notice of readiness to the refinery and shippers on December 6, and loading commenced. With one interruption, loading was completed and the bill of lading was issued on December 7.

The market in gas oil dropped dramatically. The charterers had to pay suppliers on the basis of the December 7

same price.

The charterers claimed damages for breach of contract.
The owners denied liability.
Arbitraries were contined the charterers were entitled to recover \$65,591, for losses suffered as a result of the owners' breach of contract in disobeying instructions. The owners appealed.

Their primary ground was

that the voyage orders were uncontractual and they were therefor not in breach in fail-

therefor not in breach in failing to comply with them.

Part I clause 6 of the charterpart; provided that on arrival a anchorage at loading port the master should give charteres notice of readiness to load Laytime began six hours later.

Clause 9 provided that the vessel should load at any safe place treachable on her arrival designated and procured by charterers.

cured by charterers.
Part I of the charter provided

cured by charterers.

Part I of the charter provided for 72 hours laytime and demurage at \$9,000 per day.

The owners' factual premise was that the voyage order necessarily involved failure to load within lay days, and that charterirs would therefore commit a breach of contract. Though it was not conceded, the cour would assume (without deciding) that the premise was corect.

The charter issue identified by the abitrators was whether the charterers were "entified" to give the instructions.

The owners submitted first, that the charterers were "entified" to give the instructions.

The owners submitted first, that the charterers were "entified" to give the instructions.

The owners submitted first, that the charterers were "entified" to give the instructions, or the construction or by implication, prhade the giving of orders which, if complied with, would prevent performance of charteries' obligations, or would riquire owners to perform serices additional to or differentifrom those agreed.

The abitrators concluded there was a berth "reachable" on arrival, and an order to load could not be faulted if the berth was physically capable of being, reched. They said charterers must be entitled to hold a vessel off a reachable berth for at least some while, The orders the wist could not be illegitimate ber se when given.

What, they asked retorically, vas the difference between bridering the vessel to wait because of truck shortage or supply problems, and an incomplete the could not be illegited to be the could not be illegited to the could not be illegited to the co

wait becluse of truck shortage or supply problems, and an order to wait "because it suits us marketwise?" The owners'

and load because they wished to inspect cargo to ensure it was contractual or could be carried safely, that order would be uncontractual and might be ignored by owners if laytime would be exceeded. The owners erted that to be the case. Such a conclusion would flout

On the construction of commercial contracts, and notably standard form contracts, the predisposition of judge and arbitrator must be in favour of business common sense.

The example was very different from the present case, where charterers wished to where charterers wished to delay to achieve a lower price under the supply contract. But that was no answer, because the owners' proposition was based on the objective criterion of the effect of the order, in causing laytime to be exceeded.

exceeded.

They did not seek to argue that the validity of an order to delay berthing and loading might depend on motive. Such a proposition would be unworkable in practice and was contrary to the long-estab-lished rule that charterers might use laytime as they pleased. Laying sside repudis-tion, the alleged contractbreaker's motives were in law

irrelevant.

If the arbitrators' view were upbeld, the law was relatively simple. The charterers might delay loading during laytime, subject to their obligation to pay demurrage, and subject to the owners' right to sail away after delay became so prolonged as to amount to frustra-tion of the adventure.

tion of the adventure.

It was a readily comprehensible framework against which parties could evaluate the risks of an adventure and agree on appropriate rates. It was to be preferred unless the contract clearly required otherwise.

The springboard of the owners' argument was that it was

ers' argument was that it was breach of contract for a charterer to fail to load and dis-charge within the time stipu-lated. On the other hand, it was common ground that the voyage orders did not amount to a repudiation.

The anticipated delay beyond laytime afforded the owners no relief. Their exclu-sive remedy was demurrage for

spot market, they could not dispose of the cargo at the same price.

The charterers claimed damages for breach of contract, ordered the vessel not to berth with the contract ordered the vessel not to berth with the contract ordered the vessel not to berth with the contract ordered the vessel not to berth with the contract ordered the vessel not to berth with the contract (see Dias [1978] 1

It followed that until loading had been completed, the vessel was at charterers' disposition in relation to loading. That entitled charterers to give orders as to time of commencement of loading, and interrup-tion of loading.

The charterers bought 72

hours laytime and paid for it in the freight. They were entitled to use that laytime as they

wished.

Even if they could load in less than the stipulated laytime, they must keep the ship for the whole of the laytime. Their right to the whole of the laytime was not to be abridged by requiring them to commence loading at any particular time. Those propositions lar time. Those propositions were established law.

were established law.

The charterers were therefore entitled after arrival of the vessel and during laytime, to make arrangements with their shippers which delayed commencement of loading, or interrupted loading, even if laytime were exceeded.

It followed that orders given to the vessel during laytime to wait and not to berth and load, were lawful and must be obeyed. The owners' first line of argument failed.

Their second submission was based on construction of the "reachable on arrival" provision in clause 9. They contended that the charterparty, on its true construction, for-bade the giving of orders which would prevent owners from reaching the designated berth on arrival.

The berth was "reachable."
The clause read in the context
of the laytime and other provisions, did not provide that the vessel must be ordered to berth at any particular time. The owners' position was in prac-tice protected by the laytime code, demurrage provisions, and the frustration rule.

The argument failed and the appeal was dismissed.

For the shipowners: Michael Collins QC and Steven Berry (Middleton Lewis Lawrence Graham)
For the charterers: David Johnson QC and Charles Priday
(Middleton Potts)

Rachel Davies



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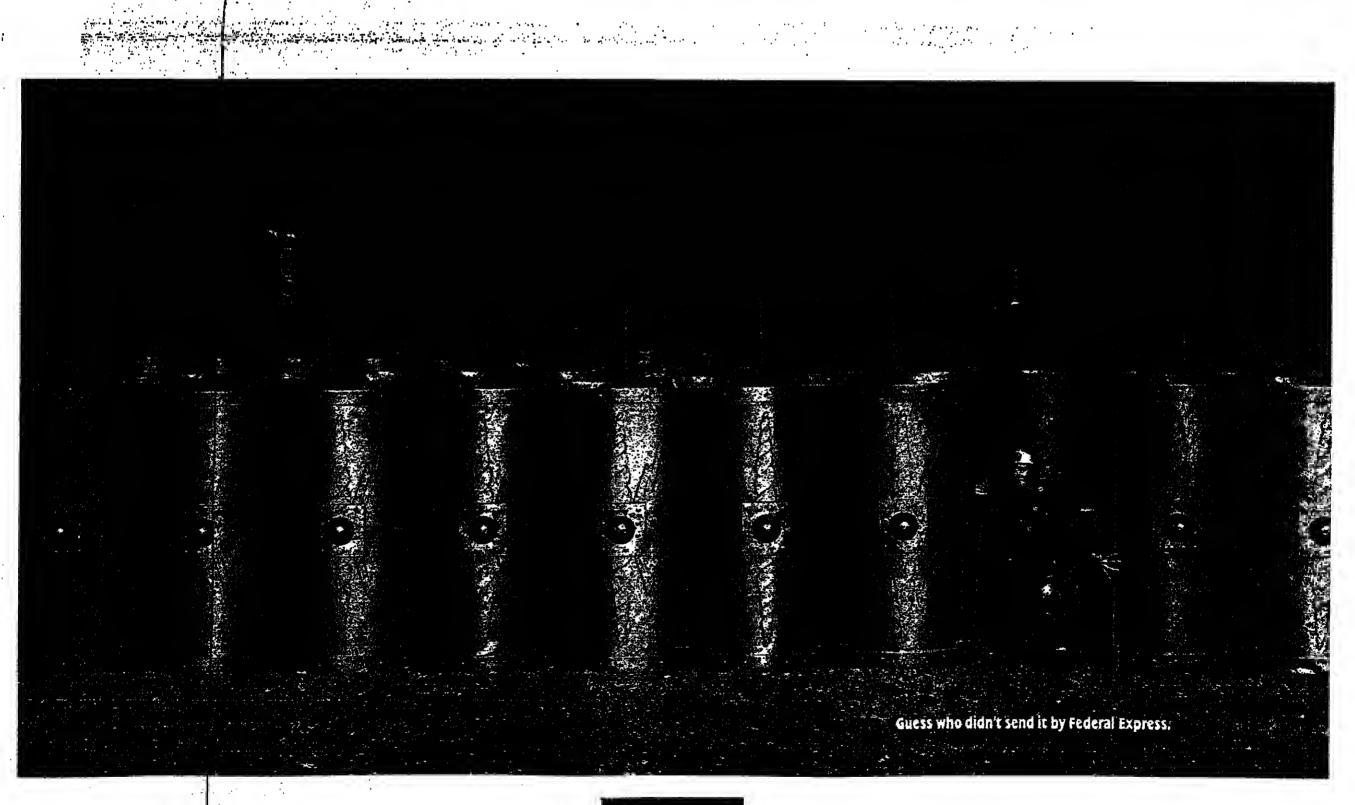
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COMMODITIES AND AGRICULTURE

Gold price breaks | Ivorian cocoa, the cash crop nobody wants to buy through \$400 | Mark Huband studies the deepening crisis caused by overproduction and contains and contain

By David Slackwell

GOLD BROKE through the \$400-a-troy ounce barrier on the London bullion market yesterday. It closed at \$404.25 an ounce, a rise of \$8 and the highest level for 10 months.

In the morning prices rose quickly as the dollar weak-ened, and was fixed at \$400.30 an ounce. One trader com-mented that dealers had "got it into their heads that they were going to push it above \$400." There was no followthrough, nowever, and the afternoon fix was at \$399 an ounce, hut

prices surged again as New York's Comex opened higher. Gold has now risen hy almost \$40 in a month, and most analysts are confident that the bear trend of the past two years is history. There is concern, however, that the rise is too much too soon - only a is too much too soon — only a fortnight ago analysts were looking for \$400 an ounce by the end of the year. "Traders are breathless," said Mr Andrew Smith of UBS Phillips & Drew. "They need to pause for breath oo the way up."

"A little hit of consolidation would be yery handy" said Mr

would be very bandy," said Mr Robert Weinberg, head of inter-national mining sales at the James Capel securities house. Mr Smith cites three factors behind the rise: the Wall Street "crashette" on October 16; the events in East Germany, which bave hit the Deutschmark and West German bonds; and the

Gold price \$ per troy cunce (London)

fact that gold producers have not been selling forward. "There is a new uncertainty surrounding paper assets," he said. But he felt that at the

current price level profit-tak-ing would emerge and believed the market needed a US inter-est rate fall to bring in institu-tional investors before it moved further ahead. Mr Weinherg, who earlier this month was not convinced bear trend was over, now helieves the market has turned. Low prices had encouraged fabricators to buy and discouraged both scrap recovery and forward loans, leading to an improved aupply/demand balance. "I am confident that we are into a new environ-

cocoa are sitting in the storeroom, hnt nobody can afford to buy them. Out in the fields the cocoa pods are hnlging, the coffee beans gleaming red in the sun, but each day the farmers wonder whether they have either the manpower or the reason to pick them.

This village, like others in the Ivory Coast's cocoa belt, is rapidly moving into a deep crisis as the market its peasant farmers have fed for years slips

Six weeks into the harvest the season is running a month helind schedule. Mr Rene Amani, managing director of the Caisse de Stabilisation (known as Caistah), or com-modities marketing board, said yesterday. Cocoa arrivals at the ports of Abidjan and San Pedro currently stand at 50,000 tonnes, compared with 140,000 tonnes et the same stage last year. He acknowledged the reason as being that shippers are having problems coming np

Crop forecasts had led trad-ing houses to helieve that around 300,000 tonnes would be moved by the middle of December. The current rate suggests it will be nearer 80,000 tonnes. Massive arrears for payment of the 1988 crop hang over the heads of cocoa huyers who are now unable to buy the current crop, which is ready for shipping but is to be found sitting



An Ivorian farmer examines pods bulging with cocoa beans on a plantation near Gagnos

in storehouses throughout the country'a cocoa belt. The lending of large sums to the buyers during the last two years has left the banks with severe liquidity proolems, because of falling prices. A recent confidential biannual Ceutral Bank report shows that the 13 foreign and Ivorian commercial banks operating in Abidjan have assets worth \$236m, while the figure for out-etanding loans had reached \$363m by July of this year.

While some banks continue to lend on the security of the experienced so far suggest that

proposal that under the de minimis principle the 0.3 per

minimis principle the 0.3 per cent penalty should be waived for 1989-90 was initially disputed by the UK — but yesterday the Council agreed unanimously to support the Commission's concession, though for this year only.

As for next year, Ministers unanimously approved a compromise put forward by Greece whereby the additional coresponsibility levy will be levied in two tranches — one of 1.5 per cent at the start of the mar-

per cent at the start of the mar-keting season in question and the other in the following year,

the other in the following year, np to 1.5 per cent though depending on the actual harvest figure. The advantage of this system is that reimhursement during the course of a campaign will be avoided.

Both decisions taken yesterday will have to be formally ratified at a future Council.

ratified at a future Council

after the opinion of the Euro-pean Parliament has been

• The British Government

has lifted the restrictions on

milk sales from 413 of the 1.500

farms suspected of having fed

imported lead-contaminated

feed to dairy cows. However, no beef cattle have yet been

delivered.

released for sale .

repayment of accrued debts will be possible only if there is a price increase to oil that wheels of the hnying and exportation proce The cash flow problems experienced by the buyers as a result of the dramatic fall in

prices have left some unable to pay farmers for much of the 1988-89 harvest. This has cre-ated a climate of distrust. "It is all over for us unles there is a price rise soon," said one farmer. "We are finished. Our village and the seven others which make up the co-oper-ative we are part of are collec-

(26,000) and most of us have not been paid for a year.
"Nobody can afford to huy meat to eat, nor we can afford tools for clearing ground around the crops. Our children are going without school books and old people in the village cannot afford to bny medi-cines," he said.

The cut in the producer price

paid to Ivory Coast cocoa growers in December reduced their income, at least on the official level, hy half. The cut from last year's level of 400 CFA francs a kilogram to the current 200 CFA francs was the Govern-ment's response to the fall in

had steadfastly refused to acknowledge in previous years. But despite the official 200 CFA francs a kilogram price. farmers claim the martet is so stagnant that crops are increasingly heing sold at prices far below that figure: Secretly, in the night, buyers come and offer less than 200 francs. People who are desperate to buy medicines or send

books, are sometimes prepared to go as low 150 francs," one farmer said. Sellers undercutting each other in this way has caused serious strains in some villages, it is claimed. Farmers are desperate to bring pressure for change by presenting a common cause to the Govern-

their children to school with

The co-operatives have long aimed to sell cocoa and coffee direct to exporters, cutting out the buyers, known as traitants, whose shortage of money has contributed to the current slow market. But this would require the farmers to provide trans-port, the expense of which makes up a significant propor-tion of the overall coss. With banks reluctant to lend, these

One buyer claimed the farmers would soon be forced to sell to the traitants in order for the produce to reach the ports. They will then have to wait for their money to arrive, is many have been doing for the past

funds are hard to come hy.

year. "The signs are certainly bad for the farmers, but there is no question of crops being left in the villages, so they will have to transport them to the ports and wait until the traitants have the money to pay them," he said.

The serious shortage of cash has forced mainly young peo-ple to leave villages, which makes current attempts towards diversification of crops more difficult. The shortage of labour, with 200 people having left one village in the past year, reducing the population to 900, adds to the difficulty of huying new seeds and tools caused by lack of income.

As concern spreads among farmers, there has been criti-cism of the Caistah for its hancism of the Caistan for its fandling of deals which could yield bigger profits if it moved more quickly. One buyer said yesterday: "We offer the Caistab good prices and they say no because they want to wait for better prices. In the end they lose out because they always have to sell at discount and eventually sell to us at a lower price then originally

Everybody in the Ivory Coast is waiting for cocoa and coffee prices to recover from their current at historic lows. But with increasingly powerful competition coming from neighbouring Ghana as well as Asian producers like Malaysia, they look like having a long

EC Ministers approve rise in milk quotas

By Tim Dickson in Brussels

PLANS TO increase European Community milk quotas by 1
per cent were approved by EC
Farm Ministers yesterday –
hut to offset the cost to the
Community budget the guaranteed EC prices of butter and skimmed milk powder are to

The inter price guarantee will be cut by 25 per cent and that for skimmed milk powder hy 0.75 per cent. In addition penalties for overproduction of

The agreement is the culmination of several months of difficult negotiations and repre-sents a victory for Mr Henri Nallet, the French Agriculture Minister, who has been under pressure from his domestic farming industry to relax the system of production controls, first introduced by the EC in

When it introduced its pro-posal earlier in the year the European Commission said iat some Hexibility ship cases" was justified in view of the substantial reduction in surplus butter stocks veotion" buying.

Britain (which was one of three member states to abstain yesterday) has been sceptical

throughout, arguing that Com-munity dairy output still com-fortably exceeded consump-

The key sticking point in the discussions had not been the I per cent increase in the Community's quota reserve as such

to be achieved by a 1 per
cent reduction in the 5.5 per
cent of quotas suspended
under the famous 1986 reform but the means of ensuring that the measure involved no additional cost to the Commu-

nity agriculture hudget. In the end it has heen decided to achieve "budget neutrality" by cutting the but-ter and skimmed milk powder prices — effective from 1 March next year — and to increase from April 1 the so-called "superlevy" on those farmers who produce too much milk from 100 per cent to 115 per cent of the market value of their excess production.

It was understood last night that member states would have to come forward with plans for allocating the extra quota to young farmers and emallerscale producers and that these Would he vetted by the Commission before heing

Recent confusion over a con-

troversial EC cereals tax was cleared np yesterday when farm Ministers agreed to waive the payment this year and change the basis of its calculation for subsequent marketing recognitions.

The fuss has centred on the so-called additional co-responsibility levy, one of the penalties under the 1988 "budget sta-hiliser" package which is triggered when the EC cereals harvest exceeds the maximum guaranteed quantity of 160m tonnes. Under the rules of the regime the amount of this additional levy - to be distinguished from the long-standing basic co-responsibility levy – is equivalent to the percentage overshoot of 160m tounes up to a maximum of 3 per cent.

Farm organisations have from the outset been unhappy about the way in which the member states are expected to collect the full 3 per cent at the start of the cereals campaign reimbursing part or all of the money once the official harvest figure becomes known. Dissatisfaction was particularly intense this year with the production overrun just 500,000 tonnes, or 0.3 per cent of the

The Commission's original

WEEKLY **METALS**

tively owed 3m CFA francs

Prices from Metal Bulletin (last week'e in brackets).

ANTIMONY: European free

market 99.6 per cent, \$ per tonne, 1,750-1,800 (same). BISMUTH: European free market, min. 99.99 per cent, \$ per lb, tonne lots in warehouse, 4.35-4.75 (4.50-4.70).
CADMIUM: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 5.10-5.50 (5.20-5.60).

COBALT: European free market, 99.5 per cent, \$ per lb, in warehouse, 7.45-7.70 (7.50-

MERCURY: European free market, min. 99.99 per cent, \$ per 76 lb flask, in warehouse, 245-255 (same).

MOLYBDENUM: European free market, drummed molyb-dic oxide, \$ per lb Mo, in ware-bouse, 2.70-2.80 (2.90-3.00). SELENIUM: European free

market, min 99.5 per cent, \$ per 1h, in warehouse, 5.50-6.00

TUNGSTEN ORE: European free market, standard min. per cent, \$ per tonne unit (10 kg) WO, cif, 44-60 (same). VANADIUM: European free market, min. 98 per cent. \$ a lb VO. cif. 2.90-3.00 (3.10-8.80). URANIUM: Nuexco

exchange value, \$ per lb, UO,

9.60 (same).

WORLD COMMODITIES PRICES

Finns to study Soviet forests

By Enrique Tessleri in Helsinki

AAKKO POYRY, the Finnish forestry consulting group, is expected to sign a letter of intent with the Soviet Union next month to begin a one- to two-year feasibility study that will chart and determine the economic potential of some 200m hectares of forests in the north-western part of the Soviet Union.

According to Jaakko Pöyry officials, the study would determine the basis of building a forest-based industry west of the Ural Mountains and in the the Ural Mountains and in the regions of Komi, Arkhangelsk, Vologda, Soviet Karelia, Leningrad and Novgorod. Analysts estimate that it would take between 10 and 15 years fully to develop Soviet forest industry potential in this area.

"The Soviets approached us a year and a half ago on this matter and we have been car-

matter and we have been car-rying out talks with the (Soviet) Ministry of Forest Industries and Gospian," said Mr Jukka Nyrôla, managing director of Jaakko Pöyry and directly involved with the feasibility study.

Mr Nyrölä added that a letter of intent would most proba-bly be signed with the Soviets by next month to begin the feasibility study and that the proj-

ect would commence at the beginning of next year During that one- to two-year period, the feasibility atudy will chart the economic potential of creating a forst-based industry in that European part of the Soviet Union. "This would include charting

infrastructure ueeds (roads, railways and teleconmunications), potential for piper and pulp mills that would offer their products for donestic and international markets We will also determine what potential there is for wood mechanisa-tion and sawmilling," Mr Nyrôla added.

The study also sims at deter-mining the state of the forests within this enormous area as well as how much and what kinds of trees could be

After this phase is over, we hope to take part in bllow-up studies for concrete projects," Mr Nyrola added

Even if the Soviet Jaion is going through some major economic restructuring due to perestroika, Mr Nyrôlabelieves that the final decision to develop a forest-based industry in this area of the Soviet Union

Moscow. Mr Matti Pekkanen, president of the Central Association of Finnish Forest industries announced this project last month during Soviet leader Mikhail Gorbachev's three-day

Mikhail Gorbachev's three-day visit to Finland.

"Because the size of this project would be enormous, Finland alone does not have the capacity nor the capital to exploit and develop this area's forest industry. Mr Pekkanen admitted. "Finland could, for instance, form a financial consortium with West German, Japanese and Italian capital."

CAFFI officials said any specific cost estimates on developing the area would be prema-

ing the area would be prema-ture, hut meutioned that "it would be in the range of tens of billions of dollars,"
"One of the options open to

us would be to build these mills and other facilities on a buy-back basis," Mr Pekkanen continued. "Other possibilities include traditional joint venand Western companies. Mr Pekkanen said the Soviet

Union had some 900m hectares of forest, whereas Finland's 20m ha gave it an annual prowould reet with the local duction capacity of about anthorities and uct with FM50bn (£7.5bn).

LONDON MARKETS

COCOA prices retreated yesterday in London, with March closing at a new 14-year low of £667 a tonne. Trading was weak, dealars said, and origin were still hovering around the market, walling to sell at higher levels. Worries against December are easing as large emounts of cocoa are being graded.
Coffee prices closed mixed as the meeting of producers in Costa Rica did not look like bringing much hope for an COF pact, dealars said. Costa Rican Foraign Trade minister Luis Escalante seld he dld not axpect a resumption of tha agreemani befora lata next year. On the LME copper recovarad a little of Comax, tradars said. The London market still appears to be ralativaly

SPOT MARKETS		
Crude of (per barrol FOB)		+ 07
Duber	\$16.06-6.15z	+.015
Brant Bland	\$18.60-8 65z	
W.T.I. 1 pm est	\$19.89-9.94z	+.160
Off products NWE prompt delivery per to	onne CIF)	+ or
Premium Gasoline	5186-188	
Gas Oil .	\$167-168	-5
Henry Fuel Oil	\$103-105	
Naphiha Petroloum Argus Estimates	\$159-161	
Other		+ 01
Gold (per tray oz)@	\$404.25	+ 4.00
Silver (per troy ez)®	578c	+5
Platinum (per troy oz)	\$526.5	+5.0
Pallagium (por Iroy oz)	\$143.50	+075
Aluminium (t.ee market)	51705	+5
Copper (US Producer)	114%-115	.7
Load (US Producer)	395	-1 -4
Nickel (Iron market)	455c	-25
Tim (Kuala Lumpur market)		-40
Tin (New York)	320.5c	
Zinc JUS Prima Wasterni	75 40	
Casle (live weight)!	11257p	-1 28°
Sheap (doed weight)	200.23p	-6 61"
Pigs (live weight))	89.50p	-4.82*
London daily sugar (raw)	\$375.0x	-ā.4
London darly sugar (white)		-6
Tote and Lyle export price	C355.5	-7.0
Barley [English food)	2114.9	
Maize (US No. 3 yollow)	€128.9	+0.6
Wheel (US Dark Northern)	2126.00	+025
Rubber (spot) *	57.25p	-0.75
Rubber (Dec) 💝	59.00p	-0.75
Rubbar (Jan) 🛡	60.00p	-0.75
Rubber (KL RSS No 1 Dec)	227.0m	-0.5
Coconul oil (Philippines)§		-25
Paim Oli (Malaysian)S		-2.5
Copra (Philippines)§	\$295	.5
Soyabonna (US)	£173.5	-2.5
Cotton "A" index	81,35c	-0 90

c-conts/fb, r-ranggit/kg, y-Oct, x-Dec/Jan, (-Jan-Mar. v-Nov/Dec. w-Dec. z-len fMoal Commisaion average latstock priess. " change from a tordam. & Bullion market close. m-Malaysian

ю	A - Lond	los POX		E/MORRIE	FONDOK	HAT!
	Close	Previous	High/Low			Clos
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	667	674	671 666		Cesh	1706
	576	885	681 877		3 months	1710
	660	605	684 689		Copper, G	-de
	707	714	709 707			_
	730	735	734 729		Cash	1585
	749	757	752 748		3 months	1590
m	er 5210 (5726) lots o	d 10 tonnes		Lead (£ pe	r tons
ום	Indicator I	prices 1SDF	te per tonn	e). Daily	Cash	424
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Na	v 21 806.6	9 (819.77)			Nickel (\$ p	er to
1	BE - Los	don FOX		£/tonne	Cash	9650
	Close	Previous	High/Low		3 months	9450
_	701	695	805 685		Tis (\$ per	DIE
	681	683	685 674		Cash	6905
	506	691	683 682		3 months	7040
,	705	711	712 701		Zinc, Spec	-
	722	731	730 721			
	742	751	750 742		Cash	1415
	760	770			3 months	1396
-	pr 3743 (3300) lots o	f 5 toppes		Zinc (5 por	tonr:
		ices IUS c		ound) for	Cesh	1410
			67. 11). 15 d		3 months	1365

	780	770	
Nov 20		DES 1US C	f 5 tonnes ents por pound) for 67.11). 15 day aver-
SUGAL	t - Londo	m POX	(\$ por sonno)
Rew	Close	Previous	High/Low
Mar	329 40	334.40	335.80 329.90
May	326.00	330.20	331.40 325.00
Aug	320.20	325 00	325.60 320.00
Oct	312.40	315.40	316.00 312.40
Dec	310.00	313.00	310.00 319.00
Mar	298.00	001.00	300.00 296.00
White	Close	Previous	High/Low
Mar	385.50	399.00	400.00 395.00
May	389.00	403.00	403.00 399.50
Aug	407.00	411.50	411.00 407.50
Oct	380.50	385.00	384.50 380.00
2515, A			el: Mar 2483, M3y
COUNTY	F CH - 85		ec 2343, Mar 2340.
CHUDI	OIL - #	-	\$/berrel
CAUDI	Close	-	\$/berrel
Jan		Previo	S/berrel us High/Low 18.69 18.58
Jan Fob	18.58 18.40	Previo 18.63 18.45	S/berrel us High/Low
Jan	18.58 18.40	Previo 18.63 18.45	S/berrel us High/Low 18.69 18.58
Jan Fob IPE Ind	18.58 18.40	Previo 18.63 18.45 18.56	S/berrel us High/Low 18.69 18.58
Jan Fob IPE Ind Turnov	Close 18.58 18.40 ex 18.69	Previo 18.63 18.45 18.56	S/berrel us High/Low 18.69 18.58
Jan Fob IPE Ind Turnov	Close 18.58 18.40 ies 18.69 or. 3931 (5	Previo 18.63 18.45 18.56	\$/berrel us High/Low 18.99 18.58 18.49 18.40
Jan Fob IPE Ind Turnov	18.58 18.40 18.69 ex 18.69 er. 3931 (5	Previo 18.63 18.45 18.56	\$75errel us High/Low 18.69 18.58 18.49 18.40 \$710nna
Jan Fob IPE Ind Turnov	Close 18.58 18.40 iex 18.69 or: 3831 (5 il. – \$P\$ Close 182.00 175.75	Previous 18.63 18.45 18.56 152) Previous	\$/barrel us High/Low 18.59 18.58 18.49 18.40 \$/tonna High/Low
Jan Fob IPE Ind Turnovi	Close 18.58 18.40 iex 18.59 or: 3931 (5 il. – \$P\$ Close	Previous 18.63 18.45 18.56 152) Previous 183.50	\$/berrel us High/Low 18.99 18.58 18.48 18.40 \$/tonne High/Low 183.75 181.75
Jan Fob IPE Ind Turnovi QAS O	Close 18.58 18.40 iex 18.69 or: 3831 (5 il. – \$P\$ Close 182.00 175.75	Previous 18.63 18.45 18.56 152) Previous 183.50 178.00	\$/berrel us High/Low 18.69 18.58 18.48 18.40 \$/bonne High/Low 183.75 181.75 178.75 178.75
Jan Fob IPE Ind Turnov QAS O Doc Jan Feb	Close 18.58 18.40 (ex 18.69 er: 3831 (5 8L - \$P\$ Cione 182.00 175.75 172.25	Previous 18.63 18.45 18.56 152) Previous 183.50 178.00 172.75 167.75 162.50	\$/berrel us High/Low 18.69 18.58 18.49 18.40 \$fionna High/Low 183.75 181.75 178.75 178.75 173.25 172.00
Jan Fob IPE Ind Turnsy QAS O Doc Jan Feb Mar	Close 18.58 18.40 (ex 18.69 or: 3831 (5 IL - IPE Close 182.00 175.75 172.25 187.25	Previous 18.63 18.45 16.56 152) Previous 163.50 178.00 178.07 172.75	\$/berrel us High/Low 18.69 18.58 18.48 18.40 \$/tonna High/Low 180.75 181.75 178.75 178.75 173.25 172.00 188.00 187.90

JUTE	•
	r/December c and I Oundee BTC
1 Antwork	C \$560, ATD \$495, 8WD \$485; c and ATC \$560, AWC \$550, BTD \$485.
BWD \$47	

159.50 158.50

159.00 158.25 159.50

COTTON
Liverpool-Spot and shipmont sales for the
week unded 17 November amounted to 990
tonnes against 496 tonnes in the previous
week. Tracing was very low dunne the wek
with only small orders made in West African
Growers.

AM Official Kerb close Open Interest Fling turnover 6,850 torene % party (5 per torn 1694-5 Ring turnever 35,575 tonne (enrot rog 2) A 1803-4 77.379 lots filing turnover 8,525 torne 429-30 426.5-7.5 490 425/416 11,624 lots Ring turnover 144 tonne 7,000 lots Ring turnover 515 tonne 9920-40 7040-50 6960-70 7065-75 5,165 lots Fing turnover 4,425 tonne 16.107 lots Fling turnover 300 tonne

Cash 3 mont	1410 hay 1365	-20 -75	1405-16 1365-75	1436 1380	1430-2 1380-5	13	75-84	5	2,641	lats
SPOT:	oeing £/3 1.5680		months: 1.	5425	6 months:	1.5219			mont	hs: 1.5002
POTAT	OES - 1	we		£/torme	LONDON BL	FLUOR	MAI	KET		
	Close	Previous	High/Los		Gold (fine oz.	5 price	_		eguty	sient
Feb	150.0	155.0			Close	404-40	_	-	574-2	-
Agr	203.8	202.0	203.6 20		Opening	3974			55-255	
May	232.0	229.9	229.0 22	<u> </u>	Morning fix	400.30	•	2	54,968	-
Turnove	er 175 (56	5) lots of 40	tonnes.		Afternoon fix Day's high Day's low	404-40 387-4-4			54,965	
BOYAL	TAN MA	AL - BFE		€/tonne		401.4				
	Close	Previous	High/Lon		Coins	\$ price	•	£	equiv	sient
Feb	146.00	148.00	148.00		Maphelesi	413-411	5		53-266	
Apr	143.70	146.00	143.70		Britannia	413-41			63-266	
Tumoy	r 40 (55)	lots of 20	tonnes.		US Eagle Angel	413-410			53-266 65-266	
					Krugerrand	403-400			57-250	
FREDO	IT PUTE	783 - EF	E \$10/	ndex point	New Sav.	91-83			8-58	
	Close	Previous	High/Lov		Old Sov.	91-93 532.85-			8-89 40.50-3	ee 85
					Noble Plat	032.55	9412	*	40.00-3	40.83
Nov Dec	1575 1885	1671	1681 167		Sever fix	p/fine	OZ.	U	Sca	oulv
Jen	1688	1877	1690 167			•	_		_	
Apr	1695	1680	1695 169	Ū	Spot	366.10			75.80 88.30	
Jul	1420	1420			3 months	390,20			99.40	
BFI	1670	1506			12 months	419.15			22.75	
Turnov	er 306 (82	9			TRADED OF	10865		_	_	
GRAIN	- BPC			Stome	Alemiekum (9	9.7%)	C	alia	. 1	Puts
Wheel	Close	Previous	High/Lov	,	Strike price :		7am	Mar	Jan	Mar
Nov	108.60	109.50	109.85 10	09.70	1600		136	133	14	33
Jan	112.50	112.35	112.50 1		1700		130	78	46	74
Mar	118.25	116.35	116.50 1		1800		26	38	104	134
May	119,50	119.65 121.00	119.50 1	(9.33			_	-		Puts
Sop	104.35	104.35			Copper (Grad	# A)		alis		
Nov	107,35	107.35	107.35		2350		167	174	33	96
					2450		104	125	68	133
Barley	Close	Previous	High/Lov		2550		59	84	122	181
Nov	107.65	107.65	117.75 10		Colles		ian	Mer	Jan	Mar
Jan	110.75	111.10	111.00 1		650		38	63	7	27
Mar	113.45	113.85			700		12	37	31	51
Nov	105.26		105.25		750		2	15	71	82
		253 (297).		(124).	Cocca		_		Mar	May
Turnovo	r lois of	100 tonnes					Mar	May		may
					600		30	-	14	36
MOS -	STE .	IC	ash Settler	ment) p/km	550 700		48 27	38	32 61	52
	Cipee	Previous	High/Lov					30		
Nov	123.0	123.6			Breni Crade		Jan	Feb	Jen	Feb
ob	112.5	113.9	112.5 112	2.0	1800		74	79	76	36
pr	113.9	115.5			1850		15	51	32	

Switch action made up most of the volume. In the softs, trade selling weighed on the sugar market. Cocoo and coffee were both slow. The grains complex after the heavy declines on Monday. Corn and wheat futures remained quiet. The livestocks all dvanced due to commission house buying. The energy complax featured mostly local participation. Two-sided action keep prices near unchanged to

US MARKETS

IN THE METALS, prices contin

higher in the gold, silver and platinum markets, reports Drexel Burnham Lambert, Heavy technical buying lifted

gold 5.10 basis December as the day's

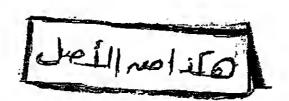
most active metal. A sharply lower US

ission house activity see

doller elso pressured the markets. Copper trading was moderate with

Ne	w Y	ork		
<u></u>	100 troy	az; \$/troy o	Z.	
	Close	Previous	High/Lo	*
Nov Doc	403.7	396.2 399.3	404.0	404.0 398.6
Jan	404,4 407.2	402.1	9	9
Feb	409.7	404.6	411.5	404.0
Apr	414.7	409.5	416.6	409.5
Jun	418.6	414.5 419.0	421.5 425.5	414.5
Aug Oct	428.9	423.0	429.0	425.0
Dec	433.8	428.4	435.0	429.0
PLAT	NUM 50 1	roy oz. \$/or	y oz.	
	Close	Previous	High/Lo	*
Nov	529.3	525.2	0	0
Jen	635.3	530.6	557.5	530.1
Apr	540.4 546.2	535.9 642.2	542.6 548.0	536.9 545.0
Oct	553.7	549.2	553.0	550.5
SILVE	₹ 5,000 tr	ty oz, cent	/troy oz.	
	Close	Previous	High/Lo	**
Nov	583.4	566.8	570.0	570.0
Dec	584.5	570.3	585.0	68870
Jan	588.1	573.4	0	0
Mar	597.7 606.2	583.4	598.5 608.0	590.0
May	8147	591.8 600.3	615.0	601.0
Sep	523.4	609.0	615.0	608.5
Dec	635.7	621.1	631.0	621.0
Jen	639.3	624.7	0	. 0
-	CES			
_		ou: Septem	10 103	1 = 100
	Nov 2			20 yr 4ge
	1852.8	1851.0	1851.9	1842.7
DOW	JONES (Beso: Doc.	31 1974 -	100)
Spot	129.59	130.46	131.84	132.04

lec len len ler	Close 111.20			onts/lbe	. VI	ricag	10		
len fob fer		Previous	High/Lo	w	_				
en fob fer for		109.00	9	9	- BOY	ADEANS 5	,000 bu min;	centaveoup	bushol
der Vor	111.80	109.50	111.80	119.60		Ciose	Previous	High/Lov	
Agr Apr	109.30	107.40	109.20	108.00	Jan	585/8	584/4	588/0	5826
	106.30	104.80	108.60	105.20	Mar	689/0	507/6	600/2	595/
	105.80	104.20	g	0	May	610/0	809/4	812/0	606/
Ly	106.30	104.00	105.50	104.50	Jul Aug	618/4 619/2	617/4	620/4	615/
an .	104.00	103.75	0	0	Sep	009/0	618/4	810/4	6164
<u> </u>	104.00	103.60	104.90	104.20	Nov	608/4	575/2	809/4	608/
RŲC	E OF IT	ght) 42,000	US gells S	/barrel	Jan	618/0	616/0	616/0	8164
	Latest	Previous	High/Lov	*		_			٠
un sb	20.02	19.99	20.09 19.68	19.93	SOY		L 60,000 fbs;		
er e	19.54	19.65	19.60	19.58		Close	Previous	High/Lov	•
pr	19.46	19.50	19.51	19.40	Dec	19.33	19.44	18.53	19.3
ay	19.30	19.35	19.36	19.26	Jen	19,55	19.67	19.74	19.5
87	19.16	19.20	19.20	19.00	Mar	20.01	20.11	20.17	19.9
	18.99	19.05	19.05	18.96	May	20.36	20.48	20.51	20.8
70 10	18.70	18.90 18.78	18.86	15.84	Aug	20.65	20.75 20.80	20.80 20.75	20.6
ž.	18.61	18.70	18.81 18.70	18.68	Sep	20.68	20.60	20.75	20.60
_		2,000 US ga			Oct	20.80	20.85	20.85	20.80
_	Latest	Previous	High/Lov		. SOY/	VOEAN NE	AL 100 Ione;	\$/ton	
c	6010	6008	9030	5860		Close	Previous	High/Lav	
b	5665	5873	5865	5840	Dec	186.2	185.9	186.4	186.1
er .	5620	5643	5650	5619	Jen Mer	185.4	165.0	186.6	184.4
T I	5360 5230	5419 5249	5415 5245	6875 6280	May	184.5 183.5	184.3	184.6 183.5	183.5
ń	5180	5134	5140	5100	Jul	182.5	182.0	183.0	182.4 182.2
1	5096	5103	6100	5095	Aug	182.3	182.2	182.5	181.8
10	5135	5153	5145	6100	Sep	182.2	162.4	182.5	161.7
P	5219	5243	5230	5210					
000	A 19 tono	er;\$/tonnes			MAIZ	Close	min; cents/		
c	936	Previous 933	High/Low 948	925	Dec	236/0	Previous 237/2	High/Low	
ï	962	944	968	937	Mar	242/6	242/2	236/4	236/4
y	962	954	970	946	May	247/0	246/2	247/2	245/4
Ī	979	970	984	964	Jul	250/6	250/0	250/6	249/6
P	905	005	995	977	Sep	244/6	244/2	244/6	244/0
C U	1000	1007	1016 1035	1000 1025	Dec	242/0 248/4	241/6 249/0	242/0	241/0
				IGES	WHEA		min; cents/		248/0
PH.		5000bs; cer	ts/be			Close	Previous	High/Low	
_	Close	Previous	High/Low		Dec	409/2	410/5	410/0	407/4
MC .	72.70	72.70	73.75	72.20	Mar	412/2	413/6	413/0	410/4
r	75.90	76.16	76.85	75.00	May	393/4	394/6	395/6	382/2
T.	78.22 00.35	78.58	78.90	77.50	Jul	363/4	394/2	365/0	362/0
l D	82.13	80.63 82.76	82.90	80.05	Sep	366/0	369/0	370/0	357/6
C	86.91	85.16	85.95	82.00 86.00	Dec	379/0	379/4	379/0	378/4
er_	87.75	86.00	9	9	LIVE	CATTLE 40	,000 lbs; cer		
GA	N WORLD	"#1" 112,01	10 lbs; cen	ts/lbs		Close	Previous	High/Low	
	Close	Previous	High/Low		Dec	75,70	75.22	75.72	7E 45
n	14.85	14.73	9	9	Feb	74.82	74.35	74.87	75.40 74.40
r	14.80	15.07	15.17	14.85	Apr	74.35	73.86	74.45	73.92
4	14.58	14.84	14.90	14.65	Jun	71.67	71.17	71.70	71.27
ŧ	14.08	14.59	14.85	14.40 14.05	- Aug	69.87 69.32	89.40	69.95	69.55
	13.41	18.55	18.58	13.40		10GS 20.0	66.92	69.40	89.90
TK	ON 50,000;	cents/lbs				Close		De .	
	Close	Previous	High/Low		Dec	49.97	Previous 49.47	High/Low	
C	70.35	70.58	70.90	69,67	Fab	50.62	50.15	50.00	49.10
•	72.80	73.20	73.40	72.35	· Apr	46.17	45.70	60.75	49.70
y	73.40	74.00	74.20	73.20	Jun	48.82	49.47	46.27 40.95	45.45
	68.75	68.90	68.75	68.40	Jul	00.07	49.72	49.85 50.20	49.12
	65.90	65.90	66.00	65.40	Aug	48.95	48.72	48.87	48.47
C	86.40	65.90	66.70	66.40	Oct	44.05	44.05	9	48,40 43.00
C		15,000 lbs;	conta/lba		Dec	45.50	45.35	45.50	45.20
r	SE JUICE								
c r	Close Close	Previous	High/Low		PORK	، معاله	0.000 Dec ~	ment th	
C Ir IANK	Close 125.00	126.85	127.10	124.75	PORK		0.000 lbs; ce Previous		
ANK	125.00 124.05	126.85 125.45	127.10 125.60	124.75 124.00		Close	Previous	High/Low	
C Ir Ir Ir	Close 125.00 124.05 124.10	126.85 125.45 124.85	127.10 125.60 125.00	124.75 124.00 124.00	Feb	Glose 63.05	Previous 62.90	High/Low 63,70	61.85
ANK	125.00 124.05 124.10 124.10	126.85 125.45	127.10 125.60	124.75 124.00		Glose 63.05 62.57	Previous 62.90 62.37	High/Low 63.70 63.05	61.35
LANK	Close 125.00 124.05 124.10	126.85 125.45 124.85 124.50	127.10 125.60 125.00 0	124.75 124.00 124.00 0	Feb Mar	Glose 63.05	Previous 62.90	High/Low 63,70	



LONDON STOCK EXCHANGE

Equities await the trade numbers

INCREASING indications of a two-way pull between overseas and domestic investors left the UK stock market with a narrow improvement yesterday after a recovery from an initial fall. Foreign investors, while still unsettled by the weakness of sterling, made little appear-ance in the London equity sec-tor and the market hung fire as it waited for tomorrow's announcement of the UK trade

figures for last month.

The equity sector edged higher at the close when sterling was above the day's low against the German mark and London was poised for hints on the pricing of the £5hn plus share issue in Britain's water

Accoun	d Deathing	Dates
"First Deallogs: Nov 13	Nov 27	Dec 11
Option Declarati Nov 23	Dec 7	Dec 21
Last Deatings: Nov 24	Dec 6	Dec 22
Account Days Dec 4	Dec 18	Jan 8

companies, details of which are expected before the close of today's stock market. At its final reading of 2,185.1,

the FT-SE index showed a net rise on the day of 2 points, having recouped a 12 point fall suffered at the market opening as Wall Street's overnight set-back aggravated London's worlook for international equities in an uncertain global market. Equity turnover remained thin, fuelling concerns over the outlook for employment in City trading firms. With trading volumes now persistently low, the problem for securities traders is one of inadequate return on capital rather than simply of covering day-to-day costs. Yesterday's Seaq volume of 350.6m, against 364.9m on Mon-

day, was discouraging.
Once again much of the tone
was set hy the stock futures
market where the FT-SE December contract fell sharply, closing at a discount of around 12 points. The March contract,

ries about the near term out- however, showed a 30 point premium.

A significant bruise to market confidence was the announcement by Tarmac, the UK's largest housebuilder, that this year's profits could be substantially down. This gave further confirmation to fears that UK corporate profits are beginning to reflect the economic slowdown. A significant indication of currency worries came from renewed activity in gold shares in London as the hullion price moved above \$400 an ounce. Dealers reported a two-way market for gold shares in London, with buyers coming from the US and Europe and UK marketmakers johhing into the Johannesburg market.

Attention remained focused on Thursday's news on the UK trade front. While doubts were expressed over bearish fore-casts that the monthly current account deficit might rise as high as £2bn, from £1.6bn in September, uncertainty ran high. Bad trade news could mean a fall in sterling, or even possibly another increase in UK base rates. But one US house was predicting an October deficit of only £1.3bn yesterday. Any figure in this area could significantly ease the equity market's worries over the near term outlook for foreign investment in London.

AMI Healthcare rose another 10 to end at 401p as the market

cootinued to await a bid fol-

lowing Monday's announce-ment that its US parent com-pany wanted to dispose of its 65 per cent share holding.

Shares in Trafalgar House slipped 5 to 325p on the back of

a profits warning at Tarmac, and the poor outlook for tha construction sector. There was

talk that Trafalgar, which has a heavy involvement in con-struction, may also be affected. A profits increase, well

above market expectations helped Cosalt, the Grimshy based ships chandlery to cara-

vans group, to rise. The company reported a 59 per cent

increase in full year profits

from £3.17m last year to

USM-quoted radio station Invicta slipped 7 to 1889 as Southern Radio said talks with

Invicta on a merger had ended.

The agreed 330p-a-share bid for UK Paper by Metsä-Seria, a Finnish forest products group, left the former 36 better at

332p. UK Paper had been floated in March 1988 at 135p

and the company had itself been bought by its manage-ment from Bowater for £38m in September 1986. Yesterday's offer valued UK Paper at

£263m. Britain's largest paper maker

David S Smith rose 10 to 293p

ls sympathy, with dealers reviving old stories of a poten-tial hidder in the shape of US

paper company Stone Containers. Jefferson Smurfit firmed

13 to 555p on a mixture of Irish buying and relief the the com-

pany was not bidding for UK

Paper. Interim profits at BAA came

in marginally ahead of expecta-

FINANCIAL TIMES STOCK INDICES Nav 83.50 83.71 93.20 105.4 50.53 (19/10) (28/11/47) (3/1/75) 99.59 (15/3) 1769.3 1759.2 1759.4 1487.3 Ondinory Stante 1447.S 2008.6 2008.S (5/9/89) (26:6/40) 265.6 264.6 273.2 154.7 734.7 43.5 (17/2) (15/2/83) (26/10/71) 2183.1 1782.8 2443.4 906.9 (3/1) (16/7/87) (23/7/84) 4.82 11.54 10.46 Ord. Div. Yield Earning Yid %(full) P/E Ratio(Net)(†) 4.82 11.55 10.46 4.73 11.33 10.66 4.75 11.38 10.61 4.73 11.34 10.65 See to 100 Clovil, Secs 15/10/28, Fland Int. 1920. 11.98 10.09 PT-SE 100 31/12/83, & NH 10 38 GILT EDGED ACTIVITY 22,417 648.31 22,276 304.0 21,962 1129,73 SEAQ Bergains(Spi Equity Turnover(En 21,524 24,483 Equity Bergainsf Shares Traded (mi)t Gill Edged Bergains 5 - Day avorage Day's High 1731.8 Day's Low 1724.5 Ordinary Stare Index, Hourly d anges SE Activity 1974, Excluding Infra-market Open 10 a.m. 11 a.m. 1726.2 1727.3 12 p.m. 1727.1 1 p.m. 2 p.m. 1728.3 1727.7 3 p.m. 4 p.m. 1728 0 1729 0 business & Overseas namouser, Calculation of the FT indices of daily Equity Bargains and Equity Value, was discontinued on July 31. Closing values for July 28 available on request. London report and latest Shera Index: 781. 0009 172001. Day's High 2185.1 Day's Low 2171.0 10 a.m. 2175.1 1 p.m. 2 p.m. 3 p.m. 4 p.m. 2177.3 2177.4 2178.1 2178.8 11 a.m. 12 p.m. 2180.3 2175.0

TRADING VOLUME IN MAJOR STOCKS

The following is based on trading volume for most Alpha securities dealt through the SEAQ system yesterday until 5 pm.



Tarmac unsettles **builders**

Tarmac, the UK's higgest private housebuilder and one of the core holdings of funds specialising in the UK con-struction industry, shocked the stock market by announcing that its profits for 1989 "will be lower than the previous year," a warning that saw Tarmac's share price fall steeply, as building sector analysts moved to lower their profits forecasts for the group. Tarmac blamed its troubles on high interest rates, which put pressure on its housing division.

Last year Tarmac achieved pre-tax profits of £393m, up from £265.4m in 1987 and only a couple of months ago revealed that interim profits were £154m against £125.2m. At the halfway stage the group warned of changing conditions in housebuilding.
Mr Robert Lister at BZW cut

his current year forecast back to £370m from around £435m and that for next year to £330m. The BZW analyst said that up until now the group had a profits and dividend record "second to none," hut that now there could well be a problem - "only eight weeks ago the company said things were fine." At Panmure Gordon Mr Ian

Macgregor redued his forecast of current year profits to £373 but maintained that the group is "the best run in the industry - at this level the shares look extremely good value."

Tarmac shares dropped to 210p before steadying and clos-ing a net 26 lower at 211p; turnover came ont at 11m, well

Reuters block sold

above normai levels.

A single large trade of 4.53m Renters shares - at least 10 times the typical daily turnover - caught marketmakers' attention. Some suggested that the Daily Telegraph had sold its stake. The Telegraph said: "We are not in a position to comment."

The apparent absence of double-counting of the deal on the Seaq network indicated that a marketmaker had taken the stock on his book. Renters shares rose 10 to 912p despite this evidence of an overhang in the market. "The holder probahly called the price up - an extra 100,000 doesn't make much difference when you've got 4½m, and the price rise looks good," said one market-

Analysts were more cautious but said that the size of the trade was about the size of the Telegraph's holding. They

added that the Telegraph had good reason to want to raise cash because its owner, Mr Conrad Black, the Canadian media entrepreneur, is widely thought to be keen on increasing his more-than-8 per cent stake in United Newspapers, which owns the Daily Express, with a minimum of bank bor-Interim results from SG

Warburg, the merchant bank, came out well above the mar-ket's best expectations and saw the shares marked up to 444p before profit-taking lowered the price to a closing level of 437p, a net 2 higher on the day. "The figures shows what a quality house can do in markets like these," said Mr Steve Thorne time Delilia 2 page 1 Thorn at UBS Phillips & Drew. Mr Thorn has pencilled in £170m pre-tax for the full year, The big changes at the bank's retail operations left TSB shares 3 bigher at 114p although turnover of 2.1m left much to be desired.

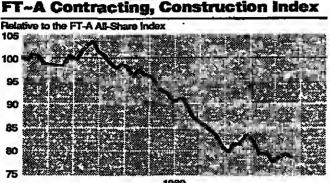
Suggestions of a downgrad-ing, after several days of rises, for Unilever from one of the larger securities houses under-mined the shares. They fell miled the shares. They are back 13 before staging a small recovery with the market to close 6 off at 650p.

Of stocks usually affected by

the gold price, only Lourho responded to the metal's breaching of the \$400 an ounce barrier during the day. The shares advanced 7 to 266p. The other two in the FTSE 100 are RTZ, which recovered from a low of 520p to close 3 off at 525, to 216%. The latter is a gold stock by virtue of its acquisi-tion of Consolidated Gold Fields in July this year, and whether or not is is classed as a gold stock, said dealers, is largely a matter of whim.

A Paris court decision in favour of the chairman of LVMH, the French luxury

NEW HRONG (48).
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goods company in which Guinness has a 24 per cent stake, helped the latter recover some of the ground recently lost with a rise of 8 to 587p. LVMH has a 12 per cent stake in Guinness and the two companies have indicated that they want the crossholding to be symmetrical Analysis say that both parties would like the legal wrangle within LVMH to be

resolved before any buying of Guinness shares by LVMH The Tarmac news upset the rest of the building sector, especially among the big UK housebuilders. Barratt dropped 5 to 168p, having been as low as 166p early on, while Taylor Woodrow dipped to 254p before closing. A net 5 of at 257p closing a net 5 off at 257p.

George Wimpey touched 220p.
George Wimpey touched 220p.
but later picked up to end a
busy session 4 off at 226p.
Building materials groups
were hit first thing but later
rallied. RMC fell away to 642p
before the realisation that the group earns much of its profits from overseas, particularly in West Germany, caused a flurry of buying to leave the shares only 6 down at 647p.

John Menkies fell 7 to 348p as marketmakers heard talk of

a downgrading from a leading ency broker Rolls-Royce retreated 3 to

158p, as Hoare Govett joined the list of securities houses shaving profits expectations. Hoare Govett now predicts full year profits at Rolls of £213m from its previous forecast of £283m. Mr Mike Tampin at ming his forecast because, "the strike action at Hillingdon will have an impact on the final assembly of engines at the

Derby plant."
Smith Industries, fell 7 to 256p, though British Aerospace having come back 4 was said to have been belied by news of further aircraft orders and

(5) ELECTRICALS (4) ENGINEERING (5) FOCIOS (5) INDUSTRIALS (10) Alhed Part, BBA, Do. 6.7pc Gm. Pt., Bownter, Brown & Tuwns, Cheristriaus, Coloroll, Goolean, Oauphin, Diplomat, Eleco, Erathre House Gp., Forest Grp., Rose Gr., Essay (1) ESTRIC (5) INDUSTRIAL Select, Applia, LERURE (5) INDUSTRIAL SELECTION APPENS (6) PROFES

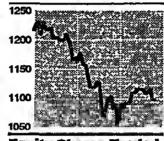
ended the day unchanged at 5140.

An unexceptional 3.2m British Steel shares were traded as the company held e presenta-tion in the US. The price remained unchanged at 127p. Fading hopes of a hid from Continental AG, the West German tyre maker which has a 13 per cent stake in Kwik-Fit caused the the shares to go lower, easing 5 to 120p. A mar-ket maker said: "Interest in Kwik-Fit has now died. Buy-ing has dried up and no one is interested even at these levels." An analyst however said:
"I think on fundamentals the price is still too high. "
Ranks Hovis Macdongail

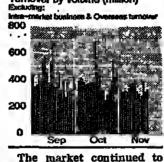
were 4 lower at one stage before staging a late recovery to finish net a penny up at 424p. The company reveals full year figures today and the market range is £170m to

The lowering of profits expectations by a number of securities houses last week continued to affect Cooks hig huyer was said to have been in the market earlier in the day but had disappeared by mid afternoon. The shares ed down 8, at 246p.

FT-A Ali-Share Index



Equity Shares Traded Turnover by volume (million)



expect a higher offer for Hes-tair, the personnel services consumer products group, for which Adia, the Swiss per-sonnel company made a £167m bid on Monday. The shares rose another 7 to 298p.

AAH gained 8 to close at 396p. Mr Charles Pick at Nomura Research Institute said: "In the current period of uncertainity, a company in health care, which is recession proof will do well. The prospect serious downgrades arising with AAH deserves a quote of at least 50-1 against and the shares are likely to retain a loyal fan club."

tions, but the shares were depressed by Government assurances over the security of tha golden share designed to forestall takeover bids. There has been an element of bid pre-mium in the stock in recent days as a result of the 51/2 per cent stake in BAA held by Ber-muda-hased conglomerate, ADT, and the waiving last month of a golden share in Jaguar. BAA finished 3 down at 349p, having been as low as 346p, on good turnover of 5.3m

The property sector was alive with persistent stories that a hid may well materialise for Rosehaugh, with Canadian group Olympia and York again said hy speculators to be favourite to launch an offer for the UK group. The takeover stpries drove the Rosehaugh share price sharply higher to touch a level of 565p before profit-taking cut the price to a close of 533p.

Dealers continued to take the view that the hid stories have been around for some considerable time and will probably continue to do so." Rosehangh is scheduled to announce preliminary figures tomorrow wiuth a net asset value of 730p a share being talked of in the market. Among other firm spots in

raise in excess of £700m came

to nothing and Enterprise Oil

properties, Greycoat added 5 at 448p and Laing Properties 9 at An early story that ICI was about to place its near 25 per cent stake in Enterprise Oil to

shares settled a net 4 off at 616p after 613p with turnover coming out at an unexciting 527,000 shares. The oil leaders moved nar-

The oil leaders moved narrowly. BP edged up 2% to 300% palbeit in thin trading of only 2.1m shares. In the second-liners Kelt Energy, down 3% on Monday, dropped to a year's low of 26p, before closing a further 3 off at 27% p. Monument Oil & Gas slipped 1% to 28% p. after announcing a

1% to 28%p after announcing a £62.6m rights issue to fund the purchase of Renown Energy, jointly owned by Consolidated Gold fields and Kleinwort Ben-

Other market statistics. including FT-Actuaries Share index and London Traded Options, Page 27

APPOINTMENTS

NEW HIGHS AND LOWS FOR 1989

Senior posts at Storehouse

Mr Pat Diamond, chief executive, retail services division, has been appointed deputy chief executive of BhS, part of STOREHOUSE, retaining his group distribution responsibilities. He will also retain responsibility for Storecard. the group's credit card company, until its sale to Yorkshire Bank is completed et the end of February next year. The group's continuing interest in Storecard and its marketing database then becomes the responsibility of Mr John Braddell, chief executive, marketing and design. Mr Bob Mackenzie who joined Storehouse this month as group finance director designate, assumes groop responsibility for information systems and technology.

ASTEC EUROPE has appointed Mr John Franks as sales director. He was European sales manager.

■ Following the acquisition of ARC Construction from Hanson for £6.3m by a management-led consortium, and its renaming as AMEY CONSTRUCTION, the following have been appointed to the board. Mr Neil Ashley becomes executive chairman; Mr Richard Douglas. commercial director, and Mr David Cawthorne, finance

director - all from Balfour Beatty. Mr Eddie King, managing director, Mr Mike Kitchenham and Mr Mark Evelyn-Wood remain on the board from ARC Construction. Mr John Spook has been appointed a non-executive rector. He is with Close

■ BM GROUP has appointed Mr Peter Goss as managing director of subsidiary BM. Plant. Ha was sales director and succeeds Mr Graham Hali who remains executive

Mr Mark Knight and Mr Roger Fennings have been



CAMBRIDGE COMPUTER. Six Clive Sinciair's company, has appointed Mr Chris Wheeler (above) as managing director. He was a managing director with Mars, and previously was with Texas Instruments.

BA man joins Virgin Atlantic

■ VIRGIN ATLANTIC AIRWAYS has appointed Mr Mike Batt as executive director responsible for commercial operations. He joins from British Airways where, as head of central marketing, he re-launched Club World, Club Europe, and the First Class product.

appointed joint managing directors of Perspective Public Relations, part of the OMNICOM GROUP. Mr Knight was public relations manager at the Financial Times, and Mr Fennings was public relations director at the Hilton International group.

■ Mr Michael Pacitti has ioined MERRILL LYNCH's European research department in London as European analysi covering industrial holding companies. He joins from a similar post with UBS Phillips

■ EMAP has appointed Mr David Metcalfe as managing director of Trade Promotion Services, part of the exhibition division

■ CECIL M. YUILL INVESTMENTS, Hartlepool, has appointed as directors Mr Frank Cart. Mr Richard Harbottle and Mrs Patricia



Mr Stephen Carter (above) has en appointed chief inspector signate) at the CO-OPERA-TIVE BANK, Manchester, He will succeed Mr Hiley Shepherd who retires at the end of the year. Mr Carter was financial services davelopment manager, Wang Computers (UK).

■ LANDIS & GYR BUILDING CONTROL (UK) has appointed Mr Patrick Bateman as managing director. He was UK director with Satchwell Control Systems.

Mr Martin Wright has been appointed director of international operations/ acquisitions at Maxwell Consumer Publishing & Communications. He was acquisitions director of magazines and exhibitions worldwide with parent company MAXWELL COMMUNICATION CORPORATION.



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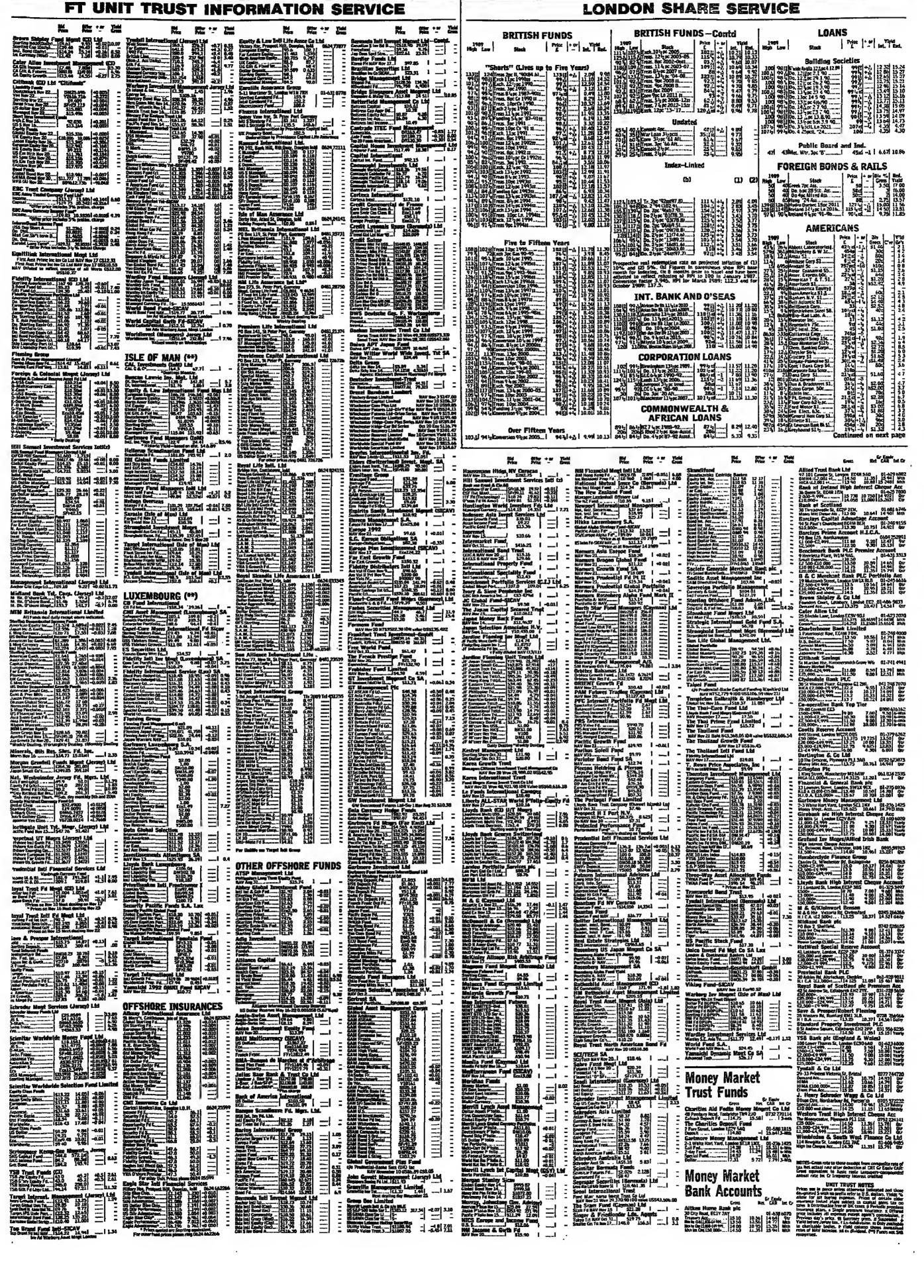
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150 - 150 --5.0 123 127 180.1 180.6 144.6 179.1 198.1 198.1 146.3 141.6 154.2 154.2 154.8 110199 177 0 165 3 111 6 106 1 123 2 94 7 냺 Ariones & Newila Fund Mingt (Green Violence Band and Act | El. 96 | 204 | Violence Band and Act | El. 96 | 204 | Violence Band and Act | El. 96 | 204 | Violence Band and Act | El. 95 | 204 | Violence Band and Act | El. 95 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 | 205 +0.1 -14.7 +0.2 -4.6 I line & Grand | 100 a 1 0702 333433 62 Life ASS, CO SS2 60H 143 0 130 3 125 4 125 7 324 6 125 7 ASSET Co Ltd 0403641411 #0.1 --#0.1 --#0.1 --#0.1 --#0.1 --493.3 469.1 578.5 556.9 373.4 231.0 871.2 871.2 871.2 1321.0 406.4 258.9 964.2 344.5 486.4 +0.1 -1.0 -0.6 Garrierly Share 3 94.14 94.14 97.21 11.72 Monthly Share 3 93.06 93.06 96.11 11.65 | Tom | Commercial Part | Com +1.0 350/352 92 0 139.5 116.7 130.8 84.7 144.4 211.4 19999 17 1998 PG 172.9

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LONDON SHARE SERVICE

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Sterling falls to DM2.85

FURTHER INTERVENTION by the Bank of England failed to prevent sterling weakening against the D-Mark yesterday. but the pound showed a better performance against a gener-ally weak dollar. The Japanese yen continued to lose ground to the D-Mark, but improved against the dollar.

The pound fell to its lowest D-Mark level since early March 1987, despite sales of European Currency Units by the Bank of England. The UK ceotral bank also bought sterling against the dollar, in nervous trading ahead of tomorrow's UK trade figures for October.

Sterling has fallen steadily in the run up to the trade data, and poor figures are already heavily discounted. This posed the question yesterday of how much further the pound will fall with a second second second fall, with some analysts sug-gesting that there is potential for a partial recovery if the trade news is reasonably encouraging. In the present mood this probably means a current account deficit of under £2bn. Mr David Deakin, economist at Nikko Bank, said that chart based targets have already been reached on the

down side. The market showed no reaction to the Government's agenda, outlined at the state opening of Parliament, or to

E IN NEW YORK

Nov.21	Lates	·	Close		
£ Spot	1.5675-1. 0.84-0. 2.39-2. 8.36-8.	83pm 36pm	5575-1.5585 0.84-0.83pm 2.52-2.50pm 8.77-8.67pm		
Forward premie	ms and disc IRLIN	G INE	EX		
		Nov.21	Previous		
6.30 am 9.00 am 10.00 am 11.00 am Nose 1.00 em 2.00 em		87.4 87.3 87.4 87.5 87.6 87.6	87.8 87.7 87.6 86.4 87.6 87.5 87.4		

CURRENCY RATES

87.2 87.2

Nav.21,	Bamk rate %	Special Drawing Rights	Currency Unit,
Austrian Sch. Belgian Franc. Danish Krine Danish Krine Dentsche Mark Neth Gallider French Franc Hallan Lira Lapaanse Yea Horway Krine Spanish Peseta Swedish Krina; Swedish Krina; Greek Drack Jrish Pant	195 4.00 7.00 195 4.00 7.00 8.70 8.70 8.70 8.70 8.70 8.70 8	1.22667 1.27117 1.48879 16.4972 49.1689 9.10221 2.34152 2.64276 7.96642 1720.56 183.875 8.81429 149.43	1.39699 1.12241 1.31356 14.3814 42.8985 7.94049 2.305509 6.95894 1.915.04 1.61683 7.72050 1.31.187 7.72050 1.81.887 1.84 345 0.773063
# Sterling quate		s of SDR and	ECU.per £

CURRENCY	MOYE	MENTS
Nov. 21.	Bartk of England Strick	Morgan** Castranty Changes %
Sterling U.S Dollar Consolun Dollar Austrian Schilling Belgium Franc Danisk Krone Densite Blank Serion Franc Grider French Franc Lina Von	87.2 69.6 108.6 108.6 108.6 116.3 106.8 111.8 101.8 101.8 101.8 101.8	-23.4 -8.4 +1.8 +11.1 -4.7 +2.1 +2.1 +15.1 +15.1 -19.0 +64.4

Morgan Guaranty changes: average 1962 - 100, Bank of England Index (Base)

Nov.ZI	€	5
Argentian	1016,60-1025.10	450.00-455.00
Ameralia	2.0075 - 2.0095	1.2850 - 1.2860
Brazii Finland	9.7360 · 9.7880 6.6415 - 6.6540	6.2240 - 6.2250 4.2520 - 4.2540
retur	255.00 259.55	163.00 165.70
lorg Kang	12 1970 - 12 2100	7.8120 - 7.8140
-ac	113.90°	72,10
orea(5th)	1040 CO - 1056.80	649.90 675.10
mealt	0.4645 - 0.4660	0.2980 - 0.2990 39 20 - 38 30
والمحادث	4.2280 4.2390	2,7070 - 2,7090
ERICO	175.000	2640.00 - 2000.0
. Zealand	2.6585 - 2.6610	1 6990 - L 7020
und Ar	5.3155 5.9510	3.7500 - 3.7510
adstoom "	3.0565 1.0620	1,9580 - L9600
Af (Cm)		26160-26190
ALCEO	6,2120 - 6,3380 40,35 - 40,45	3 9680 · 4 0485 25.80 - 25.05
A.E.	5.7235 5.7295	3 6720 - 3 6730

comments by Mrs Margaret Thatcher, the UK Prime Minister. She told MP's that the main task remains the defeat

of inflation. News on North Sea oil pro-duction is also of limited interest as far as the market is concerned at present, and it was hardly noticed that British output from the North Sea in October was above two billion barrels a day for the first time this year.

Sterling fell 1% pfennigs to DM2.8500, while declining to SPr2.5350 from SFr2.5450 and to FFr9.7075 from FFr9.7400. The pound rose 4 cent to \$1.5665 and was unchanged at Y225.25.

Its index fell 0.2 to 87.2. Public holidays in West Germany today and the US and Japan tomorrow led to a run down of volume on the foreign exchanges. In thin trading the dollar weakaned and the

D-Mark remained firm. Reaction to a rise of 0.5 per

cent in October US consume
prices was muted. The figur
was slightly higher than expec
ted, but the annual inflation
rate eased to 4.5 per cent from
A 7 mar cont

At the close in London the dollar had fallen to DML8200 from DM1.8360; to Y143.75 from Y144.45; to SFr1.6175 from SFr1.6320; and to FFr6.1975 from FFr6.2475. The dollar's index fell to 69.6 from 70.0.

The D-Mark continued to advance. It was fixed at FFr3.4066 in Paris, the highest level since February. In Milan the Bank of Italy sold dollars and D-Marks at the fixing, as the lira fell to a five-week low against the West German cur-rency. The lira was the weak-est member of the European Monetary System. In terms of the Japanese yen the D-Mark was also very firm, rising to around Y79.00 at the London close, from Y78.67 on Monday.

	EUF	10-CL	JRRENG	Y INTI	RE	ST R	ATES	
Nov 2	1	Short	7 Days entice	Ove Morth	The Moo		Sitr Months	One Year
Sterling		5-147 14-85 2-114 13-62 13-72 13-104 12-10 13-91 13-81 13-81 13-81	15-164 81-61 12-11-2 7-6-18-2 7-6-18-2 11-3-12-4 91-91 91-91 91-91 12-12-12-8 8-6-6-6-6-6-6-6-6-6-6-6-6-6-6-6-6-6-6	15 - 16 - 16 - 16 - 16 - 16 - 16 - 16 -	12 5 10 1 12 1 12 1		154-15 \$2.82 12-11 4 \$7.72 \$7.72 \$1.61 \$1.72	144-145 84-86 111-125 87-85 77-75 104-105 104-
•	-	17.0	FORW!	_		_		
Nov.21	Day spres		Clase	One mo	eth	% p.a.	Three months	9.3.
US Canada Hetherlands , Belglum	1.5670 - 1.8265 - 3 20% - 59.65	L8365 1.234	1.5660 · 1.567 1.8340 - 1.835 3.21 - 3.22 59.85 - 59.95	0.53-0.4	Septem Legation	7.65 3.21 7.23 5.71	2.57-2.54 1.36-1.27 51-51 81-75	

US	1.5670 - 1.5750	1.5660 . 1.5670	0.93-0.91cpm	7.05	257-25400	55 28 52 52 29
Canada	L8265 - L8366	L8340-18350	0.53-0.45com	321	1.36-1.2700	28
Hetherlands .		321 - 3.22	2-17-000	321 723 5.71	54-5401	10
Belgion	59.65 6025	59.85 - 59.95	31-26cm	123	81-7500	2.3
	11.04% 11.13%	27,03 - 77,73		2.71	Ø7-1300	34
Denmark		11.054 - 11.064	24-25 ores	2.71	83-7400	2.9
reland		1.0795 - 1.0605	0.45-0.40	4.72	1.00-0.90011	6.7
W. Germany	2844-286	2844 - 2854	14-14 per	7.63	43-43-	6.7
Perbugal	245.70 - 248.65	246.15 - 247.15	45-27cpm	得	9-500%	-0.40
pain	102.35 - 151.65		26-Licem	1.02	27-12-0	6.43
tah	20924 - 21094	2099 - 2100	6-4Threum	2.86	13-10om	243 243 341 438 300 832 434 740 444
toring	10.75 - 10.82	1 10.774 - 10.784	34-34erre	3.96	912-83-	3.41
r2000	9 684 - 9.744	9.704 - 9.714	44-35com	286 286 396 494	103-105 am	4 3
IDIO	10.04 - 10.11	10.034 - 10.064		120 122 65	74-7500	1.00
MOSE	2244 - 2264	2241 - 2251	14-149pm	470	44-44-00	A 30
estria	20.02 - 20.16	20.07 - 20.10	124.114 comm	A 05	333-304 200	4 34
witzerland.	2.524 - 2.544	2.53 - 2.54	124-114 grupm 14-15 cpm	12	43-43-20	710
CU	1.3940 - 1.4000	1.3940 - 1.3950	0.58-0.55000	8.2% 4.86	147-145	:

Nov.21	Day's spread	Clase	Over stouch	% p.s.	Thurge (thousing	81
FK+	1.5670 - 1.5750	1.5660-1.5670	0.93-0.91cpm	7.05 2.52	2.57-2.54gm	4
reLaudt	1.4425 - 1.4545	14510 - 14520	0.33-0.28cpm	2 52	1.20-1.10pm	3.
anada	1.1685 - 1.1710	1.1695 - 1.1705	0.36-0.39c/s	-3.84	1.07-1.10as	-3.
letherlands.	20175-20705	2.0520 - 2.0530	0.03ym partis	-0.09	O.01,mi-0.03db	-0
Belgion	38.10 - 38.55	38.20 - 38.30	3.50-5.50m/s	-141	11.50-14.504k	-1
COMMETS,	7.034 - 7.134		2.33-2.70mmb	-1.75	6.70-6.6303	-3
W. Germany	1.8140 - 1.8355	18195 - 18265	0.12 Glibban	0.73	0.12-0.09am	a.
Portugal	157.05 - 157.65	157.55 - 157.65	65-75alk	-5.34	270-295ds	-7.
	116-6-117.95	Ila 70 - Lineu	of-70ats	-6.65	185-1-6-b	7
laly	13366 - 13476	1340 - 1340 5	4.70-5.200 rolls	4.43	14.50-15.50db	4
toway	4.864 - 4.915	6.8H - 6.88 h	1.65-2.000 rests	-3.18	5.75-5.75ds	-3.
TANK	6.18-6.24%	6.194 - 6.20	1.00-1.07mm	-2.00	3.30-3.45cm	-2.
Sweded	6.403 - 6.40%	442-6424	1.80-2.030ress	-3.60	3,60-3,1005	-3
	143.50 - 144.55	143.70 - 143.80	0.29 0.27 mm	2.33	0.69-0.66cm	1
krstria	12.784 - 12.924		0.05pm 0.35gds	-0.19	0.10-1.500s	-0.
witzer(L6120 - L6330	1A170 - 1A180	0.190.16cm	1.29	0.27-0.2200	Q.
CU	1.1210-1.1225	1 1215 - 1 1225	0.22-0.2102	2.30	0.68-0.659	2

EMS E	UNUPE	AN CUM	RENCY (UNIT RA	LEZ_
	Eco cestral rates	Correcty amounts against, Eco Blor.21	% change from central rate	% charge allustes for decryona	Observedora Harak %
Beiglan Franc Danish Krone German D-Mark French Franc Ontch Golddor rish Pust sanan Lira Danish Peseta	42.4562 7.85212 2.65653 6.90403 2.3193 0.768411 1483.38 135.804	42,8985 7,94049 2,04279 6,95894 2,30599 0,773063 1503,04 131,187	+1.04 +1.13 +0.76 +0.80 +0.61 +1.45 -1.95	41.96 41.06 42.07 42.03 41.03 41.03 41.04	±1.504 ±1.609 ±1.3719 ±1.3719 ±1.5019 ±1.6699 ±4.0813

		E	CHA	NGE	CRO)5S I	RATE	S		
Nov 21.	1	\$	DM	Yes	F Fr.	S Fr.	H FL	Ura	CS	O Fr
\$	0.636	1.567 1	2.85 1.819	225.3 143.8	9.71 6.197	2.535 1.618	3215 2462	2100 1340	協	59.9 38.2
Did YEN	6.35i 4.439	0.550 4.955	12.45	79.05 1000L	3.467 43.10	0.869 11.25	協	734.S 932.I	0.644 8.145	21.0 245.0
F Pr. 5 Pr.	1.030	1614 0.618	Z 930 1 124	222.0 88.86	10. 3 H)B	2.011	17H	2163 626.4	1.890 0.724	61.0 23.6
H FT. Ura	0.311	0.487	1357	1073	1 020 4.624	0.704 1.207	1531	653.2 1000.	0.571 0.574	28.5
C S S Fr.	0.545 1.669	0.854	1.553	122.S 376.1	5.292 16.21	1.381	1.752	1144	3.063	32.6 100.

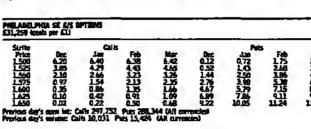
FINANCIAL FUTURES AND OPTIONS

1 4 4 4 1 1	His SELT	ETTHERS.			LEFE	TREASIL	CY NOME F			LEVE IN	
Strike Calif-retilements Pre-settlements Price Dec Mar St. 7 - 52 5-98 C-00 0-14 C-24 ST 2-53 4-18 C-01 C-24 ST 1-55 3-11 C-03 C-37 C-37 C-37 C-37 C-37 C-37 C-37 C-3				Surface Price: 95 95 97 98 99 100 101	From Har Jun Har Jun 195 439 449 441 0-21 0-31 1-34 195 1-35 0-53 1-37 195 2-20 1-47 2-28 1-35 2-20					Strike Cal Prize Da 8900 0.2 8950 0.3 9950 0.0 9950 0.0 9150 0.0 9200 0.0 9200 0.0 Particular day's of	
LIFFE 6/ C25,000	S OPTEK	5 20			LIFFE EL	8000LLA	R SPTEME			LIPPE SI	PSICI
Strike Price 140 145 150 150 165 170	Calb-9 Dec 16.00 11.00 6.18 2.63 0.74 0.13 0.01	14.00 11.00 6.23 3.06 1.22 0.38	Patra Dec 0.00 0.05 0.41 1.86 4.97 9.36 14.24	104 0.27 1.06 2.91 6.05	Strike Price 9125 9159 9175 9220 9225 9250 9275	0.40 0.40 0.18 0.96 0.02 0.01 0.00 0.00	Mareus 0.95 0.75 0.54 0.37 0.24 0.15 0.09	Pus 4 0,92 0,05 0,18 0,39 0,63 0,87 1,12	0.06 0.09 0.15 0.23 0.35 0.51 - 0.70	Strike Price 8475 8500 8525 8550 8575 8600 8625	01 01 01 01 01

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	CHICAL	0 B8405	ICEN AS			TAPANEZE.
ı	\$100,000 1	India of 180	*			Y12.50 \$
	Dec. Mar Jun Sep Dec.	99-03 99-01 98-27 98-15 98-05	High 99-68 99-67 98-30 98-18 98-09	98-24 98-24 98-16 98-08 97-30	97-04 97-03 98-27 98-16 98-06	Dec Mar Jun
ļ	Sep Dec Mar Jun Sep Dec	97-24	97-24	97-20	97-28 97-19 97-04	DEUTSCHE DM125,980
l	Mar Jan		÷	:	%-25	Dec Liar

Dec Mar Jun Sep	Latest 92.67 93.30 93.40	92.67 93.31 93.41	92.62 93.25 93.40	93.42 93.42 93.43
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SWISS F	RANC MINEO FOR S per SPY			
Dec Mar Jun Sep	0.6181 0.6191 0.6212	0.6205 0.6205 0.6205 0.6205	0.6165 0.6165 0.6165	0.6147 0.6147 0.6153 0.6163



EUROPEAN OPTIONS EXCHANGE

Feb. 90 May 90 Aug. 90

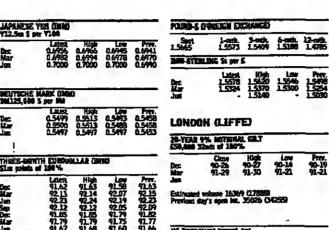
20.40			LAN	101				3000
Gold C Gold C Gold C Gold C Gold C Gold C Gold P Eold P Gold P	\$ 370 \$ 380 \$ 390 \$ 400 \$ 410 \$ 420 \$ 370 \$ 380 \$ 390	156 248 175 710 360 128 116	40.50 30.10 23 17 12.50 8.50 2 2.80 6 b	**************************************	26.50 26.50 26.50 26.50 26.50 26.50 26.50	111101111	1 · · · 26 · · · · ·	\$ 379.66 \$ 379.66 \$ 379.66 \$ 379.66 \$ 379.66 \$ 379.66 \$ 379.66
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ABM C Argon P Attend C Argon P Attend C Argon P Attend C Argon P Attend C Argon P I V. OSM C II V. OSM	F. 1110 F. 1110 F. 1110 F. 1120 F. 112		0.50 0.90 1.70 1.50 1.60 1.60 1.40 1.10 2.10 2.10 2.10 3.70 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.5	985178498 138558851 15 1458858555 E		201111201111111111111111111111111111111	1.60 	F. 104.600 F. 104.600
	N-400	B-						

FUTURES OPTION 0.01 0.02 0.08 0.76 1.75

190	R SPTERMS			LIFFE SH	ORT STEE	LINE OFT	ints	
140 140 140 100 100 100	Mar 0.95 6.75 0.54 0.37 0.24 0.15 0.09	0.02 0.05 0.18 0.39 0.63 0.87 1.12	0.06 0.09 0.15 0.23 0.35 0.51 - 0.70	Strike Price 8475 8500 8525 8550 8575 8600 8625	Calls or Dec 0.31 0.15 0.07 0.03 0.02 0.01	1.22 1.03 0.83 8.67 0.52 0.39	Pats 40 Dec 0.11 0.20 0.37 0.58 0.82 1.06	0. 0. 0. 0. 0. 0.
ane to apes i	olai, Calis : ol. Calis 39	35 Pots 1 49 Pots 2	10	Previous o	tay's open	etal, Calls : let. Calls :	111 Pats 18148 Pat	1222 s 39

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ed molesme fortal, Gallis 35 Ports 110 day's open less. Carles 3949 Ports 2513				Previous (i volume t day's open	etal, Cells let. Cells	611 Pats 58148 Pat	12	



US TREE	SURY ROBER	5 8% 80%		
Dec Mar Jun	99-07 99-06 98-27	99-08 99-04 98-27	98-26 99-03 98-27	99-05 99-05 99-05 98-27

Dec Mar Jun	90.25 90.40 90.54	90.25 90.42 90.29	99.94 90.12 90.24	90.09 90.29 90.42
Estimate	d volume 36 day's open it	78 (2630 L 41143	(3250	
SA HOL	STRAL LONG	TERM A	PANESE G	Dert,
Dec	203.67	103.73	103.56	Pres. 103.65

Presions	d volume 393 day's open la	1240 C	277)	
TAURE I	public of 1	LINE NY		
Dec	Close NA 95	High B4 99	104 84.92	Pres.
Mar	85.81	85.84 86.77	85.70	85.77

Dec Mar Just	84.95 85.81 86.74	84.99 85.84 86.77	84.92 85.70 86.66	84.9 85.7 86.7
Dec Mar Just Sep Dec Mar Jun Sep	87.79 87.79 88.10 88.10 88.25	87.40 87.81 88.04 88.16 88.28	87.75 87.79 88.10 88.20	87.3 87.8 88.0 88.1 88.2
	(tinc. Higs. no day's apen la			
THEFE	MITH ESPO	DOLLAR.		
SZen poi	ds of 130%			
	- Close	High	Law	Pres

	Dec	91.63 92.14	91.65 92.65	91.68 92.06	91.67 92.15
	Sep Dec Mar Jan Sep	92.13 91.85 91.79 91.47	92.14 92.14 91.85 91.75 91.64	92.07 91.81 91.83 91.43	92.20 92.10 91.86 91.82 91.69
	Bai Vel	91.60 Circ. Phys. or day's open in	nt. showed 7	7726 (5375 43833)	91.60
•	THREE I	MONTH EURO	RANK		
-	Dec	Ciese	11/68	LOW 91.54	Prev.

Dec Mar Joss Sep	91.68 91.74 91.89 91.95	91.65 91.72 91.82 91.82	91.54 91.63 91.70 91.85	91.56 91.67 91.83 91.90
Estimate Products	d solution 474 day's open in	(4298) L 30065 (296639	
THEE I	prints of 10	P%.	-	
Des:	89.24 89.25	65gt 89,24 89,58	89.21 89.52	Free. 89.27 89.60
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FT-SE 1	O MOEX	<u> </u>		

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ŀ	FL 136.10 FL 148.50	FT-SE 1	90 MINEX full lastex pe	iet		
	F1, 148.50 F1, 29,90 F1, 29,90 F1, 60,70	Dec Mar Jon	2172.0 2213.0 2253.0	2174.0 2215.0	2148.0 2195.0	Pres 23,68.0 2208.0 2253.0
_		Estituate Previous	ed weltzer 460 day's apen in	0 (7196) L 33149 (32250	

MONEY MARKETS

London rates firm

NERVOUSNESS ON London's financial markets moved wholesale interest rates higher yesterday. A further weakening of the pound ahead of tomorrow's UK trade figures pushed three-month sterling interbank up to 15½-15½ per cent from 15½-15½ per ceot. There was no reaction to news that third quarter UK Gross Domestic Product growth was 1 per cent, against market forecasts of a 0.8 per cent gain.

UK clearing bank base lending rate 15 per cent from October 5

The Bank of England initially forecast a London money market credit shortage of £400m, hut revised this up sharply to a shortage of £700m in the afternoon. The authorities did not operate in the market before lunch, hut in the afternoon gave help of

The Bank of England hought £539m hills outright, by way of £50m Treasury hills in band 1 at 14% per ceot; £77m bank oills in band 1 at 14% per cent; £27m Treasury bills in band 2 at 14% per cent; and £385m bank bills in band 2 at 14% per cent. Late assistance of around

£150m was also provided.
Bills maturing in official hands, repayment of late assistance and a take-up of

Treasury bills drained £226m, with Exchequer transactions absorbing £235m and bank halances below target £15m. These outweighed a fall in tha note circulation adding £60m

note circulation adding £60m to liquidity.

In Frankfurt call mooey was steady at 7.30 per cent, in line with the rate at which the Bundesbank provided money market liquidity. The central bank added a net DM100m in accepting bids of DM9.70bn at this week's tender for a 29-day securities repurchase securities repurchase agreement tender, at a fixed rate of 7.30 per cent. An earlier

pact of DM9.60bn expired yesterday.

Banks are now waiting for tomorrow's details of the Bundesbank's figure on bank's average reserve requirements for the month. This is likely to be set at around DM56bn, in line with the October figure, but there is speculation that the figure could rise to DM56.5bn and this is why the

Bundeshank did not drain funds at this week's tender. Bank's reserve holdings have fallen recently, to a level of DM53.2hn oo Friday from DM57.9hn on Thursday, hut averaged DM61.2bn for the first 19 days of the month. In New York the Federal Reserve provided temporary reserves to the banking system

via \$1.5hn of customer repurchase agreements, when Fed funds were 8½ per cent.

a core-shapenth, of the hid and offered rates for \$10mm th working day. The turn's are National Westerholm MONEY RATES Treasury Bills and Bonds **NEW YORK**

One Lignth

Tee

Three Months

FT LONDON INTERBANK FIXING

(11.00 a.m. Nov.21) 3 months US dollars

rentifori Parti Parti Instrument	7.25-7.35 102-103 64-74 8.00-8.15 64-63 124-124 8.95 102-104	7.6-7.80 101-101 77-77 8.52-8-2 64-68 121-13 91-91 101-11	113-114 6 10-825	0.15-6.30 101-103 73-73 045-8.35 63-63 123-134 93-10 114-113	6.10-8.30 10-3-10-1 10-3-10-1 12-1-13	0.00 7.56	
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Treasury Bills (sell); one-menth 14 if per cent; three months 14 oer cent; Bank Stills (sell); one-month 14 if per cent; three months 144; per cent; Treasury Sills; Average tender rate of discount 14.426 fp.c. ECGO Fixed Rate Starting Export Finance, Make up day October 31, 1989; Agreed rates for period November 25, 1989 to December 25, 1989, Scheme 1, 1566 p.c., Schemes if & III; 12.22 p.c. Reference rate for period Sept 50,1989 to October 31, 1989, Scheme IVAV: 15.084 p.c. Local Authority and Finance Houses seven days notice, others seven days fixed. Finance Houses Base Rate 15 from Nevember 1, 1989; Bank Deposit Rates for sums all seven days notice 4 per cent. Certificates of Tax Deposit (Series b); Deposit £100,000 and overheld under one month 13 per cent; cana-three months 13 per cent; three-six months 13 per cent; six-nine months 13 per cent; nine-twelve months 13 per cent; three-six months 13 per cent; nine-twelve months 13 per cent; three-six months 13 per cent; nine-twelve months 13 per cent; Under £100,000 11½ per cent from Oct 9, 1989. Deposits withdrawn for each 5 per cent.

BASE LENDING RATES 15

Man & Country	15	Coresu. Bk. N. East	Morthern Rank Ltd 15
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Allied Irish Bank	15	Coetts & Co 15	PROVATbasken Limited., 15
Hory Authorites	15	Coetts & Co 15 Cypnes Popelar Bk 15	Provincial Bank PLC 16
Associates Cap Corp	74	Deschar Park Bi C 15	Provincial Barri PLC 16 R. Rapheel & Sons 15
Astiority Bank	47	Denkar Bank PLC	R. Raphael & Sons
ABUSTIN DAIR	75	Vencar Lawre	Rechargle Granice 151
B & C Merchant Bask		Espatorial Bank ptc 15	Royal Sk of Scotland 15
Bank of Baroda		Exeter Trust Lite 1512	Royal Trest Bank 15 Smith & Willnesn Secs 15
Basco Bilbas Vlacaya		Financial A Gen. Bask 15	Smith & Willness Secs 15
Szuk Haposites	15	First National Bank Pk. 16	Standard Chartered 15
Bank Credit & Corns	15	● Robert Fleming & Co 15	TSB 15
Bast of Copres	15	Robert Fraser & Pturs 1512	Standard Chartered
Rank of Ireland	15	Gireback 15	United Miteralei Plank 15
Bank of India	15	Culmes Make 15	Unity Trest Bank Pic
Rook of Scotland	15	HPC Rook pic 15	Western Trust 15
Barone Befor Ltd	75	HFC Bank pic 15	Wester Rook Corn 15
Barcias Bask	15	· Rampskire Trest Pic 15%	Whiteway Laiding 15
Benchmark Bank PLL	15	Haritable & Gar har Bok. 15	Yorkshire Bank
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Brown Stripley	15	C. Hoare & Co 15	
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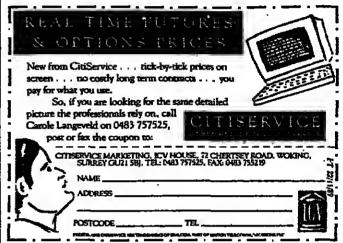
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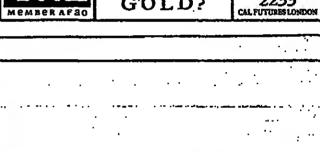
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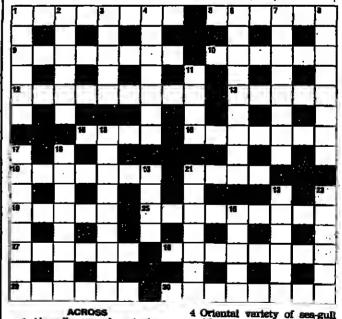
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JOTTER PAD

CROSSWORD

No.7,096 Set by VIXEN



ACROSS

1 Absurdly enough, set store by such favours (8)

5 Writer putting certain points short copy (6)

points about copy (6)
9 Hit and smash, being care-less (8)
16 Nicest possible way to be a crawler (6) 12 Some serving men save, remember! (9) 13 Proclaim there's nothing to

value (5) 14 Green-stuff (4) 16 Forecast the Left will retain

19 Set this out for religious people (7)
Dance with staggering

results (4) Means taking some immediate action (5) 25 A large number aim for 23

27 The author might well be

"— holding both his sides" (Milton) (8) 29 Stay concerned with the players (6) 30 Time for a few words? (8)

1 Re-classify a holiday place

2 He's maybe going round the bend – it's the examina-

Solution to Puzzle No.7,095

6 The crowd will get cold on

the track (9)
7 Give it time, Edward said again (8)
8 25 framing feed appeal (8)
11 A break in hostilities to par-

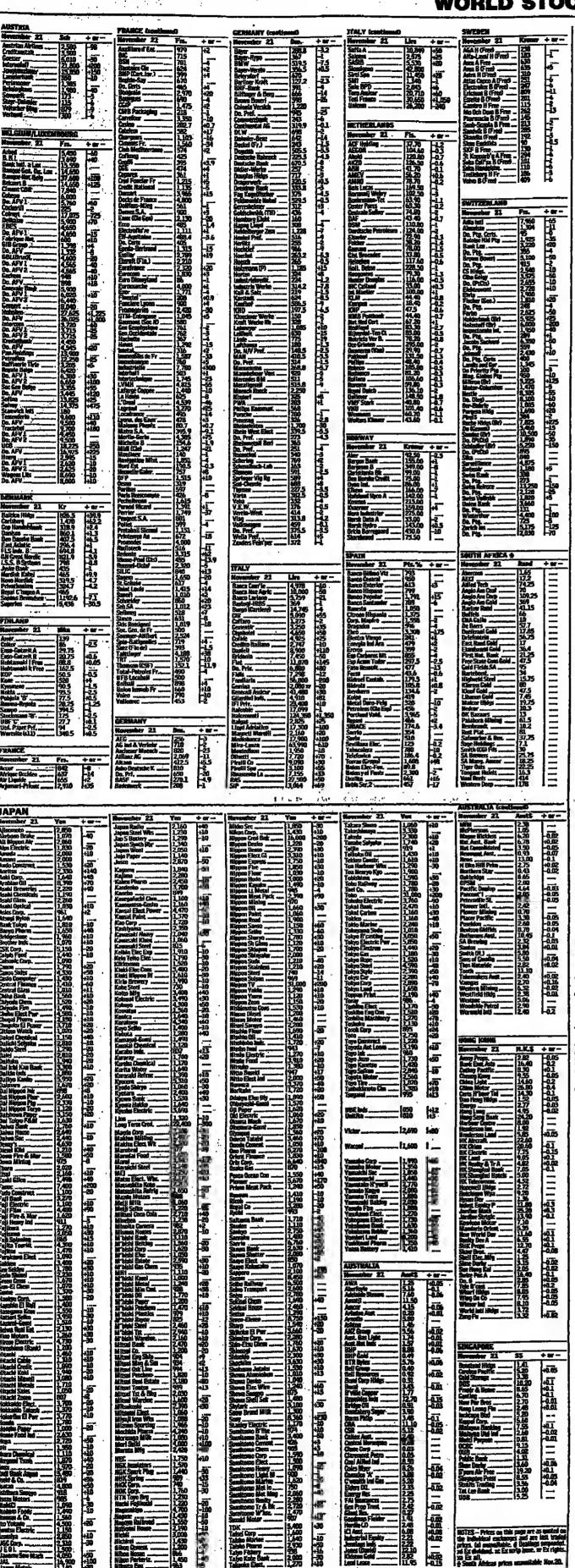
ley (4)
15 The sailor coloured and wouldn't have a drink (9)
17 Very very little drops from

17 Very very little drops from this (8)
18 Put off deals — she is without capital (8)
20 The problem in combining tin with silver (4)
21 Droil sorcerer making 2 (7)
22 Hear the pound is to catch m (8)

up (6) 23 Access takan here – of coursel (6)

26 View a lot (5)

WORLD STOCK MARKETS



CANADA					
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								IND	ICES						
NEW YOR										Nov.	Nov.	Nov.	Nov.	102	
DOM JON	ES Nov.	Nov.	Nov.	Nov.		1989	Since co	mollation		21	20	17	16	HIGH	LÓW
4Industrials	2632.04	17 2652.60	18	15			HIGH 2791.41	LOW 41.22	AUSTRALIA Ali Ordinaries (1/1/88) Ali Missing (1/1/88)	1629.3 824.1	1635.6 828.9	1634.4 828.3	1629.4 825.3	178L8 (29/8) 875.1 (29/8)	1412.9 (7)4 652.6 (7)4
Home Bonds	93.52	93.50	93.55	93.35		87.35	(9/10/89)	07/32	AUSTRIA Credit Alales (30/12/80)	41L70	426.54	414.20	410.30	515.09 (11/10)	219.5 (2)1
Transport.	1163.23	1193.1	1197.77	2 1205.7	19 1532.01 (5/9)	959,95 (3/1)	1532.01	12.32	Britisels SE (1/1/80)	6548.56	6505.50	6507.41		6805.28 (26/9)	5519.30 (4
Utilities	220.01	221.08	222,40	221.5	8 222,40	181.84	227 E3 (22/1/87)	10.50	DOMEANK Coperings SE (3/1/63)	358.69	358.00	355,38	354.47	358.69 (21/11)	275.49 (27
STANDAR	D AND	B00	2'0	∳ D:	ay's High 265	99.56 (2665.3		40 (2623,16)	Proc.AMD United General (1975)	607.5	618.9	626.91	627.2	815.8 (28/9)	607.5 (21/1
Composite #			340.58	340.5	4 359.80	275.31	359.80	4.40	PRANCE						
Industrials	307.27	389.92			(9/10)	318.66	(9/10/89) 410.49	0,6/32)	CAC General (31/12/62) bd. Tendance(30/12/68)	515.4 117.4	516.6 118.6	516.8 118.0	514.1 117.7	561.6 (11/10) 128.1 (10/10)	417.9 (4/1 97.5 (27/2
Financial	32.49	32.68	32.69		(9/10)	(3/1) 24.30 (3/1)	(9/10/89) 35.24 (9/10/89)	8.64 01/10/740	GLERMANY FAZ Aktien (31/12/58) Commerzhank (1/12/53)	641.49 1888.7	648.86 1910.3	647.14 1903.5	643.27 1887.7	640.91 (10/10) 2056.8 (10/10)	535.78 (27) 1595.7 (27)
MYSE Controsite	188.03	189.28	188.75	188.7		254,98 (3/1)	199.34	4.46	DAX (30/12/87)	1514.09	1532.70	1531.52	1529.58	1657.61 00/90	1271.70 01
Arnex Mitt, Valot	371.48	373.35	372.51	372.1		305.24 307.0	(9/10/89) 397,03 (10/10/89	2931	Rang Seng Bank (SL/7/64)	2817,19	2620.28	2504.29	2789.51	3309.64 (15/5)	2093.61 (5)
MASDAQ Composit	e 455.71,	456.71	465,28	455.8	4 485.73 497.00	378.56 (3/1)	485,73	(9/12/72) 54.87 (31/10/72)	ISEQ Overall (4/1/86)	168L78	1683.06	1678,69	1668,42	1646.95 (10/8)	1360.64 (10
									Basca Com, Ital, (1972)	664.98	663.60	656.14	655.95	734,84 (31,60	577.49 (28)
Door Industrial Dis	, Yield		1,93 W 16	3.9	94	3.93	year ago 3,8 year ago	3	JAPAN Nikiel (16/5/49) Tokyo SE (Tophe) (4/1/68) 2nd Section (4/1/68)	36059.87 2717.65 3692.41	35893.58 2717.63 3686.95	35963.74 2717.90 3686.12	35874.34 2721.03 3686.28	36059.87 (21/11) 2721.03 (16/11) 3804.11 (9/10)	30183.79 E ₃ 2366.91 66/ 2774.36 (27)
S & P lohotrial d S & P lads. P/E n			98 4,40	3.0 14.		2.97 14.25	3.3 12.1	2	OMETHERICANDS CBS Til.Rin.Gen.(End 1983) CBS Alt Shr (End 1983)	248.9 191.1	251.4 193.0	251.9 193.4	251.7 193.2	272.7 (21/90 210.5 (8/9)	208L3 (3/2 366.7 (3/2
NEW YORK	ACTIV	EST	OCKS	;	TRADIN	ITOA DE	YTTY		DISO SE (2/1/83)	615.08	618.75	618.85	619.95	6/95.50 (28)/9)	467.17 (2)
Monday	Stocks traded	Closin	g Chun		† Volum	Nov 2	Million		Manila Comp (2/1/85)	1366.52	1396.26	1377.85	2359.53	1596.26 (20/LD	804,62 667
St. lithu Mehnesa Gen Electric	1,989,600	61 to	+ 3		New York	328 1 12 6			STREET STREET IN CO/12/66)	1349.42	1345.54	1357.69	1335.60	1431.85 (12/10)	1030.69 44
Dan & B'dstreet, Boeing	1,444,200 1,304,200 1,272,900	4214 591 ₂ 221 ₄	+ 1		MASDAQ Issues Traded Rises	1145	22 121.39	0 146.645 8 1,968	SOUTH AFRICA JSE Gold (28/9/78) JSE Industrial (28/9/78)	2056.04 2563.04	1977.0 2560.0	1970.0 2560.0	1966.0 2566.0	2056.0 (21/13) 2838.0 (25/8)	1291.0 (15/ 1961.0 (3/)
					Palis	1,0	08 68 84 50	2 739	SOUTH KOREA** Kurea Comp Ex. (4/1/80)	884.17	809.97	899.60	908.51	1007.80 (3/4)	846.30 (L/)
Arkta IBM	1,249,709	984	- 5	L	U SUCH SUCH							_			
Arida IBM Philip Morris Utd Technology	1,249,700			Ç 1	Unchanged New Highs New Lows		39 5 61 4	2 74	SPANI Madrid SE (30/12/85)	297.98	299.35	296.30	294.79	328.93 (13/9)	366'91 (J.C.
Arida IBM Philip Marris Utd Technology Am T&T	1,249,709 1,168,100 1,137,600	50%	- 31		New Highs				Marki SE (30/12/85)	297.98 3928.3					7.0
Arida IBM Philip Morris Utd Technology Am T&T Texas Util	1,249,709 1,168,109 1,137,600 1,081,400	41 4 504 424	- 31 - 31		New Highs				Madrid SE (30/12/85) SWEDEN Jacobson & P. (31/12/56) SWITZERLAND	9928.3	3987.5	3974.4	4035.7	4660.3 (36/8)	3333.9 (3/)
Artia IBM IBM PMIIIP Morris Utd Technology Am T&T Texas Util CANADA	1,249,709 1,168,100 1,137,600 1,081,400 1,052,900	4114 5054 4219 3419	- 31 - 31 - 3	Nov	Nov		1989	50	Madrid SE (30/12/85) 8WEDEM Jacobson & P. (31/12/56) 8WITZERLAND Swiss Bank led. (31/12/56) TARWAN-*	9928.3 741.0	3987.5 743.6	3974.4 742.6	4035.7 736.3	4660.3 (16/8) 829.1 46/9)	3333.9 (3/) 613.1 (3/)
Arida IBM	1,249,700 1,168,108 1,137,600 1,081,400 1,052,900 N	4114 5054 4219 3419 00 20	- 3 - 3 - 3 Nov 17	Nov 16 3371.45	New Lows New Lows Nov 15	HIGH 3919.2 (1/9	1900	OW 75 G/D	Maririd SE (30/12/85) SWEDEN Jacobson & P. (31/12/56) SWITZEZALAND Swiss Bank Ind. (31/12/56) TANWANY** Weighzel Price (30/6/66) THANLAND	9928.3 741.0 10098.60	3987.5 743.6 10269.04	3974.4 742.6 10325.07	4035.7 736.3 10407.14	4660.3 (16/8) 829.1 (6/9) 10773.11 (25/9)	3333.9 (3/) 613.1 (3/) 4873.01 (5/
Artita IBM	1,249,700 1,168,100 1,137,600 1,081,400 1,052,900 N	4114 5054 4224 3414 00 20 20 20 25.63 3	Nov 17 403.61	Nov 16 3371.45 3946.02	Nov 15 3418.02 3968.66	нан	1909 1 320 0 335	1 50	Marid SE (30/12/85) SWEDEN Jacobson & P. (31/12/56) SWITZERLAND Swiss Bank led. (31/12/56) TARWARD Weighted Price (30/6/66)	9928.3 741.0	3987.5 743.6	3974.4 742.6	4035.7 736.3	4660.3 (16/8) 829.1 46/9)	266.61 (1/5 3333.9 (3/1 613.1 (3/1) 4673.01 (3/1 586.73 (2/1 467.6 (13/6

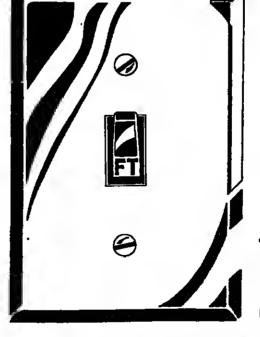
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Defence issues stay weak despite recovery hopes

Wall Street

ALTHOUGH many analysts felt the hammering of defence stocks on Monday was an over-reaction to the prospect of cuts in the defence budget, equities failed to make up any ground

yesterday morning, writes
Janet Bush in New York.
At 2 pm, the Dow Jones
Industrial Average was quoted
5.76 points lower at 2,626.28 on
sluggish volume of 87m shares. On Monday, the Dow had closed 20.62 points lower at

The aquity market showed little reaction to yesterday'a key economic release: the consumer prices index rose by 0.5 per cent, which was in line with expectations. However, the bond market was on the defensive because, with the volatile food and energy com-ponents stripped out, the index still rose by 0.5 per cent, which was larger than expected. So far this calendar year, the

CPI has risen at an annual rate of 4.6 per cent, still worryingly high given that the economy has been slowing for some

Far from recovering from the sharp sell-off on Monday, defence issues remained weak. General Dynamics fell another \$1% to \$43 and Martin Marietta

dropped \$1% to \$38%. The Dow Jones Transportation Average, which plunged 27.92 points on Monday to midsession, the index was quoted 10.50 lower at 1,152.73. The index has been understake.

mined by newspaper reports that bankers remained reluctant to finance a huy-out or recapitalisation of UAL, the parent company for United Air-lines. UAL dropped another \$8% to \$159 having fallen \$12%

The experience of defence and airline issues over the last two days is an indicator that the mood of the market is not particularly constructive. The fact that neither sector showed any sign of bouncing back yesterday, even in the absence of further negative news, was a disappointment.

Among featured stocks yes-terday was Georgia Gulf, which plunged \$6% to \$45% at midsession. The company said that it had made a preliminary decision that a leveraged recapitalisation would be the best of several alternatives. It has received a \$50 a share bid from Mr Harold Simmons, the

Dallas investor.

Avon Products added \$1% to \$36% on hopes of a hidding war. Rohert M. Bass Gronp said it held 5.9 per cent of the common shares, while Chartwell Associates holds 6.9 per cent and said that it might

CML Group, a sportswear and recreational goods manu-facturer, jumped \$4% to \$20% on news of a \$23 a share take-

over hld from Mr Irwin Jacobs, the Minneapolis investor, who already has a 14.2 per cent

Texas Instruments fell \$1% to \$28%. The company said late on Monday that it would take a pre-tax charge of around \$55m in the fourth quarter and cut its workforce by around 1,500

Tucson Electric Power dropped \$1% to \$18%. The util-ity reported 6 third quarter loss of \$110.7m, prompting speculation that it may be forced to reduce or even eliminate its dividend.
Pinnacle West Capital fell \$1

to \$5%. The company said that non-performing loans at its Merahank subsidiary had grown to \$1.08hn and added that it would have to borrow at least \$74m by January 8 or face possible default on its debt.

Canada

LAIDLAW'S announcement of a large offering of its class B shares tipped Toronto lower in

The composite index lost 13.8 to 3,933.7 on volume of 21m shares. Advances ontweighed declines by 287 to 229.

Laidlaw Bs fell C\$% to C\$25¼ on turnover of 2.57m shares, while Its A shares eased C\$% to C\$25%.

Gold shares continued to recover from early November losses as the hullion price passed the \$400 level.

Japanese focus switches to land holdings

Michiyo Nakamoto on the increasingly popular Q-ratio method of evaluating shares

\$ TOKYO'S importance as an information and financial centre grows, Mitsui Real Estate Share price (Yen) demand for office and residential space in and around the city is expected to exceed supply at least until the year 2,000. 2600 2400 At the same time, as the Jap-anese economy shifts away from heavy industry towards a leading role for the service sec-tor, disused factory land near the cities is becoming much more valuable in accommodating the growing needs of the information society.
Mr Kenji Kohata, general manager of investment research at Nomura Securities, says that when such signifi-cant structural changes as

1989 An undervalued stock?

to earnings in setting the appropriate level of a share price.

This ties in neatly with a theory floated a few years ago and now becoming increasingly fashionable; that the real market value, rather than the hook value, of land assets should be used in evaluating

share prices. This idea was used to explain why Japanese share prices were not really as over-priced as they appeared, when

The petroleum sector enjoyed attention, Nippon Oil advanced Y30 to Y1,660 and Mitsnhishi Oil rose Y10 to Y1,770 amid expectations that liberalisation of the industry will entail a big restructuring.

Toyo Tire and Rubber rose on rumours of speculativa

on rumours of speculativa activity amid growing expecta-

tions of a reorganisation of the domestic tyre industry. It topped the actives list with

24.6m shares and gained Y70 to

In Osaka, high-tech issues supported a 169.64-point gain in the OSE average to a record 37,301.19. Volume firmed only slightly to 69m shares from

New Issue

looked at in terms of their price/earnings ratios - which were much higher than those in the US or in the UK.

The trick was to use a for-mula, originally devised by an American economist for another purpose, to calculate the share price of a particular company in relation to the real market value of its net assets The Q-ratio formula, which is the share price divided by net asset value per share, should in theory be at least equal to, if not greater than I. Since the Q-ratio of Japanese stocks, by and large, was much lower than 1, seen in this light Japanese share prices actually

looked cheap.
The underlying assumption is that this latent value is in some way calculable. Mr Kobata claims that it is, to some extent. Nomura Securities, among others, has calculated that the land assets of certain companies, if used as rented office or residential space, would raise earnings

several times. Companies such as Ishikawa jima Harima Heavy Industries and Tokyo Gas, which own vast tracts along Tokyo's

waterfront, have all seen a surge of interest on the expec-tation that they will develop their strategically-located and generally idle land into rented space, which will boost their profits substantially over the long term and form the basis of

Even the most enthusiastic proponents of the Q-ratio, how-

a new revenue-generating busi-

The trick was to use a formula to calculate the share price of a company in relation to the real market value of its net assets

ever, recognise that the net asset value of a company is difficult to determine. "The Q-ratio itself is really only a theoretical device," says an official at a leading securities

Another problem is that, once the Q-ratio has been calculated, investors have to

decide how to set the share price against it. If Mitsui Real Estate's net asset value comes to Y10,000 a share (more than three times its stock market valuation vesterday of Y3,180), is Y10,000 an appropriate level for the share price? At what level below Y10,000 would it be considered undervalued?

None the less, there is growing confidence that the concept ing confidence that the concept will continue to win a larger following. "The market is defi-nitely moving in that direc-tion," claims Nomura's Mr Kobata. Several companies with land holdings have also become the subject of takeover

The entire scenario of an asset-based boost to future earnings would fall apart if land prices in Japan collapsed, or even fell significantly. But Mr Kobata is confident that this will not happen, because the very credibility of Japanese

corporations rests on their land holdings.

"If Japan's land prices collapsed." he concludes, "it would have a disastrous effect not only on the Japanese market, but on markets all over the world."

Transatlantic depression crosses to the Continent

TRANSATLANTIC infinences, including Wall Street's over-night drop and the defence cuts which caused it, were reflected in a number of conti-

nental hourses yesterday,
mrites Our Markets Staff.
FRANKFURT seemed in
accord with the James Capel
report of six days ago, which
put a question mark against
"Restorn Promise" and felt "Eastern Promise" and felt that equities would find it difficult to make much progress against a background of rising inflation and higher interest

With a push from Wall Street, the DAX index closed the day 18.61 lower at 1,514.09, a 7.37 fall to 641.49 in the FAZ. Volume was back to early November levels, at DM3.3bn against DM4bn on Monday, but this was partly due to feeble investor interest before today's

holiday. Among stocks that moved against the trend, Nixdorf rose DM8 to DM325 on hid hopes, after the surprise resignation of its chairman, Mr Klaus Luft. Siemens, which said yesterday that it was still interested in hidding for Nixdorf, eased DM2.50 to DM591, but held its place at the top of the most-actives list on what was described as big foreign buy-ing, principally channelled

through London. Planned cuts in tha US defence hudget hit Daimler, which will become West Germany's largest defence commany's largest defence com-pany after taking over Messer-schmitt-Bölkow-Biohm (MBB) at the end of the year. Its shares fell DM14 to DM642. PARIS mirrored Monday night'a US losses with falls in French defence stocks such as

Thomson-CSF and Matra. Thomson dropped FFr11.90, or 7.3 per cent, to FFr152.10 and Matra was off a lesser FFr9.10 at FFr395.90, although It is not known how successful the US Defence Secretary will

US Dollar Index

NATIONAL AND REGIONAL MARKETS

Figures in parenthe show number of sto per grouping

GREEK SHARES roae, although news of the agree-ment to form an all-party government came after the close. The general index reached 474.83, its highest level since the inconclusive elections of November 5, compared with a post-elec-tion low of 443.20 last week. Brokers were anticipating a substantial rise today.

be with his planned cuts, nor what the ultimate impact on the French companies' sales

Another weak performance came from chemical company which fell FFr105 to FFr1,895 after news that it was raising \$260m with an equity issua to repay short-term deht created through recent acquisitions.

La Rochette, the paper com-pany, fell hack FFr7.30 to FFr179 after jumping 10 per cent on Monday on takeover

speculation.

Brokers said trading was very quiet at about FFr2hn, after FFr2.3bn on Monday. The OMF 50 index shed 3.56 to 499.10 and the CAC 40 index was off 9.29 at 1,825,21.

ZURICH drifted lower in light trading, the Crédit Suisse easing 2.5 to 603.6. Oerlikon joined the defence losers with a fall of SFr60 to SFr1,005.

MILAN saw gains by Fiat on speculation.

MILAN saw gains hy Fiat on motor industry prospects; it rose another L145 to L11,070. There was a further delay for Montedison in a special tax provision, unpopular in Brus-sels, which would enable it to defer about L825bn in capital gains taxes in connection with the Enimont joint venture; Montedison slipped L16 to L1,950. The Comit index rose 1.38 to 664.98 in moderately

AMSTERDAM was pinning its hopes on insurance compa-nies to revive the market with healthy third-quarter results today. But while their shares moved np, the CBS tendency index fell 1.8 to 177.0, hurt hy Wall Street's loss and a weaker bond market, where long-term yields have risen close to 8 per

Nationale Nederlanden was up FI 1 at F167.20 and Amev gained 60 cents to FI 56.20

before their figures. Aegon reports next week. BRUSSELS was hampered again hy interest rate fears, closing mixed in light turnover. However, the chemicals group, Solvay, showed more life, gaining BFr475 to BFT14,375 after the manageisation of its West German business would boost profits. The cash market index rose

43.06 to 6,548.56. COPENHAGEN edged to a second consecutive record high, in spite of some profit-taking. The bourse index added

0.69 to 358.69. STOCKHOLM resumed its downward course in moderate volume, as depression ahout interest rates, inflation and the Swedish current account grew. Tha Affärsvärlden General index lost 11.5, or i per cent, to

1,146.4. Skanska Banken bucked the trend, as its B shares added SKr120 to SKr475 following Svenska's SKr480-a-share bid

on Monday. HELSINKI continued to retreat in slightly more lively trading. The Unitas all-share index lost 11.4, or 1.8 per cent,

Metsa-Serla, the forest industry company, saw its restricted A shares fall FM20 to FM290

after news of its agreed bid for UK Paper of Britain.
OSLO declined again in thin trading, with the all-share index falling 4.97, or 1 per cent, to 477.58 Shiming issues were to 477.58. Shipping issues were among the hardest hit, with the sub-index off 18.16 at 752.85.

Pound Sterling Index

these take place in an econ-omy, earnings become an

insufficient measure of a com-

Investors in Japan have for

some time been buying compa-nies on the strength of their

land holdings. In industries

that face restructuring, and

where the core business is los-

ing its predominance as a

source of revenue - as in steel and shipbuilding - the value

of the land they own can pro-vide a convenient alternative

pany's value.

Monday's correction seemed to give equities renewed energy and the Nikkei finished at its intra-day high of 36,059.87, np 166.29, The low was 35,920.24. Gains led losses by 489 to 411, while 216 issues

were unchanged. Turnover improved to 804m shares from 693m on Monday. The Topix index of all listed shares was hardly changed, ris-ing only 0.02 to 2,717.65, while

INDIAN STOCKS were supported by heavy buying by state-run investment trusts yesterday, the day before the start of national elections. Individual investors remained nervous after several environ polls predict. several opinion polls predict-ing the defeat of Prime Minister Rajiv Gandhi's ruling Congress Party.

don gained 2.77 to 2,066.58.

into the market today. November is also thought to be a propitious time to buy. For the past 20 years, buying in November and selling at the end of January has provided investors with favourable

Investors have recently been doing the rounds of four groups of shares – companies with strong earnings, large-capitalisation stocks that have undargone a correction, shares backed by property assets, and resources companies. Interest focuses on one or two of these groups, sending prices to high levels, and then switches to the

ASIA PACIFIC Nikkei defies interest rate fear to top 36,000

STRONG DEMAND for equities overcame persistent inter-est rate concerns to help the Nikkel average close above the 36,000 level for the first time, writes Michiyo Nakamoto in Tokyo.

the ISE/Nikkei 50 index in Lon-

others.
Yesterday the focus was on tha first, with high-priced, high-technology stocks widely favoured. Fuji Photo Film

1989 High

fell 22.5 to 1,747.4.

ate 106m shares worth A\$179m

after Monday's levels of 179m and A\$429m, although there

Yesterday's buoyant demand came in spite of simmering fears of an increase in Japan's official discount rate. Although the yen is still weak and interest rates high, investors were generally unwilling to sell equities because they have increasing amounts of cash. Another fresh flow of special trust funds is expected to come

SINGAPORE made a second modest gain on individual huywas more block trading in oil stock Santos, np 1 cent at 67m on Monday. Taiyo Sanso, a leading industrial gas producer, rose Y90 to Y1,370 on good sales of its gained Y230 to Y8,360 and Pio-neer firmed Y170 to Y5,670. Asset-hacked issues also

Tokyo

attracted interest. Mitsui Real Estate was third on the actives list with 21.1m shares traded and rose V80 to V3.180. Keisel and rose Y80 to Y3,180. Keisel Electric Railways, which was also supported by speculation that a subsidiary would be listed, was up Y60 at Y3,130.

returns as measured by market indices, said one analyst.

climbed Y90 to Y4,480, Sony

Year ago (approx

1989 Low

high-purity gas generator for semiconductor purification, favoured because it does not which were in line with expec-tations. Newmont Australia, in which Nawmont Mining of the US has sold a 26 per cent stake, use chlorofluorocarbons. was off 7 cents at 93 cents. The Roundup

ICI Australia gained 8 cents

to A\$6.08 on its annual profits,

stake was sold at 87 cents. WALL STREET'S losses on Monday unsettled Asia Pacific markets, which drifted for want of more positive stimuli. AUSTRALIA ended slightly lower, with the gold sector hit by profit-taking as investors grew nervous about the latest jump in the bullion price. The view seemed to be that the sharp rise in the precious HONG RONG was still dominated by the property sector, but this was not enough to produce a second gain. The Hang Seng index eased 3.09 to 2,817.19 as turnover drifted slightly to HK\$887m worth of shares against HK\$926m. Property stocks are catching

sharp rise in the preclous metal was already contained in past few weeks, and the sector has seen some encouraging the price of many gold shares. The All Ordinaries index lost sales of medium and small Cheung Kong lost 5 cents to HK\$9.55 after Mr Li Kashing, head of the group, was reported as saying that he had no plans for a restructuring of his companies in the next year. 6.3 to 1,629.3 and the gold index Turnover was a more moder-

up after falling behind over the

ing, the Straits Times industrial index rising 4.08 to 1,349.42. Volume was fairly low at 41m shares worth \$\$83.5m,

down slightly from Monday.

TAIWAN suffered from selling by investors impatient about the market's failure to rally from five consecutive losses. The weighted index fell 170.44 to 10,098.60 in active

SOUTH AFRICA

A SURGE by the hullion price above \$400 an ounce raised demand for Johannesburg gold shares yesterday. Other min-ing and mining financial issues followed golds higher. The JSE Gold index closed at a preliminary 2,056, np 79 or 4 per cent, pusing the overall index to a record high of 2,859, up 41. Ofsil added R6.50 to R112 and Vaal Reefs gained

R15 to R414

All these securities having been sold, this announcement appears as a matter of record only.

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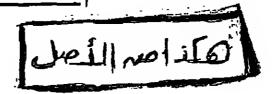
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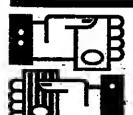
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FT-ACTUARIES WORLD INDICES

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Orosa Oiv. Yleid





As the larger banks, impelled by 1992, organise mergers and forge external alliances, next year's

removal of the last curbs on capital movements causes some anxiety. And yet, observes John Wyles, the industry is already operating in a freer regime than ever before.

Ringmasters in control

frequent promptings from a treasury minister who was once the central bank governor and a central bank governor who was once his a close colleague, Italian banking and finance is moving towards the modern world.

finance is moving towards the modern world.

Driven by the exigencies of Europe 1992, the nation's politicians and businessmen are seeking the formulae which will enable fially to avoid the status of a financial backwater in the part decade.

Progress is characteristically uneven, and conditioned by the uneven, and conditioned by the ever-complicated requirements of party interests and political consensus. These weigh most heavily in the parliament, which is trying to agree broad-ly-based reforms of banking, stock-market operations and financial intermediaries, as well as anti-trust legislation.

FRICA

4 .-- 2

well as anti-trust legislation.
Some of these legislative goals now look achieveable within the next few months, thanks to the window of opportunity offered by the present five-party coalition led by Mr Giulio Andreotti, which has so far found more internal har-mony than any of its predeces-sors over the last five years. But the bankers' are not just waiting on the politicians. Anxious to build up domestic

IN CRAB-like fashion, with strength and international strength and international reach, larger banks are organising domestic mergers at an unprecedented rate and forging international alliances, especially in merchant banking.

When the politicians show signs of forgetting the priorities, they are called to order by two men who are the most subtwo, they are called to order by two men who are the most sub-tile of ringmasters: Senator Guido Carii, governor of the Bank of Italy from 1960-75, and since last July, Treasury Minister; and Mr Carlo Azeglio Ciampi, the Governor of the last 10 years. After an uncer-tain beginning, their improv-ing partnership bodes well not

only for the conduct of Italian economic policy over the next year, but also for achieving some of the necessary adaptations of the nation's banking and financial markets.

Though the two men do not Though the two men do not always see eye to eye — they have had vastly different views, for example, over whether industrial companies should be allowed to control banks — they are both torch-bearers for that austere, highly professional Bank of Raly professional Bank of Raly culture, which longs to care the worst excesses of Italy's economic system by planting inside it much more efficient market mechanisms.

Profoundly experienced in

Profoundly experienced in





	THE ITALIA	,			
<u> </u>	1985	1988	1987	1988	1989*
2DP		}	1		
Nominal GDP (\$bn)	427.2	605.2	758.1	833.3	938.4
Growth In:				į.	ſ
GDP real	2.9	2.9	3.1	3.9	3.2
Primary sector	1.2	1.6	0.5	1.5	1
Secondary sector	2.5	2.7	3.7	5.3	1
Tertiary sector	3.2	29	3.1	3.2	1
Private consumption	3.0	3.5	4.3	4.0	3.2
Public consumption	3.5	\$,1	3.4	2.0	2.0
Gross fixed investment	2.5	1.4	5.4	5.0	5.9
NFLATION					
GDP deflator	8.9	7.5	5.7	4.9	6.5
CPI	9.2	5.9	4.7	4.2	6.3
MEMPLOYMENT RATE	10.3	11.6	12.0	12.1	12.0
SUDGET DEFICIT (trillion lire)	117.0	118.0	120.0	117.0	134.0
Deficit/GDP	(13.5)	(12.1)	(11.6)	(11.5)	(11.4)
RADE BALANCE (\$m)	(12,091)	(2,534)	(8,593)	(9,800)	(13,700)
HONEY SUPPLY					
Monetary base	17.3	7.1	10.1	9.7	
M1	10.4	10.7	7.4	7.6	6.0
M2	11.0	9.4	8.3	8.3	6.8
NTEREST RATES				1	
Discount rate	15.0	12.0	12,0	12.5	13.5
5-year government bond	13.7	11.5	10,8	10.7	11.8
CURRENT A/C BALANCE (\$m)	(3,540)	(2,912)	(1,078)	(8,300)	(10,000)
CURRENT A/C BALANCE (\$m)	(3,540)	(2,912)		(8,300) ouros: Plagore (S	<u> </u>

E Subtle ringmasters... Mr Carlo Azeglio Clampi, Governor of the Bank of Italy for the last 10 years (top); and Senator Guido Carli, the previous governor, and, since last July, Treasury Minister (Pictures: Terry Kirk). Their partnership bodes well for economic policy, and for the achievement of some of the necessary adaptations to the nation's banking and financial markets. Mr Clampi's 10 years are the subject of an article on page 8 of this survey.

Italian Banking Finance & Investment

Italian politics, both men know the importance of fixing clear objectives and the necessity of making compromises along the way. Carli's aims, since he came into office in July this year, have been dominated by year, have been dominated by a desire to produce convincing evidence that Italy will reduce its public-sector deficits, to argue the case for extensive privatisation of public industry and banks, and to breach the parliamentary logiam which has been holding up anti-trust legislation and badly needed reforms of banking and securities markets.

ties markets. Ciampi's priorities are much the same, while on the external front both men are determined that Italy should play a leading role in defining the path towards economic and mone-tary union in the Community. A pre-requisite for such a role will be the removal of Italy's

movements next year, in line with the BC's July I deadline, and acceptance of a 2.5 per cent margin of fluctuation for the lira in the European Mone-tary System, instead of the 6 per cent it has been allowed for the past decade.

Capital liberalisation could

Capital liberalisation could well cause a measure of pain, not because of any imminent flight of funds but because of EC member governments' expected failure to agree on a harmonisation of their taxes on capital gains. Rome is increasingly worried about the fact that, to be competitive in attracting capital, it may be forced either to move towards still higher interest rates or to still higher interest rates or to reduce (or remove altogether) its 30 per cent tax on bank

interest payments.

Neither option is comfortable. The latter could rob the
Treasury of L12,000bn, when
reducing the hydret deficit is reducing the budget deficit is

the overriding priority; while the former could hurt an industrial performance which has been the motive power behind growth rates everaging

3 per cent a year since 1985.
Next year's appointment
with capital liberalisation is
also causing some anxiety
inside the Italian hanking industry. Mr Plero Barucci, president of the Italian Bank-ers' Association (ABI), confessed in June that he and his brothers in banking were

brothers in banking were openly afraid of the new, potentially very competitive, market ahead.

Many would say that this fear is well placed, given the fragmented nature of Italian banking, its limited international presence, high cost-base, patchy, frequently politicised management, and overstaffing. Nonetheless, it has to be pointed out that Italian banking as a whole is already oper-

ating in a far more open regime than it has ever known before, and that it is not yet having much difficulty in turn-ing a profit.

Net income last year reached a record 15,363bn, 27 per cent hishor than the mediate 1987.

a record L5,363bn, 27 per cent higher than the mediocre 1987, but 12 per cent np on 1986. Operating costs fell from 3.11 to 3.03 per cent of total resources, and staff costs from 2.23 to 2.18 per cent. The poor performance in 1987 depressed growth in the banks' own funds to 8.3 per cent, from 18 per cent for 1985-87. Allied to accelerated lending, this accelerated lending, this caused risk-weighted capital adequacy to decline for the first time in more than five

To comply with the capital ratios set by the Group of Ten countries in July 1988, some 33 Italian banks would have needed at the end of last year to raise collectively L3,000bn -

a capital shortfall which was L800bn higher than the year before, but involving 10 fewer uner-capitalised institutions.

Messrs Clampi and Carli want to encourage bank merg-ers and to boost the capital ers and to boost the capital strength and competitivity of Italian banking by securing the passage of the so-called "Amato law" (after its sponsor, Mr Giuliano Amato, who was Mr Carli's immediate predecessor at the Treasnry). By encouraging banks to transform themselves into joint form themselves into joint stock companies, this would create a common legal basis for banking activities, and also permit the structuring of investment and parabanking ectivities under a "polytunctional" holding company.

Mr Ciampi believes that this legislation will streamline the banks' operating procedures and, perhaps most important of all, establish much clearer

all, establish much clearer

powers and lines of responsibility for their managements and governing boards. It would also, of course, facilitate their recourse to equity markets for

fresh capital.

Not surprisingly, this raises
the vexed question of privatisation. The original Amato draft established a floor for state shareholdings in public banks of 51 per cent, while allowing for politically-approved deroga-tions. However, influential sec-tions of the Christian Democratic party - worried both about losing political patron-age over banking nominations and also their powers to influ-ence loan policies – are fight-ing hard to block any possible

waiving of the 51 per cent rule. The extent to which industrial groups will be free to acquire bank equity will remain unclear until the antitrust legislation is passed. Until recently, the prevailing compromise would limit any single participation to 20 percent of a bank's equity, with Bank of Italy approval required for an initial bolding of 10 percent and for every 2 percent cent and for every 2 per cent thereafter. However, Governor Ciampi has many supporters in the parliament who would wish to be even more restrictive on this issue, and a further tightening in the final legislation cannot be ruled out.

The shortcomings in man-

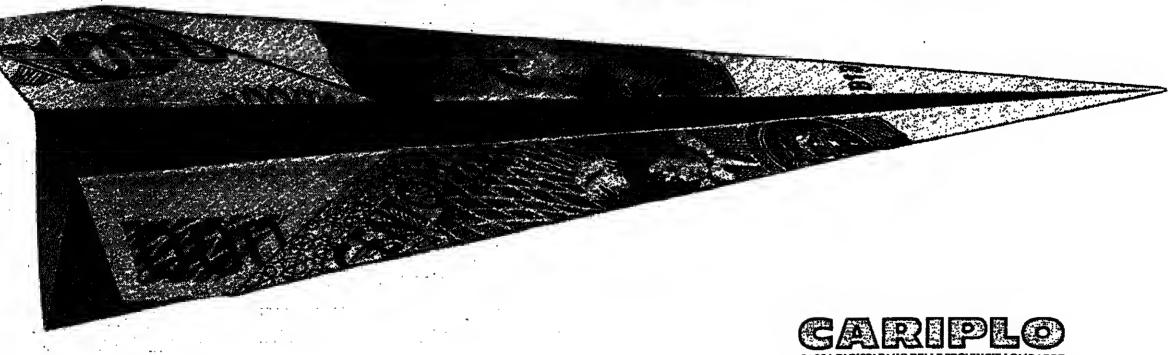
agement control, apparently thrown np in the recent scan-dal involving 53bn of unauthor-ised loans to Iraq hy Banca Nazionale di Lavoro's Atlanta branch, were predictably seized upon by supporters of privatisation. They argue that the present system of party political lotticazione (sharing out) of banking jobs offers no proper guarantee of management quality.

ment quality.

This affair has not only This affair has not only severely hruised the image abroad of Italian banking, it also raised questions about the quality of the Bank of Italy's own supervisory arrangements which Governor Ctampi bas swiftly tried to answer. He asserted in a recent speech that the primary supervisory responsibility over BNL Atlanta rested with the American banking authorities, and can banking authorities, and revealed that the Bank of Italy had instructed Italian banks to tighten controls over foreign affiliates, and to review their reporting procedures, account-ing checks and management

appointments.
Some Italian bankers have minimised the Atlanta affair with the view that it could have happened to any Euro-pean bank. Such complacency about its shortcomings has been the bane of Italian banking in the past, and should be severely punished in the much more internationally competi-





We know how.

decline of the dollar, increases

in public charges and domestic demand pressures. The rate of

increase appears to have

tion due next year, and partly

market pressures.

The official unemployment

south, where the unemploy-

ment rate has risen from 20.2

per cent to 21.3 per cent.
Of all the challenges facing
Italian economic policies in the

1990s, the most daunting is the

need to launch a new phase of economic development in the

Mezzogiorno (the south). The

readiness to move, which characterised the great labour

migrations to the north of Italy

and Europe of the late 1950s and 1960s, no longer exists,

partly because welfare assis-

tance is so much more adequate. In Sicily, Sardinia, Cala-

bria, Basilicata and parts of Campania, much more indus-

trial investment is needed to soak up unemployment and to

provide the basis for sustained

Some economists believe

that labour shortages in the

north will generate a spontane-

ous movement of investment

to the south, but this is not yet

apparent. If Italy could launch the Mezzogiorno on a promis-

ing growth track, its economy could begin to rival West Ger-

many's in strength. But it is equally possible that the Euro-

pean Community's open Inter-

nal market will serve only to widen the gap and maintain

the Mezzogiorno as a perma-

nent burden on the national

economy.

The south is the big challenge

IT WAS not all that long ago that any discussion on the Italian ecocomy with a qualified expert seemed to turn into a painful hand-wringing session. in which the list of woes was not only long, but also seemingly insurmountable.

These days, the topic can be addressed with almost unprecedented brevity, and the conversation can quickly move on to the numerous strengths which have become so much

more apparent.
With its very healthy industrial sector and aggressive small and medium-sized businesses across a broad range, the country is well placed to continue exploiting the oppor-tunities offered by the still-promising outlook for the global economy. Having enjoyed an sverage growth rate of 3 per cent a year since 1983 - 0.5 per cent above the European average - Italy can still look forward to a better than average performance next year, when the Government expects output to increase by

3.4 per cent. But, notwithstanding the continued dynamism of industrial investment in new plant and machinery - 8.6 per cent higher in the first half of the year - there are a number of difficulties which the Government and its partner in eco-nomic management, the Bank of Italy, have to wrestle with in the coming months, if the foun-dations are to be laid for continued growth and prosperity

into the 1990s.

Pride of place is occupied by the Government's budget defi-cit and the accumulated burden of national debt. Unusually, there is rather more optimism around in Rome on this problem than there has been for many years — despite the fact that this year's gap between revenues and expendi-tures will have missed the L117,000bn target set late last autuma by as much as L13.000bn.

Confidence that the economy as a whole should continue to offer a comfortable framework of growth, within which to tackle the problem, partly explains why spirits are higher in both the Italian cabinet and the Bank of Italy. More impor-tant, however, has been the apparent determination of the present government's team of economic ministers, led from the Treasury by the illustrious former governor of the central interest rates are to be bank, Mr Guido Carli, to nar-avoided. row the deficit by squeezing substantially more revenues out of the economy.

The Government's 1990 budget proposal aims at a deficit of L133,000bn, or 10.4 per cent of GDP, in a manoeuvre which will raise an extra L15,000bn of revenues and cut L5,000bn from government spending. This is the largest single attack on the deficit ever mounted: and, while still lacking credible constraints on health and pensions expenditure, it appears even to have put heart into Mr Carlo Azeglio Ciampi, the Governor of the Bank of Italy.

For nearly 10 ten years, he has been trying to call the politicians to order on the deficit; and for most of that time he has found little to praise in

the budget should be to cool the level of consumer demand. which has done much boost imports and worsen the balance of payments on current account. Demand for consumer goods rose by 12.2 per cent in the first half of this year, and this had an impact on the trade deficit, which leaped from L8,453bn in the first half of last year to L14,167bn in the first six months of 1989 - a deficit that was L1,300bn higher than

compensate for a 12 per cent

JOHN WYLES on the new confidence - and the immediate and long-term problems

lame deficit reduction policies. which have served only to push up accumulated debt to slightly more than 97 per cent of GDP. When Mr Ciampi acknowledges that a budget proposal is a "point of departure", as he has done with this one, then it means he likes it. Assuming that the parliament does not put the L133,000bn deficit target beyond reach with emasculat ing amendments, the budget could have two important con-

First, it gives credibility to this government's apparent determination to sustain the commitment, handed on from its predecessor, to turn the so-called primary deficit (the balance between revenues and expenditures, excluding interest payments) into a surplus by 1992. This, in turn, should help to reassure domestic and for-eign investors during the coming 12 months, when fully 40 per cent of outstanding debt has to be refinanced and when the Government is committed to removing all constraints on

capital movements by July 1. At the same time, it plans to put the lira into the narrower 25 per cent fluctuation band, from the 6 per cent margin of fluctuation which the Italian currency has enjoyed since the European Monetary System was founded. These changes will require a stable invest-ment climate if yet higher The other beneficial effect of

for all of 1968. Italian exporters have sub-stantially raised their share of world markets this year, with a 9.5 per cent volume growth in exports in the first six months, but this was not sufficient to

rise in imports. As a result, the current account deficit will be

around 1.3 per cent of GDP this year compared to 0.6 per cent in the previous 12 months. The solidity of Italy's current account deficits for most of this decade is beginning to worry Governor Clampi, who warned recently that a permanent imbalance on current account meant rising overseas indebtedness, with the result that interest costs on foreign debt will reach a record L12,000bn this ye

But this trend has done nothing to damage the lira's exchange rate which, beloed by substantially increased capital inflows - including a very large rise in private borrowing abroad (totalling L18,100bn in the first nine months, com-pared with L10,996bn in the whole of 1988) — has risen by 3 per cent against all currencies, and by 3.4 per cent against EC

Judging that Italian export-ers could live with this appreciation, the Bank of Italy has chosen to let the lira strengthen so as to maintain a downward pressure on prices. Mr Ciampi said recently that this had contained the rise in consumer prices by around 1 percentage point, and warned that further efforts were needed to combat a recovery in inflation "which has not yet been decisively subdued".

In the central bank's judge-

certainly not the people who determine the movements of many of its listed shares, the Italian stock exchange is as anomalous and out of date as would be a steam-driven limoument, rising prices have been due to increases in world It performs very few of a stock market's functions effiprices for raw materials, the ciently, and in many respects

of corporate Italy.

TO OUTSIDERS, who are

These criticisms are hardly

new - the sins of insider trad-ing are well known. The novpeaked at 7 per cent in June, but the Government's forecas elty lies in the fact that legislaof an inflation average of 4.5 tive developments at a per cent next year is generally European level, allied to a regarded as over-optimistic. growing awareness of the risks This is partly because addiof leaving the bourse unretional pressures on prices formed, are pushing Italian could come from the round of lawmakers inexorably in the key private sector pay negotiadirection of remedial action

stide in the spring of 1987, and then fell to its knees in the aftermath of the general crash because of growing labour rate of 12 per cent is broadly unchanged from last year, and misleading in several respects. It masks the fact that unemployment in the north has fallen from 6.7 per cent to 5.8 per cent over the neet 13. in October of that year, it was still possible for many politicians, regulators and operators to believe that, for all its behavioural weakne market was best left alone. It per cent over the past 12 months, and that there is virtu-ally full employment (the offihad risen by 225 per cent per cent since 1984; the mutual fund industry had achieved lift off, and delivered into equities cial jobless rate is 3.3 per cent) among the male population in this centre of Italian industry. the savings of millions of small investors; and leading Italian groups had been successfully recapitalising themselves.

Bot by the end of 1987, the By contrast, employment levels are continuing to fall in the

froth had been blown away. The market had fallen by 32 per cent in 12 months, and both private and foreign investors were losing interest. This can best be seen in the fact that net withdrawals from the mutual funds have steadily mounted to more than L7,000hn since early 1988, so that their net assets have fallen from a peak of L71,427bn in mid 1987 to L50bn at the end of September. Against this background, the market has not been able to match the recovery from October 1987 lows achieved by Wall Street, London, Paris and Tokyo. The reasons for this relative

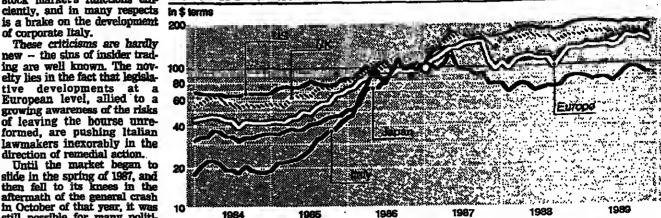
stagnation go beyond the disenchantment of investors, who had once appeared to believe that buying stocks in Italy was tha surest path to capital gains. They were recently set out by two of Italy's leading economists, Franco Modigliani, the Nobel Prize winner, and Enrico Perretti, in a very long article published by Il Sole 24

The two men argued that deficient politicians, on the one hand, and the handful of pow-erful industrial and financial groups who dominate the exchange both in capitalisation and trading, on the other, had

THE STOCK MARKET

A game in need of rules

FT~A World Indices



made the market a dangerous lace for the ordinary investor. In the absence of any proper legislative framawork, the interlocking alliances through which the powerful groups manage to control so many

led by the Fi

Actuaries and the Faculty of Act

manage to control so many companies was leaving the minority shareholder at an immense disadvantage.

The private game, in which these groups frequently reshuffle shareholdings and control in transactions completed outside the market, means that the minority shareholder usu-ally does not share in premium prices paid when control of a company passes from one owner, or group of owners, to another. The result is that a minority investment too frequently carries no upside benefit, but substantial downside risk through the loss of capital

Modigliani and Perretti argued that, since October 1967, the private sector, both big and small, had been finding it much more difficult to raise risk capital, and would increas-ingly resort to overseas markets, which were more dynamic and more liquid and would carry many private investors in their wake. In fast, the first migration has begun, to the extent that companie owned by Italy's corporate Agnelli, De Beneletti, Gardini and Pirelli have been listed on foreign

The significance of this can-not be exaggerated in demonstrating that these politically influential and economically powerful Barons are prepared to play by rules elsewhere which require more transpar ency, investor-protection and straight dealing. In the meantime, some of them have also demonstrated that they will continue to play the game the Italian way - which is often contemptuous of minorities

interests – in the absence of a legislative framework. But this now cannot be too long delayed if the Milan bourse is not to drift out to the most eccentric, and irrelevant, international margins. And, a so often in Italy's case, the call to order is bellowing down from Brussels. The EC Council of Ministers recently approved a directive for curbing insider trading, and is still considering one for regulating public take-

Both are the subjects of draft legislation which the Italian parliament has been considering for some time, along with other legislative proposals gov-erning financial intermediaries and closed investment funds. All are directed at filling legislative gaps that would other-wise have to be closed purely by applying EC directives. This legislative parallelism, in fact, is creating confusion and delay in Rome, where the final out comes may ultimately wait upon decisions in Brussels.

In the meantime, there are principles to be settled at a national level. One is whether all share transactions must be channeled through the bourse, a requirement which has effectively been written into the legislation on financial inter-mediaries during its parliamentary journey through amendments severely circumscribing trades ontside the exchange. Mr Guido Carli, the Treasury Minister, called this month for pethick on the grounds that a rethink, on the grounds that such an approach would put that firmly out of step with the rest of Europe. Instead, Mr Carli favours – together with the stock

exchange regulatory authority, the Consob – the construction of a market, with the help of computerised trading. whose efficiency and transparency would make it the natural centre for trading.

Italy's legislation on insider trading has suffered long delays in arguments over the role of the Consob in investigating and punishing insider traders. However, it now appears likely that an agree ment will be found that will give the Consob alone (instead of jointly with the Guarda di Finanza, Italy's tax police) responsibility for investigating suspected insider trading. In cases where there are reasonable grounds of suspecting an offence the magistrates would then be called on to act.

From the most recent indica-tions, it now seems possible that the insider trading law could reach the statute book within the next six months; but those relating to financial intermediaries and public offers will certainly take longer. In the meantime, perhaps one should not expect many signs of bullishness from the Italian bourse.

John Wyles

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Calendar of Events. second half of 1990

July Milano Collezioni Uomo Fashion

July Milanovendemoda Uomo

15 - 17 July Mias Estivo '90 Int'l Market of Sports Articles and Camping Equipment

6 - 10 September SIM HI-FI Ives '90 Int'l Hi-Fi, Video, Consumer Electronics Show

7 - 10 September Micam '90 Int'l Footwear Exhibition

7 - 10 September Bijoux Costume Jewellery Exhibition

7 - 10 September Macel Autumn '90 Int'l Household Articles, Gift Articles, Silverware and Goldsmith

19 - 24 September 13 Salone Internazionale del Mobile - Furniture 30 Salone del Mobile di Milano - Furniture

19 - 24 September Euroluce Int'l Lighting Exhibition

19 - 24 September Salone del Complemento d'Arredo Furniture Accessories

2 - 4 October Moda In Fabrics & Accessories

4 - 7 October 18° Expo Dental '90 - 5° Expotecnodental Equipment and Material for Dentistry and Dental Techniques

4 - 8 October 27° Smau '90 Int'l Office Furniture and Equipment Exhibition

5 - 9 October Milenovendemoda Studio Fashion

5 - 9 October Sposaitalia Fashion

5 - 9 October Milanovendemoda Donna Italia Fashion

5 - 9 October Modit Int'l Presentation of Women's Collections

5 - 9 October Contemporary
Presentation of Avant-Garde International Fashion Collections

7 - 11 October Milano Collezioni

Presentation of Spring-Summer '91 Collections

11 - 15 October IBTS **Broadcasting and Telecommunications Show**

19 - 22 October 58° Mipel Ini'l Exhibition of the Italian Leathergoods Market

A FAIR

19 - 25 October 17 Bimu Biennial Machine Tools Exhibition

20 - 22 October 19 Intersan Int'l Orthopaedic and Sanitary Articles Exhibition

21 - 28 October 57° Mifed Indian Summer Cinema and Television International Multimedia

November La mia Casa Household Furnishings and Technology

November Milano Finanza Finance

9 - 13 November Expo Commercio '90 Int'l Merchandising Equipment Exhibition

9 - 13 November Expo Turismo '90 Int'i Equipment for Tourism Exhibition

9 - 13 November Sirc '90 Italian Catering Exhibition

9 - 13 November Mida Italian Exhibition of Automatic Distribution

17º Salone internazionale del gelato e della pasticceria

Ice-cream and Confectionery

9 - 13 November EBE European Drinks Exhibition

9 - 13 November Sipral Food Products Exhibition

9 - 13 November FRANCHISING '90 Franchising and Innovative Solutione In the Service Industry

9 - 13 November Expo Vip Products, Equipment and Services for High Quelity Catering

11 - 13 November Borsa degli Stocks November Tecnoroll

Materials and Technologies for Industrial Curtains 23 - 26-November Tekneutic

Nautical Products, Services and Equipment

24 - 28 November Sicurezza '90 Int'l Security Electronic Devices and Alarms Exhibition

26 November - 1 December Milanomedicina '90 Int'l Exhibition and Conference of Medical Previews and New

27 November - 1 December Bias '90 Int'l Automation, Instrumentation and Microelectronics

Exhibition

27 November - 1 December 10 Rich e Mac '90 Int'l Chemistry Exhibition and Mac 1990

27 November - 1 December Mosan '90 Netional Sanitary Exhibition

4 - 6 December Esma Int'l Knitwear Exhibition THE BNL AFFAIR: the decade ends with a unique scandal. FT writers consider the causes, the personalities and the implications

A lesson for all western nations

THE ITALIANS have been unlucky this decade when it comes to banking scandals.

The 1980s opened with the Banco Ambrosiano affair, which featured the mysterious London death of Roberto Calvi, some \$1.3bn of missing bank loans that turned out to have gone to ten overseas dummy companies that were controlled by the Vatican bank, and a motley cast of characters that

unfortunately brought out the worst in Italian intrigue. The decade is now closing with the Banca Nazionale del Lavoro (BNL) affair, a scandal that is different from the Amhrosiano story; instead of mysterious Vatican dealings it concerns a mysterious \$3bn of unauthorised loan commitments to Iraq by the bank's branch in Atlanta, Georgia. The only things the Ambro-siano and BNL scandals have

in common is that both have attracted international attention and both are subjects which Italians do not like to talk about because they reflect poorly on the country's image. Indeed, this was one of the arguments used by Mr Guido Carli, the Treasury minister who last month opposed the idea of a parliamentary inquiry into the BNL affair. Mr Carli, whose Treasury Is majority shareholder of BNL, has been quite vocal about attacking the bank's former management and quite reticent about the darker sides of the scandal, but

he is not the only one.

The BNL affair needs, however, to he considered separately in two different contexts: in terms of what impact it may have on Italian banking, second in international politico-military terms.

The latter is necessary because as much as \$1bn of the BNL Iraqi loans are believed hy western intelligence circles to have been used for the proent of a wide range of technologies and equipment that are apparently civilian, but have actually been used by Baghdad for military projects, including the Condor 2 ballistic

missile project.

The scandal developed after deral Reserve contacted the Bank of Italy on August 4 to say the FBI had discovered that Mr Chris Drogoul, BNL's Atlanta mansger, had engicredit and direct loans to the

reporting them to the bank or to any US authorities.

Some US companies that are owed export credit funds are Mr Drogoul and nine other Atlanta staff members were to be sacked by BNL, but the scandal would soon prove to be more than just a case of a few

On the banking side, there can be no greater embarrassment than for Italy's biggest state-owned bank to admit that its internal auditing controls were so inadequate - some would say non-existent — that Rome headquarters knew nothing at all about the making of \$3bn of loan commitments and the payment of \$1.85bn on loans and letters of credit over

1988 to July 1989) by BNL's branch in Atlanta. All of the loans were off the books, and the commissions ered transactions were dramatically low - gen-erally 0.25 per cent, against a normal commission of 10 to 15 per cent on such high-risk lending.

At first it seemed to be about the obscure Atlanta branch of an Italian bank. But actually, says ALAN FRIEDMAN, it has lifted the vell on the murky world of missile technology procurement by unstable Third World regimes and some western governments' inability,

Mr Carli told parliament recently that there were "traces" in the bank's official accounts that should not have escaped internal controls. Investigators into the BNL affair believe a middle-level executive in Rome did know what was going on, hat no name has been revealed and the bank denies it.

Mr Nerio Nesi, chairman of BNL, and Mr Giacomo Pedde, director-general, were forced out of office early in September over the scandal. Both said they knew nothing of the Atlanta loans. Their replace-ments - Mr Giampiero Cantoni and Mr Paolo Savona have so far remained inscruta-bly silent about the scandal they inherited. In financial terms, the BNL

affair has created a delicate situation for the following rea-■ Baghdad has been demand-ing that BNL hand over more than \$1hn of additional and blocked loans that Atlanta had

owed export credit funds are either threatening BNL with legal action or, in the case of Lummus Crest of New Jersey,

■So far, Iraq has been servi-cing its BNL debt, but it is believed that the loans may end up being lumped together with a further \$4bn of ont-standing debt owed by Iraq to Italian companies.

■BNL's net capital position deteriorated by around L600bn (\$445m) to about L4,000bn after a series of provisions totalling L1,958bn, including those for Iraqí exposure.

The Bank of Italy has ordered BNL to strengthen its capital ratios, and the bank is now undergoing a L2,000hn recapitalisation that includes both rights issues and a special

ubordinated loan. BNL has not faced any liquidity problems as a result of the Iraqi scandal, and, thanks to the work of top exec-

or unwillingness, to act

utives such as Mr Pierdomen-ico Gallo and Mr Davide Croff, nor has it faced any serious problems on the interbank market. Indeed, some would argue that the most alarming aspect of the BNL affair is not even a banking matter, but the ease with which Iraq was able to secure such a substantial amount of funding for the pro-curement of militarily useful

The BNL scandal; which at first seemed to be all about the obscure Atlanta branch of an Italian bank, has actually lifted the vell on the murky world of missile technology procure-ment by unstable Third World regimes and the inability or unwillingness of some western

Up to \$1hn of the BNL money went to finance exports by US and European companies of a range of industrial equipment and technologies that was "dnal use" — seemingly civilian, but actually used by Baghdad to contribute to the development of a vertically-integrated military indus-trial complex capable of making conventional munitions, chemical warheads and ballistic missiles potentially able to alter the balance of power in

the Middle East.
The flow of money from
Atlanta to Baghdad was known to some US intelligence agen-cies. Western intelligence services have been monitoring all aspects of the Iraqi-Egyptian-Argentine missile project, known as Condor 2, for five years. But no action was taken to stop the BNL flow. One govent official in Europe said this might have been "because this might have been "because they wanted to follow this flow". The Federal Reserve, the US Treasury, the FBI, the State Department, the Pentagon, the Commerce Department and the National Security Council were all other preserve of the trial. all either unaware of the intel-ligence available on BNL or unable for some reason to act

An Iraqi network of compa-nies in Europe and the US, including some that received BNL letters of credit from Atlanta, was discovered last month to have been estab-lished to acquire militarily useful equipment and skills, according to officials in White

"The one thing they have in common is high technology," said one British official. "It doesn't matter whether it's machine tools or computers. It all clearly has an arms link-age." What the official did not say was that the Iraqi network of companies, including Matrix Churchill, a Coventry-based machine tools husiness, was

What, then, is one to make of the real significance of the BNL scandal? It would appear that there are two separate les sons to be drawn from this complex affair. One concerns the need for BNL to seek an immedists and quantum improvement in its internal controls and management of

The other concerns the priority that western governments, and especially Washington, must give to the issue of trying better police the export of militarily useful technology and equipment to the Third World. Iraq milked BNL's Atlanta branch successfully for 17 months and nearly \$2bn of mauthorised credits. Who will be next?



The new man at the helm

GIAMPIERO Cantoni, aged GIAMPTERO Canton, aged
50 (above), the new chairman
of BNL, is e Milanese banker
who has had a varied career.
Until his appointment, Mr
Cantoni, was chairman of a
Milan-based subsidiary of
Cariplo, Italy's leading savings
bank. He has also proved
himself as both an academic
and a risk-taking

and a risk-taking entrepreneur, and is a socialist with keen political antennae. He was already former prime minister Bettino Craxi's favourite for an important public sector banking job before the scandal resulted in the ousting of Nerio Nesi

A graduate in economics, Mr Cantoni later studied at Bocconi University, the leading Italian business school, where he now holds a professorship. In 1964, he founded Electropol, a successful machine tools and

engineering company. Mr Cantoni was named vice esident at Bancario Italiano in 1982, and became chairman a year later. He has also served in recent years as vice president of Mediocredito Centrale, the medium-term corporate finance and busine lopment lending institute, and as a board member at Saipem, the oil and gas pipelaying and drilling subsidiary of ENL.

Although the Treasury owns majority control of BNL, and Mr Guido Carli, the Treasury minister, has said he would like to see BNL privatised, Mr Cantoni is unlikely to agree to any early privatisation if this means handing a significant stake of the bank to any industrial



from the independent external auditors' certification letters. The audit report was signed by Price Waterhouse and local firm Italaudit, a subsidiary of taly's popular co-operative banks. Their signatures were joined by Ernst & Whinney's on BNL's consolidated group accounts. Additional comfort on the bank's accounts came

from the six-page statutory

auditors' report. Moreover, behind these forces of control, BNL had its own internal audit department; end the bank's Atlanta operations, centre of the scandal which made headlines in September, were subject to supervision by the Georgia State and US Federal authori-ties and by the Bank of Italy's Vigilanza. A large pack of watch-dogs was on the prowl. Yet, when news broke that BNL's Atlanta branch manager had engaged in a massive operation of unauthorised export financing, it was clear that the

watch-dogs had failed to bark.
Part of the system of checks
and controls had malfunctioned. Who was to hiame? "Top management is respon-sible for ensuring adequate control systems. They take the blame, followed by the bank's internal auditors and inspectors," says a partner in s major international accounting firm not involved with BNL. The auditors' job is to report on financial statements. They cannot give absolute assurance, or guarantee to discover frand.

The task of fraud prevention lies with management."
He considers that Price
Waterhouse ranks last among
the culprits. Professional solidarity apart, this opinion probably owes something to the fact that BNL's Atlanta branch was audited by another major accounting firm, Peat, Marwick, Mclintock.

The situation is complex. The joint sppointment sees Price Wsterhouse and Italaudit share responsibility for BNL's accounts. Peat Marwick's role as secondary auditor in the US is a complication.

"Though joint andits are practicable - and so are secondary andits where operations are clearly separate
the use of secondary auditors within bank branch networks seems unsatisfactory," the partner remarks about the division of responsibilities between Price Waterhouse and

Peat Marwick. Emilio Palma, the Price Waterhouse partner in charge of BNL's audit, says that Peat Marwick's report gave a clean opinion on Atlanta. With hindsight, he wishes the auditors' report on BNL's accounts had mentioned the use of secondary auditors in the US branch network and who they were.

Mr Palma notes that there are historical reasons why the work was split. "Before RNL was subject to external audit in Italy, the bank had already appointed Peat Marwick to andit US branches. It was a way of reducing the workload borne by the BNL's own inter-nal auditors and inspectors." He believes that checks on internal control should have revealed shortcomings in pro-cedures used at Atlanta. "Why

Who was to blame? The situation is complex. DAVID LANE examines the auditing arrangements, and the

were so many personal com-

system of checks and controls puters used, when a dedicated mainframe was available? And why was the Atlanta branch's

clearing bank different from the rest of the BNL's US network?" asks Mr Palma. Something may have gone wrong in the reconciliation of counts with correspondent banks, s shortcoming that allowed BNL's Atlanta man-

ager to keep large-scale inter-bank horrowings undetected. Mr Palma considers that the substantial number of about 200 time deposits should not have passed unnoticed.

Were corners cut on the BNL audit? Mr Palma thinks not, But the anditing of Italian banks feels the effects of two

adverse factors: the savage fee war between accounting firms, aimed at seizing market-share in the hanking sector; and reli-ance on internal audit groups with limited experience. Five years ago, when auditors were being appointed to

Italian banks for the first time, and obligatory external inde-pendent audit still only applied

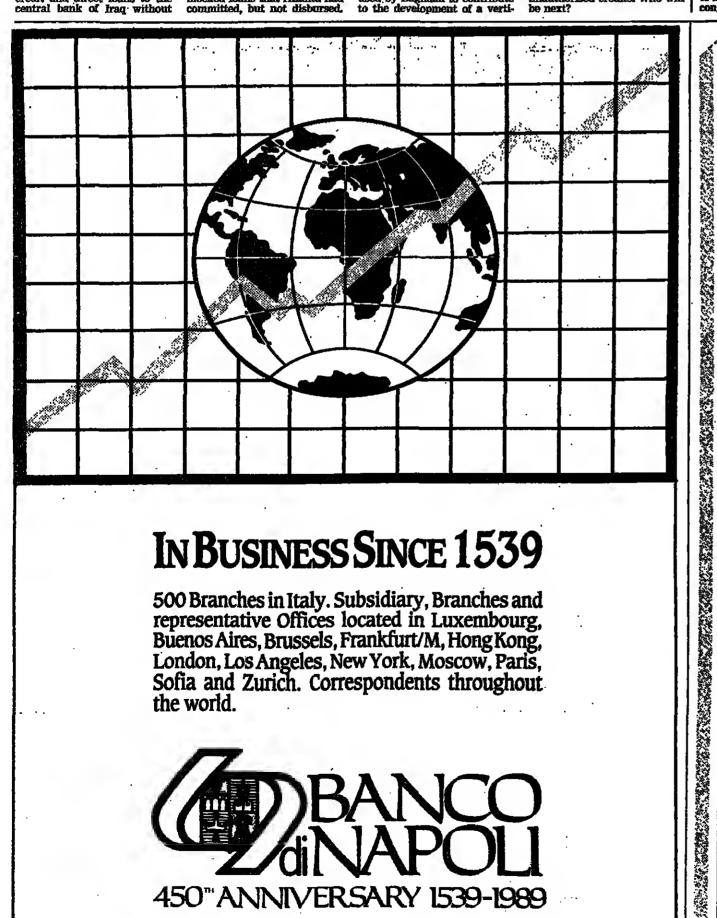
many partners believed that fees were extremely low, and that this represented a threat

to professional standards. "I do not think that the fee war necessarily led to stinting on effort or put standards in jeopardy. Firms wanted to ohtain experience in Italian banking, and were prepared to scept almost any fee to gain a foothold. I would like to believe that they performed thorough johs and have taken heavy losses," comments an audit partner, whose firm was not among the winners.

He notes that accounting firms must rely on hanks' internal audit departments. and believes that these are generally better placed than external auditors to ideotify shortcomings. "However, the limited international experience of Italian banks is a problem for internal audit teams." he says. Indeed, this was one reason why BNL's US branches were audited by Peat Marwick. In spite of having internal auditors in the US, BNL relied

on its external auditors. The shift from bank inspec tors, the long srm of head office, to a more modern inter-nal sudit approach to control is another factor. Old-style inspectors relied on anthority. while the strength of internal auditors should be professionalism. The change from old to new is difficult and incomplete. The Atlanta case has demoostrated that effective internal audit is crucial. All Italian banks are trying to learn from the Atlanta lesson. And uncovering the weak points exposed hy events at the BNL's hranch is occupying the Bank of Italy's Vigilanza supervisory service, Its role was defined clearly by Governor Carlo Azeglio Ciampi, when he addressed the Italian Forex Clnh at the end of October.

"The supervisory body pro-vides guideline instructions, indicates criteria and makes suggestions of an organisational and operational character," said Mr Ciampi. "It can-not and must not take the banks' place in their applica-tion. Equally, the controls undertaken do not substitute the tasks of bank directors and statutory suditors." He noted, moreover, that the primary responsibility for supervising BNL's Atlanta hranch lay with the US authorities.



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t approved by Midland Bank plc, a member of IMRO and AFBD.

UNIT TRUSTS: their potential is great, but . . .

Bonds retain their appeal

THE NOTION of thrift - evoking Samuel Smiles and Victorian England - does not square with the image of mod-

ern-day Northern Italy. Elegant Gucci-clad people work in merchant banks during the day, visit La Scala and expensive restaurants at night, and generally enjoy a beautiful

And yet Italians, gregarious though they may seem to the casual observer, actually save more of their disposable income than any other nation in the world, including the Jap-

Whereas the manifestly miserable, space-starved Japanese put away 15 per cent of what they earn, the much happier Italians save more than 20 per cent of their disposable

This extraordinary propen-sity to save is explained by numerous factors, ranging from political instability – 49 governments since the war -to the close-ties between the generations in Italian families and the government's enormous budget deficit.

But, as Giovanni Palladino, of Finanziari – part of the IMI group – observed receotly, Italian households prodoce a lot of savings, but make few

Even now, 50 per cent of total household financial wealth is to be found in liquid assets, such as bank deposits and short-term treasury bills. Putting this phenomenon into historical perspective, soccessive Italian governments, from the mid-1970s onward, found it necessary to issue Treasury paper to finance the ever-growing deficit.

Despite the 13-fold per cent rise in the stockmarket between 1977 and its peak nine years later, savings have been captured by fiscally-attractive government paper, which accounted for 7.5 per cent of housebold wealth in 1978 and 32.2 per cent 10 years later. Even now, 70 per cent of the total value of the Italian financial markets is in the form of government bonds, replenished monthly with vast issues of

high-interest bearing stock. Given the sheer weight of money emanating from Italian households in search of a home, it was inevitable that equities — and particularly companies like Flat, Ferruzi and Pirelli, the only companies the form of mutual funds (or where there is any real liquid-



lians enjoy the good life, yet save more of their disposable income than anyone else

unit trusts) would at some time become attractive. At the turn of the decade, when the Italian equity market began its vaulting ascent, Luxembourg-based funds — aggressively marketed by growing bands of financial advisers — appealed to some. The real break-through corne in 1982 when through came in 1983, when the Italian government permit-ted the marketing of domestic mutual funds.

The boom started in 1984. It was a virtuous circle: as the market roared ahead - stimulated by the early success of the first mutual funds - so people bought more mutual funds. The range of products was narrow, compared with the US or UK retail market – focusing on funds for bonds, equities and a mixture of the two. But, by the spring of 1986, mutual funds were attracting monthly investment of L6,000bn, and the total invested in such instruments stood at L60,000bn. The number of sales companies serving the market rose from two to 60

over the same period. The speculative bubble burst in July 1986, long before it did on the world's other stock-markets," reflects Paolo Azzone, a Milan-based broker. "The unit trusts became too hig for Italy — the amount of money splashing into a small pond was quite enormous.

Of course, the funds were largely invested in hlue-chip companies like Flat, Ferruzi

ity. But, once one mutual fund tried to sell one of these stock. everyone else would try, too. Given the weighting that these big companies have in the Italian market, the market as a whole would sink as a result."

Other factors behind the downturn were: unstable inter-est rates; the flight of foreign capital, the fact that shares had reached lofty and unsusainable valuations; the Italian settlement system could not cope. Over 1987, the market fell by 30 per cent, a worse performance than in most other mar-

The retail fund management industry went into something of an immediate recession. The numerous groups which had rushed in to build up salesforces sunk into losses, and in 1983 five sales companies, owned by leading banks, lost L38bn. There were net redemp-tions of mutual fund units every month from August 1987 to July 1989. In August this year, there was an upturn, but a net outflow followed again in

Fund managers look at the future with a mixture of opti-mism and despair. They know that the potential for the savings industry in Italy is enormons: for introducing new insurance-linked products, or pension products, or savings plans linked to exciting new current account facilities or consumer credit and credit cards.

Looking at the potential for insurance products alone, pre-

miums in Italy still account for only 0.58 per cent of GDP, com-pared with between 3 and 4 per cent in other industrialised countries. The product portfoaccounts and offshare mutual funds in the 1970s - is now as

ophisticated as many. But the Italian capital markets are still immature, compared with their equivalents in other European countries. Italien companies have traditionally grown via debt, and not via issues of securities.

According to the Bank of Italy, the value of unlisted shares is five times as large as that of the stockmarket capital-isation. And the market, as it is, is hardly a model of effi-ciency: the state and the Agnelli family control 20 per cent of the market apiece. There are prolific strategic cross-holdings, reducing considerably the free-float of

Mutual funds concentrating on overseas markets are begin-ning to make some headway. Meanwhile, most Italian inves tors - if faced with the choice between aquity and government bonds — will always chose the the latter.

"After all," observed one Milanese investor, "so long as the state has to finance its enormatted default from majorated and fault from majorated.

mous deficit from private savines, it will make sure that bonds are more attractive than shares. The government has a physiological need to win."

David Waller

1992 should curb over-regulation, says David Waller

Joint ventures point the way

FT IS often said that Italy is overbanked, with more than 1,000 credit institutions operating in an uncompetitive and inefficient environment.

One of the main reasons for this is that the financial services industry is over-regulated a situation which should

change with the onset of 1992. The root of the problem is the 1936 Banking Law, which imposed stringent controls on the industry in order to prevent a repetition of the bank crashes in the early 1930s. Further measures were taken in the 1970s, to cope with a chronically weak currency and a vast public deficit.

The earlier measure divided

banks into two types: those that could take deposits and provide short-term credit, and those that were obliged to raise funds through the money markets and offer medium to long term finance. Also, the Bank of Italy had to give its approval to

new branch openings.

The measures taken to protect the currency were severe: in 1973, those companies investing overseas were required to maintain a non-in-terest bearing deposit in lire of 50 per cent of the investment; in 1976, unanthorised capital flows were categorised as crim-

inal offences.

Little by little, these rules -which have, of course, contrib-med to the inefficiency of the banking industry - have been relaxed. Since 1981, banks have been able to extend their activities into related financial services; in 1983, unit-trusts w introduced; the divisions between short and long term credit institutions came down

last year.
Rules governing currency transactions and capital flow have also been reformed. In 1987, the requirement to main-tain a non-interest bearing deposit was abolished and in October 1988, foreign exchange rules were lifted to the extent that virtually all transactions between Italians and non-residents can take place unhin-

dered by controls.

Prior to last autumn, capital restrictions were based on the philosophy that everything was forbidden unless specifi-cally permitted. Now, all is allowed unless specifically for-bidden. The two specific restrictions which still apply are: 1, Italians are not allowed to open bank accounts overseas; and 2, they may not invest in foreign securities with a maturity of less than 180 days.

More generally, Italians must channel all foreign cur-rency transactions via an approved bank, foreign securi-ties must be lodged with a

domestic bank.
All this is supposed to change by July next year. By then, the Italian Government has promised, that all remain-ing restrictions on capital flows will be abolished — and in this sector at least, 1992

ought to come two years early.
Taking the impact of capital flow deregulation first, cynics may observe that many Italians have in the past managed to open up bank accounts over-seas — particularly in Switzer-land — undeterred by the Goverument's draconian penaltie And the fact that the last of the restrictions are about to come down underwhelms many Italian bankers, who believe that ingenious investors have always been able to what they wanted in overseas

market. Nevertheless, July 1990 is concentrating the minds of internationally minded Italian banks — and international banks interested in Italy - on the potential for selling inter-national equities to domestic investors disillusioned by the inefficiencies and illiquidities

of the Italian bourse. As a recent report from the San Paolo group puts it: "The abolition of foreign exchange controls ehould increasingly affect the portfolio composition of both residents and non-resi-

dents. The share of foreign investments in Italian residents portfolios has increased, and so has the share of lire denominated securities in non-

residents' portfolios." Looking at Italy's stupendous savings ratios and at the relatively unsophisticated savings industry, three loreign groups have moved in on the market in association with domestic players.

These are Hambros, the UK hanking group, which has teamed up with Sanpaolo one of Italy's largest and most internationally-minded banks to offer two international mutual funds; Merrill Lynch, which has teamed up with Prime – Italy's second largest mutual fund organisation - to offer three funds; and Chase Manhattan, the US bank which offers its Chase Manhattan America and Intercontinental

The products that they offer are not as specialised as their counterparts in the UK and the US, but there are signs that this is changing: Hambros is planning three new trusts, one directed at international bond markets, another at the global financial services industry, and the third at environmentally sound investments - i.a. Italy's first international

Funds in association with Fin-

green fund". The three foreign joint ventures have been successful in attracting funds; Hambros has attracted Italian savings of £70m since the two funds were introduced a year, with a further £170m commmitted through savings plans. The

two Chase funds had attracted L76bn by the end of March this year. All three have access to their own networks of salesmen, whilst Hambro's products are sold via Sanpaolo's exten-sive branch network as well.

Given the increasing sophis tication of the Italian investor. the market for such products is theoretically vast. But, as always, the main competition comes not from another invest. ment house but from the Ital-

ian government. It cannot afford to allow vast amounts of money to flow from the country, for it relies on personal savings to finance its gargantuan deficit. Hence the fiscal and tax advantages of government bonds: these bearer documents are subject to only 2 12.5 per cent with-holding tax, against the 30 per cent docked off dividends from foreign equities and bonds.

Looking at the broader impact of deregulation and the imminent arrival of 1992. Italian banks have been preparing themselves as follows: by rationalising their size; by adopting marketing plans; by introducing new products; and by becoming more international in outlook, often via the sort of cross-holding arrange-ment which has seen Saupaolo take a 12 per cent stake in

Hambro. However, bankers acknowledge that the industry has a long way to go before the spirit of 1992 is translated into business practice. Indeed, it is likely that true 1992 will only prevail in the Italian banking sector long after that date has

ITALY'S TOP 10 BANKS: 1988 (\$m)								
	Capitel	Capital/avests ratio (%)	Profits	Assets				
1 Istituto Bancario San Paolo	4,705	4.0	1,048	103,105				
2 Monte di Paschi di Siena	3,625	5,5	543	66,560				
3 Caripio	3,504	6.5	823	54,131				
4 Banca Nazionale del Lavoro	3,352	3.8	211	87,729				
6 Banca Commerciale Italiana	3,178	5.1	484	62,700				
6 Istituto Mobiliare Italiano	2,940	12.3	774	23,836				
7 Credito Italiano	2,319	4,1	320	56,952				
6 Banco di Sicilia	1,480	4.8	109	31.140				
9 Crediop	1,283	6.9	Da	18,694				
IO Banco di Roma	1,263	2.3	81	54,757				

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Banca Popolare di Milano

MERCHANT BANKS

Big names open in Milan

international investment banking added weight to the opera-tion which created the Enimont chemicals joint venture, between state-owned Enichem and Ferruzzi Group's Montedi-

The new company's shares were quoted on the Milan bourse at the start of October. Co-manager for the place-ment outside Europe, Goldman Sachs, had been involved from the outset in assisting and advising the KNI state hydrocarbons holding in many aspects of the joint venture. from valuation and negotiation to the preparation of business and financial plans and the

"Having been instructed to give the operation's interna-tional dimension careful atten-tion, our choice of professional adviser was from the leading international investment and merchant banks," says Glov-anni Ciccone, ENI's head of

ENI contacted six leading banks, choosing Goldman Sachs because of the US insti-tution's wide experience and

its ability to bring together rapidly a large team of analysts and economists.

"Goldman Sachs' capability and capacity were not avail-able in Italian banks. The need

The invaders are not unopposed . . . And smaller and more recent Italian institutions are attempting to capture

a share of the market for the work to be done quickly and well was paramount the question of fees was marginal," says Mr Ciccone, adding that the Enimont operation was a

positive experience. Morgan Stanley co-managed the placement of Enimont shares with Goldman Sachs and was on the other side of the table, working on behalf of Montedison's Ferruzzi parent, in negotiating the creation of

the chemicals group.
The bank, like Goldman Sachs, drew on staff from Lon-don and New York for the Eni-mont project. "We found ourselves travelling much of the time, spending four or five days a week in Italy," recalls Morgan Stanley vice president Galeazzo Pecori Graki.

To reduce time spent in air-ports and on aircraft, Morgan ports and on aircraft, Morgan Stanley decided to establish an Italian office, and has been working from Palazzo Serbel-loni, in central Milan, since the end of June, "We recognise that the Italian market is becoming very active," says Mr Pecori Giraldi. "Being here allows us to get close to chemts allows us to get close to chents physically and psychologi-



Rothschild's Richard Katz

and mergers and acquisitions, will generate most business for the Milan office. Cross-border, rather than domestic, Italian business will predominate,

business will predominate, though Mr Pecori Giraldi expects to be working for local corporations as well as large multi-national citents.

The US investment bank is not the only foreign institution hoping to exploit Italy's booming economy and the internationalisation of its financial system. London merchant system. London merchant bank Rothschild is also in business, having established an Italian subsidiary in April. Subsequently it confirmed its presence with July's launch of a Guernsey-based buy-out fund, Old Court Italian Ven-

Richard Katz, Rothschild Italia's managing director, puts M&As at the head of the bank's priorities, followed by manage-ment buy-outs.

"Italian companies are con-cerned about 1992. Some are interested in boosting their international presence, others want to find foreign partners," he says. "Succession problems in family firms open up opportunities for acquisitions, even if disposal of minority stakes is the first step." the first step."
Lower in Rothschild's priori-

ties, but nevertheless imporraising, assistance in privatisa-tion and asset management. The bank foresees no role for assisting quoted and unquoted companies in raising capital in tialy's domestic market, but considers that its good whole-sale distribution capacity out-side should be attractive to Italian companies.

"British merchant banks have vast international exper-tise, which is valued and valid in Italy. Italian institutions have a major advantage in knowing Italy better, but they lack London's skills in merchant banking," notes Mr Kats.

WITH IMPORTANT deadlines looming, leading Italian bank-ers have been undertaking a

salutary appraisal of the country's retail banking system.
Piero Barucci, chairman of
Associazione Bancaria Italiana (ABI), the Italian Banking

Association, has been in the merchant banking group.
But the invaders are not vanguard. "Our system is less efficient than others that have been unopposed, All foreign bankers acknowledge that Mediobanca enjoys a strong position with large placing capacity and excellent inside connections as

ziaria, Francesco Micheli's

a member of the ala nobile (noble wing) of Italian finance. State-owned Sige, part of Isti-tuto Mobillare Italiano (IMI),

also benefits from the large

customer network created by

IMI's former, almost monopoly

position in medium and

long-term lending to the indus-trial sector.

Smaller and more recent Ital-

ian institutions are attempting

to capture a share of the mar-ket. These include San Paolo

Finance (Istituto Bancario San

Paolo di Torino), Finanziaria Italiana di Partecipazioni (Banca Nazionale del Lavoro) and Invest (Jody Vender's mer-chant banking operation in which Kidder Peabody has a

Foreign bankers, like Mr Katz and Mr Pecorl Giraldi,

emphasise that they aim to win cross-border business, and

win cross-border business, and do not expect to compete on the purely domestic market. Nevertheless, it is hard to believe that, once established, they would turn down any chance of widening their field of action.

David Lane

able to work freely on international markets, that operate in currencies having significant markets beyond their borders, and that enjoy ownership structures and legislative frameworks that have encouraged reorganisation and a gradual restructuring process," he said at the annual meeting

However, significant changes are in sight for the banking system. Parliamentary approval of the bill conceived by former treasury minister Giuliano Amato will open the way for a radical re-shaping of public-sector banks; the six public sector banks; the SIX public law credit institutions, the savings banks and the three banks of national interest controlled by the IRI state holding corporation and their subsidiaries. These currently represent about two thirds of retail banking in Italy.

The America bill will baye

The Amato bill will have the effect of giving public-sec-tor banks the possibility of transformation into joint stock corporations. The draft legislation foresees fiscal incentives to encourage concentration through mergers or transfer of ownership," explains Mr Bar-ucci, noting that modifications have been introduced which **RETAIL BANKS**

A Bill for efficiency

will extend these incentives to

private sector banks.

With about 1,100 different banks, the system is highly fragmented, and for several years the Bank of Italy has been urging a process of concentration.

Two major mergers were announced in February. The first, in which Nuovo Banco Amhrosiano absorbed its Banca Cattolica del Veneto snbsidiary, will soon create Italy's biggest privately-owned bank with a 850-branch network and assets expected to amount to L26,000hn at yearend. In the second operation, IRI sold a controlling 51 per cent interest in Banco di Santo Spirito to Cassa di Risparmio di Roma. Mr Barucci says that further operations are likely. Central to the debate on the Amato bill and public sector banks has been the question of privetisation. The extent of public ownership in Italy is unmatched in other countries. Though the reasons date back to the 1920s and 1930s, the pro-cess has continued in recent times with the acquisition of troubled private sector banks by the public sector. During the last 20 years, 42 banks with a total of 835 branches have passed to the public sector.
The authorities consider,

however, that a shift in the other direction is possible and

desirable. "There is a widely felt need to introduce forms of privatisation, either partial or total, into the system," says Mr Barucci. But decisions on changes of ownership in the Italian banking system must be taken by the Government and parliament, with the final and parliament, with the final word from the Bank of Italy.

word from the Bank of Italy.

When opportunities are given for buying stakes in Italy's public-sector banks, foreign institutions are likely to be near the head of the queue. Interest from major French banks has been evident this year, with Crédit Lyonnais' bid for Credito Bergamasco, the exchange of cross-shareholdings between Banca Commerciale Italiana and Paribas, the ciale Italiana and Paribas, the purchase of a stake in Credito Romagnolo by Banque Nationale de Paris and Credit Agri-cole's controversial "white knight" purchase of an impor-tant stake in Banco Ambrosi-

"There will certainly be an increase in interest, but there will also be greater interest in the other direction with Italian the other direction with Italian banks looking to strengthen their presence abroad. The process of internationalisation must be two-way. We look favourably on exchanges of shareholdings or ownership. But there must be reciprocity."

says Mr Barucci. Some Italian banks are

already active beyond Italian borders. Istituto Bancario San Paolo di Torino has made its mark with a series of astute acquisitions of small banks, as well as purchasing an impor-tant stake in London merchant bank Hambros. But internationalisation is an area which worries the bank's chairman Gianni Zandano.

Glanni Zandano.

"The presence of Italian banks in international markets seems unsatisfactory in quantitative and qualitative terms," he told ARI's Progeto Europa earlier this year. He considers that, in many cases, banks have established offices or branches abroad for the wrong reasons, for image rather than for operational purposes. for operational purposes. Staff is another area of con-cern for Mr Zandano. "One can

assume that the fundamental economic condition that has allowed the Italian system to support staff costs higher than other countries is higher earn-ings from financial intermediation on the domestic market." In other words, Italian customers are paying for inefficiency through higher spreads on interest rates.

Mr Zandano believes that costs must be attacked. With custs must be attacked. With staff contract negotiations cur-rently under way, the opportu-nity to tackle the problem is at hand. "We are in the initial phase of confrontation. We

hope that negotiations will be rapid and that the outcome will show that Italian banks, including their staff, are aware that we are becoming part of the European system," says Mr Barucci. Staff costs represented 72 per cent of the retail banks' total operating costs last year, so tight control is

Following the branch liberal isation, announced earlier this year, banks have a cost which will need closer attention than in the past. The central bank's 1986 branch plan, under which modifications to hanks' networks were approved, was the last. Under the new procedure, banks' proposed changes to networks will be assumed to be approved, unless specifically rejected by the authorities. But expansion plans must be coher-

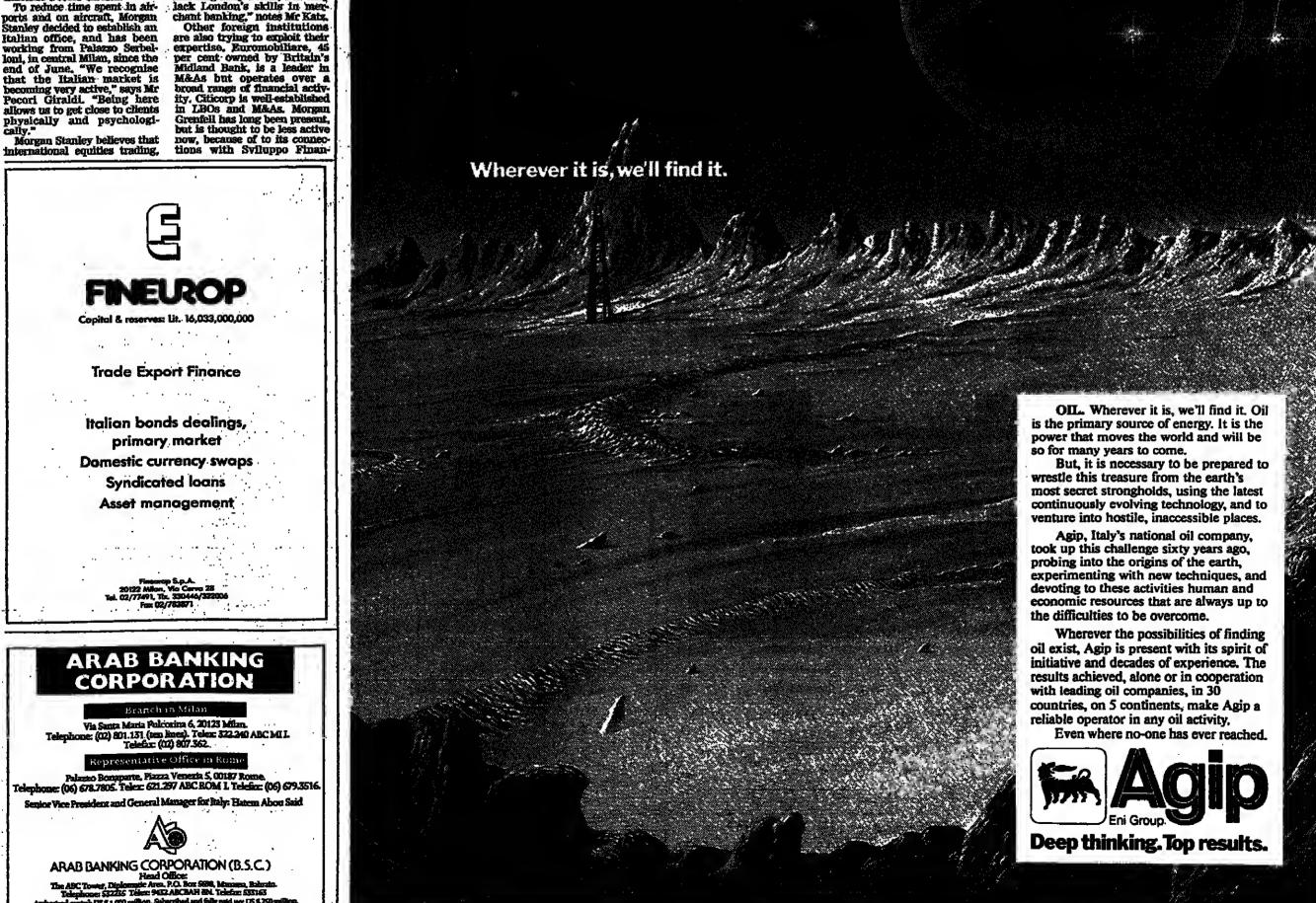
ent with assets, economic per-formance and an orderly geo-graphical development.

Branch liberalisetion is a delicate matter, with the risk that banks will establish too many branches and that the consequent increase in fixed costs incurred will not be metched by revenues. The authorities hope that, when banks open new branches, these will be slimmer operations, using staff and technology efficiently.

Fortunately, results from Italy's retail banks are sufficiently good to permit invest-ment, though improved profits will probably be one of the weapons that the trade unions will brandish at the bargaining

ATA Bélier

David Lane



THE FOREIGN banker looking at the Italian market is faced with a perplexing mixture of opportunity and nightmare.

The opportunity is obvious, Here is one of Europe's strongest and faster growing economies, served by an old-fashioned hanking system which is so inefficient that it sustains no fewer than 1,100, mostly

inefficient, banks.

Surely, the reasoning goes, all one has to do is to offer sophisticated international-style hanking products - ranging from corporate finance for the family husiness, to interest bearing current accounts and Italy's myriad small businessmen will flock to one's door.

Look a little harder, and the nightmare hegins to take shape. The 1,100 Italian banks do not suffer a penalty for their manifest inefficiency. Far from it - they are extremely profitable, despite the flight of money from bank balances into the bond market since the late

When a foreign bank decides to

take on this heavily regulated mar-ket on its own, the problems begin. Antiquated rules mean that foreign commercial bankers cannot lend money to corporate clients and expect to make a profit. Moreover, it is difficult to open branches at will, or to slim down the cost base by culling staff in the traditional

Anglo-Saxon way.

It is important to distinguish between commercial banking and investment banking. Foreign invest-

investment banking. Foreign investment bankers can — and many do
— serve the big Italian corporates
from London, with only a minimal
presence on the ground.

But there is a giant, untapped
market in serving the medium-sized
corporate clients, not simply the
quoted companies but the numerous prosperous family businesses which have grown up since the war, run hy the next generation of Agnellis and de Benedettis, entrepreneurs who are now considering expansion overseas.

Getting at this market is a difficult matter, and some form of local FOREIGN BANKS

Alliances and niches tame the nightmare

alliance would seem essential. Thus a number of recent tie-ups between foreign and Italian hanks: the link-up between Kidder Peabody and SOPAF; Midland Bank's pur-chase of a 45 per cent stake in Euro-mohiliare; and the joint-venture operation between Paribas and Banca Commerciale (Comit)

Banca Commerciale (Comit).
Other investment banks specialise quite nicely in niche markets such as government bonds (Nomura) or venture capital (Citicorp) and mergers and acquisitions (Morgan Stanley, Rothschilds, Citi-corp again). By targeting one'a mar-

ket precisely in this way, foreign banks can mitigate the risks of Mr Richard Adams, operating in the Italian market. For the commercial banks, it is a different matter altogether. A number – including Bank of America. which sold its Italian subsidiary to Deutsche Bank, Standard Char-

tered, Hongkong and Shanghai Bank - have been reining hack their Italian operations or pulling out altogether. But no case better illustrates the nightmarish aspect of this segment of the Italian market than that of Barclays, which has lost a ataggering £100m in Italy

Mr Richard Adams, chairman of the Italian offshoot of the British clearer, explains the problem in the following terms: constrained by

following terms: constrained by Italy's restrictive hanking laws, Barclays opened up a lot of "parabanking" businesses in areas such as leasing, factoring and consumer credit. The expansion — in tha early years of the decade — took place too rapidly and with inadequate controls. The result: massive trading losses and vast overheads. trading losses and vast overheads. The latter could not be cut, because of Italy's protective labour laws.

Meanwhile, the basic corporate lending business could not be devel-oped, for three related reasons. For a start, the Bank of Italy allows foreign banks to lend on a multiple of their own capital and not that of their parent company. Reserve requirements are high enough in any case. And the interbank market - on which foreign banks would normally rely for their funds - is "shallow and volatile", according to

This market is subject to a 30 per cent withholding tar, which means that foreign banks simply cannot lend to Italian corporates. Funding for their Italian competitors is a lot cheaper, because of their access to a draw and stubils occurs of restil deep and stable ocean of retail deposits - and consequently the rates at which they can lend are a lot more attractive to the corporate

Mr Claude Parlange, managing director of Credit Lyonnais' Italian operations, concedes that straightforward lending is not a profitable operation for his bank either, its

money being made for a range of other services offered to Italy's biggest 200 companies. This analysis applies only to Lyonnais' own-grown operations in Italy. In May this year, France's second largest bank bucked the trend of distayest ment in Italy to buy control of Credito Bergamasco, a large northern private sector bank, for L340bn.

Lyonnais has not taken manage-ment control of Bergamasco, but Mr Parlange explains that the deal — representing 16 times the bank's 1966 earnings — gives the French access to that elusive and attractive middle corporate market served by Bergamasco's network of branches across prosperous Lombardy and across prosperous Lombardy and

In the short term, such a deal allows Lyonnais to tap into the Ital ian banking market for as long as It remains protected. In the longer term, it is a strategic investment in one of Europe's most vital econo-

David Waller

SAVINGS BANKS RADICAL change threatens Italy's savings banks, the casse

di risparmio.

Enactment of a bill prepared hy former treasury minister, Giuliano Amato, two years ago is close at hand. When parliament gives approval, the way will be opened for a major reshaping of the eavings banks, a category which held 28.6 per cent of total hank deposits and was responsible for 24.7 per cent of total bank di risparmio. for 24.7 per cent of total bank lending at the end of last year.

At present the casse and the banche del monte, pawn credit institutions included in the 84strong savings bank category, are foundations and associa-tions belonging in the public sector and without sharehold-ers. Under Mr Amato's proposals, the foundations and associations will be able to spin-off their hanking activities into

out incurring taxation on capi-tal gains which arise.

"Foundations and associa-tions will become holdings, public bodies with sharehold-ings in the banks. A favourable effect of the change will be that book values will reflect banks' real asset values. This will boost capital ratios and allow expansion," explains Roberto Mazzotta, who comhines the chairmanship of Italy's blggest savings bank, Cassa di Risparnio delle Prov-incie Lombarde (Cariplo), with heading the Italian savings

banks' association, ACRL.

Mr Mazzotta says that
savings hanks will enjoy
greater flexibility. "As joint
stock corporations, it will be
possible for them to obtain stock-market quotation and fresh capital when required. In addition, mergers will be much

Unsurprisingly, the Amato bill satisfies politicians, for whom the savings bank cate-gory provides a valuable

New flexibility ahead

instrument of Datronage. Chairmen and deputy chair-men are appointed by the inter-ministerial committee for credit and savings (CiCR), reflecting political equilibria; and local power balances in communes and provinces are maintained in overall board composition. With the continuation of the foundations and associations, the number of jobs in the spoils system will remain unchanged, even in the case of mergers.

"The foundations and associ-ations will manage the distri-hution of dividends earned on their holdings in the banks, allocating money for civil, cul-tural and social purposes" says Mr Mazzotta, putting his finger on a key issue. Savings banks' charitable committees at present have the enviable task of distributing part of profits for

local beneficence.
The Amato hill will effectively create a structure of charitable foundations, whose income, at least initially, will be derived from dividends on charcholdings in savings banks, Politicians will continue to have the financial means to tend their constituencies.

What kind of institution are the savings banks? Mostly con-stituted in the mid to late 19th century, the first were estab-lished in Venice, Padua and Udine in the early 1820s. "Their birth and early growth coincided with the process of Italian reunification. Charactersavings banks have firmly founded relationships with the family sector and its savings, and with small businesses,"

Says Mr Mazzotta.
Social aims often underlay their establishment. The "promotion of savings and the spirit of thrift among the poorer classes, like farm labourers and tradesmen" was the institutional aim of the the institutional aim of the savings bank founded at Bra, in Piedmont, in 1842. Similarly, promotion of thrift was sought when Rimini's savings bank was established in 1838, though its founders also wanted to encourage local economic ini-

tiatives. Revolutionary politics played

The Amato bill will effectively create a structure of charitable **foundations**

a part in the birth of Florence's savings bank in 1829, estab-lished to compete with banks controlled by the Austrians and to help liberate the local economy from foreign influence, Closer to the philan-thropic ideal, the founders of Ravenna's savings bank aimed alleviate the conditions of the less prosperous by promo-ting savings and undertaking

good works.

The savings banks' aim of assisting the less fortunate is a direct inheritance from the banche del monte. These have roots in the 15th century, when ecclesiastical orders estab-lished charitable pawn lending to combat usury. Indeed, several of ftaly's 75 savings banks sprang from, and subsequently absorbed, their monte di pieta

bailed out when the repercussions of political intervention in loan policy was felt.

But default is a wider problem. The savings banks' average rate is worse than all other bank categories. At the end of loans were non-performing comwere non-performing, com-pared to 6.4 per cent for the banking system overall. Nine Only nine banche del monte savings banks had over 12 per cent default and a further 21 still exist independently. With the exception of the 62-branch showed non-performing loans between 8 and 12 per cent of Banca del Monte di Bologna a Ravenna and the 72-hranch Banca del Monte di Lombardia

They are net lenders on the interbank market," says Mr

Excessive reliance on local

roots, however, can also be a waakneas. Mr Mazzotta believes that the parochialism which characterises a good number of the casse di rispar-

mio is a brake on development. Damaging local rivalries must cease if the banks wish to be

effective in an increasingly competitive market.

Parochialism may also lead
to difficulties with loan portfolios. In the case of the Cassa di

Risparmio di Prato, there was excessive lending to the textile

lapsed the savings bank was left with a mountain of non-

the savings bank had to be

Mazzotta.

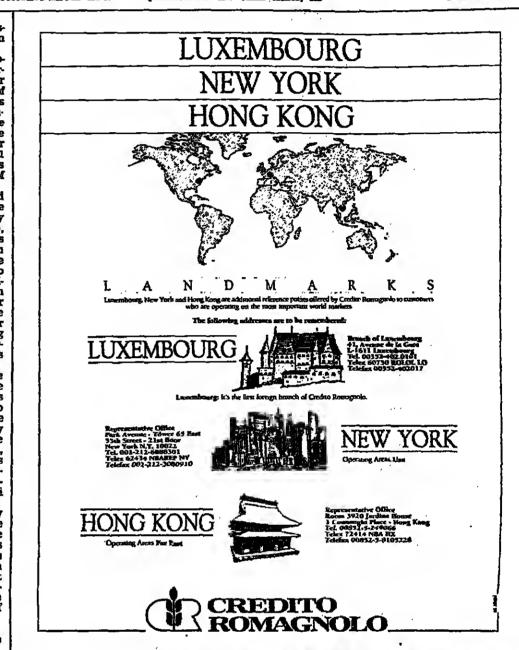
(formed from the merger of the Banca del Monte di Milano and The case di risparmio need to be able to offer a full range of services, but at present they tha Banca del Monte di Pavia e Bergamo, two years ago), all are small indeed, the Rovigo bank, in north-east fealy, and are too emall. Only Cariplo, with over 400 branches, ranks among the biggest Italian banks, though when the merger with Banco di Santo Spirito is completed, the capi-tal's savings bank will move in the Siniscalco Ceci bank, in the Apulian heel, could not be smaller, each has one branch. The savings bank category has one vsry strong point.

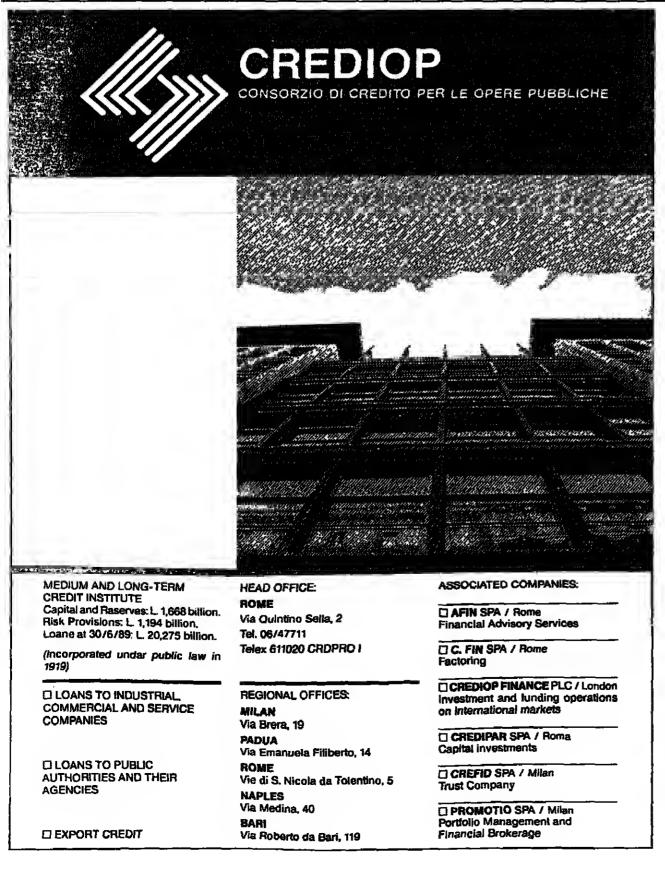
"The casse di risparmio are emall hanks, weak on a national basis, but each is parthe top league. Only two other casse di risparmio have more than 200 hranches, and four between 100 and 200. Excluding ticularly strong in its own geo-graphical area. In parts of Italy, savings hanks have between 40 and 50 per cent of savings and customer lending. the banche del monte, the average size of hranch network is 51.

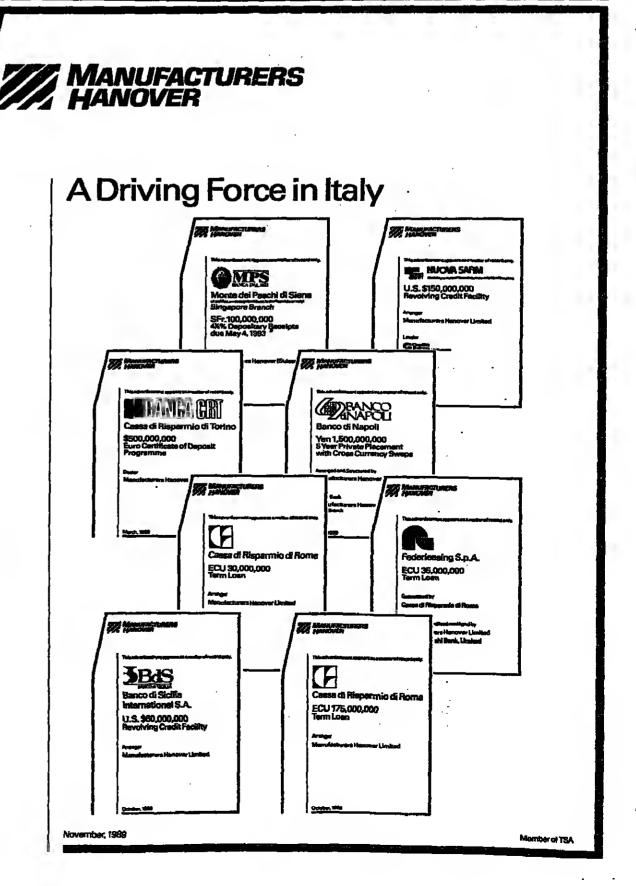
Mergers are needed, to give competitive size. Though the Amato hill still awaits approval, they already seem to be bappening. In 30 years between 1956 and 1986, only four mergers took place. Since 1967, there have been seven, the latest occurring earlier this the latest occurring earlier this year when the Cassa di Rispar-mio di Verona Vicenza e Bel-

mio di Verona Vicenza e Bel-luno took over the Cassa di Risparmio di Ancona.

"We are aiming at a very ambitious objective – the restructuring of the whole savings bank category," says Mr Mazzotta. He envisages a form of mega-merger, in which the new foundations will vest the new foundations will vest their shareholdings in a cenition naving ti task of overall management of the savings bank sector.







Mergers are suddenly in fashion, reports Sari Gilbert

Ambroveneto strides ahead

WITH THE approach of 1992 -seen by many as a himus test for Italy's largely undersize

A. A.

banks - concern with size is spreading through fialy. Headlines broadcast a succession of merger projects.
Acquisitions are in fashion, and takeover plans are high on the dream agends of top financiers and industrialists.

Although control of the property of the property of the project of the p

Although smaller savings or co-operative banks have been busy forming consortia and alliances; genoine bank mergers are not easy to negotiate in Italy, and acquisitions are likely to be the route to bank

Nevertheless, a few mergers have taken place. The first was that finalised lest May, in Rome, between Cassa di Risparmio di Roma and Banco di Santo Spirito. Shortly afterwards, another was agreed between Nuovo Banco Ambrosiano, one of Italy s largest private banks, and the latter's subsidiary, Banca Cattolica del Veneto.

On the acquisition side, the most talked-about deal was carried out by the internationally active Istituto Bancario San Paolo di Torino, Italy's most profitable public bank. This summer it purchased a 40 per cent stake in Crediop, the medium-term credit institution, whose major shareholder is the Treasury's deposits and

loans bank. For several years, the Bank For several years, the Bank of Italy has been urging credit agencies to prepare for 1992 by rationalising, increasing their efficiency and, where possible, their size. This suggestion fell on fertile ground at Casea di Risparmio di Roma, the capital's major savings bank, where in acriv 1993 director. where, in early 1988, director-general Cesare Geronzi and President Pellogrino Capaldo were turning considerable thought to the local Roman banking situation, characterised by a relatively narrow credit market, low efficiency and poor capitalisation.

The Cassa's managers con-cluded that its 15 per cent mar-ket share in its home region of Lazio (only 2 per cent nationally) was insufficient to allow the economies of scale and the allocation of resources neces-sary to meet long-term compe-tition. They wanted a 30 per cent market share of deposits and a 20-to-25 per cent market share of loans. And the only



Veteran financier Enrico Cuccia... Last month,
Ambroveneto was forced to fight off a takeover attempt engineered by him and the Flat-dominated Gemina holding company. Mr Cuccia was also said to be behind a so far unsuccessful assault that Credito italiano has been waging against Banca Nazionale dell'Agricollura

way to attain such growth was through a merger.

At the same time, Iri, the giant state-holding company, was showing interest in selling off at least part of Rome's Ramco del Samto Spirito. With L12,000bn in deposits, BSS is about the same size as the Cassa, but it had a high percentage of bad or non-performing loans, was overstaffed and under-capitalised. Divestment would provide Iri with new capital that could be used to recapitalise another suffering Iri bank, Banco di Roma.

For Mr Geronzl and Mr Pellethrough a merger.

For Mr Geronal and Mr Pellegrino, who had launched a first bid for 33 per cent in April 1988, BSS was the obvious partner. The 51 per cent stake bought last year means that, together, the two banks will have 440 branches and L30,000bn in deposits. When the technicalities of the merger are completed, by the end of 1990, it will be by far the biggest bank in Lazio and seventh nationwide.

Opponents of the scheme some BSS managers and, at the start, the unions — held that a merger between two banks of would be too costly. But Ger-onzi and Pellegrino insisted it was complementarity, not diversity, that would provide major economies of scale and synergies.
"We asked ourselves

"We asked ourselves whether, with the approach of 1992, small was still beautiful," says Mr. Geronzi. "And the answer we came up with was that, in the near future, size would become crucial if we wanted to respond to competition and remain profitable."

Although the Nuovo Banco Ambrostano already controlled

Ambrosiano already controlled a 50.62 per cent share of the smaller Banca Cattolica del Veneto, the reasons behind the merger were similar. The merger were similar. The enlarged bank, renamed Ambroveneto, can now meet the post-1992 challenges. "With sefficient productive and competitive capacities," says Ambroveneto chief Giovanni Bezoli, the merger's architect. Indeed, with deposits of over L29,000bn and 337 branches, Ambroveneto will overtake

Ambroveneto will overtake Banca Nazionale di Agricoltura as the country's largest private bank. It became so attractive that, last month, Bazoli was forced to fight off a takeover attempt engineered by veteran financier Enrico Cuccia and the Flat-dominated Geminal and the first country which have

the Flat-dominated Gemina holding company, which controls 14.6 per cent of the northern Italian bank.

The complicated plan (which failed when Bazoli convinced Crédit Agricole to pick up a 13.34 per cent stake in Ambroveneto, held by Banca Popolare di Milano) was for the powerful Generali insurance company, a Gemini ally, to buy out the Gemini ally, to buy out the Popolare holding. With almost 28 per cent between them, Gemina and Generali would have had enough control to eventually sell the bank to Italy's most prestigious bank, Iri's Banca Commerciale Italiana (Comit), as a prelude to privatising it.

Mr Cuccia was also said to be behind a so far unsuccessful assault that Credito Italiano has been waging against Banca Nazionale dell'Agricoltura Nazionale dell'Agricoltura.
San Paolo's goal in buying into Crediop was to lay the basis for becoming Italy's first "polyfunctional", or universal, bank; and the merger was backed by both the Treasury and the Bank of Italy. The operation involved San Paolo's picking up the stakes in Cre-

picking up the stakes in Crediop - 40 per cent of the institute's capital - formerly held by INPS, the state pensions agency, and INA, the state-owned insurance company.

Part of the San Paolo-Crediop appeal to Italian monetary authorities lies in its modalities. The funds from the sales are to be used towards the much-needed capital increase of the troubled Banca Nazlonale di Lavoro, of which INPS and INA are also shareholders. BNL, currently trying to deal with the consequences of this summer's scandal over unauthorised loans to Iraq, is Italy's largest bank. However, it is suffering from low profits and, above all, severe under-capitalisation. The Treasury owns above all, severe under-capital-isation. The Treasury owns 74.5 per cent of BNL and the minister, Guido Carli, has promised to see it privatised. But, at the moment, the main concern is finding capital of at least 12,000hn.

Last spring, some bankers were specularing about marging BNL with Comit, to produce a giant bank with deposits of over L100,000m, able to compete with the largest for-eign institutions. But, for the eign institutions. But, for the moment, this appears to be a pipe-dream. More realistic are the smaller operations, like the minority stake recently bought by Cariplo, the wealthy Lombardy savings bank, in the Cassa di Risparmio, of Spoleto. Cassa di Risparmio di Roma has also made ecquisitions, buying 40 per cent stakes in the Casse of Orvieto and Loreto, in central Italy, and involved in negotiations with other small savings banks. Inti, the state-owned medium

other small savings banks.

Imi, the state-owned medium and long-term credit institute, is also shopping around for e retail bank. Imi already owns insurance companies, mutual funds and Italy's largest investment company, SIGE. But it feels it needs a commercial bank to be complete. The two most likely targets are Banco di Napoli and Banco di Roma. Bank of Haly officials appear to favour an Imi-Banco di Roma connection, on grounds that

connection, on grounds that this would be the best way to help the under-capitalised and unprofitable credit institution. But some bankers and politicians would prefer to see a "supermerger" between the three banks of national interest, Banco di Roma, Comit and Credito Italiano.

Profile: CESARE GERONZI

A level head trusted by both parties

MR CESARE Geronzi, the Roman banker, does not like his photograph to be splashed around. But if he is little seen, you can be sure that the 54-year-old director-general of Rome's principal savings bank, the century-and-a-half old Cassa di Risparmio di Roma, has no trouble in being heard.

After successfully engineer-

After successfully engineering Italy's first major bank merger, last May, Mr Geronzi also became managing director of the 400-year old Banco

di Santo Spirito.

When the two banks complete their merger — probably by the end of 1990 — the tall, by the end of 1990 — the tall, white-haired, former Bank of Italy official is slated to become managing director of the new and powerful credit institution, which will be Italy's seventh largest bank. In the meantime, the combined weight of his two posts adds weight to his counsel.

Most of the Italian banking Most of the Italian banking community was taken by surprise when, in April 1988, the Rome Cassa launched its bid for Santo Spirito. But intimates of the bank's headquarters, in the 17th century Palazzo Sciarra, only two blocks from the Trevi fountain, say anyone who had paid attention ought not to have been surought not to have been sur-

ought not to have been sur-prised.

Although the Cassa has its problems, since Mr Geronzi's appointment as director-gen-eral, in late 1982, there has been rapid growth and a trans-formation. Indeed, one of his first moves was to follow a Bank of Italy suggestion, and modify the Cassa's statute, adding efficiency, profit and cost-containment to the chari-



Cesare Geronzi: successfully engineered Italy's first major bank merger

table concerns set down in its 1836 charter.
At the Rome Cassa, Mr Geronzi was called upon to make order out of chaos. Activities have been rationalised and computerised, and personnel subjected to intensive retrainsubjected to intensive retraining courses. At close to L300hn, annual gross profits were high enough to allow substantial self-financing and to enable the bank to become one of a handful in Italy actually in line with the central bank's new stricter assets and risk ratios. Results were so good — annual net profits reached L85bn in 1987, and L87.2hm in 1988 — that geo-

reached L85bn in 1987, and L97.2hn in 1988 – that geographical expansion out of the Cassa's native Lazio was probably inevitable.

A 1987 rescue operation of the troubled Cassa di Risparmio del Molise brought in 27 new branches. And other branches were opened in the Milan area, the Abbruzzi, Campania and Apulia, to bring the total to 187.

With an eve to the promise

With an eye to the promise of post-1992 liberalisation, Mr Geronzi also started to look deronizi also started to took abroad. A majority share has been purchased in a small Lon-don bank; the profitable Par-is-based Banque Générale du Commerce (with branches in Nice, Marseilles and Cannes) was bought; and a small bank is Barcelona is being purchased. A representation office has also been opened in Frank-

Born in the Castelli hills, outside Rome, Mr Geronzi studied economics and com-merce at Rome University. In merce at Rome University. In 1960, he passed the exam for the central bank. Assigned to its foreign department, be trained in Geneva, Paris and Washington (at the Federal Reserve), and quickly made a name for himself.

In 1968, he was eppointed to head the Bank of Italy's forhead the Bank of Italy's foreign exchange office. As chief
foreign exchange manager, he
worked closely with the
Bank's four-member directorate and specifically with the
governor — first Guido Carli
(now Minister of the Treesury), then Paolo Baffi, and
later with Cerlo Azeglio
Ciampi, the present governor.
"It was the best school of decision-making I could ever have
attended," he recalls.
Known for both his market

Known for both his market wisdom and level-headedness, in late 1980 Mr Geronzi folin late 1980 Mr Geronzi fol-lowed former Bank of Italy director-general Rinaldo Ossola to the troubled Bank of Nepoll, where Mr Geronzi served as deputy director-gen-eral. His reputation was grow-ing, and in late 1982 the board

of administration of the Cassa di Risparmio di Roma, which was looking for technical expertise, not political affilia-tion, offered him the post of

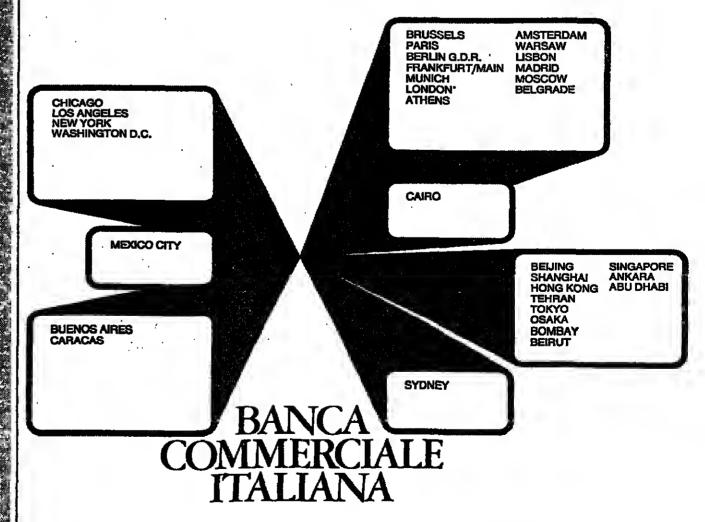
director-general. Italy's casse di risparmio were born as non-profit insti-tutions, and because of the Cassa's ongoing charitable activities in the Rome area, its top officers are always influental. But Mr Geronzi has also been good at forging relation-ships with the powers that be. He is said to be trusted by both of Italy's top governing parties, the Christian Democrats and the Socialists. And because of his practical and conciliatory nature, despite the strains caused by the Santo Spirito merger, be has been able to maintain excel-lent relations with the bank-

Until it was finally ratifled last May, by Santo Spirito's board of administration, the merger had caused considerable controversy. But Mr Ger-onzi, who continues to enjoy the confidence of the Bank of Italy's top management, was unflappable. "We're going ahead with this merger," he said, "because it's an idea whose time has come."

Sari Gilbert

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Culture widens the efficiency gap

financial system in the mezzogiorno, the south of Italy, was underlined earlier this year. The Bank of Italy's annual report, published at the end of May, dedicated a section to the mezzogiorno's economy and the difficulties faced by banks

operating in the south. The gravity of economic imhalances is known." Carlo Azeglio Ciampi told the central bank's annual meeting. Southern per capita GDP is only 55 per cent of the centre/ north, and the ratio of per capnorth and the ratio of per cap-ita family consumption only 66 per cent. "Over recent years, the industrial productivity gap bas widened rather than closed. Added value per worker in the south is 20 per cent lower than in the cen-tremorth, said Mr Ciampi. He noted that production

efficiency was lower in the mezzogiorno. Business is less profitable. Measures like gross operating margin and return on equity show that southern firms lag behind those in the centre and north. Latest labour figures show southern unem-ployment of 21.3 per cent. against 5.8 per cent in the

Clearly, southern banks operate in a less favourable economic climate than banks

in northern Italy.
"The limited presence of successful large and medinm industrial groups prevents bal-anced lending. Our client base is fragmented and heavily hiased towards small firms says Luigi Coccioli, chairman of Banco di Napoli, one of the mezzogiorno's two large banks.

Banco di Sicilia faces similar problems, "The southern economy needs assistance, Banks must encourage local business, even though giving credit is riskier than to efficient industries in developed areas. Risk is one of the burdens which southern banks must bear," says Giannino Parravicini, Banco di Sicilia's chairman.

Mr Coccioli agrees that higher risk is a feature of serving the south. "This is seen in the significant difference between default in the north and south," be says. Indeed, figures from the Bank of Italy show that the average ratio of default to loans was 12.5 per cent in sonthern banks last year, compared with 6.5 per cent in central/northern banks.



Agrigento is among the provinces where savers have a choice of 51 local banks

The gap has widened during the 1980s. Ten years ago the difference was 1.4 per cent.
"Higher interest rates are a reflection of the higher risk," says Mr Coccioli. He mentions, however, that from 1983 to 1987 Banco di Napoli followed a policy of lending at lower rates in the south, in order to encourage small companies and young businessmen. "Unfortunately we were unable to con-

tinue, and had to lift our rates to realign with other banks." Average interest rates given on deposits are not signifi-cantly different between northern and southern Italy, firms and families in the mezzogiorno earning about 0.3 per cent less than their counterparts in the centre and north, But borrow-ers pay considerably more on loans, the Bank of Italy's fig-ures revealing a 2 per cent dif-

This interest rate gap allows southern banks to show up better on interest and intermediation margin than cen-tral/northern banks. However, when local inefficiencies of operating and staff costs enter the equation, southern banks return markedly inferior regults with gross operating profit equal to 1.1 per cent of managed funds, compared with 1.5 per cent achieved by cen-tral/northern banks. On the bottom line, net profit was less than 0.3 per cent of managed funds in 1987, against 0.5 per cent in the centre/north.
The efficiency gap owes

much to the large cultural dif-

ference between north and

south. "Sonthern instinctive-

ness contrasts with the teu-

tonic northern approach. It is interesting that in the mezon giorno, Banca Commerciale Italiana becomes similar to Banco di Napoli, while wa become like Banca Commer-ciale in the north," says Mr Coccioli, noting how banks adapt to their environments,

The Bank of Italy has been encouraging expansion of central and northern banks in the south

Among the many gaps which separate the economies and banking systems of northern and southern Italy is the capitalisation of state controlled banks. The balance sheets of hoth Banco di Napoli and Banco di Sicilia, which have the status of public law credit institutions, show them as poor relations, compared with northerners like Istituto Bancario San Paolo di Torino and Monte dei Paschi di Siena. Both the large sontbern banks fail to meet the Bank of

Italy's capital adequacy ratios. "We are currently hetween L300bn and L400bn short," admits Mr Coccioli, though the Amato hill now before parlia-ment should provide L800bn. Banco di Sicilla is even more under-capitalised. "In spite of increasing our capital hase from L345bn in 1979 to L1590bn last year, our shortfall still amounts to between L400bn and L450hn. During this period, capital injections from the Treasury have been negligible.

In the 1980s, no business has

been able to satisfy growing capital needs from cash flow. Yet we have been forced to do so," says Mr Parravicini. Ha considers inadequate tha L563bn allocated by the Amato bill. "It will cover the shortfall

but not allow expension."

Working in a difficult economy, and beset by problems of internal efficiency and capital ehortages, the two lerge southern banks are not helped by operating in the home territory of organised crime, the Sicilian mafia, Neapolitan camorra and Calabrian

'ndrangheta. However, both large banks say that coping with criminal infiltration is not a major problem. "Big banks are able to erect effective defensive systems," says Mr Coccioli. "But criminal infiltration can affect small banks where family ties and friendships influence management's judgment."
At the beginning of the year,
Mr Ciampi told the parliamen-

tary mafia commission: "The capacity of criminal organisa-tions to enter the financial circuit is greatest in those parts of the system with weak technical characteristics, organisa-tional shortcomings and inadequate internal controls." The central bank's governor was probably thinking about

mezzogiorno's numerous small banks, and nowhere is the presence of small banks more evidant than in Sicily. The Associazione Bancaria Ital-lana (ABI) yearhook reveals that the province of Palermo is home to 20 banks and Catania to 17. In the mails heartland of Trapani, in the west, and the

Caltanissetta and Agrigento provinces in the centre and south, savers have a choice of 51 local banks.

Vulnerability of small sonthern banks explains the efforts of the central bank's Vigilanza. Of 571 ordinary inspections undertaken in 1988-1988, 100 were in Sleily, Calabria and Campania. Spe-cific interventions affected 105 banks over this period, with 48 in these three mezzogiorno regions being called to account for "anomalous situations". Specific interventions involved 10 per cent of banks nationally, but the figure was 30 per cent in Sicily, 21 per cent in Cala-hria and 15 per cent in Cam-

The Bank of Italy has been encouraging expansion of cen-tral/northern banks in the south, ostensibly because me augiorno business needs their skills in order to develop, and hecause a small local banks will be stimulated to greater efficiency and innovation. Left nnsaid is the view that large central and northern banks are better equipped to deal with the mafia in its different regional costumes.

Public-sector Monte dei Paschi di Siena and Istituto Bancario San Paolo di Torino have taken the hint. Others, like the strong Cassa di Risparmio di Verona Vicenza e Belluno, say they have no leanings towards the south. With the difficulties faced by banks in the mezzo-giorno, it is easy to understand refuctance to venture south.

David Lane

"The Governor is 10 years old but doesn't look it"

THE HEADLINE on an Italian editorial about Carlo Azeglio Ciampi sums up many people's views of a man who was next to unknown when he became Governor of the Bank of Italy in 1979, and who, over the past decade, has gone beyond his institutional role as the architect of Italian monetary policy to become the guardian of the economy as well

As governor, Mr Ciampi has so distinguished himself for independence from Italy's fractious, and often inexpert, political powers as to have created a small groundswell of opposition that would like to see the central bank at least brought

A recent "index" of central hank independence, worked ont by Harvard economist Alberto Alesina, suggests that the Bank of Italy is only the most independent of the indus-trialised world's less dependent central banks. It cannot change tha discount rate without the consent of the treasury minister; and, despite the 1981 "divorce", which freed the central bank from the obligation to buy the Treasury bills that tha Government is unable to sell at auction, it is still obliged to fund the Treasury account at the Bank to a degree that

many consider excessive. Nevertheless, as Mr Alesina admits, the Italian central bank "enjoys broad autonom and is a strong and respected

institution" It is one of the few policyaking bodies in Italy that can be said to be substantially immnne to the political appointments, influence-peddling and deal-making that undermine much of the Italian body politic.

In recent months, the glare of publicity, to which the unas-suming Mr Clampi's has long been subjected, has lessened. This summer, as the 68-year old Mr Ciampi was approach-ing his tenth anniversary, a new government was formed. with the treasury ministry going to the strong-willed, highly-respected and outspoken former Bank of Italy gover-nor, Guido Carli, who has clear as and the expertise to back

them up.
Mr Carli's appointment was certainly a feather in the cap of Prime Minister Ginllo Andreotti, who could point to a first-rate appointment in one of the cabinet's most sensitive posts. But, sinca experts agree that the autonomy of the Bank, depends in part on the interaction between the governor and the treasury minister of the

MR CIAMPI'S 10 YEARS

Intellectual honesty wins high regard

favour of Italy's politicians.

Mr Ciampi was appointed governor at a juncture seen as crucial for the Bank's future. He replaced the late Dr Paolo Baffi, Mr Carli'e successor. who resigned in the aftermath of a scandal in which politically-motivated magistrates, acting for obsure reasons, sought to undermine the moral authority of the Bank, by filing trumped-up charges of corrup-tion against Mr Baffi and Dr Mario Sarcinelli, then a high-ranking Bank official.

At the time - Mr Andreotti was prime minister then, as wall - Italy's politicians sought to impose an outside, politically-designated candi-date. And it was only the poli-

Sari Gilbert assesses the achievements of the central bank under its independent minded chairman

ticians' inability to agree which allowed the Bank to continue its recent tradition of inside appointments. Mr Ciampí, who joined the bank in 1946 and ruse through the ranks, was promoted to gover-nor from his post as the Bank'a director-general.

Over the last decade, the

Bank of Italy has had to deal with a variety of major prob-lems; the stability of the lira, raging double-digit inflation (until 1985), and the gaping public deficit. Although criticised for an unduly tight embrace of the banking sys-tem, the Ciampi central bank has won high marks for intellectual honesty.

There are three areas in

which has broken new and important ground:

The Ciampi administration

has worked hard to win acceptance in Italy'a courts and political councils for the concept of the bank as enterprise. Thanks to Clampi, it can be said that the deeply-rooted notion of a bank as a public

moment, the appointment may have been partly designed to this or that region of the counferceur of Palera methods. try or sector of the economy has been replaced by the view of a bank - sanctified in rul-ings in 1982, 1987 and 1989 by the Court of Cassation - as a profit making and efficiency oriented enterprise.

Following entry into the European Monetary System. Mr Ciampi was determined to end the earlier trend of compensating for infletion with devaluation. During his governorship, the Bank has succes fully maintained e stable exchange rate, combined with a restrictive, anti-inflationary monetary policy. This reversal of earlier policy - an easy monetary policy, with negative interest rates - contributed to the restructuring of Italian idustry over the last decade, by convincing industrialists that, if they wanted to be competitive, they could not depend on exchange rate variations,

but would have to cut costs. Under Mr Ciampl, the Bank of Italy has been direct ing a major effort, designed to reform the Italian financial system and make it modern, stable, responsive and efficient enough to operate in tomor row's European single market.

The projects successfully backed by the central bank include the establishment of investment funds, the intro-duction of merchant banks and other financial intermediaries, creation of an overnight mar-ket and of a telematic market in treasury bills, reform and snpervision of the stock exchage and privatisation of

Italian public banks, Although they profess mutual respect, Mr Clampi and Mr Carli have different views on several sensitive issues. On one of these, separation of hanks and industry, Mr Carli, sansing the general trend, appears to have given ground. More potentially divi-sive is the view on the 1936 banking law, which Mr Carli would like to replace and Mr Clampi, mindful of the implica-

tions for the Bank of Italy's

own power, wants to preserve.

A new name enters the Italian banking scene

Banco Ambrosiano Veneto

The name is new but Banco Ambrosiano Veneto is no stranger to the Italian banking scene.

Banca Cattolica del Veneto was founded nearly one hundred years ago while the original Banco Ambrosiano opened in Milan in 1896. Their merger creates one of Italy's major banks with assets of 23.7 bn lire and deposits of 16.6 bn lire (\$ 17 m & \$ 12 m).

Both banks have been working together for the past few years. As NBA was the controlling shareholder in BCV, their complete integration is a logical development.

The 350 banking branches are especially strong in the major economic centres of Northern and Central Italy.

During the current year, however, the Group has opened up in the South by the acquisition of a bank with 12 branches near Bari as well as having acquired 5 branches situated near Naples. These locations have been selected as a result of studies indicating their economic potential.

The fact that Banco Ambrosiano Veneto will be Italy's leader in the private sector will enable it to compete very strongly in terms of speed and flexibility. Already, thanks to its specialised subsidiaries, it provides a comprehensive range of financial services including merchant banking,

leasing, factoring, consumer finance and insurance brokerage. It enjoys good working relationships with some 3,000 banks throughout the world.

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